CITY OF MANDURAH

NOTICE OF MEETING

ORDINARY COUNCIL

Members of Council are advised that a meeting will be held in the Council Chambers 83 Mandurah Terrace, Mandurah on:

Tuesday 26 March 2024 at 5.30pm

CASEY MIHOVILOVICH
Chief Executive Officer
19 March 2024

AGENDA

1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

2. ACKNOWLEDGEMENT OF COUNTRY

3. APOLOGIES

4. IMPORTANT NOTE

Members of the public are advised that any decisions made at the meeting tonight, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

5. ANSWERS TO QUESTIONS TAKEN ON NOTICE

See attachment 5.1

6. AMENDMENT TO STANDING ORDERS

Modification to *Standing Orders Local Law 2016* - electronic attendance at meeting.

7. PUBLIC QUESTION TIME

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

8. PUBLIC STATEMENT TIME

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

9. LEAVE OF ABSENCE REQUESTS

10. PETITIONS

Nil.

11. PRESENTATIONS

Nil.

12. DEPUTATIONS

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

13. CONFIRMATION OF MINUTES

13.1 Ordinary Council Meeting: 27 February 2024

Minutes available on the City's website via mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes

13.2 Annual Electors' Meeting: 26 February 2024

Minutes available on the City's website via mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes

14. ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)

15. DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS

16. QUESTIONS FROM ELECTED MEMBERS (WITHOUT DISCUSSION)

16.1 Questions of which due notice has been given

16.2 Questions of which notice has not been given

17. BUSINESS LEFT OVER FROM PREVIOUS MEETING

18. RECOMMENDATIONS OF COMMITTEES

18.1 Adoption of Recommendations of the Audit and Risk Committee Meeting: 11 March 2024

Minute	***Item***	***Page No***	***Interests Declared / Additional Information***
AR.4/3/24	Compliance Audit Return 2023	4-16	
AR.7/3/24	Confidential Report: Review of Financial Management Systems	Confidential Pages 1-25	

	and Procedures	
AR.10/3/24	Confidential Report: Work Health and Safety (WHS) 6 Montly Review July – December Performance Overview for Year to Date (YTD) 2023-2024	Confidential Pages 26-38

19. REPORTS

No.	*Item*	*Page No*	*Note*
1	CSRFF Mandurah Bowling Club	17-22	
2	Local Law Amendment	23-113	Absolute Majority Required
3	Financial Report January 2024	114-143	Absolute Majority Required
4	Financial Report February 2024	144-173	Absolute Majority Required
5	Mid Year Budget Review 2023/2024	174-203	Absolute Majority Required
6	Advocacy Framework Review and 2025 Election Priorities	204-223	
7	Strategic Community Plan 2020-2040 Major Review – Approval for Advertising	224-313	

20. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

21. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

22. LATE AND URGENT BUSINESS ITEMS

23. CONFIDENTIAL ITEMS

24. CLOSE OF MEETING

RESPONSE TO QUESTIONS TAKEN ON NOTICE AT THE COUNCIL MEETING HELD ON 27 FEBRUARY 2024

6.3 DIANNE MCARDLE: KINGS CARNIVAL

Ms McArdle asked if the Mayor would attend the Kings Carnival Easter Event?

City of Mandurah Response

Due to a previous commitment, the Mayor is unavailable to attend the Easter event on Sunday 31 March 2024.

1	**SUBJECT:**	Compliance Audit Return 2023
	DIRECTOR:	Business Services
	MEETING:	Audit and Risk Committee
	MEETING DATE:	11 March 2024

Summary

The Department of Local Government, Sport, and Cultural Industries (DLGSC) has circulated to all Western Australian local governments the annual 2023 Compliance Audit Return for completion.

The return is a requirement of the *Local Government Act 1995* and its Regulations and is prepared for the Minister for Local Government in an approved form. The return covers the period 1 January 2023 to 31 December 2023.

There is a statutory requirement to have the compliance audit reviewed by the Audit and Risk Committee and then adopted by Council. Once adopted, it will be certified by the Mayor and Chief Executive Officer and forwarded to DLGSC prior to the 31 March 2024 deadline.

The Compliance Audit Return for 2023 has been completed and resulted in the City achieving 99% (93/94) compliance.

Disclosure of Interest

N/A

Previous Relevant Documentation

- G.4/3/23 28 March 2023 Compliance Audit Return 2022
- G.8/3/22 22 March 2022 Compliance Audit Return 2021
- G.6/3/21 23 March 2021 Compliance Audit Return 2020

Background

Regulation 14 of the *Local Government (Audit) Regulations 1996* requires a local government to carry out a compliance audit for the period 1 January to 31 December in each year. The compliance audit forms part of the DLGSC's monitoring program which includes all statutory requirements as outlined in the audit regulations.

It is also a method of bringing to Council's attention cases of non-compliance, or where full compliance has not been achieved. It is noted that Council is required to endorse any remedial action taken or proposed to be taken in regard to instances of non-compliance. In some instances, non-compliance can result in further enquiries by DLGSC.

Comment

When preparing the return, responses are validated through a series of testing mechanisms to assure that the responses are correct and sufficient for review. This year relevant managers were requested to provide responses to their respective questions. The responses were compiled and reviewed by the Risk and Compliance Officer who is independent from the delivery of the functions, before being forwarded to the Acting Director Business Services and the Executive for final review before submission to the Audit and Risk Committee.

The 2023 Compliance Audit Return comprises of the following components:

1. Commercial Enterprises by Local Governments
2. Delegation of Power/Duty
3. Disclosure of Interest
4. Disposal of Property
5. Elections
6. Finance
7. Local Government Employees
8. Official Conduct
9. Tenders for Providing Goods and Services
10. Integrated Planning and Reporting
11. Optional Questions

One area did not achieve full compliance for 2023:

Category	Question	Comment	Action & Follow Up
Tenders for Providing Goods and Services	Did the local government comply with its current purchasing policy, adopted under the *Local Government (Functions and General) Regulations 1996*, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, $250,000 or less or worth $250,000 or less?	In accordance with the City's Internal Audit Plan internal improvement reviews are undertaken each quarter on moderate to high-risk areas to assess both compliance with and adequacy of the control environment. Throughout the reporting period, independent reviews were undertaken on low value procurement activity to identify areas of improvement and any breaches of the Council Procurement Policy (Policy). As part of these reviews, some instances of non-compliance were identified, mainly relating to standing orders being raised on suppliers that were out-of-contract without a competitive process being undertaken or documented waiver from the purchasing policy and variations to purchase orders. It should be noted that compliance with the Policy has significantly improved in recent years. This is due to the delivery of training programs, automation of the control environment and the quarterly improvement reviews that are undertaken as part of the Internal Audit Plan.	Mandatory Procurement Training to address areas of non-compliance. Ongoing system improvement and control automation. Quarterly procurement improvement review.

The completed 2023 Compliance Audit Return is required to be considered by the Audit and Risk Committee and adopted by Council before being finalised and submitted to DSGSC by no later than 31 March 2024.

Statutory Environment

Local Government Act 1995
Regulations 14 and 15 of the *Local Government (Audit) Regulations 1996*

Policy Implications

Reference to relevant policies has been made where appropriate.

Risk Analysis

The risk associated with Council failing to adopt the 2023 Compliance Audit Return would result in non-compliance with the legislative requirements of the *Local Government (Audit) Regulations 1996.*

Financial Implications

N/A

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk, and financial management.

Conclusion

The City's 2023 Compliance Audit Return is now to be reviewed by the Audit and Risk Committee and presented to Council for adoption. Council endorsement is required before the Mayor and CEO certify the report and submit to the Minister via the DLGSC online portal.

NOTE:
- Refer ***Attachment 1.1 2023 Compliance Audit Return***

Officer Recommendation

That the Audit and Risk Committee recommend that Council:

1. Adopts the 2023 Local Government Compliance Audit Return for the period 1 January 2023 to 31 December 2023 as per Attachment 1.1 of the report.

2. Authorise the Mayor and the Chief Executive Officer to certify, in accordance with Regulation 15 of the *Local Government (Audit) Regulations 1996*, the completed 2023 Compliance Audit Return and submit to the Department of Local Government, Sport and Cultural Industries.

3. Endorse the proposed action outlined in the report.

Committee Recommendation

That the Audit and Risk Committee recommend that Council:

1. **Adopts the 2023 Local Government Compliance Audit Return for the period 1 January 2023 to 31 December 2023 as per Attachment 1.1 of the report.**

2. **Authorise the Mayor and the Chief Executive Officer to certify, in accordance with Regulation 15 of the *Local Government (Audit) Regulations 1996*, the completed 2023 Compliance Audit Return and submit to the Department of Local Government, Sport and Cultural Industries.**

3. **Endorse the proposed action outlined in the report.**

City of Mandurah – Compliance Audit Return 2023

Commercial Enterprises by Local Governments				
No	**Reference**	**Question**	**Response**	**Comments**
1	s3.59(2)(a) F&G Regs 7,9,10	Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2023?	N/A	
2	s3.59(2)(b) F&G Regs 7,8A,8,10	Has the local government prepared a business plan for each major land transaction that was not exempt in 2023?	N/A	
3	s3.59(2)(c) F&G Regs 7,8A,8,10	Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2023?	N/A	
4	s3.59(4)	Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2023?	N/A	
5	s3.59(5)	During 2023, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?	N/A	

Delegation of Power/Duty				
No	**Reference**	**Question**	**Response**	**Comments**
1	s5.16 (1)	Were all delegations to committees resolved by absolute majority?	N/A	
2	s5.16 (2)	Were all delegations to committees in writing?	N/A	
3	s5.17	Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?	N/A	
4	s5.18	Were all delegations to committees recorded in a register of delegations?	N/A	
5	s5.18	Has council reviewed delegations to its committees in the 2022/2023 financial year?	N/A	
6	s5.42(1) & s5.43 Admin Reg 18G	Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?	Yes	
7	s5.42(1)	Were all delegations to the CEO resolved by an absolute majority?	Yes	Carried with absolute majority at the Council Meeting on 23 May 2023 (G.3/5/23)
8	s5.42(2)	Were all delegations to the CEO in writing?	Yes	
9	s5.44(2)	Were all delegations by the CEO to any employee in writing?	Yes	
10	s5.16(3)(b) & s5.45(1)(b)	Were all decisions by the council to amend or revoke a delegation made by absolute majority?	Yes	Carried with absolute majority at the Council Meeting on 23 May 2023 (G.3/5/23)

11	s5.46(1)	Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?	Yes	
12	s5.46(2)	Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2022/23 financial year?	Yes	
13	s5.46(3) Admin Reg 19	Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with *Local Government (Administration) Regulations 1996*, regulation 19?	Yes	To the best of the City's knowledge.

Disclosure of Interest				
No	**Reference**	**Question**	**Response**	**Comments**
1	s5.67	Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?	Yes	
2	s5.68(2) & s5.69(5) Admin Reg 21A	Were all decisions regarding participation approval, including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?	N/A	
3	s5.73	Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?	Yes	
4	s5.75 Admin Reg 22 Form 2	Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?	Yes	
5	s5.76 Admin Reg 23, Form 3	Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2023?	Yes	
6	s5.77	On receipt of a primary or annual return, did the CEO, or the Mayor/President, give written acknowledgment of having received the return?	Yes	
7	s5.88(1) &(2)(a)	Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?	Yes	
8	s5.88(1)&(2)(b) Admin Reg 28	Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?	Yes	
9	s5.88 (3)	When a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?	Yes	

10	s5.88(4)	Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?	Yes	
11	5.89A(1), (2) & (3) Admin Reg 28A	Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?	Yes	
12	s5.89A(5) & (5A)	Did the CEO publish an up-to-date version of the gift register on the local government's website?	Yes	
13	s5.89A(6)	When people cease to be a person who is required to make a disclosure under section 5.87A or 5.87B of the Local Government Act 1995, did the CEO remove from the register all records relating to those people?	Yes	
14	s5.89A(7)	Have copies of all records removed from the register under section 5.89A(6) of the Local Government Act 1995 been kept for a period of at least five years after the person ceases to be a person required to make a disclosure?	Yes	
15	s5.70(2)&(3)	Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?	Yes	
16	s5.71A & 5.71B (5)	Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under s5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?	N/A	
17	s5.71B(6) & 5.71B(7)	Was any decision made by the Minister under subsection 5.71B(6) of the Local Government Act 1995 recorded in the minutes of the council meeting at which the decision was considered?	N/A	
18	s5.104(1)	Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?	Yes	Carried with absolute majority at the Council Meeting on 23 February 2021 (G.11/2/21)
19	s5.104(3) & (4)	Did the local government adopt additional requirements in addition to the model code of conduct? If yes, does it comply with section 5.104(3) and (4) of the Local Government Act 1995?	N/A	
20	s5.104(7)	Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?	Yes	
21	s5.51A(1) & (3)	Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government? If yes, has the CEO published an up-to-	Yes	

		date version of the code of conduct for employees on the local government's website?		

Disposal of Property				
No	**Reference**	**Question**	**Response**	**Comments**
1	s3.58(3)	Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?	Yes	
2	s3.58(4)	Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) in the required local public notice for each disposal of property?	Yes	

Elections				
No	**Reference**	**Question**	**Response**	**Comments**
1	Elect Reg 30G (1) & (2)	Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?	Yes	
2	Elect Reg 30G(3) &(4)	Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?	N/A	
3	Elect Reg 30G(5) & (6)	Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?	Yes	

Finance				
No	**Reference**	**Question**	**Response**	**Comments**

1	s7.1A	Has the local government established an audit committee and appointed members by absolute majority in accordance with section 7.1A of the Local Government Act 1995?	Yes	Carried with absolute majority at the Council Meeting on 31 October 2023, G.17/10/23 Part A, G.18 17/10/23 Part B and G.19 17/10/23
2	s7.1B	Where the council delegated to its audit committee any powers or duties under Part 7 of the Local Government Act 1995, did it do so by absolute majority?	N/A	
3	s7.9(1)	Was the auditor's report for the financial year ended 30 June 2023 received by the local government by 31 December 2023?	Yes	
4	s7.12A(3)	Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?	N/A	
5	s7.12A(4)(a) & (4)(b)	Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters? Was a copy of the report given to the Minister within three months of the audit report being received by the local government?	N/A	
6	s7.12A(5)	Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?	N/A	
7	Audit Reg 10(1)	Was the auditor's report for the financial year ending 30 June 2023 received by the local government within 30 days of completion of the audit?	Yes	

Integrated Planning and Reporting				
No	**Reference**	**Question**	**Response**	**Comments**
1	Admin Reg 19C	Has the local government adopted by absolute majority a strategic community plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section.	Yes	Adopted by absolute majority at the Council Meeting on 24 March 2020 (G.16/3/20)
2	Admin Reg 19DA (1) & (4)	Has the local government adopted by absolute majority a corporate business plan? If Yes, please provide the adoption date or the date of the most recent review in the Comments section.	Yes	Adopted by absolute majority (13/0) at the Council Meeting on 27 June 2023 (G.7/6/23).
3	Admin Reg 19DA (2)&(3)	Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?	Yes	

Local Government Employees				
No	**Reference**	**Question**	**Response**	**Comments**

1	s5.36(4) s5.37(3), Admin Reg 18A	Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?	Yes	Council Meeting of 27 June 2023 – Certification of the Chief Executive Officer Recruitment Process – G.12/6/23
2	Admin Regs 18E	Was all information provided in applications for the position of CEO true and accurate?	Yes	Council Meeting of 27 June 2023 – Certification of the Chief Executive Officer Recruitment Process – G.12/6/23
3	Admin Reg 18F	Was the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?	Yes	Council Meeting of 27 June 2023 – Certification of the Chief Executive Officer Recruitment Process – G.12/6/23
4	s5.37(2)	Did the CEO inform council of each proposal to employ or dismiss senior employee?	N/A	
5	s5.37(2)	Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?	N/A	

Official Conduct				
No	**Reference**	**Question**	**Response**	**Comments**
1	s5.120	Has the local government designated an employee to be its complaints officer?	Yes	
2	s5.121(1) & (2)	Has the complaints officer for the local government maintained a register of complaints which records all complaints that resulted in a finding under section 5.110(2)(a) of the Local Government Act 1995?	Yes	
3	s5.121(2)	Does the complaints register include all information required by section 5.121(2) of the Local Government Act 1995?	Yes	
4	s5.121(3)	Has the CEO published an up-to-date version of the register of the complaints on the local government's official website?	Yes	

Optional Questions				
No	**Reference**	**Question**	**Response**	**Comments**

1	Financial Management Reg 5(2)(c)	Did the CEO review the appropriateness and effectiveness of the local government's financial management systems and procedures in accordance with the Local Government (Financial Management) Regulations 1996 regulations 5(2)(c) within the three financial years prior to 31 December 2023? If yes, please provide the date of council's resolution to accept the report.	Yes	Council Meeting 23 March 2021, G.5/3/21
2	Audit Reg 17	Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2023? If yes, please provide date of council's resolution to accept the report.	Yes	Council Meeting 18 April 2023, G. 5/4/23
3	s5.87C	Where a disclosure was made under sections 5.87A or 5.87B of the Local Government Act 1995, were the disclosures made within 10 days after receipt of the gift? Did the disclosure include the information required by section 5.87C of the Act?	Yes	
4	s5.90A(2) &(5)	Did the local government prepare, adopt by absolute majority and publish an up-to- date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?	Yes	Adopted by absolute majority at Council Meeting 25 January 2022, G.12/1/22
5	s5.96A(1), (2), (3) & (4)	Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?	Yes	
6	s5.128(1)	Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?	Yes	Adopted by absolute majority at Council Meeting 25 January 2022, G.12/1/22
7	s5.127	Did the local government prepare a report on the training completed by council members in the 2022/2023 financial year and publish it on the local government's official website by 31 July 2023?	Yes	
8	s6.4(3)	By 30 September 2023, did the local government submit to its auditor the balanced accounts and annual financial report for the year ending 30 June 2023?	Yes	
9	s6.2(3)	When adopting the annual budget, did the local government take into account all its expenditure, revenue and income?	Yes	

Tenders for Providing Goods and Services				
No	**Reference**	**Question**	**Response**	**Comments**
1	F&G Reg 11A(1) & (3)	Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services	No	

		where the consideration under the contract was, or was expected to be, $250,000 or less or worth $250,000 or less?		
2	s3.57 F&G Reg 11	Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?	Yes	
3	F&G Regs 11(1), 12(2), 13, 14(1), (3) and (4)	When regulations 11(1), 12(2) or 13 of the Local Government Functions and General) Regulations 1996, required tenders to be publicly invited, did the local government invite tenders via Statewide public notice in accordance with Regulation 14(3) and (4)?	Yes	
4	F&G Reg 12	Did the local government comply with Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?	Yes	
5	F&G Reg 14(5)	If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents or each acceptable tenderer notice of the variation?	Yes	
6	F&G Reg 15 & 16	Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?	Yes	
7	F&G Reg 17	Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?	Yes	
8	F&G Reg 18(1)	Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?	Yes	
9	F&G Reg 18(4)	Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?	Yes	
10	F&G Reg 19	Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?	Yes	
11	F&G Reg 21 & 22	Did the local government's advertising and expression of interest processes comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?	N/A	
12	F&G Reg 23(1) &(2)	Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?	N/A	

13	F&G Reg 23(3) & (4)	Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?	N/A	
14	F&G Reg 24	Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?	N/A	
15	F&G Reg 24AD(2) & (4) and 24AE	Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions and General) Regulations 1996, Regulations 24AD(4) and 24AE?	N/A	
16	F&G Reg 24AD(6)	If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?	N/A	
17	F&G Reg 24AF	Did the local government's procedure for receiving and opening applications to join a panel of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 16, as if the reference in that regulation to a tender were a reference to a pre-qualified supplier panel application?	N/A	
18	F&G Reg 24AG	Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?	N/A	
19	F&G Reg 24AH (1)	Did the local government reject any applications to join a panel of pre-qualified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?	N/A	
20	F&G Reg 24AH (3)	Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?	N/A	
21	F&G Reg 24AI	Did the CEO send each applicant written notice advising them of the outcome of their application?	N/A	
22	F&G Reg 24E & 24F	Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?	Yes	

1	**SUBJECT:**	CSRFF 2024/25 Small Grants Round
	DIRECTOR:	Director Place and Community
	MEETING:	Council Meeting
	MEETING DATE:	26 March 2024

Summary

The Mandurah Bowling and Recreation Club (MBRC) is making an application to the Community Sporting and Recreation Facilities Fund (CSRFF) which is administered by the Department of Local Government, Sport and Cultural Industries (DLGSC). The CSRFF provides financial assistance to incorporated community groups and local government authorities to develop infrastructure for sport and recreation.

The CSRFF Small Grants round aims to increase participation in sport and recreation, with an emphasis. on physical activity, through the development of sustainable, quality, well designed and well utilised facilities where the total cost of the project does not exceed $500,000.

The application process for submissions under this grant type requires local government authorities to undertake an initial assessment to ensure that the proposed projects are well planned, prioritised and are of positive benefit to the community.

The City has received one (1) application as part of the CSRFF Small Grants – Summer Round. Details of this application is below.

- Mandurah Bowling and Recreation Club (MBRC) – Upgrade to the Club's Indoor C Bowling Green Surface. Total project cost is $134,219.55, with proposal to be funded one third each by CSRFF, City of Mandurah and Club.

Council is requested to support the rating of Medium/High for the 2024/2025 CSRFF Small Grants – Summer Round application submitted.

Disclosure of Interest

N/A

Location

Mandurah Bowling and Recreation Club, 89 Allnutt Street, Mandurah



Previous Relevant Documentation

• G.10/8/22	23 August 2022	Council considered the 2022/23 CSRFF Small Grant applications – Winter Round and endorsed an application from the Mandurah Bowling and Recreation Club: Resurface "A" Green.
• G.12/3/23	28 March 2023	Council considered the 2023/4 CSRFF Small Grants applications – Summer Round (Club Night Lights) and endorsed an application from the Mandurah Bowling and Recreation Club: Installation of 12 LED Floodlights to AS Standard of 200 LUX to their outdoor bowling greens.

Background

The DLGSC - Sport and Recreation offers three grant categories within the CSRFF program:

a. Forward Planning Grants: $166,667 to $2,500,000 can be allocated to large-scale projects where the total project cost exceeds $500,000 and involves a detailed level of planning. Grants given in this category can be claimed up to 3 financial years following the date of approval, depending on the requirements and approved details of the project. The maximum CSRFF grant approved can be no greater than one-third of the total estimated cost. The DLGSC contribution must be at least matched by the applicant's contribution. The remaining third can be secured by the applicant or other partner(s).

b. Small Grants: $7,500 to $200,000 can be allocated to projects involving a basic level of planning. The total project cost for Small Grants must not exceed $500,000. Grants awarded in this category must be claimed in the financial year following the date of approval. There are two rounds per year and coincide with the summer and winter sporting seasons. The maximum CSRFF grant approved can be no greater than half (50%) of the total estimated project cost, up to a maximum amount of $200,000. The remaining half can be secured by the applicant or split with other partner(s). For resurfacing of existing sports surfaces, it is expected that facility managers will budget for these items as part of the ongoing operation of the facility, frequently over 7 to 10 years, and will be considered a low priority for funding. If successful, the project will likely attract reduced funding of 16.66%.

c. In July 2021, DLGSC introduced the Club Night Lights Program which can be allocated to projects to develop sports floodlighting. The maximum grant provided is $1 million dollars, grants awarded in this category must be claimed in the financial year following the date of approval. There is one round per year.

Council is required by the DLGSC to rate each project according to individual merit, and where there are multiple applications received, rank each project according to its priorities for the development or upgrade of facilities, ensuring consistency with relevant strategic documents.

The DLGSC provides the following guidance to assist local government rate local CSRFF projects:

Well planned and needed by the municipality	High
Well planned and needed by applicant	Medium/High
Needed by municipality, more planning required	Medium
Needed by applicant, more planning required	Medium/Low

Idea has merit, more preliminary work needed	Low
Not recommended	Not recommended

Comment

Council is requested to consider one (1) application as part of the 2024/25 CSRFF Small Grants – Summer Grants Round.

Project – Mandurah Bowling and Recreation Club	
Project name	Upgrade to the Club's Indoor C Bowling Green Surface
Location	89 Allnutt Street, Mandurah
Years Applied for	2024/25
Total Project Cost	$134,219.55
Eligible Grant Criteria Total	$134,219.55
CSRFF Grant Request	$44,739.85
CoM Contribution (CSRFF) 24/25	$44,739.85
Other Potential Funding	Nil
Clubs' Contribution (cash)	$36,579.85
Clubs' Contribution (in kind)	$8,160.00
Recommended Ranking	NA

*All figures are exclusive of GST

Project Description

The MBRC is one of four (4) bowling clubs within the City of Mandurah. The Club is located on Crown Reserve 50933 with the title vested to the City of Mandurah for the purpose of recreation, with a power to lease and/or sub lease. The lease with the Club was renewed in 2017 for a period of ten years with an option for a further 11 years, with exclusive access to designated internal areas of the building and the external bowling greens.

The Club is affiliated with Bowls Western Australia and reports around 235 active playing members. Its initiatives include structured school programs to encourage junior participation, as well as programs catering to people with disabilities. Additionally, the Club offers modified bowls programs designed specifically to engage inactive older Australians, helping them enhance their activity levels and overall well-being.

The indoor "C" Green at the Mandurah Bowling and Recreation Club is one (1) of only two (2) fully enclosed bowling greens in Western Australia and is an all-weather facility offering Australian Standard LED lighting to an International Bowls Standard on the outdoor bowling greens. The facility's high standards and excellent amenities make it an appealing venue for hosting local, state, and national-level competitions.

The Club is proposing to resurface its "C" Green by replacing the existing carpet surface with a new pro-weave 1000 woven carpet. The existing carpet, installed in 2010, has areas where surface anomalies are present in crucial areas which cannot be repaired. The playing surface exhibits unevenness due to cuts

along its edges, resulting from excessive rebound. Additionally, stitching repairs have been made to make the surface playable, but this has led to unevenness in certain areas, posing a safety risk to players.

The proposed works to resurface “C” Green include:

- Removal of existing surface (by Club)
- Laser level checks of the underlay and sub-base
- Rectification works to the underlay and sub-base levels if required.
- Installation of Evergreen Pro-Weave 1000 Carpet 36m x 36m (Plinth to Plinth) conforming to Bowls WA requirements for pennant play
- Installation of rink markings as per Bowls Australia specifications

Under the MBRC Lease Agreement, the Club will be responsible for maintaining, operating, and repairing the green to the appropriate Australian Standard. Importantly, the Club has demonstrated recently that it is well governed and managed with a proven ability to effectively maintain infrastructure under its lease obligations. The Club has identified that the Indoor C green is integral to their growth, facility operation and financial sustainability.

Officers have recommended that this project be rated “Medium/high”, as it is well-planned and needed by the Club. In making this assessment, officers noted that the MBRC has a greens replacement fund so are able to contribute, is financially sustainable, and is a good tenant of the City.

Consultation

Consultation in relation to this project has been undertaken with the following key stakeholders.

- Mandurah Bowling and Recreation Club
- Department of Local Government, Sport and Cultural Industries - Sport and Recreation
- Bowls Western Australia.

Statutory Environment

N/A

Policy Implications

Policy CNP-07 Community & Recreation Facilities
This policy guides the City in the design, development and management of City owned community and recreational facilities. The Policy applies to both existing and future facilities.

Policy CNP-08 Community Initiated Infrastructure Council Policy
The purpose of the Community Initiated Infrastructure Council Policy (Policy) is to guide consistent, transparent and accountable decision making when responding to unscheduled requests from community for the renewal, replacement, upgrade or alteration to community infrastructure on City of Mandurah (the City) owned or managed land.

Financial Implications

The total cost of the proposed project to upgrade to the Club’s Indoor C Bowling Green Surface is $134,219.55. It’s intended that this be funded one third from CSRFF ($44,739.85 cash), one third from City of Mandurah ($44,739.85 cash) and one third from the MBRC ($44,739.85 cash and in-kind)

Results of the grant applications will be announced in June 2024 with the projects to be delivered in the 2024/25 financial year. If City funds are being contributed there is a pre-commitment of funding for the

financial year in which the grant is approved.

Currently the City has $150,000 funding allocated in the 2024/25 Long Term Financial Plan under CSRFF which is adequate to fund a portion of this project.

Council retains the discretion to contribute to any project on a priority and financial capacity basis, including projects that are unsuccessful through the CSRFF funding program. In previous years, clubs whose projects have been unsuccessful through the CSRFF program have made requests to the City to honour its 1/3 funding commitment. In these circumstances, the club has met the funding shortfall by increasing their commitment to 2/3 of the total cost.

In situations where the project may come in under budget, the City's contribution may be reduced to an amount that would equal one third of the total project cost.

Risk Analysis

There are few identified risks associated with the delivery of this project. Mandurah Bowling and Recreation Club has used the same contractor for previous green upgrade projects, which have been successfully delivered to a high standard. The project would follow the Community Initiated Infrastructure Policy (CIIP) process to ensure any potential risks associated with the installation of the resurface were identified and mitigated.

Strategic Implications

Social:
- Facilitate opportunities that promote community led initiatives by building resilience, local capacity and the contributions of young people.
- Promote and encourage community connection to create social interaction and a strong sense of belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.
- Provide diverse and sustainable places and spaces that enable people to lead an active lifestyle.

Health:
- Provide and facilitate quality community infrastructure that is accessible, and conducive to a healthy, active community.

Organisational Excellence:
- Provide professional customer service, and engage our community in the decision making process.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

Conclusion

The CSRFF application from the Mandurah Bowling and Recreation Club has been well planned, well needed and is consistent with City Policy, with the project rated as Medium/High.

RECOMMENDATION

That Council:

1. **Supports the rating for the Community Sporting and Recreation Facility Fund Small Grant application for the Mandurah Bowling and Recreation Club as set out below:**

- **Project: Upgrade to the Club's Indoor C Bowling Green Surface**
- **Ranking: 1 of 1**
- **Rating: Medium/High**

2. **Approve a financial contribution of $44,739.85 for the Mandurah Bowling and Recreation Club Project from the 2023/2024 Community Sporting and Recreation Facility Fund Program- Small Grants.**

2 **SUBJECT:** Local Law Amendment
DIRECTOR: Business Services
MEETING: Ordinary Council
MEETING DATE: 26 March 2024

Summary

Following the review of the City of Mandurah's (City) *Waste Management Local Law 2010* (Waste Management Local Law) and *Animals, Environment and Nuisance Local Law 2010* (Animals, Environment and Nuisance Local Law) (together 'Local Laws'), Council resolved to commence the development of the proposed Local Laws for consideration of Council therefore concluding the section 3.16 of the *Local Government Act 1995* local law review process.

Drafting of the proposed Local Laws is now complete and have been provided to Council for consideration. In accordance with section 3.12 of the *Local Government Act 1995* (Act), Council approval is now sought to make the proposed Local Laws and to commence public notice of Council's intention to do so.

The purpose and effect of the Local Laws are stated below:

Waste Management Local Law

Purpose: The purpose of this local law is to provide for the administration of sustainable waste and recycling services, the establishment, provision, use and control of cost effective and functional waste management practices, and the operation of the City's waste management facility.

Effect: The effect is to establish and control the collection and disposal of waste, including the use of receptacles, for the benefit of the community and protection of the environment.

Animals, Environment and Nuisance Local Law

Purpose: The purpose of this local law is to amend provisions within the *City of Mandurah Animals, Environment and Nuisance Local Law 2010* for the regulation, control and management of animals and the prevention of environmental damage and nuisances within the District of Mandurah.

Effect: The effect is to ensure that the Animals, Environment and Nuisance Local Law is as clear and effective as possible in prescribing and managing the requirements with which any person keeping animals, harbouring pest plants or undertaking activities that have the potential to impact the environment or create nuisance must comply.

Disclosure of Interest

NIL

Previous Relevant Documentation

- G.9/12/23 12 December 2023 Local Law Review
- G.19/7/23 25 July 2023 Commencing Review of Local Laws

Waste Management Local Law

- G.30/6/12 26 June 2012 2012 Local Law, final adoption.
- G.60/1/12 31 January 2012 Amendment Local Law, proposed.
- G.22/1/11 25 January 2011 2010 Local Law, final.
- G.54/4/10 27 April 2010 2010 Local Law, proposed.

Animals, Environment and Nuisance Local Law

- G.13/3/20 24 March 2020 2020 Local Law, final adoption.

- G.20/8/19 27 August 2019 Amendment Local Law, proposed.
- G.19/5/19 28 May 2019 2019 Local Law, final.
- G.11/12/18 18 December 2018 Amendment Local Law, proposed.
- G.34/2/11 22 February 2011 2010 Local Law, final.
- G.33/9/10 28 September 2010 2010 Local Law, proposed.

Background

At the Ordinary Council Meeting of 12 December 2023, the review of the Local Laws which was undertaken in accordance with section 3.16 of the Act was concluded and Council resolved that:

1. the Waste Management Local Law would be repealed and replaced with the Western Australian Local Government Association Model Local Law (WALGA Model); and
2. the Animals, Environment and Nuisance Local Law would be updated by amendment.

Comment

Section 3.5 of the Act provides the power for local governments to make local laws to help perform their function of providing good governance for persons in its district.

All local laws are required to follow the procedures as prescribed in sections 3.16 (Reviewing a Local Law) and 3.12 (Making a Local Law) of the Act. The statutory requirements and process for adoption and the City's current status in relation to the Local Laws is set out in the table below:

Stage of the Making of a Local Law Process	Requirement	Status/ Date of Compliance
Stage1 **s3.16 Procedure** **Review of Local Law**	Within a period of 8 years from the day when a local law commenced a local government is to carry out a review of the local law (section 3.16 (1))	12 December 2023
Stage 1A	Local public notice must be given stating that – (a) The local government proposes to review the local law; (b) A copy may be inspected or obtained; and (c) Submissions about the local law may be made (before a day to be specified in the notice), being not less than 6 weeks after the notice is given. (section 3.16 (2))	22 September 2023 Closing date for public decision
Stage1B	After the last day for submissions, the City must consider any submissions received and prepare a report for Council to determine (by absolute majority) whether it considers that the local law should be repealed or amended. (Section 3.16 (2))	12 December 2023 Resolution of Council
Stage 2 **s3.12 Procedure** **Making of Local Law**	At a council meeting the person presiding is to give notice to the meeting of the purpose and effect of the proposed local law in the prescribed manner. (Section 3.12(2)) Purpose and effect to be included in both the agenda and minutes for the meeting. (*Local Government (Function and General) Regulations* Reg 3)	26 March 2024 Report Recommendation made at Council Meeting 26 March 2024

Stage of the Making of a Local Law Process	Requirement	Status/ Date of Compliance
Stage 2B(i)	Local public notice must be given stating that – (a) The local government proposes to make a local law and summarise the purpose and effect of the local law; (b) A copy may be inspected or obtained; and (c) Submissions about the local law may be made (before a day to be specified in the notice), being not less than 6 weeks after the notice is given (Section 3.12(3))	Date to be determined
2B(ii)	A copy of the notice and a copy of the proposed local law is given to each Minister administering the Act under which the local law is proposed to be made (Section 3.12(3))	Date to be determined
2C	After the last day of submissions, the local government is to consider any submissions and may make the local law as proposed or make a local law that is not significantly different from what was proposed (Section 3.12(4))	Date to be determined
2D	Once adopted local laws must be advertised in the Government Gazette and a copy must be given to all relevant Ministers (Section 3.12(5))	Date to be determined
2E	Local public notice must be given stating – (a) The title of the local laws; (b) Summarizing the purpose and effect of the local law, specifying the date the local laws come into force; and (c) The local law is published on the City's website and that copies of the local law may be inspected at or obtained. (Section 3.12(6))	Date to be determined
2F	Within 10 working days of gazettal, copies of Local Laws to be provided to the Joint Standing Committee on Delegated Legislation (JSCDL) including explanatory or other material relating to them. (Section 3.12(7)) **Note*: The JSCDL has the authority to recommended to Parliament that a local law is disallowed if it determines that the process as detailed in the Act is not followed, or the proposed local law does not meet the standard prescribed.	Date to be determined.

City officers are now seeking Council resolution to commence Stage 2 – the making of the Local Laws as per the table above. The amendment of a local law is the same procedure for 'making' a local law. Commencement of Stage 2 requires the giving of local public notice of the proposed Waste Management Local Law and the amended Animals Environment and Nuisance Amended Local Law for a period of no less than six weeks.

The public notice must state the City proposes to make the Waste Management Local Law and the Animals Environment and Nuisance Local Law and summarising the purpose and effect in accordance with section 3.12 of the Act.

Following the period of advertisement, a report will be prepared by City officers incorporating public submissions for consideration by Council. Council will be requested to determine whether or not to adopt the Local Laws as proposed or make Local Laws which are not significantly different from what was proposed.

Summary of changes

As was noted in the review process, the City's current Waste Management Local Law contains clauses which are now out of date and, in part, contains clauses deemed to be no longer necessary. For this reason, the City considered and now intends for Council to adopt the WALGA Model Local Law (Model Local Law) to formulate the City's Waste Management Local Law.

This will result in the City's current Waste Management Local Law to be repealed and replaced with the Model Local Law, with minor amendments also proposed to the Model Local Law to address matters specific to the District of Mandurah. The current Waste Management Local Law 2010 is at **Attachment 2.1** and the proposed new Waste Management Local Law 2024 (Waste Local Law) is at **Attachment 2.2.**

The following table details the key changes and amendments from the current Waste Management Local Law and the proposed Waste Local Law.

Summary of key changes and amendments
• Amendments have been made to modernise the local law. This allows for waste to be recycled and taken for use rather than ending up in landfill which should not be an offence. Albeit this must not cause risk of harm.
• Removal of Part 6 - Liquid refuse and liquid waste Liquid wastes are covered by separate heads of power under other legislation such as the *Environmental Protection (Unauthorised Discharges) and (Controlled Waste) Regulations 2004*. It is proposed to add some of these provisions to the Animals Environment and Nuisance Local Law.
• Three waste categories included which provide clarity on how waste should be deposited and included to reflect changes in the suite of waste management services which can be provided by Local Governments.
• Additional clauses that provide the local government the ability to make determinations as to specific matters affecting the operation of the local law.
• Schedule of Prescribed Offences updated to enable maximum penalty enabled under the *Local Government Act 1995*.
• Removal of a clause in relation to an owner or occupier removing local government waste which is now dealt with more generally at clause 4.2.
• Amendments to the Model Local Law include the addition of subclause 2.3(c) to allow for flexibility for any future changes to size of receptables and the addition of subclause 3.1(c)(iii) in an attempt to deal with littering challenges from overfilling of bins.

The Waste Management Local Law can only effectively be repealed by the enactment of the new Waste Local Law which will contain a clause to repeal it. Council has resolved to repeal the Waste Management Local Law however, it will remain in force until a new Local Law containing the revocation clause is drafted, adopted by Council, and published in the Government Gazette.

The Animal Environment and Nuisance Amendment Local Law 2024 (AEN Amendment Local Law) is available in **Attachment 2.3**. Other than minor administrative and drafting suggestions to allow for further clarity in some instances, there does not appear to be any significant changes required to the proposed amendments.

Attachment 2.4 is a marked-up version of the consolidated Animals Environment and Nuisance Local Law to illustrate the amendments. Key amendments include:

Summary of amendments
• Amendment to the requirements for keeping birds – a reduction in the distance from boundaries and buildings for keeping birds. This is consistent with other local governments and reflects changes in modern day lot sizes (clause 2.2).
• All animal feed other than intended for immediate consumption to be stored in vermin proof containers to prevent contamination and spread of disease within the community.
• Amendments to reflect the legislative changes such as Biosecurity and Agriculture Management (Identification and Movement of Stock and Apiaries) Regulations 2013 (clause 2.13 and 2.15).
• Requirements for keeping farm animals now included to ensure they are suitably enclosed, managed in a clean condition and to protect the health and safety of the community.
• The control of refuse on building sites clauses updated to include sand to address nuisance issues and the environmental impact of contamination of drainage systems and waterways.
• Updates to clauses requiring removal of refuse, disused material and unsightly overgrowth to consider issues which may adversely affect the health, comfort, or convenience of the inhabitants of that property or any adjoining property (clause 3.6).
• Amendment to clauses based on advice from the JSCDL in previous decisions which will no longer be approved.
• Updating the table of prescribed offences to assist with addressing reoccurring challenges within the community, to enable maximum penalty enabled under the *Local Government Act 1995*.
• To modernise wording to ensure it is clear and precise at clauses 2.1, 2.14 (formerly 2.13), 3.10 (formerly 3.8) and 4.10.

Consultation

Public Consultation

In respect of the current Animals, Environment and Nuisance Local Law, public submissions have been considered by City officers and were presented to Council at its meeting in December 2023. For the most part, the requested amendments can be incorporated into the AEN Amendment Local Law where it is appropriate for the Local Laws to deal with such issues.

City officers considered that the submission received for the Waste Local Law in relation to the removal of refuse and disused materials would be appropriately dealt with under the Animals, Environment and Nuisance Local Law.

Internal Consultation

Discussions with the relevant Working Groups including the Mandurah Environmental Advisory Group continued with regards to challenges and areas where the Local Laws could be more effective. The Working Group participated in the development of the proposed new Local Laws.

Statutory Environment

Local Government Act 1995

Section 3.5 - the power for local governments to make local laws to help perform their function of providing good government for persons in its district.

Section 3.12(2) - At a council meeting the person presiding is to give notice to the meeting of the purpose and effect of the proposed local law in the prescribed manner.

(3) - The local government is to —

(a) give local public notice stating that —

(i) the local government proposes to make a local law the purpose and effect of which is summarized in the notice; and

(ii) a copy of the proposed local law may be inspected or obtained at any place specified in the notice; and

(iii) submissions about the proposed local law may be made to the local government before a day to be specified in the notice, being a day that is not less than six weeks after the notice is given; and

(b) as soon as the notice is given, give a copy of the proposed local law and a copy of the notice to the Minister and, if another Minister administers the Act under which the local law is proposed to be made, to that other Minister; and

(c) provide a copy of the proposed local law, in accordance with the notice, to any person requesting it.

(4) - After the last day for submissions, the local government is to consider any submissions made and may make the local law* as proposed or make a local law* that is not significantly different from what was proposed.

Health Act (Miscellaneous Provisions) Act 1911
Biosecurity and Agricultural Management Act 2007
Waste Avoidance and Resource Recovery Act 2007

Policy Implications

Policy drafting may be required to complement these proposed Local Laws and any relevant policies will be updated.

Financial Implications

A budget of $20,000 has been allocated for the local law reviews. Whilst the majority of drafting will be undertaken by Governance Services, the City will incur fees for public advertising costs and publishing in the Government Gazette and fees for legal advice.

Risk Analysis

Should the City not follow the local law creation process as detailed in the Act, or if a proposed Local Law does not meet the standard prescribed by the JSCDL, the JSCDL may recommend the local law for disallowance. The City will need to address any undertakings that the JSCDL may require.

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Environment:
- Protect and manage our local natural environment ensuring our actions don't adversely impact our waterways.
- Partner and engage with our community to deliver environmental sustainability outcomes.

Organisational Excellence:
- Demonstrate regional leadership and advocate for the needs of our community.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

Conclusion

The proposed Local Laws reflect feedback provided during the consultation phase to better deliver quality governance, and services to the community. It is requested that Council resolve to make the proposed Local Laws and give public notice of its intention to do so thus commencing the s3.12 making of a local law process in accordance with the Act. Advertisement will be open to receive public submissions for a period of not less than six weeks and copies will be forwarded to the relevant Ministers.

NOTE:

- Refer ***Attachment 2.1*** ***Waste Management Local Law 2010***
  Attachment 2.2 ***Proposed Waste Management Local Law 2024***
  Attachment 2.3 ***Proposed Animal Environment and Nuisance Amendment Local Law 2024***
  Attachment 2.4 ***Marked up version of the Proposed Animals Environment and Nuisance Amendment Local Law 2024***

RECOMMENDATION

The Presiding Member is to give notice to the meeting of the purpose and effect of the proposed *Waste Management Local Law 2024* and the proposed *Animals Environment and Nuisance Amendment Local Law 2024.*

That Council resolve to:

1. **Provide local public notice in accordance with section 3.12(3) of the *Local Government Act 1995*, for a period of at least 6 weeks, stating:**
   - **1.1. Councils' intention to repeal the City of Mandurah's Waste Management Local Law 2010 and replace it with the City of Mandurah's Waste Management Local Law 2024 per attachment 2.2;**
   - **1.2. the <u>purpose</u> of this local law is to provide for the administration of sustainable waste and recycling services, the establishment, provision, use and control of cost effective and functional waste management practices, and the operation of the City's waste management facility;**
   - **1.3. the <u>effect</u> of this local law is to establish and control the collection and disposal of waste, including the use of receptacles for the benefit of the community and protection of the environment;**
   - **1.4. a copy of the proposed City of Mandurah Waste Management Local Law 2024 may be inspected or obtained at any place specified in the notice; and**
   - **1.5. submissions about the proposed City of Mandurah Waste Management Local Law 2024 may be made to the City of Mandurah before the day specified in the notice.**

2. **Provide a copy of the proposed City of Mandurah Waste Management Local Law 2024 to the Minister for Local Government and any other relevant Minister.**

3. **Provide local public notice in accordance with section 3.12(3) of the *Local Government Act 1995*, for a period of at least 6 weeks, stating:**
   - **3.1. Councils' intention to make a new City of Mandurah Animals, Environment and Nuisance Amended Local Law 2024 by amendment as per attachment 2.3;**
   - **3.2. the <u>purpose</u> of this local law is to amend provisions within the *City of Mandurah Animals, Environment and Nuisance Local Law 2010* for the regulation, control and management of animals and the prevention of environmental damage and nuisances within the District of Mandurah;**
   - **3.3. the <u>effect</u> of this local law is to ensure that the local law is as clear and effective as possible in prescribing and managing the requirements with which any person keeping animals, harbouring pest plants or undertaking activities that have the potential to impact the environment or create nuisance must comply;**

3.4. a copy of the proposed City of Mandurah Animals, Environment and Nuisance Amended Local Law 2024 may be inspected or obtained at any place specified in the notice; and

3.5. submissions about the proposed City of Mandurah Animals, Environment and Nuisance Amended Local Law 2024 may be made to the City of Mandurah before the day specified in the notice.

4. Provide a copy of the proposed City of Mandurah Animals, Environment and Nuisance Amended Local Law 2024 to the Minister for Local Government and any other relevant Minister.

ABSOLUTE MAJORITY REQUIRED

CONSOLIDATED LOCAL LAW

CITY OF MANDURAH

WASTE MANAGEMENT LOCAL LAW 2010

(Principle Local Law)

Gazette Number 23, 18 February 2011

WASTE MANAGEMENT
AMENDMENT LOCAL LAW 2012

Gazette Number 130, 20 July 2012

PLEASE NOTE: This version of the Waste Management Local Law 2010 combines the:

- Principle Local Law: City of Mandurah Waste Management Local Law 2010 and;
- Amendment: City of Mandurah Waste Management Amendment Local Law 2012.

Document Set ID: 5806474
Version: 2, Version Date: 18/03/2026

WASTE AVOIDANCE AND RESOURCE RECOVERY ACT 2007

LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

WASTE MANAGEMENT LOCAL LAW 2010

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WASTE AVOIDANCE AND RESOURCE RECOVERY ACT 2007
LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

WASTE MANAGEMENT LOCAL LAW 2010

Under the powers conferred on it by the *Waste Avoidance and Resource Recovery Act 2007* and the *Local Government Act 1995* and under all other enabling powers, the Council of the City of Mandurah resolved on 25 January 2011 to adopt the principle local law and the subsequent amendment on 26th June 2012.

PART 1—PRELIMINARY

1.1 Citation

This is the *City of Mandurah Waste Management Local Law 2010*.

1.2 Commencement

This local law commences 14 days after the day on which it is published in the *Government Gazette*.

1.3 Application

This local law applies throughout the district.

1.4 Repeal

Part 4 of the *City of Mandurah Health Local Laws 1996,* published in the *Government Gazette* on 23 August 1996, is repealed.

1.5 Defined terms and interpretation

(1) In this local law—

"authorised person" means a person appointed by the Council under section 9.10 of the LG Act to perform any of the functions of an authorised person under this local law;

"collectable waste" includes any rubbish, filth, dirt, ashes, vegetation, garden refuse, waste material, waste food, sludge, offensive matter, cinders, wood or metal shavings and sawdust but does not include—

(a) liquid refuse;

(b) liquid waste; or

(c) non-collectable waste;

"collectable waste receptacle" means a receptacle for the use of collectable waste;

"collection", when used in relation to a receptacle, means the collection and removal of waste from the receptacle by the local government or its contractor;

"collection day" means the day or days in the week designated for collection service for each particular area of the district as directed by the local government;

"commencement date" means the date on which this local law commences operation under clause 1.2;

"costs" of the local government include administrative costs;

"Council" means the Council of the local government;

"DEC waste classifications" means the *Landfill Waste Classification and Waste Definitions 1996*, published by the Department of Environment and Conservation on 17 December 2009 pursuant to items 63, 64, 65 and 66 in Schedule 1, Part 1 of the *Environmental Protection Regulations 1987*, as amended from time to time;

"district" means the district of the local government;

"Gordon Road Waste Management Centre" means the Waste Management Centre located in Gordon Road, Mandurah;

"**inert waste**" means—

(a) "Clean fill" as defined in the DEC waste classifications; and

(b) "Inert Waste Type 1" as defined in the DEC waste classifications;

"LG Act" means the *Local Government Act 1995;*

"LG Regulations" means the *Local Government (Functions and General) Regulations 1996;*

"licence" means a licence, under Part 6, to remove or dispose of liquid waste;

"liquid refuse" includes all washings from windows and vehicles, overflow, bleed off, condensate and drainage from air conditioning equipment including cooling towers and evaporative coolers and other liquid used for cooling purposes and swimming pool discharges;

"liquid waste" means bathroom, kitchen, scullery and laundry wastes, all washings from animal and poultry pens and any other domestic or trade wastes that are discharged by means of a drain to a receptacle for drainage;

"local government" means the City of Mandurah;

"non-collectable waste" has the meaning set out in clause 3.7(1);

"occupier" in relation to premises, means any or all of the following—

(a) a person by whom or on whose behalf the premises are actually occupied; or

(b) a person having the management or control of the premises;

"public place" includes a place to which the public ordinarily have access, whether or not by payment of a fee;

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"receptacle", where used in connection with any premises, means a collectable waste receptacle or a recycling waste receptacle—

(a) that has been supplied to the premises by the local government or its contractor, or which has otherwise been approved by the local government or an authorised person; and

(b) the waste from which is collected and removed from the premises by the local government or its contractor;

"recycling waste receptacle" means a receptacle for the use of recycling waste;

"recycling waste" means—

(a) paper such as newspaper, office paper, magazines, junk mail, phone books, books, envelopes, cards and wrapping paper;

(b) cardboard;

(c) cereal boxes;

(d) drink cartons (excluding silver-lined UHT cartons);

(e) all types of plastic bottles and containers that contain the recycling symbol;

(f) glass bottles and jars;

(g) steel and aluminium cans;

(h) aerosol cans;

(i) any other items approved by the local government or an authorised person;

"Residential Design Codes" means State Planning Policy 3.1 Residential Design Codes (Variation 1);

"septic tank" includes—

(a) a holding tank approved by the local government or an authorised person; and

(b) an apparatus for the treatment of sewerage approved by the local government or an authorised person;

"suitable enclosure" means an enclosure—

(a) of sufficient size to accommodate all receptacles used on the premises but in any event having a floor area not less than 3 metres by 3 metres;

(b) constructed of brick, concrete, corrugated compressed fibre cement sheet or colourbond sheeting;

(c) having walls not less than 1.8 metres in height and having an access way of not less than 1 metre in width and fitted with a self-closing gate;

(d) containing a smooth, non-slip and impervious floor—

(i) of not less than 75 millimetres in thickness; and

(ii) which is evenly graded to a grated outlet connected to sewer or an effluent disposal system approved under the *Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974;*

(e) which is easily accessible to allow for the removal of the receptacles;

(f) provided with a ramp into the enclosure having a gradient no steeper than 1:8 unless otherwise approved by the local government; and

(g) provided with a tap connected to an adequate supply of water.

"street alignment" means the boundary between the land comprising a street and the land that abuts the street;

"Tims Thicket Road landfill site" means the Tims Thicket Septage and inert waste disposal site located at Tims Thicket Road, Tims Thicket;

"WARR Act" means the *Waste Avoidance and Resource Recovery Act 2007*;

"WARR Regulations" means the *Waste Avoidance and Resource Recovery Regulations 2008*;

"waste" has the same meaning as in the WARR Act;

"waste container" means a container, other than a receptacle, used or to be used for the storage of waste on premises;

"waste facilities" means—

(a) the Gordon Road Waste Management Centre; and

(b) the Tims Thicket Road landfill site; and

"waste service" has the same meaning as in the WARR Act.

(2) Where, in this local law, a duty or liability is imposed on an "owner or occupier", or on an "owner and occupier", the duty or liability is taken to be imposed jointly and severally on each of the owners or occupiers.

[Clause 1.5 was amended by Government Gazette No.130 of 2012]

1.6 Rates, fees and charges

The local government's powers to impose rates, fees and charges in relation to waste services are set out in sections 66 to 68 of the WARR Act and section 6.16 and 6.17 of the LG Act.

[Clause 1.6 was amended by Government Gazette No.130 of 2012]

[Part 2 was deleted by Government Gazette No.130 of 2012]

PART 3—COLLECTABLE WASTE AND RECYCLING WASTE

3.1 Power to provide waste services

The local government's power to provide, or enter into a contract for the provision of, waste services is dealt with in section 50 of the WARR Act.

[Clause 3.1 was amended by Government Gazette No.130 of 2012]

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3.2 Removal of collectable waste by owner or occupier

(1) An owner or occupier of premises must not remove any collectable waste from the premises other than in accordance with this local law.

(2) The local government or an authorised person may in writing authorise the occupier of premises to remove or dispose of collectable waste from or on the premises if—

(a) the collectable waste on the premises is not available for removal at regular periods and is of such a nature or quantity as to be unsuitable for removal by the local government or its contractor; or

(b) there is installed on the premises efficient apparatus for the destruction of the collectable waste and the apparatus is used to dispose of the collectable waste on the premises without causing a nuisance or permitting the discharge of smoke into the atmosphere in such quantities or of such a nature as to cause annoyance to persons.

(3) Where any collectable waste is removed from the premises under a written authority under this clause, the person removing it must—

(a) dispose of it at the place set apart by the local government for the disposal of that type of collectable waste; and

(b) pay to the local government the fee for its disposal as determined by the local government.

[Clause 3.2 was amended by Government Gazette No.130 of 2012]

3.3 Supply of receptacles

(1) Other than premises to which Part 4 applies, any premises that are, or are capable of being, occupied or used for residential or commercial purposes are to be supplied, by the local government, with one or more receptacles for the collection and removal, from those premises, of collectable waste and recycling waste.

(2) The owner of premises to which subclause (1) applies must—

(a) ensure that each receptacle is used, in respect of those premises, in accordance with this local law; and

ensure that the fee or charge imposed by the local government in relation to each receptacle is paid to the local government. *[Clause 3.3 was amended by Government Gazette No.130 of 2012]*

3.4 Directions to place or remove a receptacle

(1) The local government or an authorised person may give a written direction to an owner or occupier of premises—

(a) to place a receptacle in respect of those premises for collection; or

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(b) to remove a receptacle in respect of those premises after collection.

(2) The direction under subclause (1) may specify when the placement or removal is to occur, or where the receptacle is to be placed, or both.

(3) An owner or occupier of premises must comply with a direction given under this clause.

[Clause 3.4 was amended by Government Gazette No.130 of 2012]

3.5 Location and number of receptacles

An owner or occupier of premises must—

(a) ensure that each receptacle is located as directed by the local government or an authorised person for collection on collection day, and is returned to its storage space after collection;

(b) keep each receptacle in a storage space or area that is behind the street alignment on non- collection days;

(c) place each receptacle on the verge, or other area as determined in writing by the local government or an authorised person, adjoining the premises—

(i) within 1 metre of the carriageway;

(ii) so that it does not unduly obstruct any footpath, cycle way, right-of-way or carriage way;

(iii) facing squarely to the edge of and opening towards the carriage way,

or in such other position as is approved by the local government or an authorised person; and

(d) ensure that the premises are provided with an adequate number of receptacles.

[Clause 3.5 was amended by Government Gazette No.130 of 2012]

3.6 Exemption

(1) An owner or occupier of premises may apply in writing to the local government for an exemption from compliance with the requirements of clause 3.5(b) and (c).

(2) The local government or an authorised person may grant, with or without conditions, or refuse an application for exemption from compliance under this clause.

(3) An exemption granted under this clause must state—

(a) the premises to which the exemption applies;

(b) the period during which the exemption applies; and

(c) any conditions imposed by the local government or the authorised person.

(4) An exemption granted under this clause ceases to apply if and when the person to whom it is granted fails to comply with a condition of the exemption.

[Clause 3.6 was amended by Government Gazette No.130 of 2012]

3.7 Use of receptacles

(1) In this clause—

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"non-collectable waste" means—

(a) hot or burning ash;

(b) oil, motor spirit, other flammable liquid, or any cylinders used for the storage of flammable gas;

(c) liquid, including liquid paint or other solvent;

(d) bricks, concrete, building rubble, earth or other like substances;

(e) drugs, dressings, bandages, swabs or blood samples unless placed in a sealed impervious and leak-proof container;

(f) hospital, medical, veterinary, laboratory or pathological substances containing blood unless placed in a sealed impervious and leak-proof container;

(g) syringes, needles, surgical hardware, broken glass, sharps or other sharp objects unless placed in a sealed impervious and leak-proof container;

(h) asbestos or any material containing asbestos;

(i) cytotoxics, radioactive substances and dangerous chemicals;

(j) sewage, manure, faeces or urine (other than waste from an animal that is a household pet);

(k) commercial swill;

(l) any object which is greater in length, width, or breadth than the corresponding dimension of the receptacle or which will not allow the lid of the receptacle to be tightly closed; or

(m) waste which is or is likely to become offensive or a nuisance, or give off an offensive or noxious odour, or to attract flies or cause fly breeding unless it is first wrapped in non- absorbent or impervious material or placed in a sealed impervious and leak-proof container;

(n) fluorescent tubes, compact fluorescent lamps, high intensity discharge lamps, and all mercury bearing waste;

(o) computers and all peripherals, televisions and home entertainment electronic equipment, mobile and digital telephones, communications equipment and other technology with a high content of printed circuit boards; or

(p) batteries, other than standard household batteries.

(2) An owner or occupier of premises must—

(a) not deposit or permit to be deposited in a receptacle any non-collectable waste;

(b) not deposit or permit to be deposited in a collectable waste receptacle—

(i) where the receptacle has a capacity of 240 litres—more than 60 kilograms of collectable waste; or

(ii) where the receptacle has any other capacity—more than the weight determined in writing by the local government;

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(c) not deposit or permit to be deposited in a recycling waste receptacle—

(i) anything other than recycling waste;

(ii) where the receptacle has a capacity of more than 240 litres—more than 60 kilograms of recycling waste; or

(iii) where the receptacle has any other capacity—more than the weight determined in writing by the local government;

(d) unless authorised by the local government or an authorised person, not mark or disfigure the receptacle in any manner other than by the placement of a street number or other identifying mark; and

(e) if the receptacle is lost, stolen, damaged or defective, notify the local government within 3 days after the event.

(3) A person must not deposit refuse in a receptacle set aside for use by other premises without the consent of the owner or occupier of those premises.

[Clause 3.7 was amended by Government Gazette No.130 of 2012]

3.8 Damaging or removing receptacles

A person, other than the local government or its contractor, must not—

(a) damage, destroy or interfere with a receptacle; or

(b) except as permitted by this local law or as authorised by the local government or an authorised person, remove a receptacle from any premises to which it was delivered by the local government or its contractor.

[Clause 3.8 was amended by Government Gazette No.130 of 2012]

3.9 Verge collections

Where the local government has advertised a verge waste collection (such as a green waste, or a junk and metals, verge collection) a person, unless with and in accordance with the approval of the local government or an authorised person—

(a) must deposit waste only during the period of time, and in accordance with other terms and conditions, as advertised by the local government in relation to that verge waste collection; and

(b) must otherwise comply with those terms and conditions.

[Clause 3.9 was amended by Government Gazette No.130 of 2012]

PART 4—WASTE CONTAINERS

4.1 Use of waste containers

(1) In this clause—

"premises" means any premises other than premises used for–

(a) a single house; or

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(b) a grouped dwelling or multiple dwelling consisting of no more than 3 dwellings; and

"grouped dwelling", **"multiple dwelling"** and **"single house"** each has the meaning set out in clause 2.1.

(2) In the case of premises to which this clause applies, the local government or an authorised person may authorise waste from the premises to be deposited in a waste container.

(3) The owner or occupier of premises who is authorised under this clause to deposit waste in an waste container must—

(a) ensure that the waste container is kept in the suitable enclosure on the premises; and

(b) ensure that the waste container is not visible from the street but is readily accessible for the purposes of collection.

(4) An owner or occupier of premises must—

(a) ensure that, unless otherwise approved in writing by the local government or an authorised person, each waste container on the premises—

(i) has a close-fitting lid;

(ii) is constructed of non-absorbent and easily cleanable material; and

(iii) is clearly marked, for the use of, and is used only for, the temporary deposit of waste;

(b) place any waste in, and only in, a waste container marked for that purpose;

(c) keep the cover on each waste container except when it is necessary to place something in, or remove something from it; and

(d) ensure that each waste container is emptied at least weekly or as directed by the local government or an authorised person.

[Clause 4.1 was amended by Government Gazette No.130 of 2012]

PART 5—GENERAL DUTIES

5.1 Duties of an owner or occupier

An owner or occupier of premises must—

(a) ensure that a sufficient number of receptacles or waste containers are provided to contain all waste which accumulates or may accumulate in or from the premises;

(b) ensure that each receptacle and waste container is kept thoroughly clean and in good condition and repair;

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(c) keep the lid or cover of each receptacle or waste container closed except when it is necessary to place something in or remove something from it, or when cleaning it;

(d) whenever directed to do so by the local government or an authorised person, thoroughly clean, disinfect, deodorise and apply a residual insecticide to each receptacle and waste container;

(e) take all reasonable steps to prevent—

(i) fly breeding and keep the receptacle free of flies, maggots, cockroaches, rodents and other vectors of disease; and

(ii) the emission of offensive or noxious odours from each receptacle and waste container; and

(f) ensure that each receptacle and waste container does not cause a nuisance to an occupier of adjoining premises.

[Clause 5.1 was amended by Government Gazette No.130 of 2012]

5.2 Removal of waste from premises

(1) A person must not remove any waste from premises, or the verge associated with premises, unless that person is—

(a) the owner or occupier of the premises;

(b) authorised to do so by the owner or occupier of the premises; or

(c) authorised in writing to do so by the local government or an authorised person.

(2) A person must not, without the approval of the local government, an authorised person or the owner or custodian of the receptacle or waste container, remove any waste from a receptacle or waste container.

[Clause 5.2 was amended by Government Gazette No.130 of 2012]

5.3 Receptacles and containers for public use

A person must not, without the approval of the local government or an authorised person—

(a) deposit household, commercial or other waste from any premises on or into; or

(b) remove any waste from,

a receptacle or waste container provided for the use of the general public in a public place.

[Clause 5.3 was amended by Government Gazette No.130 of 2012]

PART 6—LIQUID REFUSE AND LIQUID WASTE

6.1 Deposit of liquid refuse or liquid waste

A person must not deposit, or cause or permit to be deposited, liquid refuse or liquid waste—

(a) on a street;

(b) in a stormwater disposal system; or

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(c) on any land or place other than a place that has been approved by the local government or an authorised person for that purpose.

[Clause 6.1 was amended by Government Gazette No.130 of 2012]

6.2 Disposal of liquid waste

(1) The owner or occupier of premises must—

(a) provide, by one of the methods prescribed in this clause, for the disposal of all liquid waste produced on the premises; and

(b) at all times maintain in good working order and condition any apparatus used for the disposal of liquid waste.

(2) Liquid waste must be disposed of by one of the following methods—

(a) discharging it into the sewerage system of a licensed water service operator in a manner approved by the licensed water service operator;

(b) discharging it into a septic tank; or

(c) collecting and disposing it, in a manner approved by the local government or an authorised person, at a liquid waste disposal site approved under clause 6.1(c).

[Clause 6.2 was amended by Government Gazette No.130 of 2012]

6.3 Removal or disposal of liquid waste

(1) A person must not remove or dispose of liquid waste—

(a) unless he or she is the holder of a licence; and

(b) otherwise than in accordance with the terms and conditions of the licence.

6.4 Application for licence

(1) An application for a licence to remove or dispose of liquid waste must be—

(a) made by the proposed operator;

(b) made in the form set out in Schedule 2; and

(c) forwarded to the local government with the fee that is imposed by the local government under the WARR Act or the LG Act.

(2) The local government may refuse to consider an application that does not comply with each of the requirements of subclause (1).

(3) The local government or an authorised person may—

(a) grant, subject to conditions; or

(b) refuse,

an application made under this clause.

(4) The conditions that may be imposed by the local government or the authorised person include—

(a) conditions relating to the time and method of removal or disposal of the liquid waste;

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(b) conditions relating to the route to be followed by a vehicle used in the removal or disposal of the liquid waste; and

(c) any other conditions that the local government or the authorised person considers to be appropriate.

(5) A licence must—

(a) be in the form determined by the local government;

(b) specify the conditions to which the licence is subject;

(c) specify the period during which the licence is in force; and

(d) be issued by the local government or an authorised person to the licensee.

[Clause 6.4 was amended by Government Gazette No.130 of 2012]

6.5 Variation or cancellation of licence

(1) The local government or an authorised person may, at any time, vary the conditions of a licence.

(2) If the conditions of a licence are varied, the local government or an authorised person must give written notice of the variation to the licensee.

(3) The local government or an authorised person may cancel a licence—

(a) on request of the licensee; or

(b) following a breach of this local law or any other written law relating to the subject of the licence.

(4) If a licence is cancelled, the fee paid for that licence is not refundable for the term of the licence that has not yet expired.

[Clause 6.5 was amended by Government Gazette No.130 of 2012]

6.6 Transfer of licence

(1) An application for the transfer of a licence must be—

(a) made by the proposed transferee;

(b) made in the form determined by the local government; and

(c) forwarded to the local government with any fee that is imposed and determined by the local government under sections 6.16 to 6.19 of the LG Act.

(2) The local government may refuse to consider an application that does not comply with each of the requirements in subclause (1).

(3) The local government or an authorised person may—

(a) grant, subject to any of the conditions that may be imposed under clause 6.4(4); or

(b) refuse,

an application made under this clause.

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(4) Where the application for the transfer of a licence is approved, the transfer may be effected by—

(a) an endorsement on the licence signed by the local government or an authorised person; or

(b) issuing to the transferee a licence in the form determined by the local government.

(5) The transfer takes effect on and from the date of the endorsement of the licence or from the date on which the new licence is issued.

(6) Where an application for transfer of a licence is approved, the local government is not required to refund any part of the fee paid by the former licensee.

[Clause 6.6 was amended by Government Gazette No.130 of 2012]

PART 7—OPERATION OF WASTE FACILITIES

7.1 Operation of this Part

This Part applies to a person who enters a waste facility.

7.2 Hours of operation

The local government or an authorised person may from time to time determine the hours of operation of a waste facility and is to advertise those hours by local public notice in accordance with section 1.7 of the LG Act.

[Clause 7.2 was amended by Government Gazette No.130 of 2012]

7.3 Signs and directions

(1) The local government or an authorised person may regulate the use of a waste facility—

(a) by means of a sign; or

(b) by giving a direction to a person within a waste facility.

(2) A person within a waste facility must comply with a sign or direction under subclause (1).

(3) A person who does not comply with subclause (2) commits an offence.

(4) The local government or an authorised person may direct a person who commits, or is reasonably suspected by the local government or the authorised person of having committed, an offence under this clause to leave the waste facility immediately.

(5) A person who does not comply with a direction under subclause (4) commits an offence.

[Clause 7.3 was amended by Government Gazette No.130 of 2012]

7.4 Fees and charges

(1) Unless subclause (3) applies, a person must, on or before entering a waste facility or on demand by the local government or an authorised person, pay the fee or charge as assessed by the local government or an authorised person.

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(2) The local government or an authorised person may assess the fee or charge in respect of a particular load of waste at a rate that applies to any part of that load, even if that rate is higher than the rate that would apply to any other part of the load.

(3) Subclause (1) does not apply—

(a) to a person who disposes of waste in accordance with the terms of—

(i) a credit arrangement with the local government; or

(ii) any other arrangement with the local government to pay the fee or charge at a different time or in a different manner; and

(b) to the deposit of waste owned by the local government, or in the possession of an employee on behalf of the local government.

[Clause 7.4 was amended by Government Gazette No.130 of 2012]

7.5 Depositing waste

(1) A person must not deposit at the Tims Thicket Road landfill site—

(a) any waste other than inert waste or liquid waste; or

(b) any type of inert waste or liquid waste that the local government has determined cannot be deposited at that site.

(2) A person must not deposit waste at a waste facility other than—

(a) at a location designated by a sign and in accordance with the sign; and

(b) in accordance with the direction of the local government or an authorised person.

(3) The local government or an authorised person may determine the classification of any waste that is, or is to be, deposited at a waste facility.

[Clause 7.5 was amended by Government Gazette No.130 of 2012]

7.6 Prohibited activities

A person must not—

(a) remove any waste or any other thing from a waste facility without the prior written authorisation of the local government or an authorised person;

(b) deposit at the Tims Thicket Road landfill site any waste that is toxic, poisonous or hazardous, or the depositing of which is regulated or prohibited by any written law;

(c) deposit any liquid waste or liquid refuse at the Gordon Road Waste Management Centre;

(d) light a fire, except in accordance with the express approval of the local government or an authorised person;

(e) act in an abusive or threatening manner towards any person using, or engaged in the management or operation of, a waste facility;

(f) remove, damage or otherwise interfere with any flora;

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(g) trap, chase, worry, remove or otherwise interfere with any fauna except in accordance with the express approval of the local government or an authorised person; or

(h) damage, deface or destroy any building, equipment, plant or property within a waste facility.

[Clause 7.6 was amended by Government Gazette No.130 of 2012]

PART 8—ENFORCEMENT

8.1 Offences and general penalty

(1) A person who fails to do anything required or directed to be done under this local law, or who does anything which under this local law a person is prohibited from doing, commits an offence.

(2) A person who commits an offence under this local law is liable, on conviction, to a penalty not exceeding $5,000, and if the offence is of a continuing nature, to a further penalty not exceeding $500 in respect of each day or part of a day during which the offence has continued.

8.2 Other costs and expenses

(1) A person who is convicted of an offence under Part 4 is to be liable, in addition to any penalty imposed under clause 8.1, to pay to the local government the costs and expenses incurred by the local government in taking remedial action such as—

(a) removing and lawfully disposing of toxic, hazardous or poisonous waste; and

(b) making good any damage caused to a waste facility.

(2) The costs and expenses incurred by the local government are to be recoverable, as a debt due to the local government, in a court of competent civil jurisdiction.

[Clause 8.2 was amended by Government Gazette No.130 of 2012]

8.3 Prescribed offences

(1) An offence against a clause specified in Schedule 1 is a prescribed offence for the purposes of section 9.16(1) of the LG Act.

(2) The amount of the modified penalty for a prescribed offence is that specified adjacent to the clause in Schedule 1.

8.4 Form of notices

(1) Where a vehicle is involved in the commission of an offence, the form of the notice referred to in section 9.13 of the LG Act is that of Form 1 in Schedule 1 of the LG Regulations;

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(2) The form of the infringement notice given under section 9.16 of the LG Act is that of Form 2 in Schedule 1 of the LG Regulations; and

(3) The form of the infringement withdrawal notice given under section 9.20 of the LG Act is that of Form 3 in Schedule 1 of the LG Regulations.

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SCHEDULE 1 - PRESCRIBED OFFENCES

[cl 8.3]

Clause	Description	Modified Penalty
3.2(1)	Unauthorised removal of collectable waste from premises	$250
3.2(3)(a)	Unauthorised disposal of collectable waste	$350
3.4(3)	Failure to comply with a direction to place or remove a receptacle	$250
3.5(b)	Failure to keep receptacle behind street alignment or in an otherwise approved location or enclosure	$250
3.5(c)	Failure to keep a receptacle in the correct location	$250
3.7(2)(a)	Depositing non-collectable waste in a receptacle	$250
3.7(2)(b)	Exceeding weight capacity of a receptacle	$250
3.7(2)(c)(i)	Depositing waste, other than recycling waste, in a recycling waste receptacle	$250
3.7(2)(c)(ii)	Exceeding weight capacity of a recycling waste receptacle	$250
3.7(2)(d)	Marking or disfiguring a receptacle	$250
3.7(3)	Depositing refuse in a receptacle set aside for use by other premises	$250
3.8(a)	Damaging, destroying or interfering with a receptacle	$400
3.8(b)	Removing a receptacle from premises	$400
3.9	Failure to comply with a term or condition of verge waste collection	$400
4.1(3)(a)	Failure to keep a waste container in an approved enclosure	$250
4.1(4)(c)	Failure to keep a cover on a waste container	$200
4.1(4)(d)	Failure to have a waste container emptied weekly or as directed	$200
5.1(a)	Failure to provide a sufficient number of receptacles or waste containers	$250
5.1(b)	Failure to keep a receptacle or waste container clean and in a good condition and repair	$250
5.1(c)	Failure to keep the lid of a receptacle or waste container closed	$250
5.1(d)	Failure to comply with a direction to clean, disinfect or deodorise receptacle or waste container	$300

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5.1(e)	Failure to prevent fly breeding or the emission of offensive odours from a receptacle or waste container	$350
5.1(f)	Allowing a receptacle or waste container to cause a nuisance	$350
5.2(1)	Removal of waste from premises or verge without approval	$250
5.2(2)	Removal of waste from a receptacle or waste container in a public place	$250
5.3	Unauthorised deposit or removal of waste from a receptacle or waste container provided for public use	$400
6.1	Depositing liquid refuse or liquid waste in a place not approved for that purpose	$400
6.2(1)	Failure to provide or maintain an approved method for disposal of liquid waste	$400
6.3(a)	Removal or disposal of liquid waste without a licence	$500
6.3(b)	Failure to comply with a term or condition of a licence	$250
7.3(2)	Failure to comply with a sign or direction	$500
7.3(4)	Failure to comply with a direction to leave	$500
7.4(1)	Disposal of waste without payment of fee or charge	$500
7.5(1)	Depositing of unauthorised waste	$500
7.5(2)	Depositing of waste contrary to sign or direction	$500
7.6(a)	Removal of waste without authority	$250
7.6(b)	Depositing of toxic, poisonous or hazardous waste	$500
7.6(d)	Lighting a fire without authority	$300
7.6(e)	Acting in an abusive or threatening manner	$300
7.6(h)	Damaging, defacing or destroying any building, equipment, plant or property within a waste facility	$500

[Schedule 1 was amended by Government Gazette No.130 of 2012]

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SCHEDULE 2 - FORM

APPLICATION FOR LICENCE TO REMOVE OR DISPOSE OF LIQUID WASTE

[cl 6.4(1)(b)]

To: Chief Executive Officer
City of Mandurah

I.....
(full name of individual in block letters)

.....
(full name of company and applicant's position in that company)

.....
(full residential address)

.....
apply for a licence to remove or dispose of liquid waste

Type of liquid waste:

.....
.....

Application fee of $.....is enclosed.

Dated ……

……..
(signature of applicant)

_____

Dated: 10 July 2012

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council of the City of Mandurah in the presence of—

Councillor DARREN LEE, Deputy Mayor,
Acting for the Mayor pursuant to Section 5.34 of
the *Local Government Act 1995* (as amended).
MARK R. NEWMAN, Chief Executive Officer.

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WASTE AVOIDANCE AND RESOURCE RECOVERY ACT 2007
LOCAL GOVERNMENT ACT 1995

CITY OF MANDURAH

WASTE MANAGEMENT LOCAL LAW 2024

Under the powers conferred on it by the *Waste Avoidance and Resource Recovery Act 2007*, the *Local Government Act 1995* and under all other enabling powers, the Council of the City of Mandurah resolved on [***insert date***] to make the following local law.

PART 1 - PRELIMINARY

1.1 Title

This is the *City of Mandurah Waste Management Local Law 2024.*

1.2 Commencement

This local law commences 14 days after the day on which it is published in the *Government Gazette*.

1.3 Application

This local law applies throughout the district.

1.4 Repeal

This local law repeals the City of Mandurah's Waste Local Law 2010 as published in the *Government Gazette* on 18 February 2011 and as amended on 20 July 2012.

1.5 ~~Meaning of the terms used in this local~~ law Terms used

(1) In this local law—

authorised person means a person appointed by the local government under section 9.10 of the LG Act to perform any of the functions of an authorised person under this local law;

collectable waste means local government waste that is not—

(a) liquid refuse;

(b) liquid waste; or

(c) non-collectable waste;

collectable waste receptacle means a receptacle for the deposit and collection of collectable waste that is—

(a) a recycling waste receptacle;

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(b) a general waste receptacle; or

(c) an organic waste receptacle;

collection, when used in relation to a receptacle, means the collection and removal of collectable waste from the receptacle by the local government or its contractor;

collection day means the day determined by the local government for the collection of collectable waste in the district or a part of the district;

collection time means the time on the collection day determined by the local government for the collection of collectable waste in the district or a part of the district;

costs of the local government include administrative costs;

Council means the council of the local government;

district means the district of the local government;

general waste receptacle means a receptacle for the deposit and collection of collectable waste that is not recycling waste;

LG Act means the *Local Government Act 1995*;

LG ***Regulations*** *means the Local Government (Functions and General) Regulations 1996;*

local government means *City of Mandurah;*

local government waste has the same meaning as in the WARR Act;

non-collectable waste has the meaning set out in Schedule 1;

occupier in relation to premises, means any or all of the following—

(a) a person by whom or on whose behalf the premises are actually occupied; or

(b) a person having the management or control of the premises;

organic waste means waste that decomposes readily, such as garden waste or food waste;

organic waste receptacle means a receptacle for the deposit and collection of organic waste;

owner has the same meaning as in the LG Act;

public place includes a place to which the public ordinarily have access, whether or not by payment of a fee;

receptacle, means a receptacle**—**

(a) that has been supplied for the use of the premises by the local government or its contractor, or which has otherwise been approved by the local government; and

(b) the waste from which is collected and removed from the premises by the local government or its contractor;

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recycling waste receptacle means a receptacle for the deposit and collection of recycling waste;

recycling waste means—

(a) paper and cardboard;

(b) plastic containers comprised of polyethylene terephthalate or high density polyethylene;

(c) glass containers;

(d) steel containers;

(e) aluminium containers;

(f) liquid paper board; and

(g) any other waste determined by the local government to be recycling waste;

specified means specified by the local government or an authorised person, as the case may be;

street alignment means the boundary between the land comprising a street and the land that abuts the street;

WARR Act means the *Waste Avoidance and Resource Recovery Act 2007*;

WARR Regulations means the *Waste Avoidance and Resource Recovery Regulations 2008*;

waste *has the same meaning as in the WARR Act;*

waste facility means a waste facility, as defined in the WARR Act, that is operated by the local government; and

waste service has the same meaning as in the WARR Act.

(2) Where, in this local law, a duty or liability is imposed on an owner or occupier, or on an owner and occupier, the duty or liability is taken to be imposed jointly and severally on each of the owners or occupiers.

1.6 Local public notice of determinations

Where, under this local law, the local government has a power to determine a matter–

(a) local public notice, under section 1.7 of the LG Act, must be given of the matter determined;

(b) the determination becomes effective only after local public notice has been given;

(c) the determination remains in force for the period of one year after the date that local public notice has been given under subclause (a);

(d) after the period referred to in subclause (c), the determination continues in force only if, and for so long as, it is the subject of local public notice, given annually, under section 1.7 of the LG Act; and

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(e) the determination must be recorded in a publicly accessible register of determinations that must be maintained by the local government.

1.7 Rates, fees and charges

The local government's powers to impose rates, fees and charges in relation to waste services are set out in sections 66 to 68 of the WARR Act and sections 6.16 and 6.17 of the LG Act.

1.8 Power to provide waste services

The local government's power to provide, or enter into a contract for the provision of, waste services is dealt with in section 50 of the WARR Act.

PART 2 - LOCAL GOVERNMENT WASTE

2.1 Supply of receptacles

(1) The local government is to supply, for the use of each premises that are, or are capable of being, occupied or used for residential purposes, one or more receptacles for the collection and removal, from those premises, of collectable waste.

(2) The owner of premises to which subclause (1) applies must—

(a) ensure that the fee or charge (if any) imposed by the local government in relation to each receptacle is paid to the local government; and

(b) ensure that each receptacle is used, in respect of those premises, in accordance with this local law.

2.2 Deposit of waste in receptacles

(1) An owner or occupier of premises must not deposit or permit to be deposited in a receptacle any non-collectable waste.

(2) A person must not deposit waste in a receptacle that has been provided for the use of other premises without the consent of the owner or occupier of those premises.

2.3 General waste receptacles

(1) An owner or occupier of premises must not deposit or permit to be deposited in a general waste receptacle—

(a) where the receptacle has a capacity of 240 litres—more than 70 kilograms of collectable waste;

(b) where the receptacle has any other capacity—more than the weight determined by the local government; or

(c) where the receptacle has any other capacity—more than the weight determined by the local government.

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(2) Where the local government supplies recycling waste receptacles, an owner or occupier of premises must not deposit or permit to be deposited in a general waste receptacle any recycling waste.

(3) Where the local government supplies organic waste receptacles, an owner or occupier of premises must not deposit or permit to be deposited in a general waste receptacle any organic waste.

2.4 Recycling waste receptacles

An owner or occupier of premises must not deposit or permit to be deposited in a recycling waste receptacle—

(a) anything other than the particular type of recycling waste for which that receptacle was provided by the local government for those premises;

(b) where the receptacle has a capacity of 240 litres— more than 70 kilograms of recycling waste; or

(c) where the receptacle has any other capacity—more than the weight determined by the local government.

2.5 Organic waste receptacles

An owner or occupier of premises must not deposit or permit to be deposited in an organic waste receptacle—

(a) anything other than the particular type of organic waste for which that receptacle was provided by the local government for those premises;

(b) where the receptacle has a capacity of 240 litres - more than 70 kilograms of organic waste; or

(c) where the receptacle has any other capacity - more than the weight determined by the local government.

2.6 Direction to place or remove a receptacle

(1) The local government or an authorised person may give a written direction to an owner or occupier of specified premises —

(a) to place a receptacle in respect of those premises for collection; or

(b) to remove a receptacle in respect of those premises after collection.

(2) The direction under subclause (1) may specify when the placement or removal is to occur, or where the receptacle is to be placed, or both.

(3) An owner or occupier of premises must comply with a direction given under this clause.

2.7 Duties of owner or occupier

An owner or occupier of premises must—

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(a) except for a reasonable period before and after collection time, keep each receptacle in a storage space or area that is behind the street alignment;

(b) take reasonable steps, if placing a receptacle for collection on the verge adjoining the premises, or other area as determined by the local government, ensure that, within a reasonable period before collection time, each receptacle is—

(i) within 1 metre of the carriageway;

(ii) placed so that it does not unduly obstruct any footpath, cycle way, right-of-way, or carriageway; and

(iii) facing squarely to the edge of and opening towards the carriageway, or in such other position as is approved in writing by the local government or an authorised person; and

(c) if the receptacle is lost, stolen, damaged or defective, notify the local government, as soon as practicable, after the event.

2.8 Exemption

(1) An owner or occupier of premises may apply in writing to the local government for an exemption from compliance with the requirements of clause (a) or (b).

(2) The local government or an authorised person may grant, with or without conditions, or refuse an application for exemption from compliance under this clause.

(3) An exemption granted under this clause must state—

(a) the premises to which the exemption applies;

(b) the period during which the exemption applies; and

(c) any conditions imposed by the local government or the authorised person.

(4) An exemption granted under this clause ceases to apply –

(a) if the local government decides, on reasonable grounds, that there has been a failure to comply with a condition of the exemption; and

(b) from the date that the local government informs the owner or occupier of its decision under clause (a).

2.9 Damaging or removing receptacles

A person, other than the local government or its contractor, must not—

(a) damage, destroy or interfere with a receptacle; or

(b) except as permitted by this local law or as authorised by the local government or an authorised person, remove a receptacle from any premises to which it was delivered by the local government or its contractor.

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2.10 Verge collections

(1) Where the local government has advertised a verge waste collection (such as a green waste, or a bulk waste, verge collection) a person, unless with and in accordance with the approval of the local government or an authorised person—

(a) must deposit waste only during the period of time, and in accordance with other terms and conditions, as advertised by the local government in relation to that verge waste collection; and

(b) must otherwise comply with those terms and conditions.

(2) Where waste has been deposited on a verge for a verge waste collection, a person must not remove any of that waste for a commercial purpose but may remove it for any other purpose.

(3) Except where waste is lawfully removed from a verge under this clause, a person must not disassemble or tamper with any waste deposited on a verge for a verge waste collection so as to increase the risk of harm to any person.

(4) Clause (2) does not apply to the local government or a person engaged or contracted by the local government in relation to the verge waste collection.

PART 3 - GENERAL DUTIES

3.1 Duties of an owner or occupier

An owner or occupier of premises must—

(a) take reasonable steps to ensure that a sufficient number of receptacles are provided to contain all waste which accumulates or may accumulate in or from the premises;

(b) ensure that each receptacle is kept in good condition and repair;

(c) take all reasonable steps to—

(i) prevent fly breeding and keep each receptacle free of flies, maggots, cockroaches, rodents and other vectors of disease;

(ii) prevent the emission of offensive or noxious odours from each receptacle;

(iii) ensure each receptacle is not overfilled so as to prevent the lid from closing; and

(iv) ensure that each receptacle does not cause a nuisance to an occupier of adjoining premises; and

(d) whenever directed to do so by the local government or an authorised person, thoroughly clean, disinfect, deodorise and apply a residual insecticide to each receptacle.

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3.2 Removal of waste from premises

(1) A person must not remove any waste from premises unless that person is—

(a) the owner or occupier of the premises;

(b) authorised to do so by the owner or occupier of the premises; or

(c) authorised in writing to do so by the local government or an authorised person.

(2) A person must not remove any waste from a receptacle without the approval of –

(a) the local government or an authorised person; or

(b) the owner or occupier of the premises at which the receptacle is ordinarily kept.

3.3 Receptacles and containers for public use

A person must not, without the approval of the local government or an authorised person—

(a) deposit household, commercial or other waste from any premises on or into; or

(b) remove any waste from,

a receptacle provided for the use of the general public in a public place.

PART 4 - OPERATION OF WASTE FACILITIES

4.1 Operation of this Part

This Part applies to a person who enters a waste facility.

4.2 Hours of operation

The local government may from time to time determine the hours of operation of a waste facility.

4.3 Signs and directions

(1) The local government or an authorised person may regulate the use of a waste facility—

(a) by means of a sign; or

(b) by giving a direction to a person within a waste facility.

(2) A person within a waste facility must comply with a sign or direction under subclause (1).

(3) The local government or an authorised person may direct a person who commits, or is reasonably suspected by the local government or the authorised person of having committed, an offence under this clause to leave the waste facility immediately.

(4) A person must comply with a direction under subclause (3).

4.4 Fees and charges

(1) Unless subclause (3) applies, a person must, on or before entering a waste facility or on demand by the local government or an authorised person, pay the fee or charge as assessed by an authorised person.

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(2) An authorised person may assess the fee or charge in respect of a particular load of waste at a rate that applies to any part of that load, even if that rate is higher than the rate that would apply to any other part of the load.

(3) Subclause (1) does not apply—

(a) to a person who disposes of waste in accordance with the terms of—

(i) a credit arrangement with the local government; or

(ii) any other arrangement with the local government to pay the fee or charge at a different time or in a different manner; and

(b) to the deposit of waste owned by the local government, or in the possession of an employee on behalf of the local government.

4.5 Depositing waste

(1) A person must not deposit waste at a waste facility other than—

(a) at a location determined by a sign and in accordance with the sign; and

(b) in accordance with the direction of an authorised person.

(2) The local government may determine the classification of any waste that may be deposited at a waste facility.

4.6 Prohibited activities

(1) Unless authorised by the local government, a person must not—

(a) remove any waste or any other thing from a waste facility;

(b) deposit at a waste facility that is a landfill site any waste that is toxic, poisonous or hazardous, or the depositing of which is regulated or prohibited by any written law;

(c) light a fire in a waste facility;

(d) remove, damage or otherwise interfere with any flora in a waste facility;

(e) remove, injure or otherwise interfere with any fauna in a waste facility; or

(f) damage, deface or destroy any building, equipment, plant or property within a waste facility.

(2) A person must not act in an abusive or threatening manner towards any person using, or engaged in the management or operation of, a waste facility.

PART 5 - ENFORCEMENT

5.1 Objection and appeal rights

Division 1 of Part 9 of the LG Act applies to a decision under this local law to grant, renew, vary or cancel –

(a) an approval under clause 2.7(b);

(b) an exemption under clause 2.8(2);

(c) an approval under clause 2.9(b);

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(d) an approval under clause 2.10(1);

(e) an authorisation under clause 3.2(1)(c);

(f) an approval under clause 3.2(2); and

(g) an approval under clause 3.3.

5.2 Offences and general penalty

(1) A person who fails to do anything required or directed to be done under this local law, or who does anything which under this local law a person is prohibited from doing, commits an offence.

(2) A person who commits an offence under this local law is liable, on conviction, to a penalty not exceeding $5,000, and if the offence is of a continuing nature, to a further penalty not exceeding $500 in respect of each day or part of a day during which the offence has continued.

5.3 Other costs and expenses

(1) A person who is convicted of an offence under this local law is to be liable, in addition to any penalty imposed under clause 5.2, to pay to the local government the costs and expenses incurred by the local government in taking remedial action such as—

(a) removing and lawfully disposing of toxic, hazardous or poisonous waste; or

(b) making good any damage caused to a waste facility.

(2) The costs and expenses incurred by the local government are to be recoverable, as a debt due to the local government, in a court of competent civil jurisdiction.

5.4 Prescribed offences

(1) An offence against a clause specified in Schedule 2 is a prescribed offence for the purposes of section 9.16(1) of the LG Act.

(2) The amount of the modified penalty for a prescribed offence is that specified adjacent to the clause in Schedule 2.

5.5 Form of notices

(1) Where a vehicle is involved in the commission of an offence, the form of the notice referred to in section 9.13 of the LG Act is that of Form 1 in Schedule 1 of the LG Regulations.

(2) The form of the infringement notice given under section 9.16 of the LG Act is that of Form 2 in Schedule 1 of the LG Regulations.

(3) The form of the infringement withdrawal notice given under section 9.20 of the LG Act is that of Form 3 in Schedule 1 of the LG Regulations.

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SCHEDULE 1 - MEANING OF 'NON-COLLECTABLE WASTE'

[Clause 1.5(1)]

non-collectable waste means –

(a) hot or burning material;

(b) household hazardous waste, including paint, acids, alkalis, fire extinguishers, solvents, pesticides, oils, gas cylinders, batteries, chemicals and heavy metals;

(c) any other hazardous material, such as radioactive waste;

(d) any explosive material, such as flares or ammunition;

(e) electrical and electronic equipment;

(f) hospital, medical, veterinary, laboratory or pathological substances;

(g) construction or demolition waste;

(h) sewage;

(i) 'controlled waste' for the purposes of the *Environmental Protection (Controlled Waste) Regulations 2004*;

(j) any object that is greater in length, width, or breadth than the corresponding dimension of the receptacle or that will not allow the lid of the receptacle to be tightly closed;

(k) waste that is or is likely to become offensive or a nuisance, or give off an offensive or noxious odour, or to attract flies or cause fly breeding unless it is first wrapped in non-absorbent or impervious material or placed in a sealed impervious and leak-proof container; and

(l) any other waste determined by the local government to be non-collectable waste.

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SCHEDULE 2

City of Mandurah

Waste Management Local Law 2024

Prescribed Offences

Item No.	Clause No.	Description	Modified Penalty
1	2.1(2)(a)	Failing to pay fee or charge	$350
2	2.1(2)(b)	Failing to ensure lawful use of receptacle	$350
3	2.2(1)	Depositing non-collectable waste in a receptacle	$350
4	2.2(2)	Depositing waste in another receptacle without consent	$350
5	2.3(1)	Exceeding weight capacity of a general waste receptacle	$350
6	2.3(2) & (3)	Depositing unauthorised waste in a general waste receptacle	$350
7	2.4(a)	Depositing unauthorised waste in a recycling waste receptacle	$350
8	2.4(b) & (c)	Exceeding weight capacity of a recycling waste receptacle	$250
9	2.5(a)	Depositing unauthorized waste in an organic waste receptacle	$350
10	2.5(b) & (c)	Exceeding weight capacity of an organic waste receptacle	$350
11	2.6(3)	Failing to comply with a direction concerning placement or removal of a receptacle	$250
12	2.7(a)	Failing to keep a receptacle in the required location	$250
13	2.7(b)	Failing to place a receptacle for collection in a lawful position	$250
14	2.7(c)	Failing to notify of a lost, stolen, damaged or defective receptacle	$250
15	2.9(a)	Damaging, destroying or interfering with a receptacle	$400
16	2.9(b)	Removing a receptacle from premises	$400
17	2.10(1)	Failing to comply with a term or condition of verge waste collection	$400
18	2.10(2)	Removing waste for commercial purposes	$350
19	2.10(3)	Disassembling or leaving in disarray waste deposited for collection	$250
20	3.1(a)	Failing to provide a sufficient number of receptacles	$250
21	3.1(b)	Failing to keep a receptacle clean and in a good condition and repair	$250
22	3.1(c)(i)	Failing to prevent fly breeding and vectors of disease in a receptacle	$350
23	3.1(c)(ii)	Failing to prevent the emission of offensive odours from a receptacle	$350
24	3.1(c)(iii)	Failing to ensure the receptacle is not overfilled	$350
25	3.1(c)(iv)	Allowing a receptacle to cause a nuisance	$350
26	3.1(d)	Failing to comply with a direction to clean, disinfect or deodorise receptacle	$300
27	3.2(1)	Unauthorised removal of waste from premises	$250
28	3.2(2)	Removing waste from a receptacle without approval	$250
29	4.3(2)	Failing to comply with a sign or direction	$500
30	4.3(4)	Failing to comply with a direction to leave	$500
31	4.4(1)	Disposing waste without payment of fee or charge	$500
32	4.5(1)	Depositing waste contrary to sign or direction	$500
33	4.6(1)(a)	Removing waste without authority in a waste facility	$250
34	4.6(1)(b)	Depositing toxic, poisonous or hazardous waste at a waste facility	$500

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Item No.	Clause No.	Description	Modified Penalty
35	4.6(1)(c)	Lighting a fire in a waste facility	$300
36	4.6(1)(d)	Removing or interfering with any flora in a waste facility	$300
37	4.6(1)(e)	Removing or interfering with any fauna without approval in a waste facility	$300
38	4.6(1)(f)	Damaging, defacing or destroying any building, equipment, plant or property within a waste facility	$500
39	4.6(2)	Acting in an abusive or threatening manner	$300

Dated this _____ of _____ 2024.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of:

_____

RHYS WILLIAMS

MAYOR

_____

CASEY MIHOVILOVICH

CHIEF EXECUTIVE OFFICER

Consented to:

_____

CHIEF EXECUTIVE OFFICER

DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION

Dated this _____of _____2024.

PROPOSED

Document Set ID: 5290389
Version: 3, Version Date: 18/03/2024

LOCAL GOVERNMENT ACT 1995

HEALTH (MISCELLANEOUS PROVISIONS) ACT 1911
BIOSECURITY AND AGRICULTURE MANAGEMENT ACT 2007

CITY OF MANDURAH

ANIMALS ENVIRONMENT AND NUISANCE AMENDMENT LOCAL LAW 2024

Under the powers conferred by the *Health (Miscellaneous Provisions) Act 1911, Local Government Act 1995*, *Biosecurity and Agriculture Management Act 2007*, and under all other powers enabling it, the Council of the City of Mandurah resolved on INSERT DATE to make the following local law.

Part 1 - Preliminary

1.1 Citation

This local law may be cited as the *City of Mandurah Animals, Environment and Nuisance Amendment Local Law 2024.*

1.2 Commencement

The local law comes into operation 14 days after the date of its publication in the *Government Gazette*.

1.3 Principal local law

This local law amends the *City of Mandurah Animals, Environment and Nuisance Local Law 2010* as published in *Government Gazette* No. 43 on 22 March 2011, as amended by the *City of Mandurah Animals, Environment and Nuisance Amendment Local Law 2019* published in the *Government Gazette* No. 78 on 11 June 2019, and the *City of Mandurah Animals, Environment and Nuisance Amendment Local Law 2020* published in the *Government Gazette* No.50 on 3 April 2020.

PROPOSED

1.4 Clause 1.1 amended

In clause 1.1 delete the heading "Citation" and replace with "Title".

1.5 Clause 1.2 amended

In clause 1.2:

(a) renumber clause "**1.2**" to "**1.5**";

(b) amend the title "**Definitions**" to "**Terms used**"; and

(c) delete the following definitions:

(i) ***amusement****;*

(ii) ***approved animal***

(iii) ***bee hive****;*

(iv) ***Class 6 building****;*

(v) ***Class 9 building****;*

(vi) ***Code of Practice–Pigeon keeping****;*

(vii) ***development approval****;*

(viii) ***development site****;*

(ix) ***livestock****;*

(x) ***livestock vehicle****;*

(xi) ***manure receptacle****;*

(xii) ***miniature horse****;*

(xiii) ***occupier****;* and

(xiv) ***truck****;*

(d) insert the following definitions in alphabetical order:

(i) ***beekeeper*** has the meaning given in Regulation 3 of the *Biosecurity and Agriculture Management Regulations 2013;*

(ii) ***Code of Practice–Pigeon keeping*** means the Code of Practice for Pigeon Keeping and Racing in Western Australia as prescribed by the *Animal Welfare (General) Regulations 2003*, as amended from time to time;

(iii) ***development site*** means—

(a) any lot or lots for which there is a current development or subdivision approval; and

(b) any lot or lots upon which, construction work, earthworks, clearing of scrub, trees or overgrowth or any other site works are taking or have taken place, whether or not such works are subject to a development or subdivision approval;

PROPOSED

(iv) ***hive*** means a movable or fixed structure, container or object in which a colony of bees is kept;

(v) ***occupier*** means any person who is in control of any land or part of any land or authorised by the owner, lessee, licensee, or any other person empowered to exercise control in relation to land to perform any work in relation to any land and without limiting the generality of the foregoing and for the avoidance of doubt includes a builder or contractor;

(vi) ***premises*** includes—

(a) land (whether or not vacant);

(b) the whole or part of a building or structure (whether of a permanent or temporary nature); and

(c) a vehicle";

(vii) ***receptacle*** *means a container for holding or facilitating the removal of refuse;* and

(viii) ***sand drift*** means the movement of sand, sediment, or similar materials across, within or along a surface;

(e) amend the definition for an ***affiliated person*** by deleting "*Associations Incorporation Act 1987*" and replacing it with "*Associations Incorporation Act 2015*";

(f) in the definition of ***authorised person*** delete the word "Council" and replace it with "local government";

(g) amend the definition of ***birds*** by deleting the word "includes" and replacing with the word "include";

(h) amend the definition of ***building site*** by deleting the word "licence" and replacing it with "permit";

(i) in the definition of ***Chief Executive Officer*** replace the first reference to "Chief Executive Officer" with *"**CEO**"*;

(j) amend the definition of ***pest plant*** by deleting "clause 4.17" and replacing with "clause 4.10";

(k) in the definition of ***pigeon*** after the words "homing pigeons" insert the words "racing pigeons" and delete the words "Department of Environment and Conservation" and replace with "Department of Biodiversity, Conservation and Attractions"; and

(l) in the definition of ***vermin*** insert a semi colon after the word *"*possessions".

1.6 Clause 1.3 amended

Renumber clause "**1.3 Repeal**" to "**1.4 Repeal**".

1.7 Clause 1.4 amended

(a) renumber clause "**1.4 Application**" to "**1.3 Application**"; and

PROPOSED

(b) delete the words “shall apply” and insert “applies”.

1.8 Clause 1.5 amended

Renumber clause “**1.5 Commencement**” to “**1.2 Commencement**”.

1.9 Part 2, Division 1 amended

In Part 2 delete Division 1 and insert:

Division 1 – Keeping of birds

2.1 Keeping of poultry and pigeons in a residential zone

(1) Subject to the provisions of this Part 2, an owner or occupier of premises in a residential zone shall not keep or permit to be kept more than the following number of pigeons or poultry—

(a) In the case of poultry, the maximum number specified in the table below according to applicable lot size—

Lot size	**Maximum number of poultry**
Less than 1,000 m^2	6 poultry (including a maximum of 2 ducks)
1,001 m^2 and over	12 poultry (including ducks)

(b) In the case of pigeons, 12 pigeons unless the owner or occupier is an affiliated person in which case the maximum number of pigeons is 100.

2.2 Requirements for keeping of poultry

(1) A person who keeps poultry or permits poultry to be kept shall ensure that—

(a) no poultry shall be kept within 5 metres from any residential building;

(b) no poultry are able to approach within 5 metres of a public street, public building, commercial premises or food business;

(c) all poultry are kept in a properly constructed and securely fastened enclosure;

(d) all enclosures within which poultry are kept are maintained at all times in a clean condition and good repair;

PROPOSED

(e) all poultry are contained in an enclosure at all times, except where released for exercise;

(f) no poultry are to be kept less than 1 metre from any lot boundary; and

(g) all feed for the poultry other than that intended for immediate consumption is stored in vermin-proof containers.

2.3 Requirements for keeping of pigeons

(1) A person who keeps pigeons or permits pigeons to be kept shall ensure that—

(a) all pigeons are kept in a properly constructed pigeon loft or enclosure at all times, except when registered homing pigeons or racing pigeons are released for exercise subject to the following conditions—

(i) registered homing pigeons or racing pigeons may only be released for exercise between the hours set out in the Code of Practice; and

(ii) a person shall not release more than 60 registered homing pigeons or racing pigeons for exercise or training at any one time;

(b) all loft structures or enclosures within which pigeons are kept and their immediate surrounds are maintained in a clean condition and good repair;

(c) all loft litter—

(i) is disposed of by immediate burial or by being bagged and deposited in a household rubbish bin; and

(ii) does not cause a nuisance;

(d) the base floor of any loft or enclosure is constructed of impervious material;

(e) all feed for the pigeons other than that intended for immediate consumption is stored in vermin-proof containers;

(f) no opening to a pigeon loft or enclosure, including openings for ventilation, is within 5 metres of any residential building, public street, public building, commercial premises, or food business and is not visible from a public area; and

(g) no pigeon loft or enclosure, including openings for ventilation, is within 1 metre from any lot boundary.

(2) An affiliated person who keeps pigeons, or permits pigeons to be kept, shall do so in accordance with the Code of Practice – Pigeon Keeping, subject to the provisions of this local law.

2.4 Requirements for keeping of aviary birds

(1) A person who keeps, or permits to be kept, aviary birds shall ensure that—

PROPOSED

(a) the aviary or cage in which the birds are kept is located at least 1 metre from any lot boundary;
(b) the aviary or cage in which the birds are kept is at least 5 metres from any residential building, public street, public building, commercial premises, or food business and is not visible from a public area;
(c) the base floor of the aviary or cage is to be constructed of smooth, impervious material with a gradient of at least 1 in 50 to the front of the aviary or cage;
(d) the aviary or cage is to be kept in clean condition and good repair;
(d) all feed for the birds other than that intended for immediate consumption is stored in vermin-proof containers; and
(e) effective measures are taken to prevent the attraction or harbourage of vermin.

2.5 Roosters, geese, turkeys and peafowl

Except on land in a rural zone or with the prior written permission of the local government, an owner or occupier of premises shall not keep any of the following—

(a) rooster;
(b) goose or gander;
(c) turkey; or
(d) peacock or peahen.

2.6. Nuisance caused by birds

An owner or occupier of land shall not keep any bird or birds which—

(a) cause a nuisance; or
(b) emit an unreasonable noise.

1.10 Part 2, Division 2 amended

In Part 2 delete Division 2 and insert:

Division 2 – Keeping of farm animals

2.7 Keeping of farm animals

(1) An owner or occupier of land shall not keep, or allow to be kept, any farm animal unless—

(a) in accordance with a valid permit authorising the keeping of such a farm animal issued in relation to the land; or

PROPOSED

(b) in a rural zone and in accordance with the provisions of any local planning scheme applicable to that zone.

(2) An owner or occupier shall not keep more than one pig other than on premises registered as a piggery pursuant to the provisions of the *Health (Miscellaneous Provisions) Act 1911*, except with the express written approval of the local government.

2.8 Application for a permit to keep farm animals

An application for a permit to keep farm animals shall be in the form approved by the local government.

2.9 Determination of application to keep farm animals

(1) The local government may—
   (a) refuse to determine an application for a permit which does not comply with clause 2.8;
   (b) approve an application for a permit subject to such conditions as it considers appropriate; or
   (c) refuse to approve an application for a permit.

(2) Where an application for a permit is approved subject to conditions, the permit holder shall comply with those conditions.

(3) A permit shall remain valid unless—
   (a) otherwise stated in the terms and conditions of the permit; or
   (b) it is cancelled under clause 2.10(2).

2.10 Variation or cancellation of permit to keep farm animals and conditions of permit

(1) The local government may vary the conditions of a permit issued under this Division by giving written notice to the permit holder and the varied condition takes effect 7 days after that notice is given.

(2) The local government may cancel a permit in the event the permit holder—
   (a) fails to comply with any condition of the permit;
   (b) after being notified of a variation under subclause 2.10(1), fails to comply with the varied condition;
   (c) breaches clause 2.11 of this local law; or
   (d) fails to comply with a notice of breach issued under clause 6.1.

PROPOSED

2.11 Requirements for keeping farm animals

(1) An owner or occupier of land or premises upon which a farm animal or farm animals are permitted to be kept, shall—

(a) ensure that each farm animal is kept in a suitable enclosure that effectively prevents it from escaping;

(b) maintain the place or places where the farm animals are kept in clean condition;

(c) not permit any farm animal to approach within 5 metres of any residential building; and

(d) not permit any farm animal to approach within 15 metres of any food premises, shop, public building or a business or commercial premises.

2.12 Nuisance caused by farm animals

An owner or occupier of land shall not keep any farm animal or farm animals which—

(a) cause a nuisance; or

(b) emit an unreasonable noise.

1.11 Part 2, Division 3 amended

In Part 2 delete Division 3 and insert:

Division 3 – Keeping of bees

2.13 Keeping of Bees

(1) A person shall not keep bees or allow bees to be kept on any land except in accordance with the requirements outlined in clause 2.14.

2.14 Requirements for Beekeeping

The keeping of bees is subject to the following requirements—

(a) the provision of a sufficient and suitable water supply on the land which is readily accessible by the bees on the land;

(b) each hive shall be—

(i) kept at least 10 metres from any thoroughfare, public place, or neighbouring building;

(ii) kept at least 5 metres from any other boundary of the land; and

PROPOSED

(iii) screened or provided with other such barrier so as to prevent the bees flying low over a thoroughfare, public place, or adjoining land;

(c) no more than 2 hives are to be kept on land of less than 2,000 square metres in area;

(d) no more than 15 hives are to be kept on land between 2,000 and 20,000 square metres in area; and

(e) the person keeping bees shall be registered as a beekeeper if required under *the Biosecurity and Agriculture Management (Identification and Movement of Stock and Apiaries) Regulations 2013*.

2.15 Nuisance caused by bees or hives

A person shall not keep, or allow to be kept, bees or hives, or both, on land so as to endanger the safety of any person or cause a nuisance.

2.16 Notice to remove bees

Whenever the local government or an authorised person is satisfied that a person has contravened any provision of this local law which relates to the keeping of bees or hives, the local government or an authorised person may give the owner or occupier of the land a written notice requiring her or him to remove any bees or hives, or both, from the land within the time specified in the notice.

1.12 Part 3, Division 1 amended

In Part 3 delete Division 1 and insert:

Division 1—Litter and refuse on building sites

3.1 Provision of refuse receptacles

(1) A person must not commence or continue, or permit the commencement or continuation of, building works on a building or development site unless—

(a) an Approved Receptacle is provided and maintained on the building site;

(b) all building waste is placed, and kept securely, in the Approved Receptacle;

(c) the cover of the Approved Receptacle is kept securely in place at all times except when building waste is being placed in, or removed from, the Approved Receptacle; and

(d) the Approved Receptacle is maintained in an effective and operable condition.

PROPOSED

(2) In this clause—

Approved Receptacle means—

(a) a receptacle with a capacity of at least 4 cubic metres with a suitable cover so as to prevent the escape of building waste;

(b) a wire enclosure with a capacity of at least 4 cubic metres with a with a suitable cover so as to prevent the escape of building waste; or

(c) any other receptacle or container, with a suitable cover so as to prevent the escape of building waste,

that is approved by the local government or an authorised person.

3.2 Control measures

(1) From the time of commencement of works on a building site or development site until the time of completion of such works, the owner or occupier of the site shall—

(a) ensure all refuse on the site is placed securely and contained in a Approved Receptacle and prevented from escaping from the site;

(b) keep the site as free as is reasonably practicable from any refuse;

(c) keep the street verge, and any other reserve, immediately adjacent to the site free of refuse, dust and sand from the site;

(d) prevent dust and sand escaping from the site onto any thoroughfare; and

(e) ensure the refuse receptacle is emptied when full.

(2) The owner or occupier of a building site or development site shall ensure that, within 2 days of completion of works on the site, or when directed by an authorised person, the site and the street verge or thoroughfare immediately adjacent to it is cleared of all refuse and sand and all receptacles are removed from the site.

3.3 Unauthorised storage of materials

(1) All construction materials shall be stored on the building site or development site and not on a street verge, thoroughfare or other local government property unless written approval has been given by the local government or an authorised person to store construction material on the street verge, thoroughfare or other local government property.

(2) An application for approval under subclause (1) shall be—

(a) in writing; and

(b) where the materials are proposed to be stored on a street verge abutting private land, shall be accompanied by the written approval of the owner of such land.

PROPOSED

1.13 Part 3, Division 2 amended

In Part 3 delete Division 2 and insert:

Division 2—Prevention of dust, sand or sand drift and liquid waste

3.4 Prohibited activities

(1) An owner and or occupier of land shall take effective measures to—

(a) stabilise dust and sand on any land or verge adjoining such land;

(b) contain all liquid waste on the land; and

(c) ensure no dust, sand or sand drift, or liquid waste is released or escapes from the land, whether by means of wind, water, or any other cause.

(2) Where the local government or an authorised person is satisfied that—

(a) an owner or occupier has not complied with clause 3.4(1); or

(b) the dust, sand or liquid waste has been released or escaped from the owner's or occupier's land,

the local government or an authorised person may serve on the owner and or occupier of the land a notice requiring the owner and or occupier to do one or more of the following—

(i) comply with clause 3.4(1);

(ii) clean up and properly dispose of any released or escaped dust, sand, or liquid waste;

(iii) clean up and make good any damage resulting from the released or escaped dust, sand, or liquid waste including any damage to adjoining or other affected properties; or

(iv) take effective measures to stop or prevent any further release or escape of dust, sand or liquid waste from the land.

(3) The requirements set out in a notice issued under subclause 3.4(2) shall be complied with—

(a) within 48 hours of service of the notice where no other time is specified;

(b) within such other period as is specified in the notice; or

(c) immediately, if the notice so specifies.

(4) Where the local government or an authorised person is satisfied that dust, sand, or liquid waste has escaped or has been released from an activity undertaken on land or as a consequence of the use of equipment on land, the local government or an authorised person may serve a notice on—

PROPOSED

(a) the owner and or occupier of the land; or

(b) the operator of the equipment,

as the case may be, requiring that the activity or use of the equipment on the land be ceased immediately, for such period as is specified in such notice.

(5) Where the local government or an authorised person is satisfied that dust, sand, or liquid waste may be released or escape as a result of an activity which is likely to be carried on from any land, the local government or an authorised person may give to the owner and or occupier a notice providing that the activity may only be carried on subject to conditions specified in the notice.

3.5 Escape from loads being transported

(1) A person must not drive a vehicle carrying a load from a dust or sand generating development site, or a building site, unless effective measures have been taken to ensure that the load, or any part of it, cannot escape from the vehicle.

(2) In this clause—

load includes any material or other thing used in connection with the load; and

vehicle has the meaning given to it in the *Road Traffic Code 2000.*

3.6 Disposal of liquid waste

(1) The owner or occupier of premises shall—

(a) provide one or more of the methods prescribed in this clause, for the disposal of all liquid waste produced on the premises; and

(b) at all times maintain in good working order and condition any apparatus used for the disposal of liquid waste.

(2) Liquid waste shall be disposed of by one or more of the following methods—

(a) discharging it into the sewerage system of a licensed water service operator in a manner approved by the licensed water service operator;

(b) discharging it into an apparatus for the treatment of sewage and disposal of effluent and liquid waste approved by the Chief Health Officer or the local government; or

(c) collection and disposal at an approved liquid waste disposal site in a manner approved by the Chief Health Officer.

(3) In this clause—

Chief Health Officer has the meaning given in the *Public Health Act 2016* section 4(1); and

PROPOSED

licensed water service operator means a water service operator licensed under a written law to provide and/or operate water services.

1.14 Part 3, Division 3 amended

In clause 3.5 of Part 3, Division 3:

(a) renumber clause 3.5 to clause 3.7;

(b) delete the word "of" and insert "or" in its place;

(c) insert "of land" after "occupier"; and

(d) delete "site" and insert "land".

1.15 Part 3, Division 4 amended

In Part 3, Division 4:

(a) clauses 3.6 to 3.9 are renumbered to clauses 3.8 to 3.11 respectively;

(b) clause 3.8 (formerly clause 3.6) is amended by deleting subclause (1) and inserting:

Division 4—Unsightly land and disused materials

3.8 Removal of refuse and disused materials

(1) The owner or occupier of a lot shall not keep, or permit to remain on the lot, any refuse, rubbish or disused material of whatsoever nature or kind which the local government or an authorised person is satisfied is likely to—

(a) give the lot an untidy appearance; or

(b) adversely affect the health, comfort, or convenience of the inhabitants of that property or any adjoining property.

(c) delete clause 3.9 (formerly clause 3.7) and insert:

3.9 Removal of unsightly overgrowth of vegetation

(1) The owner or occupier of a lot shall not permit to remain on a lot, any unsightly overgrowth of vegetation, trees, scrub, or undergrowth which, the local government or the authorised person is satisfied is likely to—

(a) gives the lot an untidy appearance; or

(b) adversely affect the health, comfort, or convenience of the inhabitants of that property or any adjoining property.

(2) The local government or an authorised person may give notice in writing to the owner or occupier of a lot requiring the removal of the overgrowth of vegetation, trees, scrub, or undergrowth, within the time specified in the notice.

PROPOSED

(d) delete clause 3.10 (formerly clause 3.8) and insert:

3.10 Storage of vehicles, vessels and machinery

(1) The owner or occupier of a lot shall not—

(a) store, or allow to remain, in public view on the lot more than 1 vehicle, vessel, or machinery (whether licensed or not) in a state of disrepair;

(b) store, or allow to remain, in public view on the lot any vehicle, vessel, or machinery in a state of disrepair for a period in excess of 1 month;

(c) store, or allow to remain, in public view on the lot vehicle, vessel, or machinery parts (including tyres);

(d) wreck, dismantle or break up any vehicle, part or body of a vehicle, vessel, or machinery; or

(e) wreck, dismantle or break up a vehicle, vessel, or machinery so as to cause a nuisance.

(2) Subclause (1) shall not apply if the vehicle, part or body of a vehicle, vessel or machinery is inside a building or within an area enclosed by a fence or wall not less than 1.8 metres in height and of such a nature as to screen all vehicles, parts or bodies of vehicles or machinery from the street and from adjoining properties.

(e) clause 3.11 (formerly 3.9) is amended by:

(i) in subclause (b) delete “and” and replace with a full stop; and

(ii) delete subclause (c).

1.16 Part 3, Division 5 amended

In Part 3, Division 5:

(a) clause 3.10 is deleted; and

(b) clause 3.11 is renumber to clause 3.12 and the word “cannot” is deleted from subclause (3) and replaced with the word “can”.

1.17 Part 4, Division 1 amended

In clause 4.3 of Part 4, Division 1:

(a) in subclause (1):

(i) insert the words “or an authorised person” after the words “local government”; and

(ii) insert the words “the local government or” before the words "authorised person considers”; and

(b) in subclause (2):

(i) insert the words “or an authorised person” after the words “local government”; and

PROPOSED

(ii) delete the words “believes to be” and replace with “is satisfied is”.

1.18 Part 4, Division 2 amended

In Part 4, Division 2:

(a) clause 4.4(1) is amended as follows:

(i) insert “vegetation” after the word “refuse”; and

(ii) insert the words “or authorised person” after the word "the local government”; and

(b) clause 4.5 is amended as follows:

(i) insert the words “take all reasonable steps” after the word “shall”; and

(ii) insert the word “to” before the words “cause or permit”.

1.19 Part 4, Division 3 amended

In Part 4, Division 3:

(a) clause 4.7 is deleted and the remaining in clause in Part 4, Division 3 are renumbered accordingly;

(b) in clause 4.7 (formerly clause 4.8) delete subclause (1) and insert:

4.7 Stormwater disposal systems

(1) The owner or occupier of a lot shall ensure that all stormwater from the roof of each building or house on the lot, or the overflow from rainwater storage tanks, is discharged into stormwater drainage system, or discharged by other methods approved by the local government, in accordance with AS/NZS 3500.

(c) delete clause 4.8 (formerly clause 4.9) and insert:

4.8 Disposal of swimming pool backwash

(1) The owner or occupier of land on which a swimming pool is constructed shall ensure that all backwash is not permitted to discharge onto or run-off onto adjacent land so as to cause a nuisance, or cause damage to any structures situated on adjacent land.

(2) The disposal of wastewater and backwash water from a swimming pool filtration system or other water storage system associated with a swimming pool into an approved disposal system or a soakwell system having a minimum capacity of 140 litres and located a minimum of 1.8 metres away from any building or lot boundary, satisfies the requirement of subclause (1).

PROPOSED

1.20 Part 4, Division 4 amended

In Part 4, delete Division 4 and insert:

Division 4—Bird nuisance

4.9 Restrictions on feeding of birds

(1) A person shall not feed or provide food to any wild or uncaged bird that is not permitted to be kept by them under this local law or another written law, so as to cause a nuisance.

(2) Where an authorised person is satisfied that a person has not complied with subclause (1) the authorised person may serve the person a notice requiring the person to clean up and properly dispose of any feed or waste products specified in the notice.

1.21 Part 4, Division 5 amended

In Part 4, Division 5 renumber clauses 4.11 and 4.12 to clauses 4.10 and 4.11 respectively.

1.22 Part 5 amended

In clause 5.1 the words “or an authorised person” are inserted after the words “local government”.

1.23 Schedule 1 – Pest Plants amended

In Schedule 1:

(a) Amend the table by inserting the following names in alphabetical order—

(i)	African Daisy	*Gazania sp.*
(ii)	Capeweed	Artotheca calendula
(iii)	Century Plant	Agave americana
(iv)	Dolichos pea	Dipogon lignosus
(v)	Fumitory	Fumaria capreolata
(vi)	Geraldton Wax	Chamelaucium uncinatum
(vii)	Golden Crown Beard	Verbicina encelioides
(viii)	Pretty Betsy	Centranthus macrosiphon
(ix)	Spiderwort	Tradescantia sp.
(x)	Veldt Daisy	Osteospernum ecklonis
(xi)	Vetch	Vicia sativa
(xii)	Wild Gladiolus	*G. Undulatus,G. Caryophyllaceus*

PROPOSED

(b) delete the reference to Madeira Creeper *Anredera Cordifolia*.

1.24 Schedule 2 – Pest Plant Notice

The Pest Plant Notice is amended by deleting "*Agriculture and Related Resources Protection Act 1976*" and inserting "*Biosecurity and Agriculture Management Act 2007*".

1.25 Schedule 3 – Prescribed Offences

Delete the table in Schedule 3 and insert as follows—

Item No.	Clause	Description	Modified Penalty—First Offence	Modified Penalty—Subsequent Offences
1	2.2	Failure to comply with requirements for keeping poultry	$250	$500
2	2.3	Failure to comply with requirements for keeping pigeons	$250	$500
3	2.4	Failure to comply with requirements for keeping aviary birds	$250	$500
4	2.5	Keeping a rooster, goose or gander, turkey, peacock, or peahen on premises	$250	$500
5	2.6	Keeping birds so as to cause a nuisance	$250	$500
6	2.7(1)(a)	Keeping a farm animal without a permit	$250	$500
7	2.11	Failure to comply with requirements for keeping farm animals	$250	$500
8	2.12	Nuisance caused by farm animal	$250	$500
9	2.14	Failure to comply with requirements for beekeeping	$250	$500
10	2.15	Nuisance caused by bees or hives	$250	$500
11	2.16	Failure to comply with notice to remove bees or hives	$250	$500
12	3.1(1)(a)	Failure to provide or maintain an Approved Receptacle on a building site or development site	$250	$500
13	3.1(1)(b)	Failure to place, and secure, all building waste in an Approved Receptacle	$250	$500
14	3.1(1)(c)	Failure to keep secure cover of Approved Receptacle	$250	$500
15	3.1(1)(d)	Failure to maintain Approved Receptacle in an effective and operable condition	$250	$500
16	3.2	Failure to control refuse on a building site or development site	$250	$500
17	3.3	Unauthorised storage of materials	$250	$500

PROPOSED

18	3.4(1)	Release or escape of dust, sand or sand drift or liquid waste from land	$250	$500
19	3.5	Failure to take reasonable steps to prevent a load or any part of it escaping from a vehicle during transportation	$250	$500
20	3.6	Failing to dispose of liquid waste in an approved manner	$250	$500
21	3.7	Failing to ensure no vegetation or other material burnt	$500	$500
22	3.8(1)(a)	Keeping or allowing to be kept on a lot refuse, rubbish or disused material giving the land an untidy appearance	$250	$500
23	3.8(1)(b)	Keeping on a lot refuse, rubbish or disused material likely to adversely affect the health, comfort, or convenience of the inhabitants of that property or adjoining property	$250	$500
24	3.9(1)(a)	Keeping or allowing to be kept on a lot unsightly overgrowth of vegetation giving the land an untidy appearance	$250	$500
25	3.9(1)(b)	Keeping on a lot unsightly overgrowth of vegetation likely to adversely affect the health, comfort, or convenience of the inhabitants of that property or adjoining property	$250	$500
26	3.10 (1)(a)	Store or allow to remain on land more than one vehicle, vessel or machinery in a state of disrepair	$250	$500
27	3.10 (1)(b)	Store or allow to remain on land any vehicle, vessel or machinery in a state of disrepair for a period in excess of 1 month	$250	$500
28	3.10 (1)(c)	Store or allow to remain on land any vehicle, vessel or machinery parts (including tyres)	$250	$500
29	3.10(1)(d)	Wreck, dismantle or break up any vehicle part or body, vessel or machinery	$250	$500
30	3.10(1)(e)	Wreck, dismantle or break up a vehicle, vessel or machinery so as to cause a nuisance	$250	$500
31	3.11	Disposing of disused refrigerator or similar container with door or lid that can be fastened	$250	$500
32	4.1	Erection or use of lighting installations other than in accordance with requirements	$250	$500
33	4.2	Emitting light more than 50 lux	$250	$500
34	4.4	Non-compliant burning of rubbish, vegetation or other materials	$250	$500
35	4.5	Cause or permit the escape of smoke, fumes, odours and other emissions so as to cause a nuisance	$250	$500
36	4.6	Failure to ensure that all rainwater or storm water received by a lot and any building, house or structure on the lot, is contained within the lot	$250	$500
37	4.7	Failure to maintain all subsurface stormwater disposal systems in a good state of repair and free from obstruction	$250	$500
38	4.8	Discharging swimming pool backwash onto adjacent land	$250	$500

PROPOSED

39	4.9(1)(a)	Feeding an uncaged or wild bird causing a nuisance	$250	$500
40	4.11(2)	Failure to comply with Pest Plant Notice	$250	$500
41	6.4(1)(b)	Failure to comply with notice	$250	$500

PROPOSED

CITY OF MANDURAH

ANIMALS, ENVIRONMENT AND NUISANCE LOCAL LAW 2010

LOCAL GOVERNMENT ACT 1995

HEALTH (MISCELLANEOUS PROVISIONS) ACT 1911

BIOSECURITY AND AGRICULTURE MANAGEMENT ACT 2007

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LOCAL GOVERNMENT ACT 1995
HEALTH (MISCELLANEOUS PROVISIONS) ACT 1911

CITY OF MANDURAH

ANIMALS, ENVIRONMENT AND NUISANCE AMENDMENT LOCAL LAW 2010

Under the powers conferred by the *Health (Miscellaneous Provisions) Act 1911, Biosecurity and Agricultural Management Act 2007, Local Government Act 1995* and under all other powers enabling it, the Council of the City of Mandurah resolved on 22 February 2011 and subsequently amended on 28 May 2019, ~~and~~ 24 March 2020 and XX 2024 to make the following local law.

PART 1 - PRELIMINARY

1.1. ~~Citation~~Title

This local law may be cited as the *City of Mandurah Animals, Environment and Nuisance Local Law 2010.*

~~1.5~~ 1.2 Commencement

This local law comes into operation 14 days after the date of its publication in the *Government Gazette.*

~~1.4~~ 1.3 Application

This local law applies throughout the district.

~~1.3~~ 1.4 Repeal

Clauses 20, 21, 47A, 50, 56, 62A, 68, 69, 70, 71, 72, 73, 74, 75, 76 and 77 of the *City of Mandurah Health Local Laws* as published in the *Government Gazette* of 23 August 1996 and Part XI and Division 2 of Part V of the *City of Mandurah Consolidated Local Laws* as published in the *Government Gazette* of 13 February 1998, are repealed.

~~1.2~~ 1.5 Terms used

(1) In this local law, unless the context specifies otherwise—

Act means the *Local Government Act 1995;*

affiliated person means a person who is a member of a poultry or pigeon club incorporated under the *Associations Incorporation Act ~~1987~~2015;*

~~**amusement** means anything usually conducted for amusement at a fair, a carnival or a show, whether conducted at a fair, a carnival or a show or elsewhere;~~

~~***[approved animal*** means any farm animal which is the subject of a permit;]~~

AS/NZS 3500 means the standard called "Plumbing and Drainage" published by the Standard Association of Australia;

authorised person means a person authorised by the ~~Council~~ local government, under section 9.10 of the Act to perform all or any of the functions conferred on an authorised person under this local law;

aviary bird means any bird, other than poultry or pigeons, kept or usually kept in an aviary or cage;

~~***bee hive*** means a hive standing alone or any 2 or more hives standing in a group~~***beekeeper*** has the meaning given in Regulation 3 of the *Biosecurity and Agriculture Management Regulations 2013*;

birds include~~s~~ poultry;

builder means the holder of a building licence issued in respect of building works on a building site or a person in control of a building site;

Building Code means the latest edition of the Building Code of Australia published by, or on behalf of, the Australian Building Codes Board, as amended from time to time, but not including explanatory information published with the Building Code;

building permit is a permit granted under section 20 of the *Building Act 2011;*

building site means any lot for which a building ~~licence~~ permit is current;

~~***Chief Executive Officer***~~***CEO*** ~~means~~ means the Chief Executive Officer of the local government;

City means the City of Mandurah;

~~***Class 6 building*** means a Class 6 building as defined by the Building Code;~~

~~***Class 9 building*** means a Class 9 building as defined by the Building Code;~~

Code of Practice–Pigeon keeping means ~~the document entitled A *Code of Practice – May 1994 – Pigeon Keeping and Pigeon Racing* published in May 1994 by the Pigeon Racing Federation of WA (Incorporated) and the Independent Racing Pigeon Federation (Incorporated),~~ the Code of Practice for Pigeon Keeping and Racing in Western Australia as prescribed by the *Animal Welfare (General) Regulations 2003,* as amended from time to time;

cow includes an ox, calf or bull;

development has the meaning given to it in the Planning and Development Act 2005;

~~***development approval*** means a development approval under a local planning scheme;~~

development site ~~includes~~means—

(a) any lot or lots for which there is a current development or subdivision approval~~;~~ and

~~(a)~~(b) any lot or lots upon which, construction work, earthworks, clearing of scrub, trees or overgrowth or any other site works are taking or have taken place, whether or not such works are subject to a development or subdivision approval;

district means the district of the local government;

dust means any visible granular or particulate material which has or has the potential to become airborne and includes organic and non-organic matter and sand, but does not include smoke;

equipment means equipment, machinery or vehicles used for or in connection with the development of land;

farm animal includes a horse, cow, sheep, goat, pig or other ungulate;

food business has the same meaning given in the *Food Act 2008;*

hive means a movable or fixed structure, container, or object in which a colony of bees is kept;

horse includes an ass, mule, donkey or pony;

land includes any building or structure on the land;

liquid waste means waste from any process or activity, whether useful or useless, that is in liquid form and includes paint, fuel, grease, fat, oil, degreaser solvent, detergent, chemical, animal waste, food waste, effluent and all discharges of liquid to land, air or water that are not otherwise authorised by a written law but does not include uncontaminated stormwater;

~~**livestock** includes cattle, sheep, pigs, goats and horses;~~

~~**livestock vehicle** means a vehicle that contains livestock or previously has been used for the carriage of livestock;~~

local government means the City of Mandurah;

local planning scheme has the meaning given to it by the *Planning and Development Act 2005*;

lot has the meaning given to it by the *Planning and Development Act 2005*;

~~**manure receptacle** means a receptacle, of sufficient capacity to receive all manure produced in one week on premises upon which a farm animal or farm animals are kept, constructed of smooth, durable, impervious materials, fitted with a fly proof, hinged cover and with no part of the floor lower than the adjoining ground;~~

~~**miniature horse** means a horse whose maximum adult height does not exceed 870 millimetres and is classified as a miniature by the Miniature Horse Association of Australia;~~

nuisance means—

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(a) an activity or condition which is harmful or annoying and which gives rise to legal liability in the tort of public or private nuisance at law;

(b) an unreasonable interference with the use and enjoyment of a person of his or her ownership or occupation of land; or

(c) interference which causes material damage to land or other property on the land affected by the interference;

occupier means any person who is in control of any land or part of any land or authorised by the owner, lessee, licensee, or any other person empowered to exercise control in relation to land to perform any work in relation to any land and without limiting the generality of the foregoing and for the avoidance of doubt includes a builder or contractor;

permit means a permit issued under these local laws;

permit holder means a person who holds a valid permit;

pest plant means a plant described as a pest plant by clause 4.~~17~~10 of this local law;

pigeon includes homing pigeons, racing pigeons and other domesticated breeds of the species *Columba livia*, but does not include native pigeons or doves whether or not the keeping of such birds is subject to the approval of the ~~Department of Environment and Conservation~~ Department of Biodiversity, Conservation and Attractions;

poultry includes fowls, roosters, ducks, peafowls, turkeys, geese, guinea fowls, pheasants and other birds commonly kept for the production of eggs or meat for domestic consumption;

premises includes—

(a) land (whether or not vacant);

(b) the whole or part of a building or structure (whether of a permanent or temporary nature); and

(c) a vehicle;

refuse means any waste material including bricks, lime, cement, concrete, rubble, stones, iron, timber, tiles, bags, plastics, ashes, vegetation, timber, wood or metal shavings, sawdust, and waste food, and includes any broken, used, derelict or discarded matter whatsoever;

receptacle means a container for holding or facilitating the removal of refuse;

Regulations means the *Local Government (Functions and General) Regulations 1996;*

residential building has the meaning given to it in the Residential Design Codes of Western Australia as amended;

residential zone includes any area zoned "Residential" and "Urban Development" under a local planning scheme;

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rural zone means any area zoned "Rural" or "Rural Residential" under a local planning scheme;

sand means granules or particles of rock, earth, clay, loam, silt and any other granular, particulate or like material, and includes dust and gravel;

sand drift means the movement of sand, sediment, or similar materials across, within or along a surface;

stormwater means any naturally occurring water that results from rainfall on or around a site, or water flowing onto the site;

street means any highway or thoroughfare which the public are entitled to use, and includes every part of the highway or thoroughfare, including the verge and other things including bridges and culverts appurtenant to it;

subdivision approval means a subdivision approval under the *Planning and Development Act 2005*;

~~**truck** means a motor vehicle having a tare weight in excess of 3,000 kilograms;~~

unreasonable noise has the meaning given to it by the *Environmental Protection Act 1986*;

vermin includes rats, mice, flies, fleas, mites, lice, cockroaches and any other animal, whether vertebrate or invertebrate, which is known to be a vector of disease or likely to cause damage to human food, habitation or possessions;

(2) Any other expression used in this local law and not defined herein shall have the meaning given to it in the Act.

(3) Where in this local law a duty, obligation or liability is imposed on an "owner or occupier" the duty shall be deemed to be imposed jointly and severally on each owner and occupier.

(4) Where under this local law the local government is authorised to carry out actions or cause to be undertaken works as a consequence of the failure of any person to comply with the terms of a notice or other conduct, the right to enter land is at all times subject to the provisions of Part 3, Division 3, Subdivision 3 of the Act.

[Clause 1.2 was amended by Government Gazette No.78 of 2019]

~~**1.3 Repeal**~~

~~Clauses 20, 21, 47A, 50, 56, 62A, 68, 69, 70, 71, 72, 73, 74, 75, 76 and 77 of the *City of Mandurah Health Local Laws* as published in the *Government Gazette* of 23 August 1996 and Part XI and Division 2 of Part V of the *City of Mandurah Consolidated Local Laws* as published in the *Government Gazette* of 13 February 1998, are repealed.~~

~~**1.4 Application**~~

~~This local law shall apply throughout the district.~~

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~~**1.5 Commencement**~~

~~This local law comes into operation 14 days after the date of its publication in the *Government Gazette*.~~

PART 2 - KEEPING OF ANIMALS

Division 1—Keeping of birds

2.1 Keeping of poultry and pigeons in a residential zone

(1) Subject to the provisions of this Part 2, an owner or occupier of premises in a residential zone shall not keep or permit to be kept the following number of pigeons or poultry—

(a) In the case of poultry, the maximum number specified in the table below according to applicable lot size—

Lot size	**Maximum number of poultry**
Less than 1,000 m^2	6 poultry (including a maximum of 2 ducks)
1,001 m^2 and over	12 poultry (including ducks)

(b) In the case of pigeons, 12 pigeons unless the owner or occupier is an affiliated person in which case the maximum number of pigeons ~~may be increased to~~ is 100.

2.2 Requirements for keeping poultry

(1) A person who keeps poultry or permits poultry to be kept shall ensure that—

(a) no poultry shall be kept within ~~9~~5 metres from any residential building;

(b) no poultry are able to approach within ~~1~~5 metres of a public street, public building, commercial premises, or food business;

(c) all poultry are to be kept in a properly constructed and securely fastened ~~structure~~ enclosure;

(d) all ~~structures or~~ enclosures within which poultry are kept are maintained in a clean condition and good repair;

(e) all poultry are contained in an enclosure at all times, ~~.~~except where released for exercise;

(f) no poultry are to be kept less than 1 metre from any lot boundary; and

(g) all feed for the poultry other than that intended for immediate consumption is stored in vermin-proof containers.

~~2. An owner or occupier of premises in a residential zone shall not keep or permit to be kept on the premises—~~

~~more than 12 poultry; and~~

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~~more than 12 pigeons unless the owner or occupier is an affiliated person in which case the maximum number of pigeons may be increased to 100.~~

~~A person who fails to comply with subclause (1) or (2) commits an offence.~~

2.3 Requirements for keeping of pigeons

(1) A person who keeps pigeons or permits pigeons to be kept shall ensure that—

(a) all pigeons are kept in a properly constructed pigeon loft or enclosure at all times, except ~~where~~ when registered homing pigeons ~~and~~ or racing pigeons ~~are freed may be~~ are released for exercise subject to the following conditions—

(i) registered homing pigeons or racing pigeons may only be released for exercise between the hours set out in the Code of Practice; and

~~(i)~~(ii) a person shall not release more than 60 registered homing pigeons or racing pigeons for exercise or training at any one time

(b) all loft structures or enclosures within which pigeons are kept and their immediate surrounds are maintained in a clean condition and good repair;

~~(b)~~(c) ~~dispose of~~ all loft litter:

(i) is disposed of by immediate burial or by being bagged and deposited in a household rubbish bin; and

(ii) does not cause a nuisance;

(d) the base floor of any loft or enclosure ~~to be~~ is constructed of impervious material;

(e) all feed for the pigeons other than that intended for immediate consumption is stored in vermin-proof containers;

~~(c)~~(f) ~~no opening to a pigeon loft or enclosure, including openings for ventilation, is within 9 5 metres of any residential building;~~

(g) no opening to a pigeon loft or enclosure, including openings for ventilation, is within ~~1~~5 metres of any residential building, a public street, public building, commercial premises, or food business and is not visible from a public area; and

~~(d)~~(h) no pigeon loft or enclosure, including openings for ventilation, ~~to be kept less than~~ within 1 metre from any lot boundary.

(2) An affiliated person who keeps pigeons, or permits pigeons to be kept, shall do so in accordance with the Code of Practice—Pigeon Keeping, subject to the provisions of this local law.

~~(3) A person who fails to comply with subclause (1) or (2) commits an offence.~~

2.4 Requirements for keeping of aviary birds

(1) A person who keeps, or permits to be kept, aviary birds shall ensure that—

(a) the aviary or cage in which the birds are kept is located at least 1 metre from any lot boundary;

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~~(b) the aviary or cage in which the birds are kept is and at least 5 metres from a residential building on any other lot;~~

~~(a)~~

(c) The aviary or cage in which the birds are kept is at least 5 metres from a of any residential building, public street, public building, commercial premises, or food business and is not visible from a public area;

~~(b)~~(d) ~~there is a floor beneath the roofed area~~ the base floor of the aviary or cage which is to be constructed of ~~smooth,~~ impervious material with a gradient of at least 1 in 50 to the front of the aviary or cage;

~~(c)~~(e) the aviary or cage is to be kept in clean condition and good repair;

~~(d)~~(f) all feed for the birds other than that intended for immediate consumption is stored in vermin-proof containers; and

~~(e)~~(g) effective measures are taken to prevent the attraction or harbourage ~~or~~ of vermin.

~~(2) A person who fails to comply with subclause (1) commits an offence.~~

2.5 Roosters, geese, turkeys and peafowl

Except on land in a rural ~~or rural residential~~ zone or with the prior written permission of the local government, an owner or occupier of premises shall not keep any of the following—

(a) rooster;

(b) ~~a~~ goose or gander;

(c) ~~a~~ turkey; or

(d) ~~a~~ peacock or peahen.

2.6 Nuisance caused by birds

An owner or occupier of land shall not keep any bird or birds which—

(a) ~~are or create~~ cause a nuisance; or

(b) emit an unreasonable noise.

[Division 1 was deleted and replace fully by Government Gazette No.78 of 2019]

Division 2—Keeping of farm animals

2.7 Keeping of farm animals

(1) An owner or occupier of land shall not keep, or allow to be kept, any farm animal unless—

(a) in accordance with a valid permit authorising the keeping of such a farm animal issued in relation to the land; or

(b) in a rural zone and in accordance with the provisions of any local planning scheme applicable to that zone.

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(2) An owner or occupier shall not keep more than one pig other than on premises registered as a piggery pursuant to the provisions of the *Health (Miscellaneous Provisions) Act 1911*, except with the express written approval of the local government.

2.8 Application for a permit to keep farm animals

An application for a permit to keep farm animals shall be in the form approved by the local government.

2.9 Determination of application to keep farm animals

(1) The local government may—

(a) refuse to determine an application for a permit which does not comply with clause 2.8;

(b) approve an application for a permit subject to such conditions as it considers appropriate; or

(c) refuse to approve an application for a permit.

(2) Where an application for a permit is approved subject to conditions, the permit holder shall comply with those conditions. ~~or cause compliance with those conditions.~~

(3) A permit ~~is~~ shall remain valid ~~for one year from the date on which it is issued~~ unless— ~~it is—~~

(a) otherwise stated in the terms and conditions of the permit; or

(b) it is cancelled under clause 2.10(2).

2.10 Variation or cancellation of permit to keep farm animals and conditions of permit

(1) The local government may vary the ~~permit~~ conditions of a permit issued under this Division by giving written notice to the permit holder and the varied condition takes effect 7 days after that notice is given.

(2) The local government may cancel a permit in the event the permit holder—

(a) fails to comply with any condition of the permit; ~~or~~

(b) after being notified of a variation under subclause 2.10(1), fails to comply with the varied condition;

~~(a)~~(c) breaches clause 2.11 of this local law; or

~~(b)~~(d) fails to comply with a notice of breach issued under clause 6.1.

[Clause 2.10 amended by Government Gazette No. 50 of 2020]

2.11 Requirements for keeping farm animals

(1) An owner or occupier of land or premises upon which a farm animal or farm animals are permitted to be kept, shall—

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(a) ensure that each ~~approved~~ farm animal is kept in a suitable enclosure that effectively prevents it from escaping;

(b) maintain the place or places where the ~~approved~~ farm animals ~~or approved animals~~ are kept in clean condition;

(c) not permit any ~~approved~~ farm animal ~~or approved animals~~ to approach within 5 metres of any residential building; and

(d) not permit any ~~approved~~ farm animal ~~or approved animals~~ to approach within 15 metres of any food premises, shop, public building or a business or commercial premises.

~~2.11~~2.12 Nuisance caused by farm animals

An owner or occupier of land shall not keep any farm animal or farm animals which—

(a) ~~are or create~~ cause a nuisance; or

(b) emit an unreasonable noise.

[Division 2 was deleted and replace fully by Government Gazette No.78 of 2019]

Division 3—Keeping of ~~B~~bees

~~2.12~~2.13 Keeping of Bees

A person shall not keep bees or allow bees to be kept on any land except in accordance with the requirements outlined in clause 2.1~~3~~4.

~~2.13~~2.14 Requirements for Beekeeping

The keeping of bees is subject to the following requirements—

(a) the provision of a sufficient and suitable water supply on the land which is readily accessible by the bees on the land;

(b) each ~~bee~~ hive shall be—

(i) kept ~~at a distance~~ of at least 10 metres ~~specified by the local government~~ from any thoroughfare, public place, ~~boundary of the land~~or neighbouring building;

~~(i)~~(ii) kept ~~at a distance of~~ at least 5 metres from any other boundary of the land; and ~~or~~

~~(ii)~~(iii) ~~located near a~~ screened or provided with~~sion of~~ other such barrier so as to prevent the bees flying low over a thoroughfare, public place, or adjoining land;

(c) no more than 2 ~~bee~~ hives are to be kept on land of less than 2,000 square metres in area;

(d) no more than 15 ~~bee~~ hives are to be kept on land between 2,000 and 20,000 square metres in area; and

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(e) ~~all bee hives a~~ the person keeping the bees~~must~~ shall ~~be~~ be registered as a beekeeper if required under the *Biosecurity and Agriculture Management ~~Act 2007~~ (Identification and Movement of Stock and Apiaries) Regulations 2013*.

~~2.14~~2.15 Nuisance caused by bees or ~~bee~~ hives

A person shall not keep, or allow to be kept, bees or ~~bee~~ hives, or both, on land so as to endanger the safety of any person or ~~create~~ cause a nuisance.

~~2.15~~2.16 Notice to remove bees

Whenever ~~in the opinion of~~ the local government or an authorised person is satisfied that a person has contravened any provision of this local law which relates to the keeping of bees or ~~bee~~ hives, the local government or an authorised person may give the owner or occupier of the land a written notice requiring her or him to remove any bees or ~~bee~~ hives, or both, from the land within the time specified in the notice.

~~(2) Where a person fails to comply with a notice given under subclause (1), the local government may dispose of the bees or the bee hives or both in such manner as it sees fit and recover the costs of so doing from the owner or occupier, as the case may be, as a debt due to it.~~

[Division 3 was deleted and replace fully by Government Gazette No.78 of 2019]

PART 3 – BUILDING, DEVELOPMENT AND LAND CARE

Division 1—Litter and refuse on building sites

3.1 Provision of refuse receptacles

~~(1) The owner or occupier of a building or development site shall at all times provide and maintain available for use on the site a refuse receptacle, to the satisfaction of an authorised person, of such design as will—~~

~~(a) contain any refuse likely to be produced on the site; and~~

~~(b) prevent refuse being blown from the receptacle by wind.~~

(1) A person must not commence or continue, or permit the commencement or continuation of, building works on a building or development site unless—

(a) an Approved Receptacle ~~which includes a suitable cover,~~ is provided and maintained on the building site;

(b) all building waste is placed, and kept securely, in the Approved Receptacle;

(c) the cover of the Approved Receptacle is kept securely in place at all times except when building waste is being placed in, or removed from, the Approved Receptacle; and

(d) the Approved Receptacle is maintained in an effective and operable condition.

(2) In this clause—

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Approved Receptacle means—

(a) a receptacle with a capacity of at least 4 cubic metres with a suitable cover so as to prevent the escape of building waste ~~lid~~;

(b) a wire enclosure with a capacity of at least 4 cubic metres with a ~~lid~~ suitable cover so as to prevent the escape of building waste; or

~~(a)~~(c) any other receptacle or container, with a ~~lid~~ suitable cover so as to prevent the escape of building waste,

that is approved by the local government or an authorised person.

3.2 Control ~~of refuse~~measures

(1) From the time of commencement of works on a building site or development site until the time of completion of such works, the owner or occupier of the site shall—

(a) ensure all refuse on the site is placed securely and contained in the ~~refuse~~ Approved ~~r~~Receptacle and prevented from escaping ~~or being blown~~ from the site ~~by wind~~;

(b) keep the site as free as is reasonably practicable from any refuse;

(c) ~~maintain~~ keep the street verge, and any other reserve, immediately adjacent to the site free of refuse, dust and sand from the site;

~~(c)~~(d) prevent dust and sand escaping from the ~~land or verge~~ site onto any thoroughfare; and

~~(d)~~(e) ensure the receptacle is emptied when full.

(2) The owner or occupier of a building site or development site shall ensure that, within 2 days of completion of works on the site, or when directed by an authorised ~~officer~~person, the site, and the street verge or thoroughfare immediately adjacent to it is cleared of all refuse and sand and all ~~refuse~~ receptacles are removed from the site.

3.3 Unauthorised storage of materials

~~(1)~~ All construction materials shall be ~~located~~ stored on the building site or development site ~~lot under construction~~ and not on a street verge, thoroughfare or other local government property unless ~~.~~

~~(2)~~(1) ~~W~~written approval ~~must~~has ~~b~~been given ~~obtained from~~ by the ~~City~~ local government or an authorised person ~~prior to any proposal~~ to store construction material on the street verge, thoroughfare or other local government property. ~~any other property (including a verge or road reserve).~~

(2) An application for approval under subclause (1) shall be—

(a) in writ~~ten~~ing; and

~~(a)~~(b) ~~request for approval must be~~ where the materials are proposed to be stored on a street verge abutting private land, shall be accompanied by the

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written approval of the ~~landowner of the land on which materials are proposed to be stored~~ owner of such land.

[Clause 3.3 was amended by Government Gazette No.78 of 2019]

Division 2—Prevention of ~~D~~dust, sand or sand drift, ~~and L~~liquid ~~W~~waste

3.4 Prohibited Activities

(1) An owner and or occupier of land ~~must~~ shall take effective measures to—

(a) stabilise dust and sand on ~~the~~ any land or verge ~~and~~ adjoining such land;

(b) contain all liquid waste on the land; and

(c) ensure no dust, sand or sand drift, or liquid waste is released or escapes from the land, whether by means of wind, water, or any other cause.

(2) Where the local government or an authorised person ~~forms the opinion~~ is satisfied that—

(a) an owner or occupier has not complied with ~~sub~~clause (1)~~(a) or (1)(b)~~; or

(b) the dust, sand or liquid waste has been released or escaped from the owner's or occupier's land,

the local government or an authorised person may serve on the owner and or occupier of the land a notice requiring the owner and or occupier to do one or more of the following—

(i) comply with ~~sub~~clause (1)~~(a) or (1)(b)~~;

(ii) clean up and properly dispose of any released or escaped dust, sand, or liquid waste;

(iii) clean up and make good any damage resulting from the released or escaped dust, sand, or liquid waste including any damage to adjoining or other affected properties; ~~and~~ or

(iv) take effective measures to stop or prevent any further ~~-~~release or escape of dust, sand, ~~-~~or liquid waste from the land.

(3) The requirements set out in a notice issued under subclause (2)~~(a)~~ ~~must~~ shall be complied with—

(a) within 48 hours of service of the notice where no other time is specified;

(b) within such other period as is specified in the notice; or

(c) immediately, if the notice so specifies.

(4) Where the local government or an authorised person is satisfied ~~forms the opinion~~ that dust, sand, or liquid waste has escaped or has been released from an activity undertaken on land or as a consequence of the use of equipment on land, the local government or an authorised person may serve a notice on—

(a) ~~-~~the owner and or occupier of the land; or

(b) the operator of the equipment,

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as the case may be, requiring that the activity or use of the equipment on the land be ceased immediately, for such period as is specified in such notice.

~~(4)~~(5) Where the local government or an authorised person is satisfied ~~of the opinion~~ that dust, sand, or liquid waste may be released or escape as a result of an activity which is likely to be carried on from any land, the local government or an authorised person may give to the owner and or occupier a notice providing that the activity may only be carried on subject to conditions specified in the notice.

3.5 Escape from loads being transported

(1) A person must not drive a vehicle carrying a load from a dust or sand generating development site, or a building site, unless effective measures have been taken to ensure that the load, or any part of it, cannot escape from the vehicle.

(2) In this clause—

load includes any material or other thing used in connection with the load; and

vehicle has the meaning given to it in the *Road Traffic Code 2000*.

3.6 Disposal of liquid waste

(1) The owner or occupier of premises shall—

(a) provide one or more of the methods prescribed in this clause, for the disposal of all liquid waste produced on the premises; and

(b) at all times maintain in good working order and condition any apparatus used for the disposal of liquid waste.

(2) Liquid waste shall be disposed of by one or more of the following methods—

(a) discharging it into the sewerage system of a licensed water service operator in a manner approved by the licensed water service operator;

(b) discharging it into an apparatus for the treatment of sewage and disposal of effluent and liquid waste approved by the Chief Health Officer or the local government; or

(c) collection and disposal at an approved liquid waste disposal site in a manner approved by the Chief Health Officer.

(3) In this clause—

Chief Health Officer has the meaning given in the *Public Health Act 2016* section 4(1); and

licensed water service operator means a water service operator licensed under a written law to provide and/or operate water services.

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Division 3—Burning of materials

3.~~5~~7 Burning of cleared vegetation prohibited

(1) An owner ~~of~~ or occupier of land shall ensure that no vegetation or other material is burnt on the ~~site~~land.

(2) Subclause (1) does not apply where a fire permit has been issued by the local government under the *Bush Fires Act 1954.*

[Division 3 was deleted and replaced fully by Government Gazette No.78 of 2019]

Division 4—Unsightly land and disused materials

3.~~6~~8 Removal of refuse and disused materials

(1) The owner or occupier of a lot shall not keep, or permit to remain on the lot, any refuse, rubbish or disused material of whatsoever nature or kind which ~~in the opinion of~~ the local government or an authorised person is satisfied is likely to—

(a) ~~is likely to~~ give the lot an untidy appearance ~~and or does not conform with the general appearance of other land in that particular part of the district~~; or~~.~~

~~(a)~~(b) ~~it is likely to~~ adversely affect the health, comfort, or convenience of the inhabitants of that property or any adjoining property.

~~(1)~~(2) The local government or an authorised person may give notice in writing to the owner or occupier of a lot requiring the removal of refuse, rubbish, or disused material from the lot within the time specified in the notice.

3.~~7~~9 Removal of unsightly overgrowth of vegetation

(1) The owner or occupier of a lot shall not permit to remain on a lot, any unsightly overgrowth of vegetation, trees, scrub, or undergrowth which, the local government or the authorised person is satisfied ~~that~~ is likely to—

(a) gives the lot an untidy appearance ~~and does not conform with the general appearance of other land in that particular part of the district~~; or

(b) ~~it is likely to~~ adversely affect the health, comfort, or convenience of the inhabitants of that property or any adjoining property.

~~(1) that gives the lot an untidy appearance and does not conform with the general appearance of other land in that particular part of the district.~~

(2) The local government or an authorised person may give notice in writing to the owner or occupier of a lot requiring the removal of the overgrowth of vegetation, trees, scrub, or undergrowth, within the time specified in the notice.

3.~~8~~10 Storage of vehicles, vessels and machinery

(1) The owner or occupier of a lot shall not—

(a) store, or allow to remain, in public view on any lot more than 1 vehicle, vessel, or machinery (whether licensed or not) in a state of disrepair;

(b) store, or allow to remain, in public view on any lot any vehicle, vessel, or machinery in a state of disrepair for a period in excess of 1 month;

(c) store, or allow to remain, in public view on any lot vehicle, vessel, or machinery parts (including tyres); ~~or~~

(d) wreck, dismantle or break up any vehicle, part or body of a vehicle, vessel, or machinery; or ~~unless—~~

~~(i) inside a building; or~~

~~(ii) within an area enclosed by a fence or wall of not less than 1.8 metres in height and of such a nature as to screen all vehicles, parts or bodies of vehicles, vessels or machinery from the street and from adjoining properties,~~

(e) wreck, dismantle or break up a vehicle, vessel, or machinery so as to cause a nuisance.

(2) Clause (1) shall not apply if the vehicle, part or body of a vehicle, vessel or machinery is inside a building or within an area enclosed by a fence or wall not less than 1.8 metres in height and of such a nature as to screen all vehicles, parts or bodies of vehicles or machinery from the street and from adjoining properties.

3.~~9~~11 Disposing of disused refrigerators or similar containers

A person shall not place, leave or dispose of a disused refrigerator, ice-chest, ice-box, trunk, chest or other similar article having a compartment which has a capacity of 0.04 cubic metres or more on any land without first—

(a) removing every door and lid and every lock, catch and hinge attached to a door or lid; or

(b) rendering every door and lid incapable of being fastened.; ~~and~~

~~(c) removing any refrigerants as per requirements of the Environment Protection (Ozone Protection) Policy 2000.~~

Division 5—Hazardous materials

~~**3.10 Hazardous trees**~~

~~(1) Where a tree on a lot endangers any person or thing on adjoining land, the local government may give a notice to the owner or the occupier of the lot to remove, cut, move or otherwise deal with that tree so as to make the tree safe.~~

~~(2) Where a tree on a lot presents a serious and immediate danger to any person or thing, the local government may take any remedial action it considers appropriate in order to~~

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~~make the tree safe without having given the owner or occupier notice pursuant to subclause (1).~~

~~(3) The local government reserves its right to recover any costs incurred by the local government for remedial action taken in terms of subclause (2).~~

~~(4) Where the local government exercises its right of remedial action under subclause (2) the local government shall use its best endeavors to minimise any damage to the property but to the fullest extent possible at law, shall not be liable to the owner for its acts.~~

3.1~~1~~2 Cyclonic activities

(1) Where in any circumstance there is likely to be a danger to the public or damage to property which may result from cyclonic activity, the local government may give a notice to the owner or the occupier of a lot specifying measures to prevent or minimise the danger or damage.

(2) Where a circumstance represents serious and immediate danger to the public or property, the local government or an authorised person may take any remedial action it considers appropriate to prevent or minimize the danger or hazard without having given the owner or occupier notice pursuant to subclause (1).

(3) Any costs incurred by the local government for remedial action taken in terms of subclause (2) can~~not~~ be recovered by the local government.

PART 4 - NUISANCES AND DANGEROUS THINGS

Division 1—Light

4.1 Use of exterior lights

An owner or occupier of land on which floodlights or other exterior lights are erected or used shall not allow the floodlights or other exterior lights to shine directly onto any other premises.

4.2 Emission or reflection of light

An owner or occupier of land shall ensure that—

(a) artificial light is not emitted or reflected from anything on the land so as to illuminate premises outside that land to more than 50 lux; and

(b) natural light is not reflected from anything on the land so as to create or cause a nuisance to the occupier of any other premises or to a person lawfully using a thoroughfare.

4.3 Notice may require specified action to prevent emission or reflection of light

(1) Where—

(a) floodlights or other exterior lights shine directly onto any other premises;

(b) artificial light is emitted or reflected from anything on the land so as to illuminate premises outside the land to more than 50 lux; or

(c) natural light is reflected from anything on the land so as to create or cause a nuisance to the occupier of any other premises or to a person lawfully using a thoroughfare,

the local government or an authorised person may by notice in writing direct the owner or occupier to take such actions as the local government or authorised person considers necessary within the time specified in the notice.

(2) The notice referred to in subclause (1) may direct that—

(a) floodlights or other exterior lights are used only during the hours specified in the notice;

(b) the direction in which the lights shine be altered as specified in the notice; or

(c) any reflective surfaces be painted or otherwise treated so as to abate the nuisance;

or any combination of these measures that the local government or an authorised person is satisfied ~~believes to be~~ is appropriate to the circumstances.

Division 2—Smoke, fumes, odours and other emissions

4.4 Burning rubbish, refuse or other material

(1) A person shall not set fire to rubbish, refuse, vegetation, or other materials unless approval has first been obtained by the local government, the burning complies with the *Bush Fires Act 1954,* any annual fire hazard reduction notice issued by the local government under that Act and any conditions of approval as determined by the local government or authorised person.

(2) Subclause (1) shall not apply to any barbeque, solid fuel water heater, space heater or ovens fired with dry paper, dry wood, synthetic char or charcoal type fuel.

4.5 Escape of smoke, fumes, odours and other emissions

An owner or occupier of land or premises shall take all reasonable steps not to cause or permit the escape of smoke, fumes or odours from the land or premises in such quantity or of such a nature as to cause or to be a nuisance to any person.

[Division 2 was deleted and replaced fully by Government Gazette No.78 of 2019]

[Division 3 was deleted by Government Gazette No.78 of 2019]

Division 3—Stormwater management

4.6 Containment of stormwater

(1) Subject to subclause (2), the owner or occupier of a lot shall ensure that all stormwater received by any building, house, other structure or any paved or sealed or other surfaced

areas including any vehicle access ways on the lot is contained within the lot and is not permitted to discharge onto or run-off onto adjacent land so as to cause a nuisance, or cause damage to any structures situated on adjacent land.

(2) Subclause (1) shall not prevent the discharge of stormwater from a lot into a local government approved stormwater drain.

~~**4.7 Guttering and downpipes**~~

~~(1) The owner or occupier of a lot shall ensure that each building or house on the lot is provided with adequate guttering and downpipes sufficient to receive, without overflow, all stormwater from the roof of the building or house, in accordance with AS/NZS 3500.~~

~~(2) The owner or occupier of a lot shall ensure that all guttering and downpipes to each building or house on the lot are maintained in a good state of repair and free from obstruction.~~

4.~~8~~7 Stormwater disposal systems

(1) The owner or occupier of a lot shall ensure that all stormwater from the roof of each building or house on the lot, or the overflow from rainwater storage tanks, is discharged into stormwater drainage system, or discharged by other methods approved by the local government, in accordance with AS/NZS 3500.

(2) The owner or occupier of a lot shall ensure that all stormwater from paved areas or other surfaced areas including any vehicle access ways of the lot is discharged into a stormwater drainage system of adequate capacity in accordance with AS/NZS 3500.

(3) The owner or occupier of a lot shall ensure that all stormwater drainage systems on the lot are maintained in a good state of repair and free from obstruction.

4.~~9~~8 ~~Containment and disposal of swimming pool and other wastewater~~ Disposal of swimming pool backwash

(1) ~~Wastewater and backwash water from swimming pool filtration systems or other water storage systems associated with a swimming pool shall be contained within, and disposed onto or into the lot on which the swimming pool is located~~The owner or occupier of land on which a swimming pool is constructed shall ensure that all backwash is not permitted to discharge onto or run-off onto adjacent land so as to cause a nuisance, or cause damage to any structures situated on adjacent land.

(2) The disposal of wastewater and backwash water from a swimming pool filtration system or other water storage system associated with a swimming pool into an approved disposal system or a soakwell system having a minimum capacity of 140 litres, and located a minimum of 1.8 metres away from any building or lot boundary, satisfies the requirement of subclause (1).

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[Division 3, 5 and 6 were deleted and remain divisions renumbered by Government Gazette No.78 of 2019]

Division 4—Bird Nuisance

4.~~10~~9 Restrictions on feeding of birds

(1) A person shall not feed or provide food to any ~~wild or uncaged~~ bird that is not permitted to be kept by them under this written law or another written law, so as to cause a nuisance.

~~(a) so as to cause a nuisance, or~~

~~(b) with a food or substance that is not a natural food of a bird.~~

(2) Where an authorised person ~~forms the opinion~~ is satisfied that a person has not complied with subclause (1) the authorised person may serve the person a notice requiring the person to clean up and properly dispose of any feed or waste products specified in the notice.

Division 5—Pest Plants

4.1~~1~~0 Description of Pest Plants

Every plant described in Schedule 1 to this local law is a pest plant.

4.1~~2~~1 Serving of Notices

(1) An authorised person may serve on the owner or occupier of private land within the district a duly completed notice in the form of Schedule 6 to this local law requiring the destruction, eradication or otherwise to control any pest plant on that land.

(2) Where a person served with a notice under subclause (1) of this local law fails to comply with that notice within the time and in the manner specified therein they commit an offence.

PART 5 - OBJECTIONS AND APPEALS

5.1 Objections and Appeals

(1) When the local government or an authorised person makes a decision under this local law as to whether it will—

(a) grant a person a permit or authorisation;

(b) vary or cancel a permit or authorisation; or

(c) give a person a notice;

the provisions of Division 1 of Part 9 of the Act and regulation 33 of the Regulations shall apply to that decision.

PART 6 - ENFORCEMENT

Division 1—Notice of breach

6.1 Notice of breach

(1) Where a breach of any provision of this local law has occurred, the local government may give a notice in writing to the person alleged to be responsible for such breach.

(2) A notice issued pursuant to subclause (1) shall—

(a) specify the provision of this local law which has been breached;

(b) specify the particulars of the breach; and

(c) state the manner in which the recipient is required to remedy the breach to the satisfaction of the local government within a time period stipulated in the notice which shall be not less than 14 days from the giving of the notice.

(3) It is an offence to fail to comply with a notice issued by the local government pursuant to subclause (1).

6.2 Form of notices

Where this local law refers to the giving of a notice, other than the giving of an infringement notice, no particular form is prescribed and it will be sufficient that the notice be in writing giving sufficient details to enable the owner, occupier or other person to whom the notice is issued to know the offence committed and the measures required to be taken or conditions with which compliance is required, as the case may be.

6.3 When local government may undertake work required by notice

(1) This clause applies only in respect of a notice issued under clauses 3.6(2), 3.7(2), 3.10(1), 3.11(1) and 4.3(1) of this local law.

(2) Where a person fails to comply with a notice referred to in subclause (1) the local government may, subject to compliance with the requirements of subdivision 3, Division 3 Part 3 of the Act, do anything that it considers necessary to achieve, so far as is practicable, the purpose for which the notice was given.

(3) The local government may recover the cost of anything it does under subclause (2) as a debt due from the person who failed to comply with the notice

Division 2—Offences and penalties

Subdivision 1—General

6.4 Offences and penalties

(1) A person who—

(a) fails to do anything required or directed to be done under this local law;

(b) fails to comply with the requirements of a notice issued under this local law by an authorised person; or

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(c) does anything which under this local law that person is prohibited from doing, commits an offence.

(2) Where, under this local law, an act is required to be done or forbidden to be done in relation to any land or premises, the owner or occupier of the land or premises has the duty of causing to be done the act so required to be done, or of preventing from being done the act forbidden to be done.

(3) A person who commits an offence under this local law is liable to a maximum penalty of $5,000 and a maximum daily penalty of $500 in respect of each day or part of a day during which the offence has continued.

Subdivision 2—Infringement notices and modified penalties

6.5 Prescribed offences

(1) An offence against a clause specified in Schedule 3 is a prescribed offence for the purposes of section 9.16(1) of the Act.

(2) The amount of the modified penalty for a prescribed offence is that specified adjacent to the clause in Schedule 3—

(a) in the case of a first offence the modified penalty will be that prescribed in column 4 of Schedule 3;

(b) in the case of a subsequent offence the modified penalty will be that prescribed in column 5 of Schedule 3.

(3) An authorised person should be satisfied that—

(a) commission of the prescribed offence is a relatively minor matter; and

(b) only straightforward issues of law and fact are involved in determining whether the prescribed offence was committed, and the facts in issue are readily ascertainable, before giving an infringement notice to a person in respect of the commission of a prescribed offence.

6.6 Form of infringement notices

For the purposes of this local law—

(a) where a vehicle is involved in the commission of an offence, the form of the notice referred to in section 9.13 of the Act is that of Form 1 in Schedule 1 of the Regulations;

(b) the form of the infringement notice given under section 9.16 of the Act is that of Form 2 in Schedule 1 of the Regulations; and

(c) the form of the notice given under section 9.20 of the Act withdrawing an infringement notice is that of Form 3 in Schedule 1 of the Regulations.

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SCHEDULE 1

City of Mandurah

Animals, Environment and Nuisance Local Law 2010

PEST PLANTS

[cl.4.~~11(1)~~10]

Common Name	Scientific Name
African Daisy	*Gazania sp.*
Black Flag	*Ferraria crispa*
Brazilian/Japanese Pepper Tree	*Schinus terebinthifolia*
Caltrop	*Tribulus terrestris*
Capeweed	*Artotheca calendula*
Castor Oil Plant	*Ricinus communis*
Century Plant	*Agave americana*
Dolichos Pea	*Dipogon lignosus*
Flaxleaf Broom	*Genista Linifolia*
Flinders Range Wattle	*Acacia iteaphylla*
Fountain Grass	*Pennisetum setaceum*
Fumitory	*Fumaria capreolata*
Geraldton Wax	*Chamelaucium uncinatum*
Geraldton Carnation	*Euphorbia terracina*
Golden Crown Beard	*Verbicina encelioides*
~~Madeira Creeper~~	~~*Anredera cordifolia*~~
Morning Glory	*Ipomoea cairica, I. indica*
Pampas Grass	*Cortaderia selloana*
Pretty Betsy	*Centranthus macrosiphon*
Sydney Golden Wattle	*Acacia longifolia*
Spiderwort	*Tradescantia sp.*
Tree of Heaven	*Ailanthus altissima*
Veldt Daisy	*Osteospernum ecklonis*
Vetch	*Vicia sativa*
Victorian Tea Tree	*Leptospermum laevigatum*
Watsonia	*Watsonia meriana*
White Weeping Broom	*Retama raetam*
Wild Gladiolus	*G. Undulatus,G. Caryophyllaceus*

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[Schedule 1, 2, 3 4 were deleted and schedule 1 renumbered by Government Gazette No.78 of 2019]

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SCHEDULE 2

~~**Agriculture and Related Resources Protection Act 1976**~~

Biosecurity and Agriculture Management Act 2007

City of Mandurah

Animals, Environment and Nuisance Local Law 2010

PEST PLANT NOTICE

[cl.4.1~~2~~1]

No.: ~~...~~…....

To.....

(Full name)

of.....

(Address)

You are hereby given notice under the City of Mandurah Animals, Environment and Nuisance Local Law 2010 that you are required to:

.....

.....

....

(specify whether required to destroy, eradicate or otherwise control)

the pest plant:..... ……..... *(Common Name)* *(Scientific Name)*

on.....

(specify the land)

of which you are the Owner/Occupier (delete whichever is not applicable).

This notice may be complied with by:

.....

.....

(specify manner of achieving destruction, eradication or control)

Such measures shall be commenced not later than *(date)* .....

and shall be completed by *(date)* .....

Upon failure to comply with this notice within the times specified, the local government may destroy, eradicate or control, as the case may be, any specified pest plant at your expense, and if necessary recover the same in a court of competent jurisdiction.

Date of service of notice .....

Signature of Authorised Person ..... Date .....

[Schedule 2 amended by Government Gazette No.78 of 2019~~]~~

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SCHEDULE 3

City of Mandurah

Animals, Environment and Nuisance Local Law 2010

Prescribed Offences

	Clause	Description	Modified Penalty—First Offence	Modified Penalty—Subsequent Offences
	2.2	Failure to comply with requirements for keeping poultry	$~~125~~250	$~~250~~500
	2.3	Failure to comply with requirements for keeping pigeons	$~~125~~250	$~~250~~500
	2.4	Failure to comply with requirements for keeping aviary birds	$~~125~~250	$~~250~~500
	2.5	Keeping rooster, goose or gander, turkey, peacock, or peahen on premises	$250	$500
	2.6	Keeping birds so as to cause a nuisance	$250	$500
	2.7(1)(a)	Keeping a farm animal without a permit	$250	$500
	2.11	Failure to comply with requirements for keeping farm animals	$250	$500
	2.1~~2~~1	Nuisance caused by farm animal	$250	$500
	2.1~~4~~13	Failure to comply with requirements for beekeeping	$~~125~~250	$~~250~~500
	2.~~1~~415	Nuisance caused by bees or ~~be~~ hives	$~~125~~250	$~~250~~500
	2.~~15~~16	Failure to comply with notice to remove bees or ~~bee~~ hives	$~~125~~250	$~~250~~500
	3.1(1)(a)	Failure to provide or maintain an Approved ~~refuse~~ Rreceptacle on a building site or development site	$250	$500
	3.1(1)(b)	Failure to place, and secure, all building waste in an Approved Receptacle	$250	$500
	3.1(1)(c)	Failure to keep secure cover of Approved Receptacle	$250	$500
	3.1(1)(d)	Failure to maintain Approved Receptacle in an effective and operable condition	$250	$500
	3.2	Failure to control refuse on a building site or development site	$250	$500
	3.3	Unauthorised storage of materials	$250	$500
	3.4(1)	Release or escape of dust, sand or sand drift or liquid waste from land	$250	$500

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	3.5	Failure to take reasonable steps to prevent a load or any part of it escaping from a vehicle during transportation	$250	$500
	3.6	Failing to dispose of liquid waste in an approved manner	$250	$500
	3.7~~3.5~~	~~Owner or occupier not to burn on site~~ Failing to ensure no vegetation or other material burnt	$500	$500
	3.8(1)(a)	Keeping or allowing to be kept on a lot refuse, rubbish or disused material giving the land an untidy appearance	$250	$500
	3.8(1)(b)	Keeping on a lot refuse, rubbish or disused material likely to adversely affect the health, comfort, or convenience of the inhabitants of that property or adjoining property	$250	$500
	3.9(1)(a)	Keeping or allowing to be kept on a lot unsightly overgrowth of vegetation giving the land an untidy appearance	$250	$500
	3.9(1)(b)	Keeping on a lot unsightly overgrowth of vegetation likely to adversely affect the health, comfort, or convenience of the inhabitants of that property or adjoining property	$250	$500
	3.~~8~~10 (1)(a)	Store or allow to remain on land more than one vehicle, vessel or machinery in a state of disrepair	$250	$500
	3.~~8~~10 (1~~2~~)(b)	Store or allow to remain on land any vehicle, vessel or machinery in a state of disrepair for a period in excess of 1 month	$250	$500
	3.~~8~~10 (1~~3~~)€	Store or allow to remain on land any vehicle, vessel or machinery parts (including tyres)	$250	$500
	3.~~8~~10 (14)(~~da~~)	Wreck, dismantle or break up any vehicle part or body, vessel or machinery ~~not inside a building~~	$250	$500
	~~3.8 (4)(b)~~	~~Wreck, dismantle or break up any vehicle part or body, vessel or machinery not behind a sufficient fence or wall~~	~~$250~~	~~$500~~
	3.~~8~~10(~~5~~1)€	Wreck, dismantle or break up a vehicle, vessel or machinery so as to cause a nuisance	$250	$500
	3.~~9~~11	Disposing of disused refrigerator or similar container with door or ~~/~~lid that can be fastened ~~without removing the refrigerant, door, lid, lock, catch, hinge and rendering the door/lid incapable of being fastened.~~	$250	$500
	4.1	Erection or use of lighting installations other than in accordance with requirements	$250	$500
	4.2	Emitting light ~~contravening AS4282~~more than 50 lux	$250	$500
	4.4	Non-compliant burning of rubbish or other materials	$250	$500
	4.5	Cause or~~f~~ permit the escape of smoke, fumes, odours and other emissions so as to cause a nuisance	$250	$500
	4.6	Failure to ensure that all rainwater or storm water received by a lot and any building, house or structure on the lot, is contained within the lot	$250	$500

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	~~4.7~~	~~Failure to maintain all guttering and down pipes in a good state of repair and free from obstruction~~	~~$250~~	~~$500~~
	4.~~8~~7	Failure to maintain all subsurface stormwater disposal systems in a good state of repair and free from obstruction	$250	$500
	4.~~9~~8	~~Failure to contain or dispose of swimming pool wastewater on the lot on which the swimming pool is located~~ Discharging swimming pool backwash onto adjacent land	$250	$500
	4.9 ~~10~~(1)(a)	Feeding an uncaged or wild bird causing a nuisance	$250	$500
	~~4.10(1)(b~~)	~~Feeding a bird a food/substance that is not a natural food~~	~~$250~~	~~$500~~
	4.1~~2~~1(2)	Failure to comply with Pest Plant Notice	$250	$500
	6.4(1)(b)	Failure to comply with notice	$250	$500

[Schedule 3 was amended by Government Gazette No.78 of 2019]

Dated this _____ of _____ 2024.

The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of: _____

_____

RHYS WILLIAMS

MAYOR

_____

CASEY MIHOVILOVICH

CHIEF EXECUTIVE OFFICER

~~Dated: 1 March 2011~~

~~The Common Seal of the City of Mandurah was affixed by authority of a resolution of the Council in the presence of —~~

~~PATRICIA M. CREEVEY, OAM, Mayor~~
~~MARK R. NEWMAN, Chief Executive Officer.~~

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3 SUBJECT: Financial Report January 2024
DIRECTOR: Business Services
MEETING: Council Meeting
MEETING DATE: 26 March 2024

Summary

The Financial Report for January 2024 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.24/7/23 25/07/2023 Budget Adoption 2023/2024

Background

Nil

Comment

Financial Summary

The financial report for January 2024 shows an actual surplus for this period of $44.093 million. This is considered a reasonable surplus at the current point in time and is sufficient to meet the City's obligations up to 30 June 2024.

A summary of the financial position for January 2024 is detailed in the table below:

	Current Budget	YTD Budget (a)	YTD Actual (b)	Var. (b)-(a)	Var.% (b)-(a)/(a)
	$ 000s	$ 000s	$ 000s	$ 000s	%
Opening Funding Surplus / (Deficit)	**600**	**600**	**1,019**	**419**	**70%**
Revenue					
Revenue from operating activities	134,634	123,357	123,343	(14)	0%
Capital revenue, grants and Contribution	19,563	11,412	2,022	(9,390)	-82%
	154,197	**134,768**	**125,365**	**(9,404)**	
Expenditure					
Operating Expenditure	(153,843)	(92,133)	(82,580)	9,553	-10%
Capital Expenditure	(51,132)	(29,890)	(15,482)	14,407	-48%
	(204,974)	**(122,023)**	**(98,062)**	**23,960**	
Non-cash amounts excluded from operating activities	33,870	20,101	19,901	(200)	-1%
Non-cash amounts excluded from investing activities	500	500	(27)	(527)	-105%
Other Capital Movements	15,367	(3,514)	(4,102)	(589)	17%
Closing Funding Surplus / (Deficit)	**(440)**	**30,433**	**44,093**	**13,660**	**45%**

The following table highlights the status of the City's key capital projects for the 2023/2024 financial year:

Project	2023/24 Actuals Incl. CMT $`000s	2023/24 Annual Budget $`000s	On Time / On Budget	Asset Classification	Comment
MARC Roof Repairs	5,964	6,034	The project completion date is expected to be late March 2024.	*Buildings*	*Project status:* Work is progressing, with the steelwork and roofing complete. Interior finishes commenced and works are expected to be completed by late March 2024.
Eastern Foreshore South Precinct	1,051	1,465	The project's original date of completion was January 2022, and the project was completed in August 2022. The project remains within the budget allocated. The toilet block and surrounds are expected to be completed by mid-March 2024.	*Parks*	*Project status:* **Estuary Pool** Completed **Eastern Foreshore South – Reserve Area** Completed **Toilet Block** Works are progressing, and the toilet block is expected to be completed by mid-March 2024.
Eastern Foreshore North and Central Precinct	401	1,227	The project completion date is expected to be mid-2025. The design cost estimate has indicated that funds may need to be reallocated from within the Waterfront project to ensure all key elements are delivered.	*Parks*	*Project status:* The detailed design has been completed and the construction tender advertised. The tender closed 23 January 2024. Construction to commence after Crabfest in 2024.
Coodanup Foreshore	1,035	1,379	Early substantial completion of Stages 1 and 2 was achieved in December 2023.	*Parks*	*Project status:* Stages 1 and 2 were completed in December 2023.

RC Peel Street Stage 4	348	3,536	The project completion date is expected to be mid-2024.	*Roads*	*Project status:* Construction has commenced. The expected project completion date is mid-2024.
Dawesville Community Centre	377	2,665	The project completion date is expected to be mid 2025.	*Buildings*	*Project status:* A preferred tenderer was conditionally accepted at the December 2023 Council meeting. An increase in State Government project funding was approved and the contract will be signed mid February 2024.
Falcon Coastal Shared Path Stage 1	65	461	The project completion date is expected to be in financial year 2026/2027 subject to the Department of Transport's approval of a variation to the grant agreement.	*Roads*	*Project status:* Detailed design has been completed. The City has requested a scope and budget variation to the grant agreement with the Department of Transport to deliver the 4km coastal shared path over 4 years. The path construction will be staged from 24/25, with completion expected in 2026/2027, delivering approximately 1.3km of shared path per year.
Halls Head Coastal Shared Path	1,541	1,345 + 350 **1,695**	The project completion date is expected to be March 2024. It is noted that $350,000 of grant funding from the Trails Project (provided through the Department of Primary Industries and Regional Development) will be transferred to the Hall's Head Coastal Shared Path at budget review as part of the agreed funding arrangements for the project.	*Roads*	*Project status:* Construction of the Shared Path, Blue Bay Carpark and associated works have been completed except for several Western Power assets that require relocation subject to Western Power availability. Landscape activation works adjacent to Blue Bay Carpark are expected to be completed by March 2024.

Statutory Environment

Local Government Act 1995 Section 6.4 Financial Report
Local Government (Financial Management) Regulations 1996 Part 4 Financial Reports

Policy Implications

Nil

Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 3.1.

Risk Analysis

Nil

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

2023/24 Budget Variations

Nil

Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded.

It is recommended that Council receive the Monthly Financial Report and the Schedule of Accounts.

NOTE:

- Refer ***Attachment 3.1 Monthly Financial Report***
  Attachment 3.2 Schedule of Accounts (electronic only)

RECOMMENDATION

That Council:

1 Receives the Financial Report for January 2024 as detailed in Attachment 3.1 of the report.

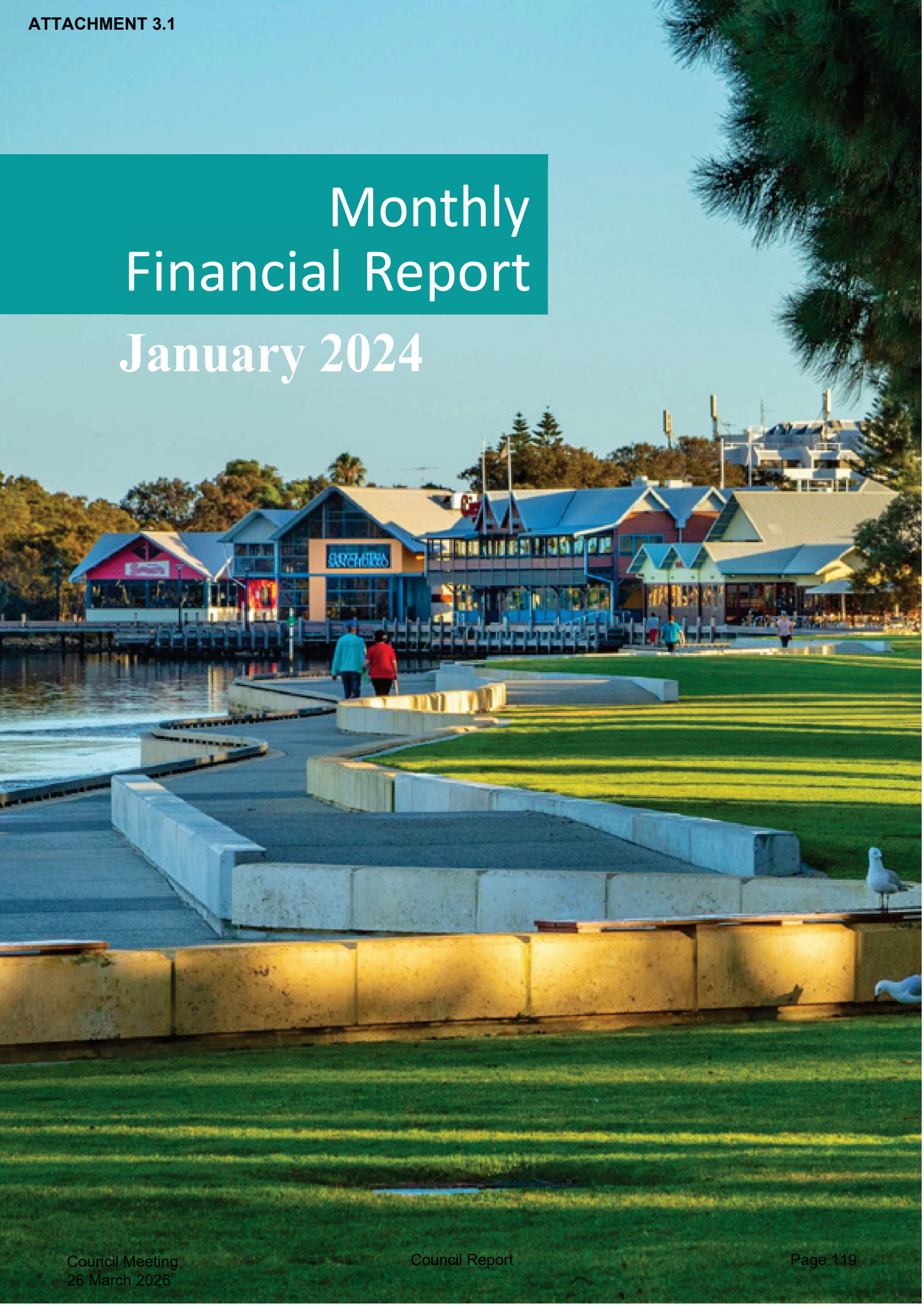
2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 3.2 of the report:

Total Municipal Fund	**$**	**6,618,847.77**
Total Trust Fund	**$**	**0.00**
	$	**6,618,847.77**

ABSOLUTE MAJORITY REQUIRED

Monthly Financial Report

January 2024



City of Mandurah
January 2024

$423K ▼

Estimated deficit at 30 June 2024 with proposed budget amendments

$44.1M ▼

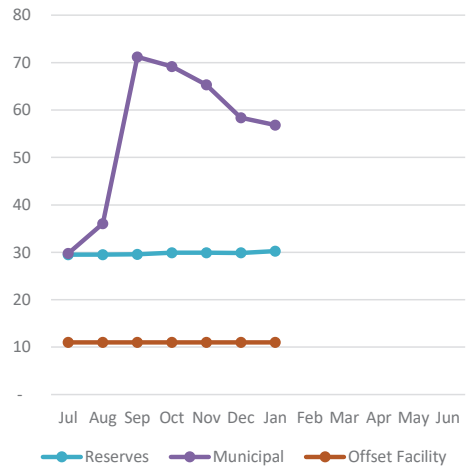
Year to Date Actual Surplus

Executive Summary

- Actual Rates Raised $92.9M
- Actual Rates Received $79M (83.4% collected)
- Actual Operating Revenue $123.3M
- Actual Capital Revenue $1.9M
- Actual Operating Expenditure $82.6M
- Actual Capital Expenditure $15.5M
- Actual Proceeds from Sale of Assets $128K

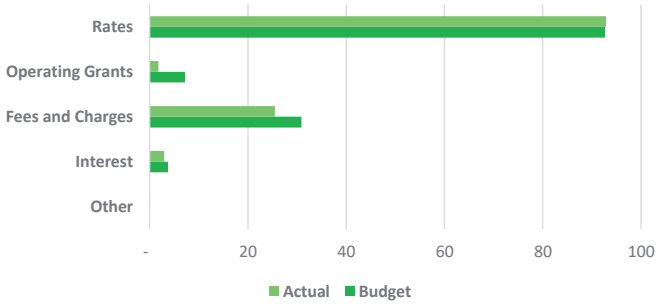
Investments

$ Millions

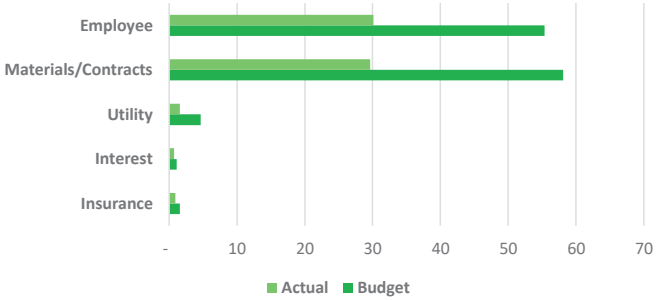


Year to Date Revenue Actuals Compared to Annual Budget

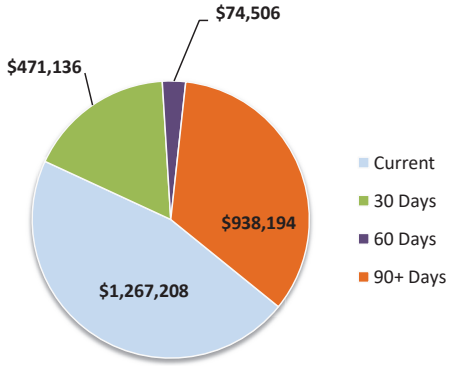
$ Millions



Year to Date Expenditure Actuals Compared to Annual Budget $ Millions



Sundry Debtors Outstanding



Rates Outstanding

18	Properties with >$10K outstanding
89	Properties $3K to $10K outstanding
1	Properties commenced legal action in 23/24
$2.24M	Rates Exemptions

Grants Received in 23/24 year

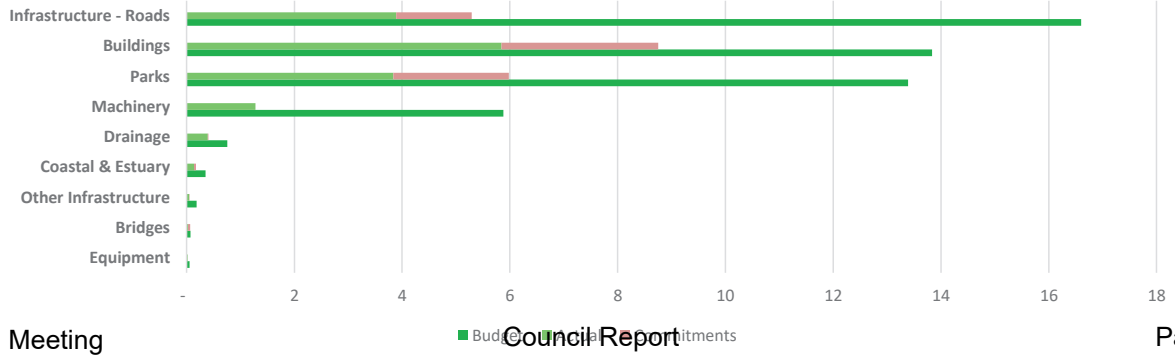
15.3%	Grants received - Accrual Basis

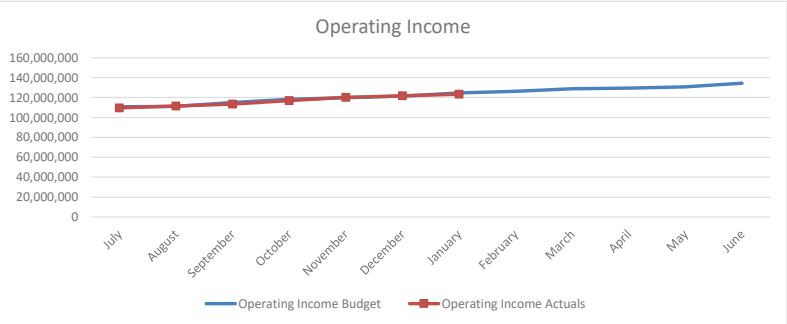
Tenders - January 2024

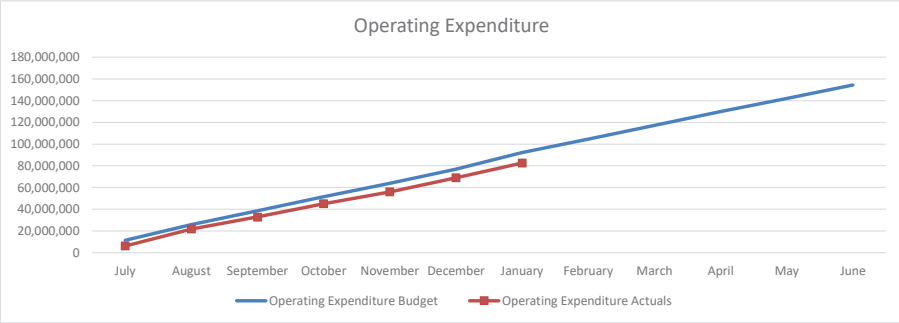
3	Tenders accepted/rejected during the month through CEO delegation

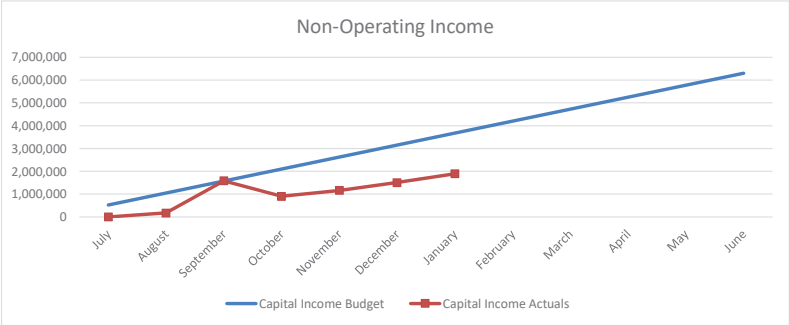
Year to Date Capital Actuals Compared to Annual Budget

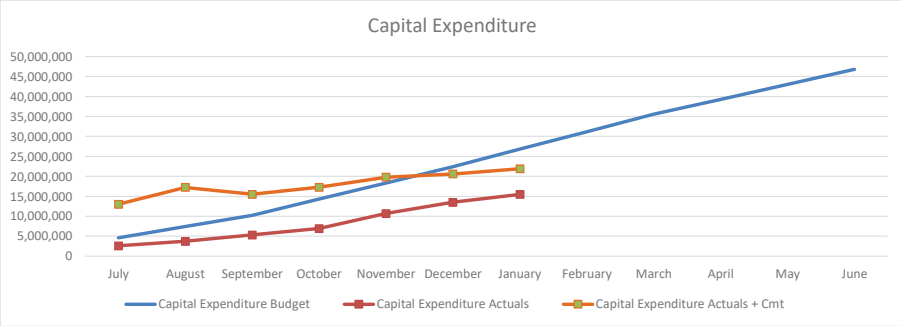
$ Millions




Operating Income
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Income Budget
Operating Income Actuals


Operating Expenditure
180,000,000
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Expenditure Budget
Operating Expenditure Actuals


Non-Operating Income
7,000,000
6,000,000
5,000,000
4,000,000
3,000,000
2,000,000
1,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Income Budget
Capital Income Actuals


Capital Expenditure
50,000,000
45,000,000
40,000,000
35,000,000
30,000,000
25,000,000
20,000,000
15,000,000
10,000,000
5,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Expenditure Budget
Capital Expenditure Actuals
Capital Expenditure Actuals + Cmt

CITY OF MANDURAH

MONTHLY FINANCIAL REPORT
For the Period Ended 31 January 2024

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STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	%	
Opening Funding Surplus / (Deficit)		600,000	600,000	**1,018,972**	418,972	69.83%	
Revenue from operating activities							
Rates		92,674,404	92,400,406	**92,890,761**	490,355	0.53%	
Operating grants, subsidies and contributions		7,230,142	4,206,338	**1,819,920**	(2,386,418)	(56.73%)	▼
Fees and charges		30,922,352	24,528,904	**25,520,421**	991,517	4.04%	
Interest earnings		3,740,558	2,181,992	**2,969,284**	787,292	36.08%	▲
Other revenue		66,631	38,868	**105,337**	66,469	171.01%	▲
Profit on disposal of assets		-	-	**37,140**	37,140	100.00%	▲
		134,634,087	**123,356,508**	**123,342,863**	(13,645)	-0.01%	
Expenditure from operating activities							
Employee costs		(55,360,569)	(33,432,437)	**(30,126,717)**	3,305,720	9.89%	
Materials and contracts		(58,077,458)	(34,728,814)	**(29,628,078)**	5,100,736	14.69%	▲
Utility charges		(4,627,517)	(2,699,384)	**(1,577,569)**	1,121,815	41.56%	▲
Depreciation on non-current assets		(33,084,683)	(19,642,637)	**(19,646,317)**	(3,680)	(0.02%)	
Interest expenses		(1,125,625)	(715,796)	**(706,257)**	9,539	1.33%	
Insurance expenses		(1,566,711)	(913,914)	**(892,870)**	21,044	2.30%	
Other expenditure		-	-	**(1,946)**	(1,946)	100.00%	▼
		(153,842,563)	**(92,132,982)**	**(82,579,754)**	9,553,228	10.37%	
Non-cash amounts excluded from operating activities	1(a)	33,869,873	20,100,665	**19,901,159**	(199,505)	(0.99%)	
Amount attributable to operating activities		**14,661,397**	**51,324,191**	**60,664,268**	9,340,077	(18.20%)	
Investing activities							
Non-operating grants, subsidies and contributions		17,034,117	9,936,568	**1,893,613**	(8,042,955)	(80.94%)	▼
Proceeds from disposal of assets	4	2,547,005	1,485,753	**128,322**	(1,357,431)	(91.36%)	▼
Payments for property, plant and equipment	6	(51,131,790)	(29,889,590)	**(15,482,328)**	14,407,261	48.20%	▲
Amount attributable to investing activities		**(31,550,669)**	**(18,467,268)**	**(13,460,394)**	5,006,875	27.11%	
Non-cash amounts excluded from investing activities	1(b)	500,000	500,000	**(27,253)**	(527,253)	(105.45%)	
Amount attributable to investing activities		**(31,050,669)**	**(17,967,268)**	**(13,487,647)**	4,479,622	24.93%	
Financing Activities							
Proceeds from new debentures	7	7,442,854	-	-	0	0.00%	
Unspent Loans Utilised		1,647,280	-	-	0	0.00%	
Repayment of debentures	7	(4,316,708)	(3,269,136)	**(3,269,136)**	0	0.00%	
Payment of lease liability		(512,978)	(299,237)	**(315,366)**	(16,129)	(5.39%)	
Proceeds from new interest earning liability		645,000	376,250	**15,376**	(360,874)	(95.91%)	▼
Principal elements of interest earning liability		(551,074)	(321,460)	**(533,111)**	(211,651)	(65.84%)	▼
Transfer from reserves	8	17,579,939	-	-	0	0.00%	
Transfer to reserves	8	(6,567,599)	-	-	0	0.00%	
Amount attributable to financing activities		**15,366,714**	**(3,513,583)**	**(4,102,237)**	(588,654)	(16.75%)	
Closing Funding Surplus / (Deficit)	1(d)	**(422,558)**	**30,443,339**	**44,093,356**	13,650,017	44.84%	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.
Refer to Note 13 for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

Non-cash items excluded from operating activities	Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals		-	-	(37,140)
Movement in liabilities associated with restricted cash		785,190	458,028	155,660
Movement in pensioner deferred rates (non-current)		-	-	(71,512)
Movement in employee benefit provisions (non-current)		-	-	207,834
Add: Depreciation on assets		33,084,683	19,642,637	19,646,317
Total non-cash items excluded from operating activities		**33,869,873**	**20,100,665**	**19,901,159**

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

Adjustments to investing activities				
Movement in non current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity				
Movement in current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity associated with restricted cash		500,000	500,000	(27,253)
Total non-cash amounts excluded from investing activities		**500,000**	**500,000**	**(27,253)**

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

		Actual Closing 30 Jun 2023	Budget Closing 30 Jun 2024	Year to Date 31 Jan 2024
Adjustments to net current assets				
Less: Reserves - restricted cash		(62,819,360)	(50,429,303)	(62,819,360)
Less: Unspent loans		(2,224,772)	(310,134)	(2,005,430)
Less: Inventory		(445,000)	-	(445,000)
Less: Other receivables		(46,142)	-	(22,101)
Less: Clearing accounts		-	-	(36,004)
Add: Borrowings	7	4,361,670	4,709,990	2,186,497
Add: Other liabilities		7,361,650	1,115,424	6,568,497
Add: Lease liability		210,703	1,034,492	209,831
Add: Provisions - employee		4,786,776	5,020,443	4,291,073
Add: Loan Facility offset		-	-	11,000,000
Total adjustments to net current assets		**(48,814,475)**	**(38,859,088)**	**(41,071,997)**

(d) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	82,323,664	69,413,561	86,091,685
Rates receivables	3	2,137,347	3,598,072	19,829,126
Receivables	3	2,040,489	493,585	8,163,005
Other current assets		5,180,101	1,638,336	4,837,119
Less: Current liabilities				
Payables		(19,787,860)	(17,243,936)	(15,096,160)
Borrowings	7	(4,361,670)	(4,709,990)	(2,186,497)
Interest earning liabilities		(705,954)	-	(188,219)
Unspent non-operating grant, subsidies and contributions liability		(6,655,696)	-	(6,838,867)
Lease liabilities		(210,703)	(1,034,492)	(209,831)
Provisions		(10,126,271)	(13,736,516)	(9,236,007)
Less: Total adjustments to net current assets	1(c)	(48,814,475)	(38,859,088)	(41,071,997)
Closing Funding Surplus / (Deficit)		**1,018,972**	**(440,468)**	**44,093,356**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

OPERATING ACTIVITIES
NOTE 2
CASH AND INVESTMENTS

	Total Amount	Interest rate	Total Interest Earnings at Maturity Date	Institution	S&P rating	Deposit Date	Maturity Date	Term days
	$	$	$	$				
Cash on hand								
Westpac Municipal Bank Account (inc. Bonds Investments & Notice Savers)	16,288,454	Variable		Westpac	AA-	NA	NA	
	16,288,454							
Municipal Investments								
Muni 10 - 9652-46197	30,797	3.05%	266	ANZ	AA-	1/01/2024	1/04/2024	92
Muni 42 - 98-829-1441	6,402,399	5.05%	78,743	NAB	AA-	14/11/2023	12/02/2024	90
Muni 48 - 33713404	3,196,321	4.95%	38,542	CBA	AA-	21/11/2023	19/02/2024	90
Muni 49 - 97-760-7420	3,195,721	5.00%	39,347	NAB	AA-	20/11/2023	19/02/2024	91
Muni TD WBC 4 - 032-108 472612	3,077,012	5.11%	39,128	Westpac	AA-	22/11/2023	22/02/2024	92
Muni TD WBC 5 - 032-108 472604	3,077,012	5.11%	39,128	Westpac	AA-	22/11/2023	22/02/2024	92
Muni TD WBC 7 - 032-108 485448	3,077,395	5.16%	39,511	Westpac	AA-	29/11/2023	29/02/2024	92
Muni TD WBC 10 - 032-108 530077	3,076,700	5.01%	39,227	Westpac	AA-	19/12/2023	19/03/2024	91
Muni TD WBC 11 - 032-108 530069	3,076,700	5.01%	39,227	Westpac	AA-	19/12/2023	19/03/2024	91
Muni TD WBC 12 - 032-108 596797	3,076,887	4.98%	39,230	Westpac	AA-	24/01/2024	24/04/2024	92
Muni 58 - 33713404.238	3,072,913	4.76%	37,311	CBA	AA-	11/12/2023	11/03/2024	91
Muni 59 - 90-282-6450	3,074,503	4.85%	38,228	NAB	AA-	18/12/2023	18/03/2024	91
Muni 60 - 90-271-3501	3,074,503	4.85%	38,228	NAB	AA-	18/12/2023	18/03/2024	91
	40,508,862							
Reserve Investments								
Reserve 42 - 36-976-7906	3,284,309	5.10%	81,449	NAB	AA-	18/12/2023	17/06/2024	182
Reserve 44 - 70-586-3025	3,233,064	5.05%	39,763	NAB	AA-	27/12/2023	26/03/2024	90
Reserve 45 - 70-568-6989	3,228,085	5.10%	79,626	NAB	AA-	26/09/2023	25/03/2024	181
Reserve 47 - B33713404.106	4,309,407	4.86%	51,591	CBA	AA-	16/01/2024	16/04/2024	91
Reserve 48 - B33713404.106	6,443,217	4.86%	77,136	CBA	AA-	16/01/2024	16/04/2024	91
Reserve TD WBC 1 - 032-108 267862	3,450,107	5.18%	43,988	Westpac	AA-	18/01/2024	18/04/2024	91
Reserve TD WBC 2 - 032-108 267897	3,153,126	5.18%	40,202	Westpac	AA-	18/01/2024	18/04/2024	91
Reserve TD WBC 3 - 032-108 267926	3,153,126	5.18%	40,202	Westpac	AA-	18/01/2024	18/04/2024	91
	30,254,443							
Total Municipal and Reserve Funds	**87,051,758**		**960,073.59**					

Interest revenue	
Investment Interest Accrued	124,398
Investment Interest Matured	2,248,178
Rates Interest	596,708
	2,969,284

Interest Earned
$2,969,284

Loan Offset Facility	Amount	Interest rate on loans	Interest Saved	YTD Interest Saved
Westpac	11,000,000	6.11%	17,537	150,966

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Total Municipal Cash	Unrestricted
$98.05 M	$67.8 M

OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Rates Receivable	30-Jun-23	31-Jan-23	31 Jan 24
	$		$
Opening Arrears Previous Years	2,028,200	2,028,200	1,925,935
Rates levied	87,363,981	87,139,354	92,890,761
Less - Collections to date	(87,466,245)	(73,741,620)	(79,049,314)
Equals Current Outstanding	**1,925,935**	**15,320,837**	**15,767,382**
Net Rates Collectable	**1,925,935**	**15,320,837**	**15,767,382**
% Collected	97.8%	82.7%	83.4%

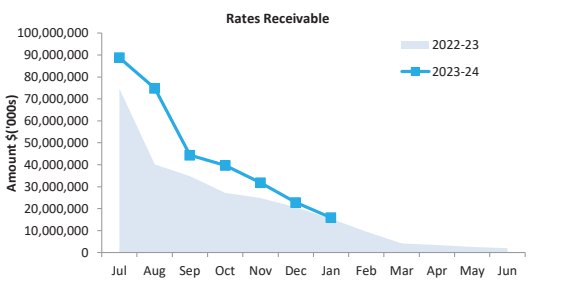
	31 Jan 23	31 Jan 24
- No. of Legal Proceedings Commenced for the financial year	6	1
- No. of properties > $10,000 outstanding	22	18
- No. of properties between $3,000 and $10,000 outstanding	103	89
- Value of Rates Concession	68,587	49,775
- Value of Rates Exemptions	2,117,724	2,238,551

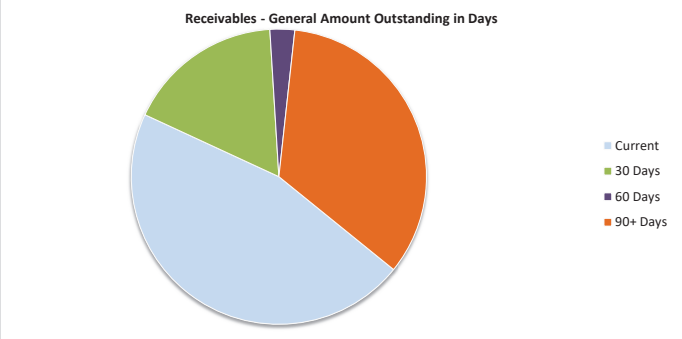
Receivables - General	31-Jan-23	Current	30 Days	60 Days	90+ Days	31 Jan 24
	$	$	$	$	$	$
Balance per Trial Balance						
Sundry receivable	1,316,193	590,634	436,562	38,879	299,359	1,365,435
Recreation Centres	138,103	96,599	1,186	3,104	45,539	146,428
Mandurah Ocean Marina	108,514	0	0	0	0	0
GST receivable	520,006	567,173	0	0	0	567,173
Allowance for impairment of receivables	(210,870)	0	0	0	(192,969)	(192,969)
Infringements	868,656	12,802	33,388	32,523	786,265	864,978
Total Receivables General Outstanding	**2,740,602**	**1,267,208**	**471,136**	**74,506**	**938,194**	**2,751,045**
Percentage		46.1%	17.1%	2.7%	34.1%	

Other Receivables	31-Jan-23	Current	30 Days	60 Days	90+ Days	31 Jan 24
	$	$	$	$	$	$
Balance per Trial Balance						
Pensioners rates and ESL deferred	3,467,861	0	0	0	3,846,451	3,846,451
Other Receivables	549,948	0	0	0	679,387	679,387
Total Other Receivables Outstanding	**4,017,809**	**0**	**0**	**0**	**4,525,838**	**4,525,838**
Percentage		0%	0%	0%	100%	

KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.





Collected	Rates Due
83.4%	$15,767,382

Debtors Due
$2,751,045

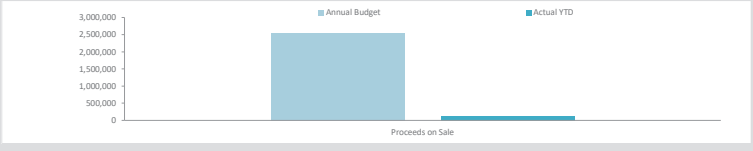
Over 30 Days
54%

Over 90 Days
34%

OPERATING ACTIVITIES
NOTE 4
DISPOSAL OF ASSETS

			Budget				YTD Actual			
Asset	Asset ID	Asset Owner	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
			$	$	$	$	$	$	$	$
Land										
Land			1,000,000	1,000,000	0	0	0	0	0	0
					0	0	0	0		
Light Passenger Vehicles - Replacement										
SUBARU XV MH9971A	C00219	Safety	11,624	11,624	0	0	0	0	0	0
MITSUBISHI MIRAGE MH7413A	C00518	Youth Development	7,452	7,452	0	0	0	0	0	0
TOYOTA RAV4 MH2547B	C01220	Library & Heritage	17,338	17,338	0	0	0	0	0	0
SUBARU IMPREZA MH9953A	C01320	City Build	13,014	13,014	0	0	0	0	0	0
SUBARU XV MH1502B	C01420	Development & Compliance	13,862	13,862	0	0	0	0	0	0
HYUNDAI SANTE FE MH7641A	C01718	Design & Development	14,419	14,419	0	0	0	0	0	0
TOYOTA COROLLA MH2651B	C02320	Engineering Services	14,261	14,261	0	0	0	0	0	0
KIA SPORTAGE MH2372B	C02620	Ranger Services	17,166	17,166	0	0	0	0	0	0
TOYOTA RAV4 MH1084B	C04419	Project Management	12,282	12,282	0	0	0	0	0	0
KIA SPORTAGE MH1224B	C05619	Health Services	12,882	12,882	0	0	0	0	0	0
TOYOTA RAV4 MH1625B	C06319	Seniors	15,692	15,692	0	0	0	0	0	0
TOYOTA RAV4 MH2284B	C07119	Development & Compliance	17,152	17,152	0	0	0	0	0	0
HYUNDAI TUSCON MH1056B	C07919	Engineering Services	12,440	12,440	0	0	0	0	0	0
SUBARU XV MH0363B	C08019	Landscape Services	14,335	14,335	0	0	0	0	0	0
SUBARU XV 2.0i-L MH8534A	C07519		0	0	0	0	13,775	19,885	6,110	0
Light Commercial Vehicles - Replacement										
ISUZU D'MAX MH3051B	U00320	Health Services	22,682	22,682	0	0	0	0	0	0
FORD RANGER MH1911B	U00719	Parks Central	19,991	19,991	0	0	0	0	0	0
HOLDEN COLORADO MH2348B	U02220	Survey Services	21,959	21,959	0	0	0	0	0	0
ISUZU D'MAX MH9162A	U02919	Parks Natural Areas	16,946	16,946	0	0	0	0	0	0
FORD RANGER MH2737B	U03220	Ranger Services	24,053	24,053	0	0	0	0	0	0
TOYOTA HIACE MH1075B	U03919	City Maintenance	14,882	14,882	0	0	0	0	0	0
ISUZU D'MAX MH1575B	U05119	Infrastructure Management	15,699	15,699	0	0	0	0	0	0
ISUZU D'MAX MH3052B	U05220	Parks Assets	22,591	22,591	0	0	0	0	0	0
ISUZU D'MAX MH2729B	U05320	City Traffic	19,894	19,894	0	0	0	0	0	0
FORD RANGER MH2485B	U05419	Parks Central	20,955	20,955	0	0	0	0	0	0
ISUZU D'MAX MH2211B	U05820	Parks Central	19,295	19,295	0	0	0	0	0	0
ISUZU D'MAX MH3056B	U05920	Parks Assets	22,671	22,671	0	0	0	0	0	0
ISUZU D'MAX MH4523B	U06520	Parks Assets	22,670	22,670	0	0	0	0	0	0
HOLDEN COLORADO MH2301B	U06919	Ranger Services	19,198	19,198	0	0	0	0	0	0
FORD RANGER MH2017B	U07319	Development & Compliance	20,393	20,393	0	0	0	0	0	0
FORD RANGER MH0619B	U07719	Civil Construction	21,856	21,856	0	0	0	0	0	0
FORD RANGER MH2014B	U08120	Waterways	23,903	23,903	0	0	0	0	0	0
HOLDEN COLORADO LS MH9619A	U01218		17,910	17,910	0	0	17,910	23,521	5,611	0
MITSUBISHI TRITON GLX MH8327A	U07918		0	0	0	0	14,728	19,657	4,929	0
HOLDEN COLORADO - MH8957A	U03518		0	0	0	0	18,266	25,132	6,866	0
Trucks & Buses Replacements										
Hino 300-616-KEVREK-K550	T045	City Fleet	23,373	23,373	0	0	0	0	0	0
Hino T003 - MH252U-HINO - 917 300	T003	Parks North	26,912	26,912	0	0	0	0	0	0
Hino 917 3	T008	Parks North	26,674	26,674	0	0	0	0	0	0
Hino 917 3	T021	Parks Central	26,912	26,912	0	0	0	0	0	0
Hino 300-917-KEVREK-1500	T024	Civil Construction	25,804	25,804	0	0	0	0	0	0
Hino 917 3	T033	Parks Central	26,674	26,674	0	0	0	0	0	0
MERCEDES SPRINTER	C00718	Seniors	49,486	49,486	0	0	0	0	0	0
Hino 917 3	T011	Parks Natural Areas	26,674	26,674	0	0	0	0	0	0
Trailers										
Park Body Boxtop Tipping	V048	Parks Assets	2,201	2,201	0	0	0	0	0	0
Parks & Mowers										
Kubota OUTFRONT MOWER 72 F369	M00219	Parks North	19,173	19,173	0	0	0	0	0	0
Kubota OUTFRONT MOWER 72 F369	M03416	Parks South	6,667	6,667	0	0	0	0	0	0
Kubota OUTFRONT MOWER 60 F369	M01619	Parks North	18,879	18,879	0	0	0	0	0	0
Toro ZERO TURN	M02620	Parks South	12,704	12,704	0	0	0	0	0	0
Kubota OUTFRONT MOWER 60 F369	M01019	Parks North	8,910	8,910	0	0	0	0	0	0
Kubota OUTFRONT MOWER 72 F369	M02419	Parks North	8,063	8,063	0	0	0	0	0	0
Toro ZERO TURN- ELECTRIC MOWER	M03219	Parks Central	20,597	20,597	0	0	0	0	0	0
Minor Equipment >$5000										
Miscellaneous Equipment										
Honda 60HP OUTBOARD	P605	Built & Natural Environment	4,671	4,671	0	0	0	0	0	0
Unimec - Roller pedestrian W71A	P61216	Built & Natural Environment	3,168	3,168	0	0	0	0	0	0
Unimec - Roller pedestrian W71A	P61316	Built & Natural Environment	5,990	5,990	0	0	0	0	0	0
Plant disposals carried over from 2022/23 budget:										
Light Passenger Vehicles - Replacement										
TOYOTA RAV4 CV	C06018	Building and Compliance	14,891	14,891	0	0	0	0	0	0
TOYOTA RAV4 CV	C06218	Landscape Services	13,088	13,088	0	0	11,336	21,041	9,705	0
TOYOTA PRIUS-C	C07019	Youth	12,400	12,400	0	0	0	0	0	0
Light Commercial Vehicles - Replacement										
FORD RANGER PU MK11	U07518	City Works - Civil Construction	21,365	21,365	0	0	0	0	0	0
ISUZU D'MAX SX	U07618	Marina and Waterways	17,094	17,094	0	0	15,167	19,086	3,919	0
FORD RANGER PX	U04318	City Maintenance - Civil	21,848	21,848	0	0	0	0	0	0
Trucks & Buses Replacements										
HINO - FG1628 5	T006	City Maintenance - Civil	44,376	44,376	0	0	0	0	0	0
HINO-500-FG1628-HIAB-088	T026	City Maintenance - Civil	48,954	48,954	0	0	0	0	0	0
NISSAN - PK16 28	T002	City Works - Civil Construction	44,443	44,443	0	0	0	0	0	0
HINO-300-716-KEVREK-1000	T005	City Maintenance - Civil	35,985	35,985	0	0	0	0	0	0
HINO-300-716-KEVREK-1500	T007	City Maintenance - Civil	35,985	35,985	0	0	0	0	0	0
Trailers										
Parks & Mowers										
KUBOTA - OUTFRONT MOWER 60	M03119	Cityparks Assets	12,253	12,253	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 60 F369	M03018	Cityparks South	10,853	10,853	0	0	0	0	0	0
M03618 - KUBOTA - OUTFRONT MOWER 72 F369	M03618	Cityparks North	10,853	10,853	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 72 F369	M02118	Cityparks Central	10,853	10,853	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 72 CAB	M01419	Cityparks Assets	18,113	18,113	0	0	0	0	0	0
TORO - ZERO TURN 72	M02219	Cityparks South	20,094	20,094	0	0	0	0	0	0
TORO - ZERO TURN 72	M01119	Cityparks Central	20,094	20,094	0	0	0	0	0	0
TORO - ZERO TURN 72	M00419	Cityparks Assets	20,795	20,795	0	0	0	0	0	0
JOHN DEERE - OUTFRONT MOWER 60I	M02717	Cityparks Assets	13,044	13,044	0	0	0	0	0	0
Minor Equipment >$5000										
Construction Vehicles - Replacement										
KOMATSU WHEEL LOADER	G004	Works Construction	109,579	109,579	0	0	0	0	0	0
Plant disposals from 2021/22 budget:										
Light Passenger Vehicles - Replacement										
Light Commercial Vehicles - Replacement										
KOMATSU WHEEL LOADER	G005	Works Construction	65,410	65,410	0	0	0	0	0	0
Construction Vehicles - Replacement										
Trailers										
Parks & Mowers										
TORO ZERO TURN 60" SD DECK	M00117	Parks Central	12,000	12,000	0	0	0	0	0	0
TORO ZERO TURN 72S RD DECK	M01817	Parks South	7,643	7,643	0	0	0	0	0	0
			2,547,005	**2,547,005**	**0**	**0**	**91,182**	**128,322**	**37,140**	**0**

KEY INFORMATION



Proceeds on Sale		
Annual Budget	YTD Actual	%
$2,547,005	$128,322	5%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

NOTE 5
TENDERS/QUOTES AWARDED FOR THE MONTH

CEO delegation – accepted/rejected tenders during the month
Awarded under Financial Authorisation $250,000 and above

Tender code	Tender Description	Company Awarded to	Contract Term	Contract Amount
T25-2023	Blythwood Reserve Dudley Park Landscape Upgrade	Sanpoint Pty Ltd T/As LD Total	Project Completion	$195,430 (ex GST)
RFQ20-2023	Supply and Delivery of Subsurface Stormwater Management	SPEL Environmental Pty Ltd t/as Atlan Stormwater	3 years	The estimated total contract value of $648,000 (ex GST)
T27-2023	Provision of Temporary Traffic Management City Wide excluding Events	Welstand Services Pty Ltd t/as LGC Traffic Management	12 months	The estimated total contract value of $1,500,000 (ex GST)

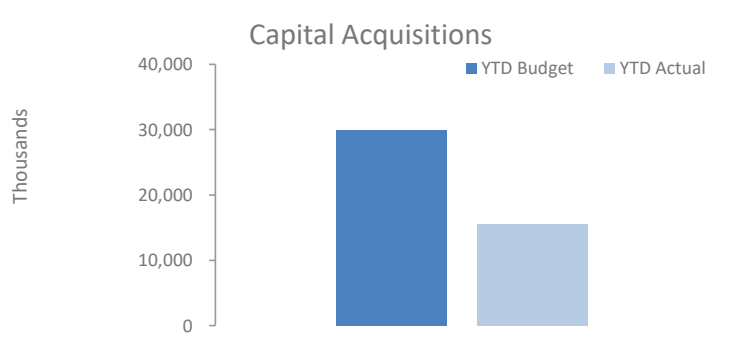
INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$		$	$	$
Buildings	11,570,935	13,837,806	6,778,860	5,842,908	(935,951)
Equipment	41,461	54,586	43,648	17,686	(25,963)
Machinery	5,880,134	5,880,134	3,430,078	1,278,535	(2,151,544)
Infrastructure - Roads	15,048,273	16,604,427	10,413,535	3,889,043	(6,524,492)
Bridges	-	74,415	43,409	27,576	(15,833)
Parks	12,905,737	13,388,459	8,413,080	3,839,114	(4,573,966)
Drainage	692,325	753,935	490,494	395,857	(94,637)
Coastal & Estuary	334,856	353,825	219,866	140,501	(79,365)
Other Infrastructure	328,001	184,204	56,619	51,108	(5,511)
Capital Expenditure Totals	**46,801,721**	**51,131,790**	**29,889,590**	**15,482,328**	**(14,407,261)**
Capital Acquisitions Funded By:					
	$		$	$	$
City of Mandurah Contribution	**9,591,186**	**9,564,728**	**20,048,216**	**13,460,394**	(6,587,822)
Capital grants and contributions	**15,180,583**	**16,908,841**	**8,938,954**	**1,893,613**	(7,045,341)
Borrowings	**8,870,793**	**9,074,209**	**-**	**-**	-
Other (Disposals & C/Fwd)	**1,529,095**	**1,547,005**	**902,420**	**128,322**	(774,098)
Cash Backed Reserves					
Building Reserve	**389,407**	**123,917**	**-**	**-**	-
Asset Management Reserve	**8,082,620**	**10,341,402**	**-**	**-**	-
Cultural Centre Reserve	**-**	**187,283**	**-**	**-**	-
Sustainability Reserve	**50,000**	**145,022**	**-**	**-**	-
Sanitation Reserve	**570,616**	**581,939**	**-**	**-**	-
City Centre Land Acquisition Reserve	**-**	**120,023**		**0**	0
Plant Reserve	**2,537,422**	**2,537,422**	**-**	**-**	-
Capital Funding Total	**46,801,721**	**51,131,790**	**29,889,590**	**15,482,328**	**(14,407,261)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

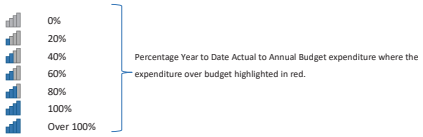
KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	$51.13 M	$15.48 M	30%

Capital Grant	Annual Budget	YTD Actual	% Received
	$16.91 M	$1.89 M	11%

Capital Expenditure Total
Level of Completion Indicators



Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Land						
	Buildings						
750686	22-23 Enhancements to Reserve Changerooms	23,300	41,205	24,036	0	41,205	Design only.
750688	22-23 MPAC Internal Refurb	55,000	107,550	62,737	102,460	5,090	Construction to commence Q3.
750689	Works & Services Building Refurb	555,376	655,376	382,303	45,322	610,054	Construction 40% complete.
750690	Install walls and roof to the Camera Deck at Rushton Main	15,500	15,500	9,042	0	15,500	Design Completed
750694	Tims Thicket Waste Facility - Decommissioning	10,000	10,000	5,833	0	10,000	Construction to commence Q4.
750695	WMC - Upgrade Fire Fighting Infrastructure	150,000	150,000	87,500	0	150,000	Construction to commence Q3.
750696	MPAC - External Steelwork	85,000	77,000	44,917	0	77,000	Construction to commence Q3.
750702	Civic Building Roof Renewal	66,065	100,665	58,721	43,025	57,640	Design complete. Budget to be amended at budget Review
750706	Mandurah Community Museum Roof & Gutters	34,326	67,157	39,175	0	67,157	Construction complete in 2023 budget to be amended in Budget Review
750708	MARC Sauna Expansion & Refurbishment	35,000	35,000	20,417	34,884	117	Completed.
750710	PBSLSC - External Steelwork Painting	30,000	30,000	17,500	21,025	8,975	Completed.
750712	Refurbishment of Billy Dower Youth Centre	45,000	46,500	27,125	0	46,500	Construction to commence Q3.
750655	MARC Leisure Pool Acoustics	307,400	307,400	179,317	0	307,400	Construction to commence Q3.
750647	Dawesville Community Centre	489,370	418,170	243,933	30,585	387,585	Refer to Financial Report, Key Capital Projects table.
750657	MPAC Internal Refurb	27,793	26,553	15,489	5,766	20,788	Completed.
750660	WMC Tipping Shed	142,616	153,939	89,798	0	153,939	Construction to commence Q3.
750661	Works & Services Building Refurb	102,805	82,920	48,370	69,785	13,135	Completed.
750679	Solar Plan 2021/22	45,260	45,260	26,402	46,020	(760)	Completed.
750678	ManPAC RVIF Lighting	266,755	216,283	126,165	139,825	76,458	Construction complete. Finances to be finalised.
750681	MARC Roof Repairs	3,860,829	6,034,628	3,520,200	4,499,658	1,534,971	Refer to Financial Report, Key Capital Projects table.
750726	Changing Places Eastern Foreshore Mandurah	140,075	140,075	81,710	0	140,075	Construction 55% complete. Finances to come
750729	MPAC Fly Tower and Auditorium Facade Cladding and Roof	98,611	89,731	52,343	73,370	16,361	Design only.
750730	Falcon eLibrary Air Conditioning	144,643	92,554	53,990	5,925	86,630	Completed.
750754	23-24 Administration Centre - HVAC Renewal Design	112,421	112,421	29,088	12,421	100,000	Design only.
750738	23-24 Automatic Transfer Switch for the MARC Generator	56,175	73,175	58,286	6,175	67,000	Completed.
750733	23-24 Cinema HVAC Replacement	224,710	224,710	58,043	25,430	199,280	Design only.
750732	23-24 Dawesville Community Centre	2,247,318	2,247,318	580,651	248,044	1,999,274	Refer to Financial Report, Key Capital Projects table.
750734	23-24 Enhancements to Reserve Changerooms (unisex amenities)	112,421	112,421	29,088	33,974	78,448	Construction to commence Q3.
750740	23-24 MPAC Flytower Roof and Cladding Renewal	168,597	168,597	168,597	29,347	139,250	Construction to commence Q3.
750735	23-24 MPAC Minor Renewal & Upgrade Works	337,131	284,581	78,373	37,131	247,450	Construction to commence Q3.
750737	23-24 Solar Plan	56,175	56,175	14,509	45,739	10,436	Completed
750741	23-24 BR Avalon Foreshore Ablution Building Renewal (Design)	45,850	45,850	29,183	5,850	40,000	Design only.
750742	23-24 BR Billy Dower Youth Centre Flooring	41,561	41,561	10,728	4,561	37,000	Construction to commence Q3.
750743	23-24 BR EMCC - Mandurah Community Centre Flooring	129,247	129,247	33,414	14,247	115,000	Construction to commence Q3.
750744	23-24 BR EMCC - Tuart Avenue Building Flooring	59,528	59,528	15,362	6,528	53,000	Construction to commence Q3.
750745	23-24 BR Falcon Library Flooring	48,267	48,267	12,433	5,267	43,000	Construction to commence Q3.
750746	23-24 BR Falcon Library HVAC	56,175	56,175	56,175	10,675	45,500	Construction to commence Q3.
750747	23-24 BR Lions Club of Mandurah Flooring	20,179	20,179	5,179	2,179	18,000	Project is not proceeding in 2023-24. Budget to be amended in Budget Review
750748	23-24 BR Mandurah Bowling and Recreation Club Flooring	33,723	33,723	8,723	3,723	30,000	Construction to commence Q3
750749	23-24 BR Mandurah Community Museum House Flooring	28,088	28,088	7,254	3,088	25,000	Construction to commence Q3
750750	23-24 BR Rushton Park Stadium Flooring	157,335	157,335	40,668	18,054	139,281	Construction to commence Q3
750751	23-24 BR Rushton Park North Pavilion Roof	393,307	393,307	101,640	43,307	350,000	Construction to commence Q3.
750752	23-24 BR Civic Centre HVAC & Roof (Design)	231,117	60,117	27,340	1,617	58,500	Design only.
750753	23-24 Site Main Switchboard Program	56,175	56,175	14,509	19,085	37,090	Ongoing Program 2023/24.
750756	23-24 MPAC HVAC Renewal (Design)	224,710	224,710	58,043	24,710	200,000	Design only.
750700	Administration Building - Foyer Upgrade	0	20,823	12,147	2,650	18,173	Completed.
750671	Mandurah Library Roofing Project 21/22	0	21,150	12,337	1,752	19,398	Completed.
750687	22-23 LED Buildings Plan	0	28,762	16,778	27,777	986	Completed.
750705	22-23 Mandurah Community House	0	16,587	9,676	2,916	13,671	Completed.
750757	MMFNC Mustangs Reimbursement - CSRFF	0	47,106	27,479	47,106	0	Completed.
750758	PBSRC Small Grants - CSRFF	0	45,832	26,736	0	45,832	Construction to commence Q3.
750725	Other Buildings Renewal	0	14,390	8,394	27,728	(13,338)	Completed.
750759	23-24 CASM Lighting	0	51,848	8,641	0	51,848	Construction to commence Q3.
750760	23-24 Air-Conditioners Council Civic Building	0	14,180	2,363	14,180	0	Completed.
		0	0	0	0	0	
		0	0	0	0	0	
		0	0	0	0	0	

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Bridges							
	880012	Lakelands-Madora Bay Pedestrian Bridge	0	74,415	43,409	27,576	46,839	Design only.
	Parks							
	700516	Yalgorup National Park	381,719	381,719	222,669	5,700	376,019	Consultant work underway.
	700547	Tickner Reserve Playground	45,000	45,000	26,250	47,059	(2,059)	Completed.
	700498	Tickner Reserve Final Stage	70,374	70,374	41,051	39,751	30,623	Completed.
	700545	Suncrest Meander Playground	35,000	35,000	20,417	37,641	(2,641)	Completed.
	700535	St Ives Boardwalk	94,167	94,167	54,931	34,763	59,404	Construction complete. Finances to be finalised.
	700533	2022-23 South Harbour Paving Upgrades	64,046	16,148	9,419	18,913	(2,765)	Completed.
	700536	Seascapes boardwalk, steps lookout node	282,503	282,503	164,794	104,847	177,656	Completed
	700566	Bruce Cresswell Reserve Stage 1 of 2	130,020	130,133	75,911	109,325	20,808	Completed
	700534	Riverside Boardwalk	93,901	93,901	54,776	41,614	52,287	Completed
	700494	Pleasant Grove Foreshore	64,132	64,133	37,411	21,186	42,947	Completed
	700529	Observation Deck, Watersun Drive	87,000	87,000	50,750	55,100	31,900	Completed.
	700521	Lakes Lawn Cemetery - Plinths and Irrigation Upgrade	33,528	24,840	14,490	2,205	22,635	Construction complete. Finances to be finalised.
	700548	Karri Karri Pass Playground	45,000	45,000	26,250	47,996	(2,996)	Completed.
	700523	Kangaroo Paw Park	34,492	67,142	39,166	37,578	29,564	Construction complete. Finances to be finalised.
	700530	Falcon Bay Stage 5 of 5	377,929	376,849	219,829	109,161	267,688	Construction 95% complete.
	700518	Eastport Foreshore Upgrade	148,534	135,341	78,949	20,482	114,858	Construction 30% complete
	700515	Mandurah Netball Feasibility Study - CSRFF	35,704	35,704	20,827	25,764	9,940	Feasibility study in progress.
	700480	Central Irrigation Management System Renewal	90,000	90,000	52,500	0	90,000	Construction to commence Q3.
	700478	Meadow Springs Golf Course Fence	40,000	40,000	23,333	0	40,000	Construction to commence Q3.
	700544	Central Irrigation Management System	90,000	90,000	52,500	0	90,000	Construction to commence Q3.
	700546	Bruce Cresswell Reserve Playground	49,800	49,800	29,050	53,041	(3,241)	Completed.
	700549	Bortolo Reserve Playground	52,390	52,390	30,561	55,204	(2,815)	Completed.
	700485	Bortolo Park Drainage Basin	23,228	70,254	40,982	8,427	61,827	Construction 90% complete.
	700531	2022-23 Falcon Reserve Activation Plan - Implementation	27,990	43,994	25,663	45,972	(1,978)	Construction complete. Finances to be finalised.
	700514	Bortolo Fire Track Water Infrastructure	18,877	18,149	10,587	6,468	11,681	Ongoing Program 2023/24.
	700582	23-24 Bin Enclosures Upgrade	58,131	58,131	37,298	16,953	41,178	Construction 10% complete.
	700580	23-24 Blythwood Reserve	332,257	332,257	332,257	70,645	261,612	Construction 20%
	700575	23-24 Coodanup Foreshore	1,379,218	1,379,218	1,089,218	891,772	487,446	Refer to Financial Report, Key Capital Projects table.
	700577	23-24 Merlin Street Activation Plan - Implementation	417,234	417,234	108,900	54,764	362,470	Construction to commence Q4.
	700583	23-24 North Mandurah Irrigation Water Supply	182,234	182,234	123,901	8,018	174,215	Construction to commence Q4.
	700584	23-24 BMX/Pump Track Renewal	83,248	83,248	83,248	83,243	5	Construction 95% complete.
	700581	23-24 Wilderness Reserve	537,192	537,192	120,525	96,242	440,949	Construction 80% complete.
	700585	23-24 BW Henson St Beach Access	138,781	91,031	91,031	47,218	43,813	Construction 80% complete.
	700586	23-24 BW Warrungup Spring Reserve Boardwalk (Design)	27,699	27,699	25,477	17,699	10,000	Design only.
	700587	23-24 BW Westview Parade Foreshore Boardwalk Renewal	25,243	72,993	72,993	12,522	60,471	Construction 50% complete.
	700593	23-24 Irrigation Renewal Program	90,435	90,435	90,435	435	90,000	Ongoing Program 2023/24.
	700613	23-24 Parks and Reserves Signage New	40,998	40,998	24,331	12,163	28,835	Construction 35% complete.
	700594	23-24 PR BBQ Renewal Program	215,841	217,041	217,041	80,683	136,357	Ongoing Program 2023/24.
	700595	23-24 PR Falcon Reserve	34,751	49,251	49,251	1,751	47,500	Construction 15% complete.
	700596	23-24 PR Parks Furniture Renewal	28,965	41,965	41,965	27,748	14,218	Construction 95% complete.
	700597	23-24 PR Performing Arts Centre - Retaining Wall	48,726	71,726	26,993	12,822	58,903	Construction 50% complete.
	700598	23-24 PR Quandong Reserve	89,636	89,636	31,636	11,123	78,513	Construction 85% complete.
	700599	23-24 PR Rushton Park	51,313	105,313	105,313	1,813	103,500	Construction to commence Q3.
	700600	23-24 PR Synthetic Turf Renewal	42,186	42,186	42,186	37,096	5,090	Completed.
	700601	23-24 PGR Abraham France	12,540	29,540	12,940	4,640	24,900	Construction 40% complete.
	700602	23-24 PGR Blythwood Reserve	54,826	54,826	38,159	4,826	50,000	Construction 20% complete.
	700603	23-24 PGR Coodanup Community Centre	39,064	43,364	17,631	4,764	38,600	Construction 50% complete.
	700604	23-24 PGR Floribunda Park Stage 1	36,702	38,702	16,035	5,020	33,681	Construction 50% complete.
	700605	23-24 PGR Montego Reserve	57,831	57,831	22,497	4,878	52,953	Construction 80% complete.
	700606	23-24 SF Catapillar Park	21,283	21,283	21,283	17,678	3,605	Completed.
	700607	23-24 SF Floribunda Park	43,345	76,778	26,490	1,345	75,433	Construction to commence Q3.
	700608	23-24 SF Keith Holmes Reserve	27,183	38,750	13,772	35,926	2,825	Completed.
	700610	23-24 Drinking Fountain Renewal	26,000	30,000	30,000	0	30,000	Construction to commence Q3.
	700611	23-24 FR Fisheries Boatshed (Soldiers Cove Terrace)	12,602	20,000	20,000	1,858	18,142	Construction complete. Finances to be finalised.
	700612	23-24 FR Island Point	91,330	53,330	53,330	2,530	50,801	Construction complete. Finances to be finalised.
	700588	23-24 FR Orion Reserve	10,858	10,858	10,858	6,734	4,123	Construction to commence Q3.
	700589	23-24 FR Rushton Park - Tennis Centre	129,107	129,107	129,107	4,093	125,014	Construction to commence Q3.
	700590	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	60,930	53,532	53,532	20,925	32,607	Construction to commence Q3.
	700591	23-24 FR San Remo Beach & Eros Reserve	39,706	39,706	39,706	8,355	31,351	Construction to commence Q3.
	700592	23-24 FR Watersun Beach	86,043	86,043	86,043	13,862	72,181	Construction to commence Q3.
	930045	23-24 Major Public Artworks	90,000	90,000	90,000	0	90,000	Ongoing Program 2023/24.
	700615	23-24 SF Badgerup Park	60,669	60,669	60,669	52,037	8,632	Completed.
	700616	23-24 Missing Person Memorial Mandurah Upgrade	20,000	20,000	20,000	17,485	2,515	Construction complete. Finances to be finalised.
	700619	23-24 Dawesville Channel SE Foreshore Upgrade Stage 1	825,136	825,136	408,470	75,590	749,546	Construction to commence Q3.
	700519	22-23 South East Dawesville - Boundary	0	11,835	6,904	154	11,681	Completed.
	700527	22-23 Mandurah Ocean Marina Bocce Court	0	20,000	11,667	16,924	3,077	Completed.
	700532	22-23 Merlin Street Activation Plan	0	27,769	16,198	31,229	(3,460)	Design only. Overspend being investigated.
	700621	Replacement of Shade Sail - Marina Chalets	0	17,640	17,640	17,640	1	Completed.
	700622	Milgar Reserve BMX Starting Gate	0	114,000	66,500	32,430	81,570	Construction 25% complete.
	700623	Thompson Street Netball Court Resurface	0	120,000	120,000	103,560	16,440	Completed.
	700624	2024 Falcon Community Centre - Shade Sail	0	20,000	3,333	0	20,000	

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	Roads							
	501130	City Centre Streetscape Upgrades	100,000	120,023	70,014	0	120,023	Design only.
	501131	Dawesville Channel SE Foreshore Upgrade	141,150	140,850	82,163	1,200	139,650	Design only.
	501135	Resurface of the Driveway to the Mandurah Tennis Club	16,327	16,327	9,524	0	16,327	Construction to commence Q3.
	501136	Senior Citizens Carpark	100,000	99,287	57,917	45,268	54,019	Completed.
	501137	Torcello Mews Canal PAW Renewal	30,421	30,421	17,746	0	30,421	Completed.
	501139	WMC - Upgrade Recycling Area Stage 1	20,000	20,000	11,667	0	20,000	Construction to commence Q4.
	501116	SP Pleasant Grove POS	38,707	38,707	22,579	28,677	10,029	Completed.
	501142	SL Light pole replacement	104,198	104,198	60,782	0	104,198	Ongoing Program 2023/24
	501148	RR Olive Road	151,512	70,071	40,875	63,401	6,670	Completed.
	501169	RS Stock Road, Parklands	48,200	48,200	28,117	0	48,200	Construction to commence Q3.
	501113	SP Halls Head PSP	773,890	1,344,728	845,932	1,489,034	(144,306)	Refer to Financial Report, Key Capital Projects table.
	501175	22-23 TM Discretional Traffic Management	70,733	92,936	54,213	69,122	23,814	Completed.
	501127	Falcon Reserve Activation Plan - Stage 3	57,826	171,147	99,836	174,308	(3,161)	Completed.
	501089	RC Peel Street Stage 3	1,343,906	996,061	581,036	158,217	837,845	Construction complete. Finances to be finalised.
	501181	TM Estuary Road Delineation	27,672	8,399	4,899	8,355	44	Completed.
	501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	43,526	39,180	22,855	0	39,180	Construction to commence Q4.
	501183	SL Lakes Road/Murdoch Drive	84,977	80,632	47,036	0	80,632	Construction to commence Q4.
	501129	Trails Project	696,345	720,161	420,094	322,950	397,212	Consultant work underway.
	500016	Smart Street Mall Upgrade	701,274	699,173	167,590	67,206	631,967	Construction 10% complete.
	501187	23-24 Dawesville Channel SE Foreshore Upgrade	20,829	10,829	10,829	10,829	0	Design only.
	501247	23-24 Ormsby Terrace Car Park	68,037	68,037	61,370	48,037	20,000	Design only.
	501248	23-24 Sutton Farm - Car Parking	113,680	113,680	90,347	43,680	70,000	Design only.
	501188	23-24 WMC Road Reseal	49,100	49,100	15,766	9,100	40,000	Construction to commence Q4.
	501191	23-24 CP Stewart Street	48,489	48,489	48,489	4,489	44,000	Construction to commence Q4.
	501192	23-24 SP Falcon Coastal Shared Path - Stage 1	1,160,653	460,647	60,653	60,653	399,994	Refer to Financial Report, Key Capital Projects table.
	501193	23-24 TM Clarice St	244,671	244,671	61,338	24,671	220,000	Construction to commence Q3.
	501194	23-24 TM Mandurah Tce/Adonis Rd	70,455	70,455	70,455	12,795	57,660	Construction to commence Q4.
	501195	23-24 TM Meadow Springs Drive Bridge	51,437	51,437	29,214	11,437	40,000	Design only.
	501196	23-24 TM Wanjeep St	422,616	422,616	422,616	31,069	391,546	Construction to commence Q4.
	501197	23-24 TM White Hill Road	570,743	857,408	675,927	186,098	671,310	Construction 50% complete.
	501199	23-24 RR Guillardon Tce/Karringa Rd	481,047	481,047	481,047	31,047	450,000	Construction to commence Q3.
	501200	23-24 RR Mayfair Mews	309,729	309,729	212,062	16,729	293,000	Construction to commence Q4.
	501201	23-24 RR Quarry Way	614,742	614,742	136,408	40,742	574,000	Construction to commence Q4.
	501202	23-24 RR Tara St	161,193	161,193	161,193	126,772	34,421	Construction complete. Finances to be finalised.
	501203	23-24 RS Balwina Court	90,995	90,995	90,995	3,595	87,400	Construction to commence Q3.
	501204	23-24 RS Castleward St	48,347	3,347	3,347	3,347	0	Project not proceeding this finanical year.
	501205	23-24 RS Dalby St	65,471	65,471	65,471	3,471	62,000	Construction to commence Q3.
	501206	23-24 RS Leyburn Drv	224,216	224,216	224,216	4,216	220,000	Construction to commence Q4.
	501207	23-24 RS Soldiers Cove Tce and Bolton St	146,427	146,427	146,427	6,427	140,000	Construction to commence Q4.
	501208	23-24 RS Tara St	87,595	87,595	87,595	76,799	10,796	Construction complete. Finances to be finalised.
	501209	23-24 RS Thisbe Drv	102,182	102,182	69,515	4,182	98,000	Construction to commence Q4.
	501210	23-24 RS Westbourne Pass	161,906	3,906	3,906	3,906	0	Project not proceeding this finanical year.
	501211	23-24 RS Cambridge Drv	307,903	307,903	208,236	8,903	299,000	Construction to commence Q4.
	501212	23-24 RS Carter St	45,347	45,347	31,347	5,098	40,249	Construction to commence Q3.
	501213	23-24 RS Charon Rd	196,092	196,092	132,092	4,092	192,000	Construction to commence Q3.
	501215	23-24 RS Councel Cl	63,471	63,471	43,471	16,385	47,086	Construction 60% complete.
	501216	23-24 RS Dior Place	73,471	73,471	50,138	40,907	32,564	Construction 90% complete.
	501217	23-24 RS Everlasting Retreat	201,092	201,092	135,425	4,092	197,000	Construction to commence Q4.
	501218	23-24 RS Glenroy Drv	37,347	37,347	26,014	3,347	34,000	Construction to commence Q3.
	501219	23-24 RS Harvey View Drv	141,844	141,844	95,844	3,844	138,000	Construction to commence Q3.
	501220	23-24 RS Hibiscuss Rise	43,347	43,347	30,014	3,347	40,000	Construction to commence Q4.
	501221	23-24 RS Kelly St	45,347	45,347	31,347	20,755	24,592	Construction 85% complete.
	501222	23-24 RS Littleton St	220,216	220,216	148,216	4,216	216,000	Construction to commence Q3.
	501223	23-24 RS Maria Pl	105,657	105,657	71,657	3,657	102,000	Construction to commence Q4.
	501224	23-24 RS Mayfair Mews	112,657	112,657	76,324	3,657	109,000	Construction to commence Q4.
	501225	23-24 RS Quarry Road	221,216	221,216	148,883	4,216	217,000	Construction to commence Q4.
	501226	23-24 RS Rakoa St	153,906	153,906	103,906	4,220	149,686	Construction to commence Q4.
	501227	23-24 RS Rouse Rd	144,844	144,844	97,844	3,844	141,000	Construction to commence Q4.
	501228	23-24 RS Sandalwood Pde	163,906	163,906	110,572	3,906	160,000	Construction to commence Q3.
	501229	23-24 RS Sedgemere Tce	103,657	3,657	3,657	3,657	0	Project not proceeding this finanical year.
	501230	23-24 RS Skud St	77,533	77,533	52,867	3,533	74,000	Construction to commence Q3.
	501231	23-24 RS Spinaway Pde	26,285	26,285	18,618	3,285	23,000	Construction to commence Q4.
	501232	23-24 RS Talbot St	60,409	60,409	41,409	3,409	57,000	Construction to commence Q3.
	501233	23-24 RS Thomson St	217,427	217,427	146,760	5,427	212,000	Construction to commence Q4.
	501234	23-24 RS Wilkins St	107,657	107,657	72,991	3,657	104,000	Construction to commence Q3.
	501235	23-24 RC Peel Street Stage 4	1,712,021	3,535,939	2,088,473	207,354	3,328,585	Refer to Financial Report, Key Capital Projects table.
	501236	23-24 SF Street Furniture Renewal	51,803	51,803	30,969	27,999	23,804	Construction to commence Q3
	501237	23-24 SP Apollo Place	34,313	34,313	15,313	5,813	28,500	Construction to commence Q4.
	501239	23-24 SP Guillardon Tce/Karinga Rd	29,820	29,820	29,820	7,820	22,000	Construction to commence Q3.
	501240	23-24 Signage Renewal Program	40,808	40,808	24,141	10,138	30,670	Ongoing Program 2023/24.
	501241	23-24 SL Street Lighting New Program	57,762	57,762	36,929	7,762	50,000	Ongoing Program 2023/24.
	501242	23-24 SL Street Lighting Renewal Program	107,762	107,762	66,096	7,762	100,000	Ongoing Program 2023/24.
	501243	23-24 TM Esperance Avenue Pedestrian Refuge	40,111	40,111	40,111	5,111	35,000	Construction to commence Q4.
	501244	23-24 TM Halls Head Parade & Leighton Road Intersection	75,370	75,370	75,370	75,370	0	Construction complete. Finances to be finalised.

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	501245	23-24 TM Samphire Cove ACROD Bay	24,436	24,436	24,436	19,961	4,475	Construction 80% complete.
	501249	23-24 SP Caspar Road	120,551	120,551	120,551	4,551	116,000	Construction to commence Q4.
	501253	23-24 Dawesville Channel SE Foreshore - Car Park Design	17,659	17,659	14,326	11,412	6,246	Design only.
	501162	RS Hill Street, Halls Head	0	6,463	5,270	6,463	0	Completed.
	501178	Merlin Street Reserve Southern Car Park	0	13,668	7,973	12,119	1,549	Completed.
	501254	Installation of CCTV - Giants of Mandurah Coodanup Foreshore	0	18,086	10,550	18,347	(261)	Completed.
	501132	22-23 Installation of Flood Lighting	0	1,262	736	2,602	(1,340)	Completed.
	501256	MBRC Club Night Lights - CSRFF	0	18,499	6,166	0	18,499	Construction complete. Finances to be finalised.
	501084	Peel Street Underground Power	0	104,774	61,118	104,803	(29)	Completed.
	501179	22-23 SF Street Furniture New Program	0	5,985	3,491	0	5,985	Construction to commence Q3.
	Drainage							
	600189	DR 130 Mandurah Terrace	25,000	23,903	13,943	0	23,903	Construction to commence Q4.
	600190	DR 30 George Street Drainage Improvement	44,799	43,702	25,493	17,175	26,527	Construction 85% complete.
	600192	DR Cervantes Drive	20,522	19,425	11,331	0	19,425	Construction to commence Q4.
	600193	DR Colonial Court Drainage Upgrade - Stage 1	234,380	304,165	177,430	304,769	(604)	Completed.
	600195	DR Hopetoun Bend Drainage Upgrade	50,264	50,264	29,320	0	50,264	Construction to commence Q4.
	600196	DR Loton Road/Ashley Terrace Intersection Stage 1	42,652	37,768	37,768	37,704	64	Completed.
	600198	23-24 DR Mary Street (Stage 1) - Drainage Renewal	274,708	274,708	195,208	36,208	238,500	Construction to commence Q4.
	Coastal & Estuary							
	910075	Birchley Road Boat Ramp Jetty	74,826	55,010	32,089	0	55,010	Design only.
	910109	Cambria Island Abutment Walls Repair	57,121	57,121	33,321	0	57,121	Completed.
	911002	23-24 WR Seashells Seawall	41,356	41,356	28,022	9,356	32,000	Design only.
	911001	23-24 WR South Harbour Paving	161,553	116,553	72,803	103,828	12,725	Completed.
	910076	22-23 Dawesville Foreshore Res (Leura)	0	11,414	11,414	6,804	4,610	Completed.
	910077	22-23 Dawesville Foreshore Res (Avon)	0	72,371	42,216	18,800	53,571	Completed.
	911005	John Street Seawall	0	0	0	1,714	(1,714)	Completed.
	Equipment							
	820195	MARC Replacement Pool Inflatable	41,461	41,461	41,461	4,561	36,900	Ongoing Program 2023/24.
	820196	23-24 Washer/Dryer Stackers at Pen	0	13,125	2,188	13,125	0	Completed.
	Plant & Machinery							
	770001	Replacement Light Passenger Vehicles	542,074	542,074	316,210	32,904	509,170	Ongoing Program 2023/24.
	770002	Replacement Light Commercial Vehicles	854,872	854,872	498,675	196,023	658,849	Ongoing Program 2023/24.
	770005	New - Light Passenger Vehicles	40,000	40,000	23,333	37,295	2,705	Ongoing Program 2023/24.
	770006	Trucks and Buses	1,734,741	1,734,741	1,011,932	0	1,734,741	Ongoing Program 2023/24.
	770008	Construction Vehicles	564,648	564,648	329,378	560,118	4,530	Ongoing Program 2023/24.
	770009	Parks and Mowers	879,368	879,368	512,965	195,720	683,648	Ongoing Program 2023/24.
	770010	New - Heavy Vehicles Plant and Equipment	872,731	872,731	509,093	102,696	770,035	Ongoing Program 2023/24.
	770020	Tim's Thicket Weighbridge	150,000	150,000	87,500	0	150,000	Ongoing Program 2023/24.
	770007	Trailers	18,000	18,000	10,500	0	18,000	Ongoing Program 2023/24.
	770011	Miscellaneous Equipment	78,500	78,500	45,792	60,110	18,390	Ongoing Program 2023/24.
	770012	New - Vehicle and Small Plant Program	145,200	145,200	84,700	93,669	51,531	Ongoing Program 2023/24.
	Other Infrastructure							
	930042	23-24 Upgrade the WMC CCTV Server	8,000	8,000	8,000	0	8,000	Construction 20% complete.
	930043	23-24 Christmas Decorations Program	170,001	170,001	45,001	44,762	125,238	Ongoing Program 2023/24.
	930044	23-24 CSRFF Program - Small Grants	150,000	563	328	664	(101)	Ongoing Program 2023/24.
	700053	Lakelands DOS Sports Specific Infrastructure	169,317	169,317	98,768	5,841	163,476	Construction to commence Q3.
	700055	Eastern Foreshore South Precinct	2,762,166	2,692,387	1,570,559	924,190	1,768,197	Refer to Financial Report, Key Capital Projects table.
	700056	Western Foreshore Recreation Precinct	1,989,677	2,046,729	1,193,925	11,693	2,035,036	Refer to Financial Report, Key Capital Projects table.
	930038	MARC Geothermal Pump & VSD 21/22	0	5,640	3,290	5,682	(41)	Completed.
	Grand Total		**46,801,721**	**51,131,790**	**29,889,590**	**15,482,328**	**35,649,462**	

Repayments - Borrowings

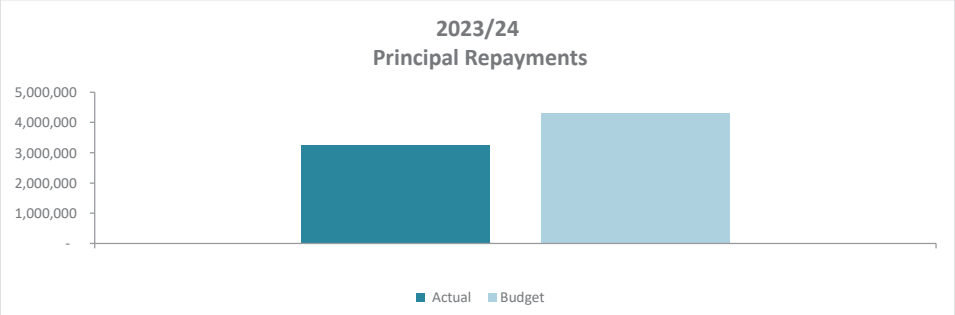
Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	$	$	$	$	$	$	$	$	$
Law, order, public safety									
Bortolo Fire Track Water Infrastructure	40,021	-	-	3,136	4,747	38,394	35,275	1,509	1,316
Community amenities									
Compactor Waste Trailers and Dolly [336]	65,156	-	-	40,764	61,341	26,105	3,814	1,713	1,371
Waste Water Reuse [349]	78,609	-	-	14,945	23,062	66,164	55,548	2,499	2,558
Halls Head Ablution Block [350]	52,442	-	-	9,961	15,369	44,148	37,073	1,668	1,707
Halls Head Recycled Water 2019/20	146,877	-	-	14,865	19,067	136,939	127,810	4,927	4,213
Ablutions 2020/21	-	-	-	-	-	-	-	-	0
Ablutions 2021/22	228,857	-	-	19,428	22,015	210,677	206,842	1,247	7,657
Recreation and culture									
Rushton Park Redevelopment [318(ii)]	54,125	-	-	55,623	57,475	-0	-	1,498	735
Meadow Springs Recreation Facility [318(iii)]	40,657	-	-	41,783	42,207	-0	-	1,125	540
Mandurah Football & Sporting Club [324]	-0	-	-	-	0	-	-	0	0
Mandurah Rugby Club [325]	-0	-	-	-	0	-	-	0	0
Bowling Club Relocation [326]	0	-	-	-	0	-	-	0	14
Ablutions - Netball Centre [329(i)]	0	-	-	-	0	-	-	0	4
Parks Construction [329(v)]	0	-	-	-	0	-	-	0	4
Halls Head Bowling Club upgrade [331]	202,117	-	-	27,069	36,485	181,672	165,632	6,623	6,979
Parks - Falcon Bay Reserve [333(i)]	-0	-	-	-	0	-0	-	0	0
MARC Redevelopment [338]	264,969	-	-	99,925	163,742	172,548	101,227	7,504	7,558
MARC Redevelopment Stage 1 [340]	257,181	-	-	54,935	82,535	210,333	174,646	8,087	8,257
MARC Redevelopment Stage 2 [341]	596,973	-	-	136,668	214,597	478,899	382,376	18,594	19,691
Eastern Foreshore Wall [344]	405,374	-	-	88,494	138,615	329,578	266,759	12,698	13,089
MARC Stage 2 [345]	600,606	-	-	127,309	198,343	492,175	402,263	18,878	19,901
Falcon Bay Seawall [351]	131,758	-	-	24,983	38,537	110,966	93,221	4,190	4,291
MARC Solar Plan [353]	113,559	-	-	15,198	20,108	102,083	93,451	3,721	3,928
Novara Foreshore Development [355]	227,595	-	-	30,873	40,210	202,474	187,385	5,751	7,862
Falcon Bay Foreshore Upgrades [356]	227,059	-	-	30,872	40,218	203,623	186,841	7,435	7,854
Mandjar Square Development [358]	280,642	-	-	37,719	50,313	251,284	230,329	8,361	9,771
Lakelands DOS [360]	1,387,697	-	-	196,266	286,902	1,235,495	1,100,796	44,063	49,554
Mandjar Square Stage 3 and 4	328,443	-	-	37,471	92,047	301,923	236,396	10,951	17,633
Falcon Seawall	620,830	-	-	71,001	45,597	570,521	575,233	20,692	9,243
Novara Foreshore Stage 3	132,591	-	-	15,122	18,201	121,890	114,390	4,421	3,735
Smart Street Mall Upgrade 2019/20	350,153	-	-	35,911	48,014	316,757	302,139	2,515	10,174
Falcon Bay Foreshore Stage 3 of 4	219,015	-	-	22,219	28,600	198,217	190,414	1,421	6,320
Mandjar Square Final Stage	219,002	-	-	22,233	28,601	198,848	190,401	2,079	6,319
Falcon Skate Park Upgrade	86,124	-	-	8,752	11,511	80,259	74,613	2,887	2,457
Westbury Way North side POS Stage 3	146,891	-	-	14,856	19,067	136,963	127,824	4,928	4,213
Eastern/ Western Foreshore 2020/21	912,751	-	-	83,110	106,458	833,096	806,292	3,455	24,486
Smart Street Mall 2020/21	905,433	-	-	82,086	102,559	827,080	802,874	3,733	23,933
Novara Foreshore Stage 4	84,550	-	-	7,583	9,290	79,693	75,260	2,727	2,182
Bortolo Reserve - Shared Use Parking and Fire Track Facility	248,388	-	-	22,518	27,894	227,006	220,494	1,136	6,546
Falcon Bay Upgrade - Stage 4 of 5	231,480	-	-	20,695	26,026	212,013	205,454	1,228	6,110
Enclosed Dog Park	17,065	-	-	1,530	1,876	16,112	15,189	577	440
South Harbour Paving Upgrade Stage 2	42,286	-	-	3,792	4,645	39,901	37,642	1,407	1,091
Falcon Skate Park Upgrade 2020/21	63,077	-	-	5,703	7,018	59,483	56,059	2,109	1,646
Eastern/ Western Foreshore 2021/22	1,377,800	-	-	147,352	135,130	1,235,932	1,242,670	5,485	46,982
Smart Street Mall 2021/22	568,125	-	-	78,364	55,516	492,461	512,608	2,700	19,309
Enclosed Dog Park 2021/22	165,729	-	-	14,021	15,838	152,790	149,891	1,082	5,508
Novara Foreshore Stage 4 2021/22	210,045	-	-	17,765	20,254	193,556	189,791	1,276	7,044
Falcon Bay Upgrade - Stage 4 of 5 2021/22	66,188	-	-	5,595	6,291	61,243	59,897	650	2,188
Parks and Reserves Upgrades 2021/22	446,783	-	-	37,996	43,590	410,785	403,193	1,998	15,160
Mandurah Library Re Roofing Project	106,264	-	-	8,971	9,779	97,978	96,485	686	3,870
Falcon Reserve Activation Plan Stage 3	400,211	-	-	31,346	47,465	370,190	352,745	1,326	12,757
Pleasant Grove Foreshore	59,031	-	-	5,288	7,001	54,759	52,030	1,016	1,807
Kangaroo Paw Park	307,570	-	-	24,087	36,478	284,682	271,092	1,199	9,570
Falcon Bay Stage 5 of 5	145,076	-	-	11,361	17,206	134,323	127,870	608	4,661
2022/23 South Harbour Upgrades	102,054	-	-	7,994	12,104	94,542	89,950	482	3,381
Upgrade of Playing Surface Peelwood Parade	-	-	-		-	-	-	-	0
Bruce Cresswell Reserve	196,103	-	-	15,358	23,258	181,457	172,845	711	6,399
Seascapes Boardwalk	200,105	-	-	15,673	23,733	185,245	176,373	813	5,918
Mandurah Community Museum Roof and Gutters	130,068	-	-	10,192	15,426	120,317	114,642	441	4,014
Stage 2 of Upgrades to Peelwood Reserve	-	-	-	-	-	-	-	-	0
Smart Street Mall Upgrade	58,748	-	-	4,606	6,968	54,487	51,780	345	1,707
Eastern Foreshore South Precinct	-	-	-	-	-	-	-	-	0
Western Foreshore Recreation Precinct	-	-	-	-	-	-	-	-	0
2022/23 Parks and Reserves Upgrades	390,205	-	-	30,562	46,279	360,966	343,927	1,323	13,025
2023/24 Parks & Reserves Upgrades			600,000	-	-	-	600,000		1,750
BR Rushton Park North Pavillion Roof			250,000	-	-	-	250,000		729
Coodanup Foreshore			1,200,000	-	-	-	1,200,000		3,500
Cinema HVAC Replacement			100,000	-	-	-	100,000		292
Smart Street Mall			400,000	-	-	-	400,000		1,167
Transport									

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Drainage [318(iv)]	13,468	-	-	13,841	15,268	-0	-	373	195
Road Construction [318(v)]	135,186	-	-	138,928	136,904	-0	-	3,742	1,752
Road Construction [333(ii)]	-0	-	-	-	0	-0	-	0	
New Pedestrian Bridge Construction [335]	125,775	-	-	79,233	123,259	49,833	2,516	3,291	2,545
New Road Construction [339]	204,350	-	-	71,176	116,617	138,974	87,732	5,801	5,615
New Road Construction [342]	320,256	-	-	69,264	106,764	261,040	213,492	10,048	10,380
WMC Tims Thicket [343]	52,113	-	-	11,122	15,895	42,631	36,219	1,639	1,685
Road Construction [346]	206,862	-	-	39,347	60,718	174,092	146,144	6,577	6,734
MARC Carpark [347]	157,187	-	-	29,890	46,123	132,295	111,064	4,998	5,117
MPAC Forecourt [348]	65,532	-	-	12,453	19,215	55,162	46,317	2,084	2,133
Mandurah Marina [352]	113,552	-	-	15,213	20,109	102,061	93,443	3,721	3,927
MARC Carpark [354]	170,326	-	-	22,819	30,157	153,089	140,170	5,581	5,891
Mandurah Foreshore Boardwalk Renewal [357]	254,393	-	-	84,456	45,269	177,674	209,125	7,737	8,803
New Road Construction [359]	723,964	-	-	99,183	145,037	647,253	578,927	22,472	24,991
Smoke Bush Retreat Footpath [361]	56,775	-	-	7,598	10,061	51,037	46,714	1,860	1,963
New Boardwalks 18/19	330,762	-	-	37,696	45,513	304,095	285,249	11,029	9,327
Coodanup Drive - Road Rehabilitation	66,321	-	-	7,555	9,100	60,977	57,221	2,211	1,868
Pinjarra Road Carpark	132,591	-	-	15,122	18,201	121,890	114,390	4,421	3,735
New Road Construction 2018/19	1,026,254	-	-	117,360	151,770	943,099	874,483	34,205	29,190
New Road Construction 2019/20	604,125	-	-	63,784	87,048	542,904	517,077	2,563	17,688
South Harbour Upgrade 2019/20	169,324	-	-	17,104	21,927	157,900	147,397	5,681	4,845
New Roads 2020/21	481,957	-	-	43,872	61,915	440,650	420,042	2,565	12,689
Carryover Roads 2020/21	457,080	-	-	38,814	44,030	420,097	413,050	1,832	15,314
Roads 2021/22	229,614	-	-	19,477	22,015	211,413	207,599	1,277	7,657
SP Halls Head PSP	200,105	-	-	15,673	23,733	185,245	176,373	813	5,762
Carparks 2021/22	152,434	-	-	12,901	14,586	140,483	137,848	950	5,073
RC Peel Street	111,058	-	-	8,701	13,172	102,805	97,887	447	3,370
Cambria Island Abutment Wall	54,949	-	-	4,617	5,194	50,584	49,756	252	1,806
Senior Citizens Carpark	12,006	-	-	945	1,424	11,514	10,582	453	352
Torcello Mews Canal PAW Renewal	100,053	-	-	7,840	11,866	92,619	88,186	406	2,855
MARC Carpark Additional and overflow	-	-	-	-	-	-	0	0	0
Halls Head Parade Car Park Stage 2a	50,026	-	-	3,920	5,933	47,894	44,093	1,788	1,582
RC Pinjarra Road Stage 4	500,263	-	-	39,179	59,332	463,030	440,932	1,946	14,924
Cambria Island Abutment Walls Repair	268,538	-	-	21,035	31,849	248,328	236,690	824	8,695
RC Pinjarra Road Stage 3	500,263	-	-	39,179	59,332	463,030	440,932	1,946	15,053
Halls Head Pde Beach Central CP Stage 2	97,261	-	-	7,623	11,535	90,313	85,726	675	3,051
Cambria Island Abutment Walls Repair	-	0	-	-	-	-	-	0	0
2023/24 Road Upgrades		-	950,000	-			950,000		2,771
2023/24 Road Reseal		-	1,600,000	-			1,600,000		4,667
2022/23 Capital Carryovers			2,342,854	-			2,342,854		0
Economic services					-			0	
Mandurah Ocean Marina Chalets Refurbishment	137,711	-	-	11,668	12,755	126,806	124,955	764	5,048
Other property and services									
IT Communications Equipment [318(i)]	10,673	-	-	10,968	11,937	-0	-	295	153
Civic Building - Tuckey Room Extension	330,343	-	-	37,649	45,537	303,709	284,806	11,015	9,303
	23,563,914	0	7,442,854	3,269,136	4,316,708	20,713,560	26,699,742	418,783	744,627
Total	23,563,914	0	7,442,854	3,269,136	4,316,708	20,713,560	26,699,742	418,783	744,627
Current borrowings	4,316,708		7,442,854	3,269,136	4,316,708	2,186,497	4,316,708	418,783	744,627
Non-current borrowings	19,247,206					18,527,063	22,383,034		
	23,563,914					20,713,560	26,699,742		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



Principal Repayments
$3,269,136

Interest Expense
$418,783

Loans Due
$20.71 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

OPERATING ACTIVITIES
NOTE 8
CASH RESERVES

Cash Backed Reserve

Reserve Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Building	1,448,838	30,556	0	125,000	0	(123,917)	0	1,480,477	1,448,838
Parking	491,695	11,625	0	0	0	0	0	503,320	491,695
Asset Management	21,080,104	238,627	0	4,911,711	0	(10,341,402)	0	15,889,040	21,080,104
Cultural Centre	189,763	0	0	0	0	(187,283)	0	2,480	189,763
Sustainability	509,862	9,748	0	0	0	(195,022)	0	324,588	509,862
Waste Facilities Reserve Fund	8,221,489	119,830	0	425,660	0	(725,139)	0	8,041,840	8,221,489
Interest Free Loans	191,704	0	0	0	0	0	0	191,704	191,704
CLAG	20,690	284	0	0	0	0	0	20,974	20,690
Mandurah Ocean Marina	181,789	4,298	0	0	0	0	0	186,087	181,789
Waterways	1,055,377	18,054	0	0	0	0	0	1,073,431	1,055,377
Port Mandurah Canals Stage 2 Maintenance	95,096	2,248	0	0	0	0	0	97,344	95,096
Mariners Cove Canals	86,645	2,048	0	0	0	0	0	88,693	86,645
Port Bouvard Canal Maintenance Contributions	272,719	6,448	0	0	0	0	0	279,167	272,719
Unspent Grants & Contributions	10,621,307	0	0	0	0	(1,282,917)	0	9,338,390	10,621,307
Long Service Leave	3,261,428	0	0	0	0	(964,133)	0	2,297,295	3,261,428
Bushland and Environmental Protection	1,539,761	36,332	0	200,000	0	0	0	1,776,093	1,539,761
Coastal Storm Contingency	264,001	6,241	0	0	0	0	0	270,242	264,001
Digital Futures	58,078	1,377	0	0	0	0	0	59,455	58,078
Decked Carparking	1,030,111	24,354	0	0	0	0	0	1,054,465	1,030,111
Specified Area Rates - Waterside Canals	116,808	2,662	0	0	0	(6,738)	0	112,732	116,808
Specified Area Rates - Port Mandurah Canals	287,011	6,622	0	65,040	0	0	0	358,673	287,011
Specified Area Rates - Mandurah Quay Canals	239,190	5,581	0	26,861	0	0	0	271,632	239,190
Specified Area Rates - Mandurah Ocean Marina	774,206	17,181	0	149,147	0	0	0	940,534	774,206
Specified Area Rate - Port Bouvard Canals	152,725	3,363	0	518	0	0	0	156,606	152,725
Specified Area Rate - Mariners Cove	4,783	121	0	811	0	0	0	5,715	4,783
Specified Area Rate - Eastport	52,585	1,056	0	853	0	0	0	54,494	52,585
Sportclubs Maintenance Levy	304,673	6,129	0	12,000	0	0	0	322,802	304,673
City Centre Land Acquisition Reserve	1,052,919	22,021	0	0	0	(120,023)	0	954,917	1,052,919
Lakelands Community Infrastructure Reserve	1,125,604	26,611	0	0	0	0	0	1,152,215	1,125,604
Plant Reserve	3,011,375	13,608	0	0	0	(2,537,422)	0	487,561	3,011,375
Workers Compensation Reserve	554,251	13,083	0	0	0	0	0	567,334	554,251
Restricted Cash Reserve	2,848,106	19,890	0	0	0	(1,095,943)	0	1,772,053	2,848,106
Transform Mandurah Funding Program Reserve	852,513	0	0	0	0	0	0	852,513	852,513
Community Safety	510,653	0	0	0	0	0	0	510,653	510,653
Public Art Reserve	311,498	0	0	0	0	0	0	311,498	311,498
	62,819,360	**649,998**	**0**	**5,917,601**	**0**	**(17,579,939)**	**0**	**51,807,020**	**62,819,360**

NOTE 9

OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability				Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	$	$	$	$	$	$	$	$
Operating Grants and Subsidies								
General purpose funding								
2023-24 Financial Assistance Grant - Local Roads	0	0	0	0	1,536,209	0	1,536,209	82,512
2023-24 Financial Assistance Grant - General Roads	0	0	0	0	2,031,064	0	2,031,064	41,435
2020-21 Financial Assistance Grant - Transform Mandurah				0	0	143,725	143,725	0
Law, order, public safety								
Southern Districts Bush Fire Brigade LGGS: DFES	0	0	0	0	38,000	0	38,000	25,547
SES LGGS: 2023/24 DFES	0	0	0	0	0	0	0	39,934
Bushfire Mitigation Activity Fund (MAF) Grants: DFES	22,800	22,800	(22,800)	22,800	58,624	0	58,624	22,800
Education and welfare								
Waterwise Verge Grant: Water Corp	0	0	0	0	10,000	0	10,000	0
Int Day for People with a Disability	0	1,000	0	1,000	3,000	0	3,000	0
Waste Sorted Community Education: DWER	0	6,928	0	6,928	0			
Stay On Your Feet: Injury Matters	0	4,486	0	4,486	0	0	4,486	0
WA Bike Month: Dept of Transport	0	1,546	0	1,546	0	0	0	0
Community amenities								
Bus Shelter Maintenance Assistance Scheme: PTA	0	0	0	0	17,605	0	17,605	0
Recreation and culture								
Christmas Pageant: Lotterywest	0	20,000	0	20,000	10,000	0	10,000	0
Crabfest: Tourism WA	0	65,000	(65,000)	0	140,000	0	140,000	65,000
Every Club Funding 2023: DLGSC	38,966	0	0	38,966	0	0	45,145	0
Every Club Funding 2024: DLGSC	0	0	0	0	38,930	0	38,930	0
Gnoonie Youth Football Cup: Healthway	0	2,500	0	2,500	2,500	0	2,500	0
CHRMAP: DPLH	0	70,000	0	70,000	140,000	0	140,000	0
Emerging Crime Program: Western Australian Police	25,000	0	0	25,000	0	0	22,761	0
Community Action Plan: Alcohol and Drug Foundation	16,687	0	0	16,687	0	0	16,687	0
Mandurah Assertive Outreach Trial	0	0	0	0	62,500	0	62,500	0
Christmas Light Trail: Lotterywest	0	50,000	0	50,000	0	0	0	0
New Years Eve: Betty's Burgers	0	8,500	(8,500)	0	0	0	0	8,500
	103,453	**252,760**	**(96,300)**	**259,913**	**4,088,432**	**143,725**	**4,321,236**	**285,727**
Operating Contributions								
Recreation and culture				0				
She Codes Workshop: PDC	5,000	0	(5,000)	0	0	0	0	0
2023 Crabfest: Spud Shed	0	15,000	(15,000)	0	0	0	0	15,000
	5,000	**15,000**	**(20,000)**	**0**	**0**	**0**	**0**	**15,000**
TOTALS	**108,453**	**267,760**	**(116,300)**	**259,913**	**4,088,432**	**143,725**	**4,321,236**	**300,727**

* The Note 9 above relates to Operating Grants, Subsidies and Contributions with contract liability

NOTE 10
NON-OPERATING GRANTS AND CONTRIBUTIONS

		Unspent Non Operating Grants, Subsidies and Contributions Liability				Non Operating Grants, Subsidies and Contributions Revenue			
Provider		Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget Revenue	Budget Variations	Annual Budget	YTD Revenue Actual (b)
		$	$	$	$	$	$	$	$
Non-Operating Grants and Subsidies					0				
750726	Changing Places - Eastern Foreshore	140,075			140,075	140,075	0	140,075	0
700055	Eastern Foreshore South Precinct: DoH	2,500,000			2,500,000	2,500,000	0	2,500,000	0
	Eastern Foreshore South Precinct: DoH 22-23	2,500,000		(914,479)	1,585,521	0	0	0	914,479
700055	Eastern Foreshore South Precinct: RfR	9,711		(9,711)	0	79,490	(69,779)	9,711	9,711
750688	22-23 MPAC Internal Refurb				0	0	0	0	0
750647	Dawesville Community Centre	698,323		(30,585)	667,738	469,523	(71,200)	398,323	30,585
700516	Yalgorup National Park	104,674		(5,700)	98,974	129,674	0	129,674	5,700
750681	MARC Roof Repairs	0			0	877,524	0	877,524	0
501113	SP Halls Head PSP	0			0	29,054	(9,054)	20,000	0
501129	Trails Project	174,454		(174,454)	0	599,025	428	599,453	174,454
750732	Dawesville Community Centre				0	2,000,000	0	2,000,000	0
750740	23-24 MPAC Flytower Roof and Cladding Renewal				0	150,000	0	150,000	0
700577	Merlin Street Activation Plan - Implementation	150,000		(54,764)	95,236	150,000	0	150,000	54,764
501089	RC Peel Street Stage 3	0			0	815,806	(319,745)	496,061	0
501084	Peel Street - Power Relocation	0			0	0	104,774	104,774	0
501145	RC Pinjarra Road Stage 4	0			0	0	506,175	0	0
501148	RR Olive Road	0			0	55,000	0	55,000	0
501181	TM Estuary Road Delineation	0	8,370	(8,355)	15	8,307	(2,670)	5,637	8,355
501183	SL Lakes Road/Murdoch Drive	1,086			1,086	40,947	(4,062)	36,885	0
501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	8,920			8,920	41,230	(4,628)	36,602	0
501235	23-24 RC Peel Street Stage 4	400,000	800,000	(207,354)	992,646	1,000,000	1,506,175	2,506,175	207,354
700616	Missing Person Memorial Mandurah Upgrade	10,000		(10,000)	0	0	0	0	0
501192	23-24 SP Falcon Coastal Shared Path - Stage 1				0	550,000	0	550,000	0
501193	23-24 TM Clarice St		58,667		58,667	146,666	0	146,666	0
501194	23-24 TM Mandurah Tce/Adonis Rd				0	38,440	0	38,440	0
501196	23-24 TM Wanjeep St		105,334	(31,069)	74,265	263,333	0	263,333	31,069
501197	23-24 TM White Hill Road		141,334	(141,334)	0	353,334	186,666	540,000	141,334
501200	23-24 RR Mayfair Mews				0	250,000	0	250,000	0
501201	23-24 RR Quarry Way				0	500,000	0	500,000	0
501202	23-24 RR Tara St				0	45,000	0	45,000	0
501205	23-24 RS Dalby St		50,000		50,000	50,000	0	50,000	0
501206	23-24 RS Leyburn Drv				0	45,708	0	45,708	0
501213	23-24 RS Charon Rd		150,000		150,000	150,000	0	150,000	0
501226	23-24 RS Rakoa St		100,000	(4,220)	95,780	100,000	0	100,000	4,220
501227	23-24 RS Rouse Rd		104,218		104,218	25,000	0	25,000	0
700619	23-24 Dawesville Channel SE Foreshore Upgrade Stage 1				0	350,000	0	350,000	0
911002	23-24 WR Seashells Seawall				0	15,000	0	15,000	0
Economic services						0	0	0	0
750759	23-24 CASM Lighting		46,848		46,848	0	46,848	46,848	0
Other property and services						0	0	0	0
770007-C	Trailers	0	0	0	0	0	0	0	17,178
770011-C	Miscellanous Equipment	0	0	0	0	0	0	0	159,411
		6,697,244	**1,564,771**	**(1,592,024)**	**6,669,991**	**11,968,136**	**1,869,928**	**13,331,889**	**1,758,613**
Non-Operating Contributions									
	PEET - Cash in Lieu Contribution	1,065,909	0	0	1,065,909	0	0	0	0
700518	Eastport Foreshore Upgrade	0	0	0	0	148,534	(13,194)	135,340	0
750681	MARC Roof Repairs	0	0	0	0	2,900,000	340,000	3,240,000	0
700616	Missing Person Memorial Mandurah Upgrade				0	20,000	0	20,000	10,000
700622	Milgar Reserve BMX Starting Gate				0	0	38,000	38,000	0
400016	MMFC Upgrade Rushton North Pav (CSRFF) - Buildings				0	0	125,000	125,000	125,000
501131	Dawesville Channel SE Foreshore Upgrade	0	0	0	0	141,150	(300)	140,850	0
		1,065,909	**0**	**0**	**1,065,909**	**3,209,684**	**489,506**	**3,699,190**	**135,000**
Total Non-operating grants, subsidies and contributions		**7,763,153**	**1,564,771**	**(1,592,024)**	**7,735,900**	**15,177,820**	**2,359,434**	**17,031,079**	**1,893,613**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

NOTE 11
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
			Opening Surplus/(Deficit)				(422,558)
				0	0	0	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
	Budget Adoption		Opening Surplus/(Deficit)				(490,468)
501129-6250-1045-61129	Trails Project	July FR G.4/8/23	Capital Expenses			(23,387)	(513,855)
	Trails Project	July FR G.4/8/23	Other: Transfer Out of Reserve		23,387		(490,468)
501187-6250-1045-61129	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Capital Expenses		10,000		(480,468)
	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Other: Transfer Out of Reserve			(10,000)	(490,468)
12000-5820-215061129	Chalets Maintenance - Chalets	July FR G.4/8/23	Operating Expenses		17,640		(472,828)
New-6600-1045-61129	Replacement of Shade Sail - Marina Chalets	July FR G.4/8/23	Capital Expenses			(17,640)	(490,468)
700608-6600-1045-xxxxx	23-24 SF Keith Holmes Reserve	August FR G.7/9/23	Capital Expenses			(11,567)	(502,035)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	August FR G.7/9/23	Capital Expenses		11,567		(490,468)
750758-6100-1045-61129	PBSRC Small Grant - CSRFF	August FR G.7/9/23	Capital Expenses			(5,000)	(495,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		5,000		(490,468)
New-6600-1045-61129	Milgar Reserve BMX Starting Gate	August FR G.7/9/23	Capital Expenses			(114,000)	(604,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		38,000		(566,468)
700612-6600-1045-xxxxx	23-24 FR Island Point	August FR G.7/9/23	Capital Expenses		38,000		(528,468)
New-6600-1045-61129	Contribution from Mandurah BMX Club	August FR G.7/9/23	Capital Revenue		38,000		(490,468)
New-6600-1045-61129	Thompson Street Netball Court Resurface	August FR G.7/9/23	Capital Expenses			(120,000)	(610,468)
	Asset Management Reserve	August FR G.7/9/23	Other: Transfer Out of Reserve		120,000		(490,468)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Expenses			(2,125,728)	(2,616,196)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Revenue			(49,429)	(2,665,625)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Unutilised Loans		221,719		(2,443,906)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Transfer Out of Reserve		1,953,438		(490,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		50,000		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(2,763)	(443,231)
501181-6250-1045-41403	TM Estuary Road Delineation	September FR G.12/10/23	Capital Revenue		2,763		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(412,015)	(852,483)
	Adopted Budget 23/24 Culture Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		213,495		(638,988)
	Adopted Budget 23/24 Building Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		24,260		(614,728)
	Adopted Budget 23/24 Sustainability Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		74,260		(540,468)
	Adopted Budget 23/24 City Centre Land Acquisition Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		100,000		(440,468)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Unutilised Loans			(2,377)	(442,845)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Transfer Out of Reserve		2,377		(440,468)
400016-6100-1263-41452	MMFC Upgrade Rushton North Pav (CSRFF) - Buildings	September FR G.12/10/23	Capital Revenue		125,000		(315,468)
	Building Reserve	September FR G.12/10/23	Other: Transfer Into Reserve			(125,000)	(440,468)
750687-6100-1045-61129	22-23 LED Building Plan	October FR G.13/11/23	Capital Expenses			(8,000)	(448,468)
750696-6100-1045-61129	MPAC - External Steelwork	October FR G.13/11/23	Capital Expenses		8,000		(440,468)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
700587-6600-1045-61129	23-24 BW Westview Parade Foreshore Boardwalk Renewal	October FR G.13/11/23	Capital Expenses			(47,750)	(488,218)
700585-6600-1045-61001	23-24 BW Henson St Beach Access	October FR G.13/11/23	Capital Expenses		47,750		(440,468)
820196-6700-1045-61129	23-24 Washer/Dryer Stackers at Pens	October FR G.13/11/23	Capital Expenses			(13,125)	(453,593)
127011-5840-2150-61129	Miscellaneous - Marina	October FR G.13/11/23	Operating Expenses		13,125		(440,468)
750688-6100-1045-61129	22-23 MPAC Internal Refurb	October FR G.13/11/23	Capital Expenses			(52,550)	(493,018)
750735-6100-1045-61129	23-24 MPAC Minor Renewal & Upgrade Works	October FR G.13/11/23	Capital Expenses		52,550		(440,468)
750759-6100-1045-61129	23-24 CASM Lighting	October FR G.13/11/23	Capital Expenses			(51,848)	(492,316)
102711-4200-1507-61129	CASM - Cultural Development	October FR G.13/11/23	Operating Expenses		5,000		(487,316)
750759-6100-1045-41403	23-24 CASM Lighting Grant Revenue	October FR G.13/11/23	Capital Revenue		46,848		(440,468)
750760-6100-1045-61129	23-24 Air-Conditioners Council Civic Building	October FR G.13/11/23	Capital Expenses			(14,180)	(454,648)
114002-5570-1083-61129	Civic Centre - Facility Maintenance	October FR G.13/11/23	Operating Expenses		14,180		(440,468)
700595-6600-1045-xxxxx	23-24 PR Falcon Reserve	November G.14/12/23	Capital Expenses			(14,500)	(454,968)
700485-6600-1045-xxxxx	Bortolo Park Drainage Basin	November G.14/12/23	Capital Expenses			(55,000)	(509,968)
700596-6600-1045-xxxxx	23-24 PR Parks Furniture Renewal	November G.14/12/23	Capital Expenses			(13,000)	(522,968)
700610-6600-1045-xxxxx	23-24 Drinking Fountain Renewal	November G.14/12/23	Capital Expenses			(4,000)	(526,968)
700594-6600-1045-xxxxx	23-24 PR BBQ Renewal Program	November G.14/12/23	Capital Expenses			(1,200)	(528,168)
700601-6600-1045-xxxxx	23-24 PGR Abraham France	November G.14/12/23	Capital Expenses			(17,000)	(545,168)
700603-6600-1045-xxxxx	23-24 PGR Coodanup Community Centre	November G.14/12/23	Capital Expenses			(4,300)	(549,468)
700604-6600-1045-xxxxx	23-24 PGR Floribunda Park Stage 1	November G.14/12/23	Capital Expenses			(2,000)	(551,468)
700597-6600-1045-xxxxx	23-24 PR Performing Arts Centre - Retaining Wall	November G.14/12/23	Capital Expenses			(23,000)	(574,468)
New-6600-1045-61129	23-24 Falcon Community Centre - Shade Sail	November G.14/12/23	Capital Expenses			(20,000)	(594,468)
750738-6100-1045-xxxxx	23-24 Automatic Transfer Switch for the MARC Generator	November G.14/12/23	Capital Expenses			(17,000)	(611,468)
750752-6100-1045-xxxxx	23-24 BR Civic Centre HVAC & Roof (Design)	November G.14/12/23	Capital Expenses		171,000		(440,468)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	November G.14/12/23	Capital Expenses			(45,000)	(485,468)
911001-6400-1045-xxxxx	23-24 WR South Harbour Paving	November G.14/12/23	Capital Expenses		45,000		(440,468)
700599-6600-1045-xxxxx	23-24 PR Rushton Park	November G.14/12/23	Capital Expenses			(54,000)	(494,468)
700533-6600-1045-xxxxx	2022-23 South Harbour Paving Upgrades	November G.14/12/23	Capital Expenses		54,000		(440,468)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Expenses			(1,823,918)	(2,264,386)
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		1,000,000		(1,264,386)
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		506,175		(758,211)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Other: Transfer Out of Reserve		317,743		(440,468)
501113-6250-1045-xxxxx	SP Halls Head PSP	November G.14/12/23	Capital Expenses			(700,006)	(1,140,474)
501113-6250-1045-41403	SP Halls Head PSP	November G.14/12/23	Capital Revenue		350,000		(790,474)
501192-6250-1045-xxxxx	23-24 SP Falcon Coastal Shared Path - Stage 1	November G.14/12/23	Capital Expenses		700,006		(90,468)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
501192-6250-1045-41403	23-24 SP Falcon Coastal Shared Path - Stage 2	November G.14/12/23	Capital Revenue			(350,000)	(440,468)
501197-6250-1045-xxxxx	23-24 TM White Hill Road	November G.14/12/23	Capital Expenses			(286,666)	(727,134)
501197-6250-1045-41403	23-24 TM White Hill Road	November G.14/12/23	Capital Revenue		186,666		(540,468)
501229-6250-1045-xxxxx	23-24 RS Sedgemere Tce	November G.14/12/23	Capital Expenses		100,000		(440,468)
501162-6250-1045-xxxxx	RS Hill Street, Halls Head	November G.14/12/23	Capital Expenses			(6,463)	(446,931)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		6,463		(440,468)
600196-6200-1045-xxxxx	DR Loton Road/Ashley Terrace Intersection Stage 1	November G.14/12/23	Capital Expenses			(37,767)	(478,235)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		37,767		(440,468)
600193-6200-1045-xxxxx	DR Colonial Court Drainage Upgrade - Stage 1	November G.14/12/23	Capital Expenses			(84,075)	(524,543)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		84,075		(440,468)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		770		(439,698)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		74,695		(365,003)
	Transfer into Reserve	November G.14/12/23	Other: Transfer Out of Reserve			(75,465)	(440,468)
101558-4600-1263-41450	Young Women's Program - Youth Development	TBA	Operating Revenue		4,200		(436,268)
101558-4600-1263-61001	Young Women's Program - Youth Development	TBA	Operating Expenses			(4,200)	(440,468)
100010-4390-1263-61001	Administration - Healthy Communities	TBA	Operating Expenses			(4,486)	(444,954)
100010-4390-1263-41400	Administration - Healthy Communities	TBA	Operating Revenue		4,486		(440,468)
700611-6600-1045-61001	23-24 FR Fisheries Boatshed (Soldiers Cove Terrace)	TBA	Capital Expenses			(7,398)	(447,866)
700590-6600-1045-61001	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	TBA	Capital Expenses		7,398		(440,468)
700531-6600-1045-xxxxx	2022-23 Falcon Reserve Activation Plan - Implementation	TBA	Capital Expenses			(20,000)	(460,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	TBA	Capital Expenses		20,000		(440,468)
501175-6250-1045-xxxxx	22-23 TM Discretional Traffic Management	TBA	Capital Expenses			(25,000)	(465,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	TBA	Capital Expenses		25,000		(440,468)
				0	**6,951,803**	**(6,901,803)**	**(440,468)**

NOTE 13
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.
The material variance adopted by Council for the 2023-24 year is 10.00%

Reporting Program	Var. $	Var. %		Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Operating grants, subsidies and contributions	(2,386,418)	(56.73%)	▼	Timing	Variance primarily due to budgeted grants/contributions not yet received. Will be monitored throughout the remainder of the year.
Interest earnings	787,292	36.08%	▲	Permanent	Favourable variance primarily due to consistent increase in interest rates.
Other revenue	66,469	171.01%	▲	Permanent	Variance primarily due to unbudgeted reimbursements received.
Profit on disposal of assets	37,140	100.00%	▲	Timing	Favourable non-cash variance due to asset disposals. Refer to note 4 for the asset disposals.
Expenditure from operating activities					
Materials and contracts	5,100,736	14.69%	▲	Timing	Variance in expenditure due to timing of projects
Utility charges	1,121,815	41.56%	▲	Timing	Variance due to utility invoices not yet received, mainly for Street Lighting Maintenance, to be monitored as year progresses.
Other expenditure	(1,946)	100.00%	▼	Permanent	Variance is primarily due to small debt write off in accordance with the Write-Off Debts Delegation.
Investing Activities					
Non-operating Grants, Subsidies and Contributions	(8,042,955)	(80.94%)	▼	Timing	Capital grants are recognised in line with capital expenditure.
Proceeds from Disposal of Assets	(1,357,431)	(91.36%)	▼	Timing	Will be monitored throughout the year. Refer to note 4.
Capital Acquisitions	14,407,261	48.20%	▲	Timing	Refer to note 6.
Financing Activities					
Proceeds from new interest earning liability	(360,874)	(95.91%)	▼	Timing	Proceeds received from leasing company as dependent on timing of new lease take ups.
Principal elements of interest earning liability	(211,651)	(65.84%)	▼	Timing	Timing of take up of new liability agreements with leasing company.

4 SUBJECT: Financial Report February 2024
DIRECTOR: Business Services
MEETING: Council Meeting
MEETING DATE: 26 March 2024

Summary

The Financial Report for February 2024 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.24/7/23 25/07/2023 Budget Adoption 2023/2024

Background

Nil

Comment

Financial Summary

The financial report for February 2024 shows an actual surplus for this period of $35.5 million. This is considered a reasonable surplus at the current point in time and is sufficient to meet the City's obligations up to 30 June 2024.

A summary of the financial position for February 2024 is detailed in the table below:

	Current Budget	YTD Budget (a)	YTD Actual (b)	Var. (b)-(a)	Var.% (b)-(a)/(a)
	$ 000s	$ 000s	$ 000s	$ 000s	%
Opening Funding Surplus / (Deficit)	**600**	**600**	**1,019**	**419**	**70%**
Revenue					
Revenue from operating activities	134,634	125,568	126,596	1,028	1%
Capital revenue, grants and Contribution	19,563	13,042	2,661	(10,381)	-80%
	154,197	**138,610**	**129,257**	**(9,353)**	
Expenditure					
Operating Expenditure	(153,843)	(104,458)	(96,300)	8,158	-8%
Capital Expenditure	(51,132)	(34,709)	(18,209)	16,500	-48%
	(204,974)	**(139,167)**	**(114,508)**	**24,658**	
Non-cash amounts excluded from operating activities	33,870	22,689	23,725	1,036	5%
Non-cash amounts excluded from investing activities	500	500	78	(422)	-84%
Other Capital Movements	15,367	(3,157)	(4,053)	(896)	28%
Closing Funding Surplus / (Deficit)	**(440)**	**20,075**	**35,517**	**15,442**	**77%**

The following table highlights the status of the City's key capital projects for the 2023/2024 financial year:

Project	2023/24 Actuals Incl. CMT $`000s	2023/24 Annual Budget $`000s	On Time / On Budget	Asset Classification	Comment
MARC Roof Repairs	6,034	6,035	The project completion date is expected to be late March 2024.	*Buildings*	*Project status:* Work is progressing, with steelwork and roofing complete. Interior finishes are nearly complete and pool refurbishment has commenced. Works are expected to be completed by late March 2024.
Eastern Foreshore South Precinct	1,363	1,465	The project's original date of completion was January 2022, and the project was completed in August 2022. The project remains within the budget allocated. The toilet block and surrounds are expected to be completed by mid-March 2024.	*Parks*	*Project status:* **Estuary Pool** Completed. **Eastern Foreshore South – Reserve Area** Completed. **Toilet Block** Works are progressing, and the toilet block is expected to be completed by mid-March 2024.
Eastern Foreshore North and Central Precinct	401	1,227	Additional funds have been approved. The project completion date is expected to be mid-2025.	*Parks*	*Project status:* A preferred tenderer was conditionally accepted at the February Council Meeting.
Coodanup Foreshore	1,053	1,379	*Stage 1 and 2 complete.* *Stage 3 completion is expected to be 2024/2025.*	*Parks*	*Project status:* Stages 1 and 2 were completed in December 2023. Stage 3 - Community Engagement drop-in session for stage 3 concept design scheduled for 9 March 2024.

RC Peel Street Stage 4	614	3,536	The project completion date is expected to be mid-2024.	*Roads*	*Project status:* Construction has commenced. The expected project completion date is mid-2024.
Dawesville Community Centre	6,621	2,665	An increase in State Government project funding has been approved. The project completion date is expected to be mid-2025.	*Buildings*	*Project status:* Construction contract has been executed and works are expected to commence in April/May 2024 and be completed in mid-2025.
Falcon Coastal Shared Path Stage 1	65	461	The project completion date is expected to be in financial year 2027/2028 subject to the Department of Transport's approval of a variation to the grant agreement.	*Roads*	*Project status:* Detailed design has been completed. The City has requested a scope and budget variation to the grant agreement with the Department of Transport to deliver the 4km coastal shared path over 4 years. The path construction will be staged from 2024/2025, with completion expected in 2027/2028, delivering approximately 1.3km of shared path per year.
Halls Head Coastal Shared Path	1,561	1,345 + 350 **1,695**	The project completion date is expected to be March 2024. It is noted that $350,000 of grant funding from the Trails Project (provided through the Department of Primary Industries and Regional Development) will be transferred to the Halls Head Coastal Shared Path at budget review as part of the agreed funding arrangements for the project.	*Roads*	*Project status:* Construction of the Shared Path, Blue Bay Carpark and associated works have been completed except for the carpark lighting installation and several electrical utility assets that require relocation subject to the electrical utility provider's availability. Landscape activation works adjacent to Blue Bay Carpark are expected to be completed by March 2024.

Community Perception Survey

Previously, the City of Mandurah has engaged a consultant to undertake a biennial community perception survey to help measure satisfaction and sentiment relating to a range of State Government and City delivered programs and services. The survey has been used as a tool to measure perceptions of the community and identify service areas for improvement and resource prioritisation.

The next community perception survey was scheduled to take place in Quarter 4 of the 2023/2024 financial year (Project Budget - $18,500, noting $9,000 has been paid to the supplier for the work progressed to date). In reviewing the timeline and given the extensive community engagement recently undertaken through the Strategic Community Plan major review process, City officers are recommending that the planned survey not occur in the 2023/2024 financial year. The City received a significant amount of valuable feedback through the major review of the Strategic Community Plan. City officers believe that there would be very little value in undertaking the survey at this time as it would duplicate the feedback just provided by the community.

It is recommended that the City use this time to undertake research into any new technology and/or alternative methods that might be available to measure community perception and sentiment. The current community perception survey measures performance at a specific point in time. Ideally the City would like to explore opportunities for more regular and current feedback as a more accurate indicator of the organisation's performance.

Contribution for Maintenance on Significant Tree

City officers have identified a significant tree on private land at 9 Creery Street, Dudley Park that requires maintenance. The landowners are seeking a contribution from the City to perform the work required. City officers recognise the value of this tree to the community and are proposing that the City contribute 50% of the costs of maintaining the tree. It is proposed that an amount up to a maximum of $1,500 be contributed out of existing budgets for tree maintenance.

Statutory Environment

Local Government Act 1995 Section 6.4 Financial Report
Local Government (Financial Management) Regulations 1996 Part 4 Financial Reports

Policy Implications

Nil

Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 4.1.

Risk Analysis

Nil

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

2023/24 Budget Variations

Nil

Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded.

It is recommended that Council receive the Monthly Financial Report and the Schedule of Accounts.

NOTE:

- Refer ***Attachment 4.1 Monthly Financial Report***
  Attachment 4.2 Schedule of Accounts (electronic only)

RECOMMENDATION

That Council:

1. **Receives the Financial Report for February 2024 as detailed in Attachment 4.1 of the report.**

2. **Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4.2 of the report:**

Total Municipal Fund	**$**	**11,017,330.11**
Total Trust Fund	**$**	**0.00**
	$	**11,017,330.11**

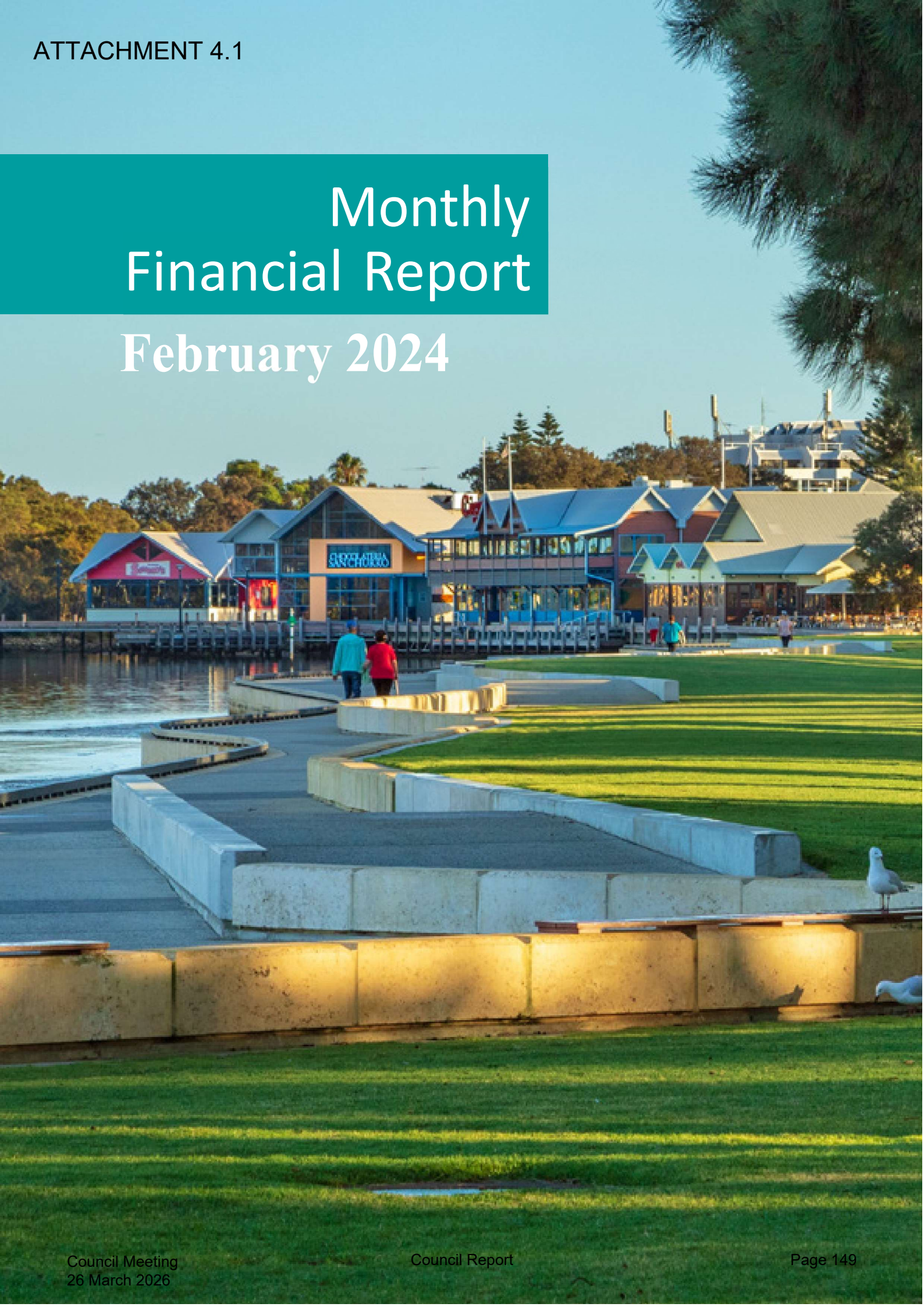
3. **Notes that the City will not undertake the Community Perception Survey in the 2023/2024 Financial Year and the City will undertake further research to determine alternative methods to measure community perception and sentiment.**

4. **Approve a 50% contribution up to a maximum of $1,500 for maintenance works of the significant tree located at 9 Creery Street, Dudley Park.**

ABSOLUTE MAJORITY REQUIRED

Monthly Financial Report

February 2024



City of Mandurah
February 2024

$440K ▼

Estimated deficit at 30 June 2024 with proposed budget amendments

$35.5M ▼

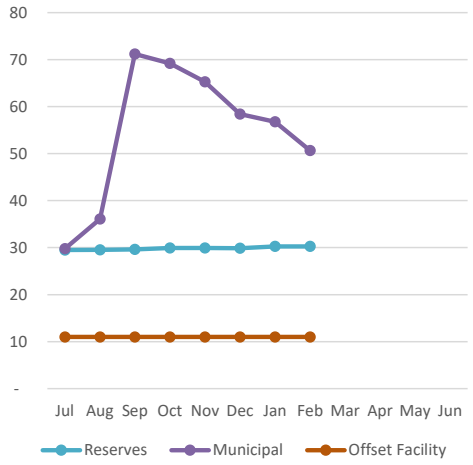
Year to Date Actual Surplus

Executive Summary

- Actual Rates Raised $92.9M
- Actual Rates Received $88.9M (93.7% collected)
- Actual Operating Revenue $126.6M
- Actual Capital Revenue $2.5M
- Actual Operating Expenditure $96.3M
- Actual Capital Expenditure $18.2M
- Actual Proceeds from Sale of Assets $161K

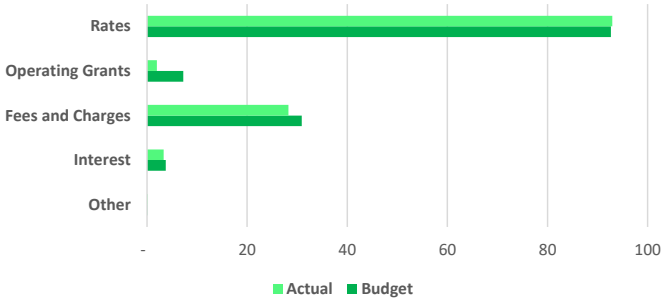
Investments

$ Millions



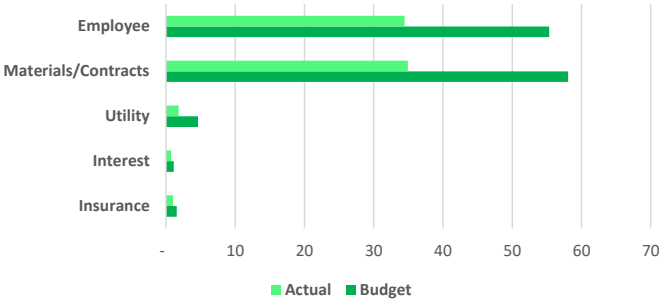
Year to Date Revenue Actuals Compared to Annual Budget

$ Millions

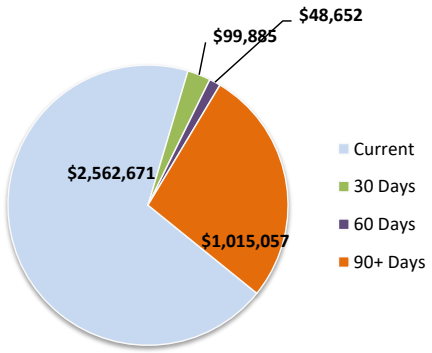


Year to Date Expenditure Actuals Compared to Annual Budget

$ Millions



Sundry Debtors Outstanding



Rates Outstanding

18	Properties with >$10K outstanding
78	Properties $3K to $10K outstanding
1	Properties commenced legal action in 23/24
$2.24M	Rates Exemptions

Grants Received in 23/24 year

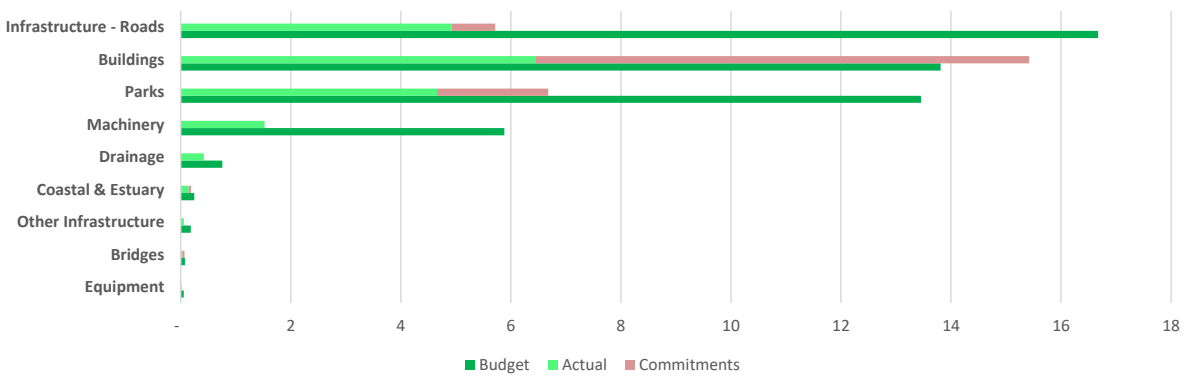
15.9%	Grants received - Accrual Basis

Tenders - February 2024

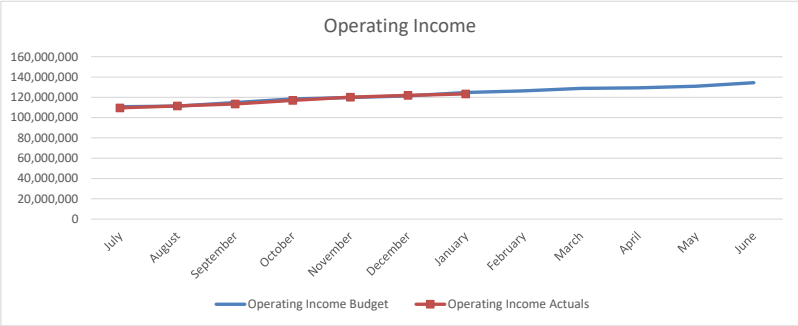
1	Tenders accepted/rejected during the month through CEO delegation

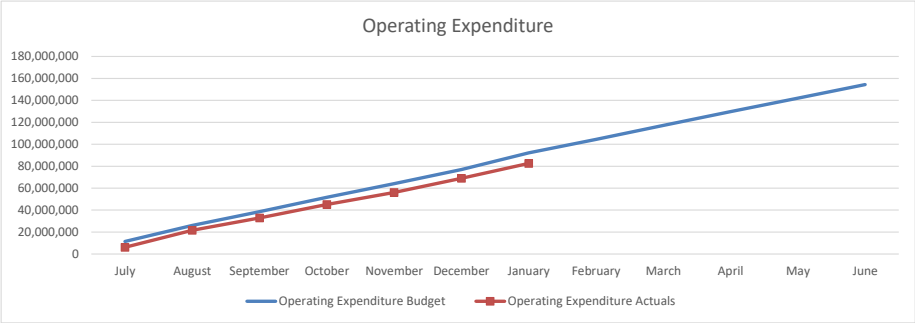
Year to Date Capital Actuals Compared to Annual Budget*

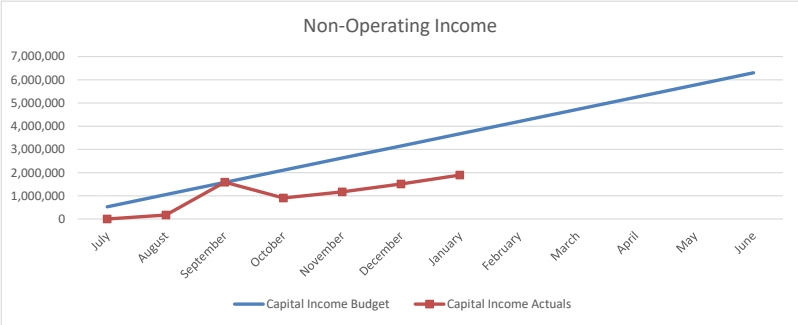
$ Millions

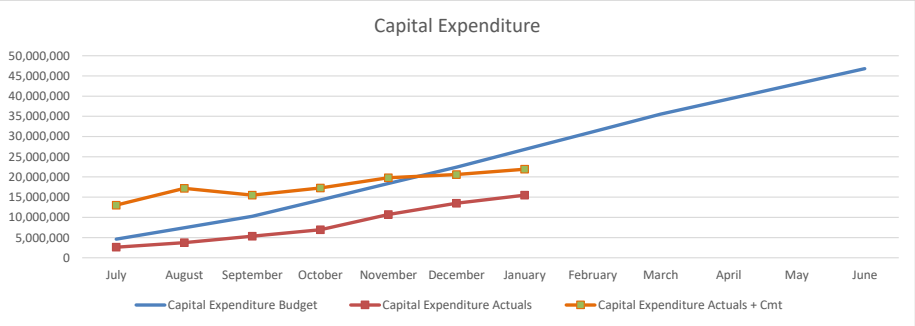


*Commitments are raised based on contract amounts. Contracts may span multiple financial years causing commitments to display over the total budget for the year.


Operating Income
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Income Budget
Operating Income Actuals


Operating Expenditure
180,000,000
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Expenditure Budget
Operating Expenditure Actuals


Non-Operating Income
7,000,000
6,000,000
5,000,000
4,000,000
3,000,000
2,000,000
1,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Income Budget
Capital Income Actuals


Capital Expenditure
50,000,000
45,000,000
40,000,000
35,000,000
30,000,000
25,000,000
20,000,000
15,000,000
10,000,000
5,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Expenditure Budget
Capital Expenditure Actuals
Capital Expenditure Actuals + Cmt

CITY OF MANDURAH

MONTHLY FINANCIAL REPORT
For the Period Ended 29 February 2024

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STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	%	
Opening Funding Surplus / (Deficit)		600,000	600,000	**1,018,972**	418,972	69.83%	
Revenue from operating activities							
Rates		92,674,404	92,455,205	**92,927,923**	472,718	0.51%	
Operating grants, subsidies and contributions		7,230,142	4,767,099	**1,958,597**	(2,808,502)	(58.91%)	▼
Fees and charges		30,922,352	25,807,593	**28,242,640**	2,435,047	9.44%	
Interest earnings		3,740,558	2,493,705	**3,316,404**	822,699	32.99%	▲
Other revenue		66,631	44,420	**112,439**	68,019	153.13%	▲
Profit on disposal of assets		-	-	**38,373**	38,373	100.00%	▲
		134,634,087	**125,568,022**	**126,596,376**	1,028,354	0.82%	
Expenditure from operating activities							
Employee costs		(55,360,569)	(37,819,256)	**(34,458,170)**	3,361,086	8.89%	
Materials and contracts		(58,077,458)	(39,563,388)	**(34,942,254)**	4,621,134	11.68%	▲
Utility charges		(4,627,517)	(3,085,010)	**(1,810,041)**	1,274,969	41.33%	▲
Depreciation on non-current assets		(33,084,683)	(22,165,640)	**(23,315,131)**	(1,149,491)	(5.19%)	
Interest expenses		(1,125,625)	(780,007)	**(754,622)**	25,385	3.25%	
Insurance expenses		(1,566,711)	(1,044,474)	**(1,001,830)**	42,644	4.08%	
Other expenditure		-	-	**(3,721)**	(3,721)	100.00%	▼
Loss on disposal of assets	1(a) & 4	-	-	**(13,920)**	(13,920)	100.00%	▼
		(153,842,563)	**(104,457,775)**	**(96,299,689)**	8,158,086	7.81%	
Non-cash amounts excluded from operating activities	1(a)	33,869,873	22,689,100	**23,725,206**	1,036,106	4.57%	
Amount attributable to operating activities		**14,661,397**	**43,799,347**	**54,021,893**	10,222,546	(23.34%)	
Investing activities							
Non-operating grants, subsidies and contributions		17,034,117	11,356,078	**2,499,637**	(8,856,441)	(77.99%)	▼
Proceeds from disposal of assets	4	2,529,095	1,686,063	**161,312**	(1,524,751)	(90.43%)	▼
Payments for property, plant and equipment	6	(51,131,791)	(34,709,062)	**(18,208,777)**	16,500,285	47.54%	▲
Amount attributable to investing activities		**(31,568,579)**	**(21,666,921)**	**(15,547,828)**	6,119,093	28.24%	
Non-cash amounts excluded from investing activities	1(b)	500,000	500,000	**77,869**	(422,131)	(84.43%)	
Amount attributable to investing activities		**(31,068,579)**	**(21,166,921)**	**(15,469,958)**	5,696,963	26.91%	
Financing Activities							
Proceeds from new debentures	7	7,442,854	-	-	0	0.00%	
Unspent Loans Utilised		1,647,280	-	-	0	0.00%	
Repayment of debentures	7	(4,316,708)	(2,877,805)	**(3,189,149)**	(311,344)	(10.82%)	▼
Payment of lease liability		(512,978)	(341,985)	**(346,611)**	(4,626)	(1.35%)	
Proceeds from new interest earning liability		645,000	430,000	**15,376**	(414,624)	(96.42%)	▼
Principal elements of interest earning liability		(551,074)	(367,383)	**(533,111)**	(165,728)	(45.11%)	▼
Transfer from reserves	8	17,579,939	-	-	0	0.00%	
Transfer to reserves	8	(6,567,599)	-	-	0	0.00%	
Amount attributable to financing activities		**15,366,714**	**(3,157,173)**	**(4,053,495)**	(896,322)	(28.39%)	
Closing Funding Surplus / (Deficit)	1(d)	**(440,468)**	**20,075,253**	**35,517,411**	15,442,158	76.92%	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.
Refer to Note 13 for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

Non-cash items excluded from operating activities	Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals		-	-	(38,373)
Movement in liabilities associated with restricted cash		785,190	523,460	176,232
Movement in pensioner deferred rates (non-current)		-	-	(4,613)
Movement in employee benefit provisions (non-current)		-	-	262,908
Add: Loss on asset disposals	4	-	-	13,920
Add: Depreciation on assets		33,084,683	22,165,640	23,315,131
Total non-cash items excluded from operating activities		**33,869,873**	**22,689,100**	**23,725,206**

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

Adjustments to investing activities				
Movement in non current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity				
Movement in current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity associated with restricted cash		500,000	500,000	77,869
Total non-cash amounts excluded from investing activities		**500,000**	**500,000**	**77,869**

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

		Actual Closing 30 Jun 2023	Budget Closing 30 Jun 2024	Year to Date 29 Feb 2024
Adjustments to net current assets				
Less: Reserves - restricted cash		(62,819,360)	(50,429,303)	(62,819,360)
Less: Unspent loans		(2,224,772)	(310,134)	(2,224,772)
Less: Inventory		(445,000)	-	(445,000)
Less: Other receivables		(46,142)	-	(22,101)
Less: Clearing accounts		-	-	(34,938)
Add: Borrowings	7	4,361,670	4,709,990	1,819,435
Add: Other liabilities		7,361,650	1,115,424	6,811,627
Add: Lease liability		210,703	1,034,492	196,727
Add: Provisions - employee		4,786,776	5,020,443	4,275,255
Add: Loan Facility offset		-	-	11,000,000
Total adjustments to net current assets		**(48,814,475)**	**(38,859,088)**	**(41,443,126)**

(d) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	82,323,664	69,413,561	79,934,574
Rates receivables	3	2,137,347	3,598,072	15,941,523
Receivables	3	2,040,489	493,585	8,086,649
Other current assets		5,180,101	1,638,336	3,614,500
Less: Current liabilities				
Payables		(19,787,860)	(17,243,936)	(12,124,403)
Borrowings	7	(4,361,670)	(4,709,990)	(1,819,435)
Interest earning liabilities		(705,954)	-	(188,219)
Unspent non-operating grant, subsidies and contributions liability		(6,655,696)	-	(6,964,562)
Lease liabilities		(210,703)	(1,034,492)	(196,727)
Provisions		(10,126,271)	(13,736,516)	(9,323,363)
Less: Total adjustments to net current assets	1(c)	(48,814,475)	(38,859,088)	(41,443,126)
Closing Funding Surplus / (Deficit)		**1,018,972**	**(440,468)**	**35,517,411**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

OPERATING ACTIVITIES
NOTE 2
CASH AND INVESTMENTS

	Total Amount	Interest rate	Total Interest Earnings at Maturity Date	Institution	S&P rating	Deposit Date	Maturity Date	Term days
	$	$	$	$				
Cash on hand								
Westpac Municipal Bank Account (inc. Bonds Investments & Notice Savers)	9,934,340	Variable		Westpac	AA-	NA	NA	
	9,934,340							
Municipal Investments								
Muni 10 - 9652-46197	30,797	3.50%	266	ANZ	AA-	1/01/2024	1/04/2024	92
Muni 42 - 98-829-1441	6,483,008	5.05%	80,609	NAB	AA-	12/02/2024	13/05/2024	90
Muni 48 - 33713404	3,234,572	4.80%	38,251	CBA	AA-	19/02/2024	20/05/2024	90
Muni 49 - 97-760-7420	3,235,558	5.00%	39,837	NAB	AA-	19/02/2024	20/05/2024	91
Muni TD WBC 4 - 032-108 472612	3,115,479	5.07%	38,467	Westpac	AA-	22/02/2024	22/05/2024	92
Muni TD WBC 5 - 032-108 472604	3,115,479	5.07%	38,467	Westpac	AA-	22/02/2024	22/05/2024	92
Muni TD WBC 10 - 032-108 530077	3,076,700	5.18%	39,227	Westpac	AA-	19/12/2023	19/03/2024	91
Muni TD WBC 11 - 032-108 530069	3,076,700	5.18%	39,227	Westpac	AA-	19/12/2023	19/03/2024	91
Muni TD WBC 12 - 032-108 596797	3,076,887	5.18%	39,230	Westpac	AA-	24/01/2024	24/04/2024	92
Muni TD WBC 13 - 032-108 825350	3,037,430	5.06%	37,430	Westpac	AA-	12/02/2024	12/05/2024	92
Muni 58 - 33713404.238	3,072,913	4.93%	37,311	CBA	AA-	11/12/2023	11/03/2024	91
Muni 59 - 90-282-6450	3,074,503	5.05%	38,228	NAB	AA-	18/12/2023	18/03/2024	91
Muni 60 - 90-271-3501	3,074,503	5.05%	38,228	NAB	AA-	18/12/2023	18/03/2024	91
	40,704,528							
Reserve Investments								
Reserve 42 - 36-976-7906	3,284,309	5.10%	81,449	NAB	AA-	18/12/2023	17/06/2024	182
Reserve 44 - 70-586-3025	3,233,064	5.05%	39,763	NAB	AA-	27/12/2023	26/03/2024	90
Reserve 45 - 70-568-6989	3,228,085	5.10%	79,626	NAB	AA-	26/09/2023	25/03/2024	181
Reserve 47 - B33713404.106	4,309,407	4.86%	51,591	CBA	AA-	16/01/2024	16/04/2024	91
Reserve 48 - B33713404.106	6,443,217	4.86%	77,136	CBA	AA-	16/01/2024	16/04/2024	91
Reserve TD WBC 1 - 032-108 267862	3,450,107	5.18%	43,988	Westpac	AA-	18/01/2024	18/04/2024	91
Reserve TD WBC 2 - 032-108 267897	3,153,126	5.18%	40,202	Westpac	AA-	18/01/2024	18/04/2024	91
Reserve TD WBC 3 - 032-108 267926	3,153,126	5.18%	40,202	Westpac	AA-	18/01/2024	18/04/2024	91
	30,254,443							
Total Municipal and Reserve Funds	**80,893,310**		**958,736.13**					

Interest revenue	
Investment Interest Accrued	124,840
Investment Interest Matured	2,565,311
Rates Interest	626,253
	3,316,404

Interest Earned
$3,316,404

Loan Offset Facility	**Amount**	**Interest rate on loans**	**Interest Saved**	**YTD Interest Saved**
Westpac	11,000,000	6.12%	16,165	167,130

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Total Municipal Cash	**Unrestricted**
$91.89 M	**$61.64 M**

OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Rates Receivable	30-Jun-23	28-Feb-23	29 Feb 24
	$		$
Opening Arrears Previous Years	2,028,200	2,028,200	1,925,935
Rates levied	87,363,981	87,171,978	92,927,923
Less - Collections to date	(87,466,245)	(79,698,761)	(88,918,294)
Equals Current Outstanding	**1,925,935**	**9,501,418**	**5,935,564**
Net Rates Collectable	**1,925,935**	**9,501,418**	**5,935,564**
% Collected	97.8%	89.3%	93.7%

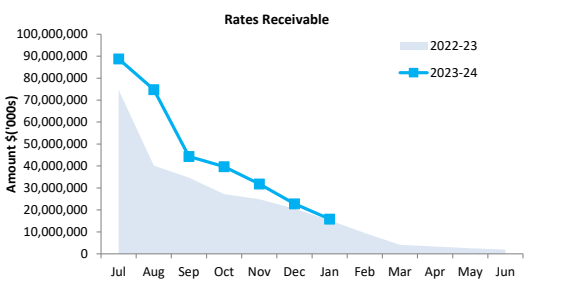
	28 Feb 23	29 Feb 24
- No. of Legal Proceedings Commenced for the financial year	7	1
- No. of properties > $10,000 outstanding	20	18
- No. of properties between $3,000 and $10,000 outstanding	98	78
- Value of Rates Concession	68,587	49,775
- Value of Rates Exemptions	2,117,724	2,238,551

Receivables - General	28-Feb-23	Current	30 Days	60 Days	90+ Days	29 Feb 24
	$	$	$	$	$	$
Balance per Trial Balance						
Sundry receivable	1,111,188	1,718,760	57,477	5,505	192,760	1,974,502
Recreation Centres	135,599	91,108	1,119	2,928	42,951	138,106
Mandurah Ocean Marina	(122,786)	136,889	0	0	0	136,889
GST receivable	404,177	600,083	0	0	0	600,083
Allowance for impairment of receivables	(210,870)	0	0	0	(192,969)	(192,969)
Infringements	853,408	15,831	41,289	40,219	972,315	1,069,654
Total Receivables General Outstanding	**2,170,716**	**2,562,671**	**99,885**	**48,652**	**1,015,057**	**3,726,265**
Percentage		68.8%	2.7%	1.3%	27.2%	

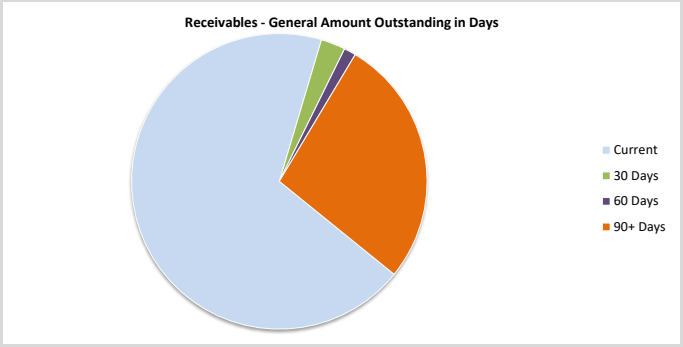
Other Receivables	28-Feb-23	Current	30 Days	60 Days	90+ Days	29 Feb 24
	$	$	$	$	$	$
Balance per Trial Balance						
Pensioners rates and ESL deferred	3,272,134	0	0	0	3,560,947	3,560,947
Other Receivables	485,541	0	0	0	596,273	596,273
Total Other Receivables Outstanding	**3,757,675**	**0**	**0**	**0**	**4,157,220**	**4,157,220**
Percentage		0%	0%	0%	100%	

KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Collected	Rates Due
93.7%	$5,935,564



Debtors Due
$3,726,265

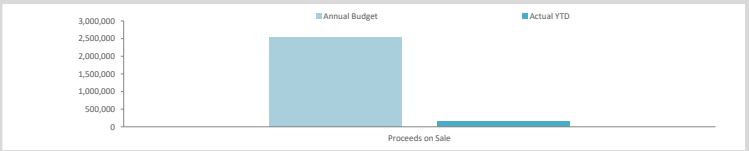
Over 30 Days
31%

Over 90 Days
27%

OPERATING ACTIVITIES
NOTE 4
DISPOSAL OF ASSETS

			Budget				YTD Actual			
Asset	Asset ID	Asset Owner	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
			$	$	$	$	$	$	$	$
Land										
Land			1,000,000	1,000,000	0	0	0	0	0	0
					0	0	0	0		
Light Passenger Vehicles - Replacement										
SUBARU XV MH9971A	C00219	Safety	11,624	11,624	0	0	0	0	0	0
MITSUBISHI MIRAGE MH7413A	C00518	Youth Development	7,452	7,452	0	0	0	0	0	0
TOYOTA RAV4 MH2547B	C01220	Library & Heritage	17,338	17,338	0	0	0	0	0	0
SUBARU IMPREZA MH9953A	C01320	City Build	13,014	13,014	0	0	0	0	0	0
SUBARU XV MH1502B	C01420	Development & Compliance	13,862	13,862	0	0	0	0	0	0
HYUNDAI SANTE FE MH7641A	C01718	Design & Development	14,419	14,419	0	0	0	0	0	0
TOYOTA COROLLA MH2651B	C02320	Engineering Services	14,261	14,261	0	0	0	0	0	0
KIA SPORTAGE MH2372B	C02620	Ranger Services	17,166	17,166	0	0	0	0	0	0
TOYOTA RAV4 MH1084B	C04419	Project Management	12,282	12,282	0	0	0	0	0	0
KIA SPORTAGE MH1224B	C05619	Health Services	12,882	12,882	0	0	0	0	0	0
TOYOTA RAV4 MH1625B	C06319	Seniors	15,692	15,692	0	0	0	0	0	0
TOYOTA RAV4 MH2284B	C07119	Development & Compliance	17,152	17,152	0	0	0	0	0	0
HYUNDAI TUSCON MH1056B	C07919	Engineering Services	12,440	12,440	0	0	0	0	0	0
SUBARU XV MH0363B	C08019	Landscape Services	14,335	14,335	0	0	0	0	0	0
SUBARU XV 2.0I-L MH8534A	C07519		0	0	0	0	13,775	19,885	6,110	0
Light Commercial Vehicles - Replacement										
ISUZU D'MAX MH3051B	U00320	Health Services	22,682	22,682	0	0	0	0	0	0
FORD RANGER MH1911B	U00719	Parks Central	19,991	19,991	0	0	0	0	0	0
HOLDEN COLORADO MH2348B	U02220	Survey Services	21,959	21,959	0	0	0	0	0	0
ISUZU D'MAX MH9162A	U02919	Parks Natural Areas	16,946	16,946	0	0	0	0	0	0
FORD RANGER MH2737B	U03220	Ranger Services	24,053	24,053	0	0	0	0	0	0
TOYOTA HIACE MH1075B	U03919	City Maintenance	14,882	14,882	0	0	0	0	0	0
ISUZU D'MAX MH1575B	U05119	Infrastructure Management	15,699	15,699	0	0	0	0	0	0
ISUZU D'MAX MH3052B	U05220	Parks Assets	22,591	22,591	0	0	0	0	0	0
ISUZU D'MAX MH2729B	U05320	City Traffic	19,894	19,894	0	0	0	0	0	0
FORD RANGER MH2485B	U05419	Parks Central	20,955	20,955	0	0	0	0	0	0
ISUZU D'MAX MH2211B	U05820	Parks Central	19,295	19,295	0	0	0	0	0	0
ISUZU D'MAX MH3056B	U05920	Parks Assets	22,671	22,671	0	0	0	0	0	0
ISUZU D'MAX MH4523B	U06520	Parks Assets	22,670	22,670	0	0	0	0	0	0
HOLDEN COLORADO MH2301B	U06919	Ranger Services	19,198	19,198	0	0	0	0	0	0
FORD RANGER MH2017B	U07319	Development & Compliance	20,393	20,393	0	0	0	0	0	0
FORD RANGER MH0619B	U07719	Civil Construction	21,856	21,856	0	0	0	0	0	0
FORD RANGER MH2014B	U08120	Waterways	23,903	23,903	0	0	0	0	0	0
HOLDEN COLORADO LS MH9619A	U01218		0	0	0	0	17,910	23,521	5,611	0
MITSUBISHI TRITON GLX MH8327A	U07918		0	0	0	0	14,728	19,657	4,929	0
HOLDEN COLORADO - MH8957A	U03518		0	0	0	0	18,266	25,132	6,866	0
Trucks & Buses Replacements										
Hino 300-616-KEVREK-K550	T045	City Fleet	23,373	23,373	0	0	0	0	0	0
Hino T003 - MH252U-HINO - 917 300	T003	Parks North	26,912	26,912	0	0	0	0	0	0
Hino 917 3	T008	Parks North	26,674	26,674	0	0	0	0	0	0
Hino 917 3	T021	Parks Central	26,912	26,912	0	0	0	0	0	0
Hino 300-917-KEVREK-1500	T024	Civil Construction	25,804	25,804	0	0	0	0	0	0
Hino 917 3	T033	Parks Central	26,674	26,674	0	0	0	0	0	0
MERCEDES SPRINTER	C00718	Seniors	49,486	49,486	0	0	0	0	0	0
Hino 917 3	T011	Parks Natural Areas	26,674	26,674	0	0	0	0	0	0
Trailers										
Park Body Boxtop Tipping	V048	Parks Assets	2,201	2,201	0	0	0	0	0	0
Parks & Mowers										
Kubota OUTFRONT MOWER 72 F369	M00219	Parks North	19,173	19,173	0	0	0	0	0	0
Kubota OUTFRONT MOWER 72 F369	M03416	Parks South	6,667	6,667	0	0	0	0	0	0
Kubota OUTFRONT MOWER 60 F369	M01619	Parks North	18,879	18,879	0	0	0	0	0	0
Toro ZERO TURN	M02620	Parks South	12,704	12,704	0	0	9,911	11,144	1,233	0
Kubota OUTFRONT MOWER 60 F369	M01019	Parks North	8,910	8,910	0	0	0	0	0	0
Kubota OUTFRONT MOWER 72 F369	M02419	Parks North	8,063	8,063	0	0	0	0	0	0
Toro ZERO TURN- ELECTRIC MOWER	M03219	Parks Central	20,597	20,597	0	0	0	0	0	0
Minor Equipment >$5000										
Miscellaneous Equipment										
Honda 60HP OUTBOARD	P605	Built & Natural Environment	4,671	4,671	0	0	0	0	0	0
Unimec - Roller pedestrian W71A	P61216	Built & Natural Environment	3,168	3,168	0	0	0	0	0	0
Unimec - Roller pedestrian W71A	P61316	Built & Natural Environment	5,990	5,990	0	0	0	0	0	0
Plant disposals carried over from 2022/23 budget:										
Light Passenger Vehicles - Replacement										
TOYOTA RAV4 CV	C06018	Building and Compliance	14,891	14,891	0	0	0	0	0	0
TOYOTA RAV4 CV	C06218	Landscape Services	13,088	13,088	0	0	11,336	21,041	9,705	0
TOYOTA PRIUS-C	C07019	Youth	12,400	12,400	0	0	0	0	0	0
Light Commercial Vehicles - Replacement										
FORD RANGER PU MK11	U07518	City Works - Civil Construction	21,365	21,365	0	0	0	0	0	0
ISUZU D'MAX SX	U07618	Marina and Waterways	17,094	17,094	0	0	15,167	19,086	3,919	0
FORD RANGER PX	U04318	City Maintenance - Civil	21,848	21,848	0	0	0	0	0	0
Trucks & Buses Replacements										
HINO - FG1628 5	T006	City Maintenance - Civil	44,376	44,376	0	0	0	0	0	0
HINO-500-FG1628-HIAB-088	T026	City Maintenance - Civil	48,954	48,954	0	0	0	0	0	0
NISSAN - PK16 28	T002	City Works - Civil Construction	44,443	44,443	0	0	0	0	0	0
HINO-300-716-KEVREK-1000	T005	City Maintenance - Civil	35,985	35,985	0	0	0	0	0	0
HINO-300-716-KEVREK-1500	T007	City Maintenance - Civil	35,985	35,985	0	0	0	0	0	0
Trailers										
Parks & Mowers										
KUBOTA - OUTFRONT MOWER 60	M03119	Cityparks Assets	12,253	12,253	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 60 F369	M03018	Cityparks South	10,853	10,853	0	0	0	0	0	0
M03618 - KUBOTA - OUTFRONT MOWER 72 F369	M03618	Cityparks North	10,853	10,853	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 72 F369	M02118	Cityparks Central	10,853	10,853	0	0	0	0	0	0
KUBOTA - OUTFRONT MOWER 72 CAB	M01419	Cityparks Assets	18,113	18,113	0	0	0	0	0	0
TORO - ZERO TURN 72	M02219	Cityparks South	20,094	20,094	0	0	17,414	10,262	0	(7,152)
TORO - ZERO TURN 72	M01119	Cityparks Central	20,094	20,094	0	0	0	0	0	0
TORO - ZERO TURN 72	M00419	Cityparks Assets	20,795	20,795	0	0	18,353	11,585	0	(6,768)
JOHN DEERE - OUTFRONT MOWER 60I	M02717	Cityparks Assets	13,044	13,044	0	0	0	0	0	0
Minor Equipment >$5000										
Construction Vehicles - Replacement										
KOMATSU WHEEL LOADER	G004	Works Construction	109,579	109,579	0	0	0	0	0	0
Plant disposals from 2021/22 budget:										
Light Passenger Vehicles - Replacement										
Light Commercial Vehicles - Replacement										
KOMATSU WHEEL LOADER	G005	Works Construction	65,410	65,410	0	0	0	0	0	0
Construction Vehicles - Replacement										
Trailers										
Parks & Mowers										
TORO ZERO TURN 60" SD DECK	M00117	Parks Central	12,000	12,000	0	0	0	0	0	0
TORO ZERO TURN 72$ RD DECK	M01817	Parks South	7,643	7,643	0	0	0	0	0	0
			2,529,095	**2,529,095**	**0**	**0**	**136,859**	**161,312**	**38,373**	**(13,920)**

KEY INFORMATION



Proceeds on Sale		
Annual Budget	YTD Actual	%
$2,529,095	$161,312	6%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 5
TENDERS/QUOTES AWARDED FOR THE MONTH

CEO delegation – accepted/rejected tenders during the month
Awarded under Financial Authorisation $250,000 and above

Tender code	Tender Description	Company Awarded to	Contract Term	Contract Amount
T28-2023	Supply and Install a Weighbridge at the Tims Thicket Waste Facility	National Weighing & Instruments Pty Ltd T/A NWI Group	Project Completion	$ 280,400 (ex GST)

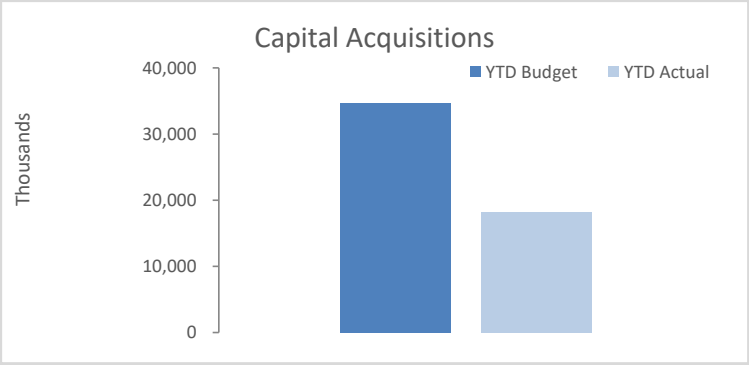
INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$		$	$	$
Buildings	11,570,935	13,810,103	8,181,404	6,444,064	(1,737,340)
Equipment	41,461	54,586	45,836	17,686	(28,150)
Machinery	5,880,134	5,880,134	3,920,089	1,522,809	(2,397,281)
Infrastructure - Roads	15,048,273	16,674,261	12,036,296	4,923,861	(7,112,434)
Bridges	-	74,415	49,610	27,576	(22,034)
Parks	12,905,737	13,454,909	9,646,122	4,660,909	(4,985,213)
Drainage	692,325	753,935	567,032	415,112	(151,920)
Coastal & Estuary	334,856	245,244	180,537	145,652	(34,885)
Other Infrastructure	328,001	184,204	82,136	51,108	(31,028)
Capital Expenditure Totals	**46,801,721**	**51,131,791**	**34,709,062**	**18,208,777**	**(16,500,285)**
Capital Acquisitions Funded By:					
	$		$	$	$
City of Mandurah Contribution	**9,591,186**	**9,582,638**	**23,130,445**	**15,547,828**	(7,582,617)
Capital grants and contributions	**15,180,583**	**16,908,841**	**10,559,221**	**2,499,637**	(8,059,584)
Borrowings	**8,870,793**	**9,074,209**	**-**	**-**	-
Other (Disposals & C/Fwd)	**1,529,095**	**1,529,095**	**1,019,397**	**161,312**	(858,084)
Cash Backed Reserves					
Building Reserve	**389,407**	**104,519**	**-**	**-**	-
Asset Management Reserve	**8,082,620**	**10,360,800**	**-**	**-**	-
Cultural Centre Reserve	**-**	**187,283**	**-**	**-**	-
Sustainability Reserve	**50,000**	**145,022**	**-**	**-**	-
Sanitation Reserve	**570,616**	**581,939**	**-**	**-**	-
City Centre Land Acquisition Reserve	**-**	**120,023**		**0**	0
Plant Reserve	**2,537,422**	**2,537,422**	**-**	**-**	-
Capital Funding Total	**46,801,721**	**51,131,791**	**34,709,062**	**18,208,777**	**(16,500,285)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	$51.13 M	**$18.21 M**	**36%**

Capital Grant	Annual Budget	YTD Actual	% Received
	$16.91 M	**$2.5 M**	**15%**

Capital Expenditure Total
Level of Completion Indicators

0%
20%
40%
60%
80%
100%
Over 100%

Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Land						
	Buildings						
	750686 22-23 Enhancements to Reserve Changerooms	23,300	41,205	27,470	0	41,205	Design only.
	750688 22-23 MPAC Internal Refurb	55,000	107,550	71,700	102,460	5,090	Construction complete. Finances to be finalised.
	750689 Works & Services Building Refurb	555,376	655,376	436,917	182,146	473,230	Construction 40% complete.
	750690 Install walls and roof to the Camera Deck at Rushton Main	15,500	15,500	10,333	0	15,500	Design completed.
	750694 Tims Thicket Waste Facility - Decommissioning	10,000	10,000	6,667	0	10,000	Construction to commence Q4.
	750695 WMC - Upgrade Fire Fighting Infrastructure	150,000	150,000	100,000	0	150,000	Design only. Construction to be completed in 24/25.
	750696 MPAC - External Steelwork	85,000	77,000	51,333	0	77,000	Project not proceeding in 23/24.
	750702 Civic Building Roof Renewal	66,065	100,665	67,110	43,025	57,640	Design complete. Budget to be amended at Budget review
	750706 Mandurah Community Museum Roof & Gutters	34,326	67,157	44,772	0	67,157	Construction complete. Finances to be finalised.
	750708 MARC Sauna Expansion & Refurbishment	35,000	35,000	23,333	34,884	117	Completed.
	750710 PBSLSC - External Steelwork Painting	30,000	30,000	20,000	21,025	8,975	Construction complete. Finances to be finalised.
	750712 Refurbishment of Billy Dower Youth Centre	45,000	46,500	31,000	0	46,500	Construction to commence Q3.
	750655 MARC Leisure Pool Acoustics	307,400	307,400	204,933	0	307,400	Construction to commence Q4.
	750647 Dawesville Community Centre	489,370	418,170	278,780	30,585	387,585	Refer to Financial Report, Key Capital Projects table.
	750657 MPAC Internal Refurb	27,793	26,553	17,702	5,766	20,788	Completed.
	750660 WMC Tipping Shed	142,616	153,939	102,626	0	153,939	Construction to commence Q3.
	750661 Works & Services Building Refurb	102,805	82,920	55,280	69,785	13,135	Construction complete. Finances to be finalised.
	750679 Solar Plan 2021/22	45,260	45,260	30,173	46,020	(760)	Completed.
	750678 ManPAC RVIF Lighting	266,755	216,283	144,188	139,825	76,458	Construction complete. Finances to be finalised.
	750681 MARC Roof Repairs	3,860,829	6,034,628	4,023,086	4,901,519	1,133,110	Refer to Financial Report, Key Capital Projects table.
	750726 Changing Places Eastern Foreshore Mandurah	140,075	140,075	93,383	0	140,075	Construction 55% complete. Finances to come
	750729 MPAC Fly Tower and Auditorium Facade Cladding and Roof	98,611	89,731	59,821	73,370	16,361	Design only.
	750730 Falcon eLibrary Air Conditioning	144,643	92,554	61,703	5,925	86,630	Completed.
	750754 23-24 Administration Centre - HVAC Renewal Design	112,421	112,421	45,755	12,421	100,000	Design only.
	750738 23-24 Automatic Transfer Switch for the MARC Generator	56,175	73,175	65,731	29,335	43,840	Construction complete. Finances to be finalised.
	750733 23-24 Cinema HVAC Replacement	224,710	224,710	91,377	35,410	189,300	Design only.
	750732 23-24 Dawesville Community Centre	2,247,318	2,247,318	913,985	248,044	1,999,274	Refer to Financial Report, Key Capital Projects table.
	750734 23-24 Enhancements to Reserve Changerooms (unisex amenities)	112,421	112,421	45,755	33,974	78,448	Construction to commence Q3.
	750740 23-24 MPAC Flytower Roof and Cladding Renewal	168,597	168,597	168,597	29,347	139,250	Construction to commence Q3.
	750735 23-24 MPAC Minor Renewal & Upgrade Works	337,131	284,581	119,615	37,131	247,450	Construction to commence Q3.
	750737 23-24 Solar Plan	56,175	56,175	22,842	45,739	10,436	Completed.
	750741 23-24 BR Avalon Foreshore Ablution Building Renewal (Design)	45,850	45,850	32,517	5,850	40,000	Design only.
	750742 23-24 BR Billy Dower Youth Centre Flooring	41,561	41,561	16,894	17,379	24,182	Construction 95% complete.
	750743 23-24 BR EMCC - Mandurah Community Centre Flooring	129,247	129,247	52,581	14,247	115,000	Construction to commence Q3.
	750744 23-24 BR EMCC - Tuart Avenue Building Flooring	59,528	59,528	24,195	6,528	53,000	Construction to commence Q3.
	750745 23-24 BR Falcon Library Flooring	48,267	48,267	19,600	5,267	43,000	Construction to commence Q3.
	750746 23-24 BR Falcon Library HVAC	56,175	56,175	56,175	10,675	45,500	Construction to commence Q3.
	750747 23-24 BR Lions Club of Mandurah Flooring	20,179	20,179	8,179	2,179	18,000	Project not proceeding in 23/24.
	750748 23-24 BR Mandurah Bowling and Recreation Club Flooring	33,723	33,723	13,723	3,723	30,000	Construction to commence Q3.
	750749 23-24 BR Mandurah Community Museum House Flooring	28,088	28,088	11,421	3,088	25,000	Construction to commence Q3.
	750750 23-24 BR Rushton Park Stadium Flooring	157,335	157,335	64,002	18,054	139,281	Construction to commence Q3.
	750751 23-24 BR Rushton Park North Pavilion Roof	393,307	393,307	159,973	59,819	333,488	Construction to commence Q3.
	750752 23-24 BR Civic Centre HVAC & Roof (Design)	231,117	60,117	33,895	1,617	58,500	Design only.
	750753 23-24 Site Main Switchboard Program	56,175	56,175	22,842	19,085	37,090	Ongoing Program 2023/24.
	750756 23-24 MPAC HVAC Renewal (Design)	224,710	224,710	91,377	24,710	200,000	Design only.
	750700 Administration Building - Foyer Upgrade	0	12,518	12,518	2,650	9,868	Completed.
	750671 Mandurah Library Roofing Project 21/22	0	1,752	1,752	1,752	0	Completed.
	750687 22-23 LED Buildings Plan	0	28,762	19,175	27,777	986	Completed.
	750705 22-23 Mandurah Community House	0	16,587	11,058	2,916	13,671	Construction complete. Finances to be finalised.
	750757 MMFNC Mustangs Reimbursement - CSRFF	0	47,106	31,404	47,106	0	Completed.
	750758 PBSRC Small Grants - CSRFF	0	45,832	30,556	0	45,832	Ongoing Program 2023/24.
	750725 Other Buildings Renewal	0	14,390	9,593	27,728	(13,338)	Completed. Overspend being investigated.
	750759 23-24 CASM Lighting	0	51,848	17,283	0	51,848	Construction to commence Q4.
	750[illegible] 23-24 Mandurah Council Civic Building	0	14,180	4,727	14,[illegible]	[illegible]	[illegible]

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
		0	0	0	0	0	
		0	0	0	0	0	
		0	0	0	0	0	
	Bridges						
880012	Lakelands-Madora Bay Pedestrian Bridge	0	74,415	49,610	27,576	46,839	Design only.
	Parks						
700516	Yalgorup National Park	381,719	381,719	254,479	5,700	376,019	Consultant work underway.
700547	Tickner Reserve Playground	45,000	45,000	30,000	47,059	(2,059)	Completed.
700498	Tickner Reserve Final Stage	70,374	70,374	46,916	39,751	30,623	Completed.
700545	Suncrest Meander Playground	35,000	35,000	23,333	37,641	(2,641)	Completed.
700535	St Ives Boardwalk	94,167	94,167	62,778	26,459	67,709	Construction complete. Finances to be finalised.
700533	2022-23 South Harbour Paving Upgrades	64,046	16,148	10,765	18,913	(2,765)	Construction complete. Finances to be finalised.
700536	Seascapes boardwalk, steps lookout node	282,503	252,503	168,335	284,208	(31,704)	Construction complete. Finances to be finalised. Overspend being investigated.
700566	Bruce Cresswell Reserve Stage 1 of 2	130,020	130,133	86,756	110,060	20,073	Construction 95% complete.
700534	Riverside Boardwalk	93,901	93,901	62,601	31,944	61,957	Construction complete. Finances to be finalised.
700494	Pleasant Grove Foreshore	64,132	64,133	42,755	82,165	(18,032)	Construction complete. Finances to be finalised. Overspend being investigated.
700529	Observation Deck, Watersun Drive	87,000	87,000	58,000	55,100	31,900	Completed.
700521	Lakes Lawn Cemetery - Plinths and Irrigation Upgrade	33,528	24,840	16,560	2,205	22,635	Construction complete. Finances to be finalised.
700548	Karri Karri Pass Playground	45,000	45,000	30,000	47,996	(2,996)	Completed.
700523	Kangaroo Paw Park	34,492	67,142	44,761	37,828	29,314	Construction complete. Finances to be finalised.
700530	Falcon Bay Stage 5 of 5	377,929	376,849	251,233	95,354	281,495	Construction complete. Finances to be finalised.
700518	Eastport Foreshore Upgrade	148,534	231,791	154,527	20,482	211,308	Construction 30% complete.
700515	Mandurah Netball Feasibility Study - CSRFF	35,704	35,704	23,803	25,764	9,940	Feasibility study in progress.
700480	Central Irrigation Management System Renewal	90,000	90,000	60,000	0	90,000	Construction to commence Q3.
700478	Meadow Springs Golf Course Fence	40,000	40,000	26,667	0	40,000	Construction to commence Q4.
700544	Central Irrigation Management System	90,000	90,000	60,000	0	90,000	Construction to commence Q3.
700546	Bruce Cresswell Reserve Playground	49,800	49,800	33,200	53,041	(3,241)	Completed.
700549	Bortolo Reserve Playground	52,390	52,390	34,926	55,204	(2,815)	Completed.
700485	Bortolo Park Drainage Basin	23,228	70,254	46,836	8,427	61,827	Construction 90% complete.
700531	2022-23 Falcon Reserve Activation Plan - Implementation	27,990	43,994	29,330	45,972	(1,978)	Completed.
700514	Bortolo Fire Track Water Infrastructure	18,877	18,149	12,099	6,468	11,681	Ongoing Program 2023/24.
700582	23-24 Bin Enclosures Upgrade	58,131	58,131	41,464	16,953	41,178	Construction 10% complete.
700580	23-24 Blythwood Reserve	332,257	332,257	332,257	77,337	254,920	Construction 20% complete.
700575	23-24 Coodanup Foreshore	1,379,218	1,379,218	1,234,218	982,154	397,064	Refer to Financial Report, Key Capital Projects table.
700577	23-24 Merlin Street Activation Plan - Implementation	417,234	417,234	170,567	54,764	362,470	Project not proceeding in 23/24 FY.
700583	23-24 North Mandurah Irrigation Water Supply	182,234	182,234	153,067	8,018	174,215	Construction to commence Q4.
700584	23-24 BMX/Pump Track Renewal	83,248	83,248	83,248	83,243	5	Completed.
700581	23-24 Wilderness Reserve	537,192	537,192	203,858	247,533	289,658	Construction 80% complete.
700585	23-24 BW Henson St Beach Access	138,781	91,031	91,031	56,666	34,365	Construction 80% complete.
700586	23-24 BW Warrungup Spring Reserve Boardwalk (Design)	27,699	27,699	26,588	18,341	9,359	Design only.
700587	23-24 BW Westview Parade Foreshore Boardwalk Renewal	25,243	72,993	72,993	12,522	60,471	Construction 50% complete.
700593	23-24 Irrigation Renewal Program	90,435	90,435	90,435	435	90,000	Ongoing Program 2023/24.
700613	23-24 Parks and Reserves Signage New	40,998	40,998	27,664	12,163	28,835	Construction 35% complete.
700594	23-24 PR BBQ Renewal Program	215,841	217,041	217,041	96,303	120,738	Ongoing Program 2023/24.
700595	23-24 PR Falcon Reserve	34,751	49,251	49,251	1,751	47,500	Construction 15% complete.
700596	23-24 PR Parks Furniture Renewal	28,965	41,965	41,965	27,773	14,192	Construction 95% complete.
700597	23-24 PR Performing Arts Centre - Retaining Wall	48,726	71,726	49,359	22,242	49,484	Construction 50% complete.
700598	23-24 PR Quandong Reserve	89,636	89,636	60,636	83,501	6,135	Construction 95% complete.
700599	23-24 PR Rushton Park	51,313	105,313	105,313	1,813	103,500	Construction to commence Q3.
700600	23-24 PR Synthetic Turf Renewal	42,186	42,186	42,186	37,096	5,090	Completed.
700601	23-24 PGR Abraham France	12,540	29,540	21,240	6,738	22,802	Construction 40% complete.
700602	23-24 PGR Blythwood Reserve	54,826	54,826	46,493	4,826	50,000	Construction to commence Q3.
700603	23-24 PGR Coodanup Community Centre	39,064	43,364	30,497	5,493	37,871	Construction 50% complete.
700604	23-24 PGR Floribunda Park Stage 1	36,702	38,702	27,369	10,410	28,292	Construction 50% complete.
700605	23-24 PGR Montego Reserve	57,831	57,831	40,164	8,256	49,575	Construction 95% complete.
700606	23-24 SF Catapillar Park	21,283	21,283	21,283	17,678	3,605	Completed.
700607	23-24 SF Floribunda Park	43,345	76,778	51,634	1,345	75,433	Construction to commence Q3.
700608	23-24 SF Keith Holmes Reserve	27,183	38,750	26,261	35,926	2,825	Completed.
700610	23-24 Drinking Fountain Renewal	26,000	30,000	30,000	13,384	16,616	Construction to commence Q3.
700611	23-24 FR Fisheries Boatshed (Soldiers Cove Terrace)	12,602	20,000	20,000	1,858	18,142	Construction complete. Finances to be finalised.
700612	23-24 FR Island Point	91,330	53,330	53,330	2,530	50,801	Construction 95% complete.
700588	23-24 FR Orion Reserve	10,858	10,858	10,858	6,734	4,123	Construction 95% complete.
700589	23-24 FR Rushton Park - Tennis Centre	129,107	129,107	129,107	4,093	125,014	Construction to commence Q3.
700590	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	60,930	53,532	53,532	20,925	32,607	Construction 95% complete.
700591	23-24 FR San Remo Beach & Eros Reserve	39,706	39,706	39,706	14,377	25,329	Construction 95% complete.
700592	23-24 FR Watersun Beach	86,043	86,043	86,043	16,493	69,550	Construction 95% complete.
930045	23-24 Major Public Artworks	90,000	90,000	90,000	0	90,000	Ongoing Program 2023/24.
700615	23-24 SF Badgerup Park	60,669	60,669	60,669	52,037	8,632	Completed.
700616	23-24 Missing Person Memorial Mandurah Upgrade	20,000	20,000	20,000	17,485	2,515	Completed.
700619	23-24 Dawesville Channel SE Foreshore Upgrade Stage 1	825,136	825,136	491,803	75,590	749,546	Construction to commence Q4.
700620	23-24 South East Dawesville - Boundary	0	11,835	7,890	[illegible]	[illegible]	Completed.

Level of completion indicator, please see table at the end of this note for further detail.

		Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	700527	22-23 Mandurah Ocean Marina Bocce Court	0	20,000	13,333	16,924	3,077	Completed.
	700532	22-23 Merlin Street Activation Plan	0	27,769	18,512	31,229	(3,460)	Design only. Overspend being investigated.
	700621	Replacement of Shade Sail - Marina Chalets	0	17,640	17,640	17,640	1	Completed.
	700622	Milgar Reserve BMX Starting Gate	0	114,000	76,000	32,430	81,570	Construction 25% complete.
	700623	Thompson Street Netball Court Resurface	0	120,000	120,000	103,560	16,440	Construction 95% complete.
	700624	23-24 Falcon Community Centre - Shade Sail	0	20,000	6,667	0	20,000	Construction to commence Q4.
		Roads						
	501130	City Centre Streetscape Upgrades	100,000	120,023	80,016	0	120,023	Design only. Project not proceeding in 23/24.
	501131	Dawesville Channel SE Foreshore Upgrade	141,150	140,850	93,900	1,200	139,650	Design only. Project not proceeding in 23/24.
	501135	Resurface of the Driveway to the Mandurah Tennis Club	16,327	16,327	10,885	0	16,327	Construction to commence Q3.
	501136	Senior Citizens Carpark	100,000	88,000	58,667	45,268	42,732	Completed.
	501137	Torcello Mews Canal PAW Renewal	30,421	17,542	17,542	0	17,542	Construction complete in 2022-23.
	501139	WMC - Upgrade Recycling Area Stage 1	20,000	20,000	13,333	0	20,000	Construction to commence Q4.
	501116	SP Pleasant Grove POS	38,707	38,707	25,804	28,828	9,879	Construction complete. Finances to be finalised.
	501142	SL Light pole replacement	104,198	104,198	69,465	0	104,198	Ongoing Program 2023/24.
	501148	RR Olive Road	151,512	70,071	46,714	63,401	6,670	Completed.
	501169	RS Stock Road, Parklands	48,200	48,200	32,133	0	48,200	Construction to commence Q3.
	501113	SP Halls Head PSP	773,890	1,344,728	945,691	1,509,033	(164,305)	Refer to Financial Report, Key Capital Projects table.
	501175	22-23 TM Discretional Traffic Management	70,733	92,936	61,957	69,122	23,814	Construction complete. Finances to be finalised.
	501127	Falcon Reserve Activation Plan - Stage 3	57,826	171,147	114,098	174,308	(3,161)	Construction 95% complete.
	501089	RC Peel Street Stage 3	1,343,906	996,061	664,041	806,600	189,462	Construction 85% complete.
	501181	TM Estuary Road Delineation	27,672	8,399	5,599	8,355	44	Completed.
	501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	43,526	39,180	26,120	0	39,180	Project not proceeding in 23/24.
	501183	SL Lakes Road/Murdoch Drive	84,977	80,632	53,755	0	80,632	Construction to commence Q4.
	501129	Trails Project	696,345	720,161	480,108	331,709	388,453	Consultant work underway.
	500016	Smart Street Mall Upgrade	701,274	699,173	273,907	72,641	626,533	Construction 10% complete.
	501187	23-24 Dawesville Channel SE Foreshore Upgrade	20,829	10,829	10,829	10,829	0	Design only.
	501247	23-24 Ormsby Terrace Car Park	68,037	68,037	64,704	48,037	20,000	Design only.
	501248	23-24 Sutton Farm - Car Parking	113,680	113,680	102,013	43,680	70,000	Design only.
	501188	23-24 WMC Road Reseal	49,100	49,100	22,433	9,100	40,000	Project not proceeding in 23/24.
	501191	23-24 CP Stewart Street	48,489	48,489	48,489	5,259	43,230	Construction to commence Q4.
	501192	23-24 SP Falcon Coastal Shared Path - Stage 1	1,160,653	460,647	60,653	60,653	399,994	Refer to Financial Report, Key Capital Projects table.
	501193	23-24 TM Clarice St	244,671	244,671	98,004	25,124	219,546	Construction to commence Q3.
	501194	23-24 TM Mandurah Tce/Adonis Rd	70,455	70,455	70,455	12,795	57,660	Project not proceeding in 23/24.
	501195	23-24 TM Meadow Springs Drive Bridge	51,437	51,437	33,659	11,437	40,000	Design only.
	501196	23-24 TM Wanjeep St	422,616	422,616	422,616	31,069	391,546	Construction to commence Q4.
	501197	23-24 TM White Hill Road	570,743	857,408	766,668	317,849	539,559	Construction 50% complete.
	501199	23-24 RR Guillardon Tce/Karringa Rd	481,047	575,047	575,047	31,047	544,000	Construction to commence Q3.
	501200	23-24 RR Mayfair Mews	309,729	309,729	260,896	16,729	293,000	Project not proceeding in 23/24.
	501201	23-24 RR Quarry Way	614,742	614,742	232,075	40,742	574,000	Project not proceeding in 23/24.
	501202	23-24 RR Tara St	161,193	161,193	161,193	129,048	32,145	Construction 95% complete.
	501203	23-24 RS Balwina Court	90,995	90,995	90,995	3,595	87,400	Construction to commence Q3.
	501204	23-24 RS Castleward St	48,347	3,347	3,347	3,347	0	Project not proceeding in 23/24.
	501205	23-24 RS Dalby St	65,471	65,471	65,471	4,241	61,230	Construction to commence Q3.
	501206	23-24 RS Leyburn Drv	224,216	224,216	224,216	4,791	219,425	Construction to commence Q4.
	501207	23-24 RS Soldiers Cove Tce and Bolton St	146,427	146,427	146,427	6,427	140,000	Project not proceeding in 23/24.
	501208	23-24 RS Tara St	87,595	87,595	87,595	79,330	8,265	Construction 95% complete.
	501209	23-24 RS Thisbe Drv	102,182	102,182	85,848	4,182	98,000	Construction to commence Q4.
	501210	23-24 RS Westbourne Pass	161,906	3,906	3,906	3,906	0	Project not proceeding in 23/24.
	501211	23-24 RS Cambridge Drv	307,903	307,903	258,070	8,903	299,000	Construction to commence Q4.
	501212	23-24 RS Carter St	45,347	45,347	38,347	5,838	39,509	Construction 5% complete.
	501213	23-24 RS Charon Rd	196,092	196,092	164,092	8,005	188,087	Construction to commence Q3.
	501215	23-24 RS Councel Cl	63,471	63,471	53,471	17,047	46,425	Construction 60% complete.
	501216	23-24 RS Dior Place	73,471	73,471	61,805	43,703	29,768	Construction 80% complete.
	501217	23-24 RS Everlasting Retreat	201,092	201,092	168,259	4,092	197,000	Project not proceeding in 23/24.
	501218	23-24 RS Glenroy Drv	37,347	37,347	31,680	3,922	33,425	Construction to commence Q3.
	501219	23-24 RS Harvey View Drv	141,844	141,844	118,844	5,579	136,264	Construction to commence Q3.
	501220	23-24 RS Hibiscuss Rise	43,347	43,347	36,680	3,347	40,000	Project not proceeding in 23/24.
	501221	23-24 RS Kelly St	45,347	45,347	38,347	21,809	23,538	Construction 85% complete.
	501222	23-24 RS Littleton St	220,216	220,216	184,216	5,505	214,711	Construction to commence Q3.
	501223	23-24 RS Maria Pl	105,657	105,657	88,657	3,657	102,000	Project not proceeding in 23/24.
	501224	23-24 RS Mayfair Mews	112,657	112,657	94,491	3,657	109,000	Project not proceeding in 23/24.
	501225	23-24 RS Quarry Road	221,216	221,216	185,049	4,216	217,000	Project not proceeding in 23/24.
	501226	23-24 RS Rakoa St	153,906	153,906	128,906	4,220	149,686	Project not proceeding in 23/24.
	501227	23-24 RS Rouse Rd	144,844	144,844	121,344	3,844	141,000	Project not proceeding in 23/24.
	501228	23-24 RS Sandalwood Pde	163,906	163,906	137,239	3,906	160,000	Construction to commence Q4.
	501229	23-24 RS Sedgemere Tce	103,657	3,657	3,657	3,657	0	Project not proceeding in 23/24.
	501230	23-24 RS Skud St	77,533	77,533	65,200	4,273	73,260	Construction to commence Q3.
	501231	23-24 RS Spinaway Pde	26,285	26,285	22,452	3,285	23,000	Project not proceeding in 23/24.
	501232	23-24 RS Talbot St	60,409	60,409	50,909	3,409	57,000	Construction to commence Q3.
	501233	23-24 RS Thomson St	217,427	217,427	182,094	5,427	212,000	Project not proceeding in 23/24.
	501234	23-24 RS Wilkins St	107,657	107,657	90,324	10,219	97,438	Construction 5% complete.

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
501235	23-24 RC Peel Street Stage 4	1,712,021	3,535,939	2,377,967	386,397	3,149,542	Refer to Financial Report, Key Capital Projects table.
501236	23-24 SF Street Furniture Renewal	51,803	51,803	35,136	27,999	23,804	Ongoing Program 2023/24.
501237	23-24 SP Apollo Place	34,313	34,313	24,813	8,350	25,963	Project not proceeding in 23/24.
501239	23-24 SP Guillardon Tce/Karinga Rd	29,820	29,820	29,820	7,820	22,000	Construction to commence Q3.
501240	23-24 Signage Renewal Program	40,808	40,808	27,475	10,138	30,670	Ongoing Program 2023/24.
501241	23-24 SL Street Lighting New Program	57,762	57,762	41,096	7,762	50,000	Ongoing Program 2023/24.
501242	23-24 SL Street Lighting Renewal Program	107,762	107,762	74,429	7,762	100,000	Ongoing Program 2023/24.
501243	23-24 TM Esperance Avenue Pedestrian Refuge	40,111	40,111	40,111	5,111	35,000	Project not proceeding in 23/24.
501244	23-24 TM Halls Head Parade & Leighton Road Intersection	75,370	75,370	75,370	85,310	(9,940)	Construction 95% complete.
501245	23-24 TM Samphire Cove ACROD Bay	24,436	24,436	24,436	21,712	2,724	Construction 80% complete.
501249	23-24 SP Caspar Road	120,551	120,551	120,551	4,551	116,000	Construction to commence Q4.
501253	23-24 Dawesville Channel SE Foreshore - Car Park Design	17,659	17,659	15,992	11,412	6,246	Design only.
501162	RS Hill Street, Halls Head	0	6,463	5,509	6,463	0	Completed.
501178	Merlin Street Reserve Southern Car Park	0	13,668	9,112	12,119	1,549	Completed.
501254	Installation of CCTV - Giants of Mandurah Coodanup Foreshore	0	18,086	12,057	18,347	(261)	Completed.
501132	22-23 Installation of Flood Lighting	0	1,262	841	2,602	(1,340)	Completed.
501256	MBRC Club Night Lights - CSRFF	0	18,499	12,333	0	18,499	Construction complete. Finances to be finalised.
501084	Peel Street Underground Power	0	104,774	69,849	104,803	(29)	Completed.
501179	22-23 SF Street Furniture New Program	0	5,985	3,990	0	5,985	Completed.
	Drainage						
600189	DR 130 Mandurah Terrace	25,000	23,903	15,935	779	23,124	Construction to commence Q4.
600190	DR 30 George Street Drainage Improvement	44,799	43,702	29,135	31,804	11,898	Construction 90% complete.
600192	DR Cervantes Drive	20,522	19,425	12,950	0	19,425	Construction to commence Q4.
600193	DR Colonial Court Drainage Upgrade - Stage 1	234,380	304,165	202,777	304,867	(702)	Completed.
600195	DR Hopetoun Bend Drainage Upgrade	50,264	50,264	33,509	0	50,264	Construction to commence Q4.
600196	DR Loton Road/Ashley Terrace Intersection Stage 1	42,652	37,768	37,768	37,767	1	Completed.
600198	23-24 DR Mary Street (Stage 1) - Drainage Renewal	274,708	274,708	234,958	39,895	234,813	Project not proceeding in 23/24.
	Coastal & Estuary						
910075	Birchley Road Boat Ramp Jetty	74,826	0	0	0	0	Design only.
910109	Cambria Island Abutment Walls Repair	57,121	57,121	38,081	0	57,121	Completed.
911002	23-24 WR Seashells Seawall	41,356	41,356	30,689	14,506	26,849	Design only. Finances to be finalised.
911001	23-24 WR South Harbour Paving	161,553	116,553	81,553	103,828	12,725	Construction complete. Finances to be finalised.
910076	22-23 Dawesville Foreshore Res (Leura)	0	11,414	11,414	6,804	4,610	Completed.
910077	22-23 Dawesville Foreshore Res (Avon)	0	18,800	18,800	18,800	0	Completed.
911005	John Street Seawall	0	0	0	1,714	(1,714)	Completed.
	Equipment						
820195	MARC Replacement Pool Inflatable	41,461	41,461	41,461	4,561	36,900	Ongoing Program 2023/24.
820196	23-24 Washer/Dryer Stackers at Pen	0	13,125	4,375	13,125	0	Completed.
	Plant & Machinery						
770001	Replacement Light Passenger Vehicles	542,074	542,074	361,383	32,904	509,170	Ongoing Program 2023/24.
770002	Replacement Light Commercial Vehicles	854,872	854,872	569,915	442,497	412,375	Ongoing Program 2023/24.
770005	New - Light Passenger Vehicles	40,000	40,000	26,667	35,095	4,905	Ongoing Program 2023/24.
770006	Trucks and Buses	1,734,741	1,734,741	1,156,494	0	1,734,741	Ongoing Program 2023/24.
770008	Construction Vehicles	564,648	564,648	376,432	560,118	4,530	Ongoing Program 2023/24.
770009	Parks and Mowers	879,368	879,368	586,245	195,720	683,648	Ongoing Program 2023/24.
770010	New - Heavy Vehicles Plant and Equipment	872,731	872,731	581,821	102,696	770,035	Ongoing Program 2023/24.
770020	Tim's Thicket Weighbridge	150,000	150,000	100,000	0	150,000	Ongoing Program 2023/24.
770007	Trailers	18,000	18,000	12,000	0	18,000	Ongoing Program 2023/24.
770011	Miscellaneous Equipment	78,500	78,500	52,333	60,110	18,390	Ongoing Program 2023/24.
770012	New - Vehicle and Small Plant Program	145,200	145,200	96,800	93,669	51,531	Ongoing Program 2023/24.
	Other Infrastructure						
930042	23-24 Upgrade the WMC CCTV Server	8,000	8,000	8,000	0	8,000	Construction to commence Q3.
930043	23-24 Christmas Decorations Program	170,001	170,001	70,001	44,762	125,238	Ongoing Program 2023/24.
930044	23-24 CSRFF Program - Small Grants	150,000	563	375	664	(101)	Completed.
700053	Lakelands DOS Sports Specific Infrastructure	169,317	169,317	112,878	19,837	149,480	Construction to commence Q3.
700055	Eastern Foreshore South Precinct	2,762,166	2,692,387	1,794,924	1,132,915	1,559,471	Refer to Financial Report, Key Capital Projects table.
700056	Western Foreshore Recreation Precinct	1,989,677	2,046,729	1,364,486	11,693	2,035,036	Construction to commence Q3.
930038	MARC Geothermal Pump & VSD 21/22	0	5,640	3,760	5,682	(41)	Completed.
Grand Total		**46,801,721**	**51,131,791**	**34,709,062**	**18,208,777**	**32,923,013**	

Repayments - Borrowings

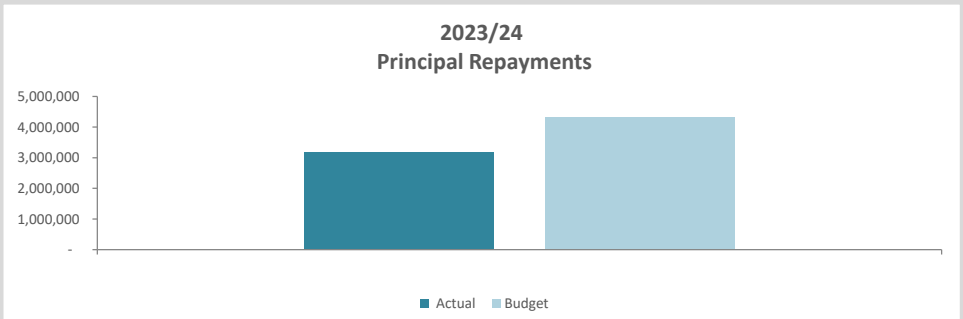
Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	$	$	$	$	$	$	$	$	$
Law, order, public safety									
Bortolo Fire Track Water Infrastructure	40,021	-	-	1,872	4,747	39,860	35,275	1,712	1,316
Community amenities									
Compactor Waste Trailers and Dolly [336]	65,156	-	-	44,917	61,341	22,075	3,814	1,836	1,371
Waste Water Reuse [349]	78,609	-	-	14,269	23,062	67,152	55,548	2,811	2,558
Halls Head Ablution Block [350]	52,442	-	-	9,508	15,369	44,809	37,073	1,876	1,707
Halls Head Recycled Water 2019/20	146,877	-	-	11,446	19,067	141,009	127,810	5,578	4,213
Ablutions 2020/21	-	-	-	-	-	-	-	-	0
Ablutions 2021/22	228,857	-	-	20,910	22,015	209,296	206,842	1,348	7,657
Recreation and culture									
Rushton Park Redevelopment [318(ii)]	54,125	-	-	54,125	57,475	1,044	-	1,044	735
Meadow Springs Recreation Facility [318(iii)]	40,657	-	-	40,657	42,207	784	-	784	540
Mandurah Football & Sporting Club [324]	-0	-	-	-	0	-	-	0	0
Mandurah Rugby Club [325]	-0	-	-	-	0	-	-	0	0
Bowling Club Relocation [326]	0	-	-	-	0	-	-	0	14
Ablutions - Netball Centre [329(i)]	0	-	-	-	0	-	-	0	4
Parks Construction [329(v)]	0	-	-	-	0	-	-	0	4
Halls Head Bowling Club upgrade [331]	202,117	-	-	23,514	36,485	186,085	165,632	7,482	6,979
Parks - Falcon Bay Reserve [333(i)]	-0	-	-	-	0	-0	-	0	0
MARC Redevelopment [338]	264,969	-	-	106,224	163,742	166,721	101,227	7,976	7,558
MARC Redevelopment Stage 1 [340]	257,181	-	-	53,818	82,535	212,439	174,646	9,077	8,257
MARC Redevelopment Stage 2 [341]	596,973	-	-	135,347	214,597	482,470	382,376	20,845	19,691
Eastern Foreshore Wall [344]	405,374	-	-	86,888	138,615	332,734	266,759	14,248	13,089
MARC Stage 2 [345]	600,606	-	-	124,303	198,343	497,497	402,263	21,193	19,901
Falcon Bay Seawall [351]	131,758	-	-	23,839	38,537	112,633	93,221	4,713	4,291
MARC Solar Plan [353]	113,559	-	-	13,200	20,108	104,564	93,451	4,204	3,928
Novara Foreshore Development [355]	227,595	-	-	29,428	40,210	204,111	187,385	5,944	7,862
Falcon Bay Foreshore Upgrades [356]	227,059	-	-	26,981	40,218	208,477	186,841	8,398	7,854
Mandjar Square Development [358]	280,642	-	-	33,955	50,313	255,919	230,329	9,232	9,771
Lakelands DOS [360]	1,387,697	-	-	174,855	286,902	1,262,291	1,100,796	49,449	49,554
Mandjar Square Stage 3 and 4	328,443	-	-	30,541	92,047	310,287	236,396	12,385	17,633
Falcon Seawall	620,830	-	-	57,906	45,597	586,325	575,233	23,401	9,243
Novara Foreshore Stage 3	132,591	-	-	12,324	18,201	125,267	114,390	5,000	3,735
Smart Street Mall Upgrade 2019/20	350,153	-	-	38,319	48,014	314,585	302,139	2,750	10,174
Falcon Bay Foreshore Stage 3 of 4	219,015	-	-	23,894	28,600	196,668	190,414	1,547	6,320
Mandjar Square Final Stage	219,002	-	-	23,160	28,601	198,141	190,401	2,299	6,319
Falcon Skate Park Upgrade	86,124	-	-	6,748	11,511	82,644	74,613	3,269	2,457
Westbury Way North side POS Stage 3	146,891	-	-	11,435	19,067	141,035	127,824	5,579	4,213
Eastern/ Western Foreshore 2020/21	912,751	-	-	91,509	106,458	824,907	806,292	3,666	24,486
Smart Street Mall 2020/21	905,433	-	-	89,762	102,559	819,938	802,874	4,268	23,933
Novara Foreshore Stage 4	84,550	-	-	5,857	9,290	81,526	75,260	2,834	2,182
Bortolo Reserve - Shared Use Parking and Fire Track Facility	248,388	-	-	24,577	27,894	225,030	220,494	1,219	6,546
Falcon Bay Upgrade - Stage 4 of 5	231,480	-	-	22,360	26,026	210,449	205,454	1,329	6,110
Enclosed Dog Park	17,065	-	-	1,100	1,876	16,619	15,189	653	440
South Harbour Paving Upgrade Stage 2	42,286	-	-	2,794	4,645	41,044	37,642	1,552	1,091
Falcon Skate Park Upgrade 2020/21	63,077	-	-	4,188	7,018	61,236	56,059	2,347	1,646
Eastern/ Western Foreshore 2021/22	1,377,800	-	-	158,256	135,130	1,225,692	1,242,670	6,148	46,982
Smart Street Mall 2021/22	568,125	-	-	52,415	55,516	518,689	512,608	2,979	19,309
Enclosed Dog Park 2021/22	165,729	-	-	14,885	15,838	152,024	149,891	1,180	5,508
Novara Foreshore Stage 4 2021/22	210,045	-	-	18,959	20,254	192,473	189,791	1,388	7,044
Falcon Bay Upgrade - Stage 4 of 5 2021/22	66,188	-	-	5,692	6,291	61,216	59,897	720	2,188
Parks and Reserves Upgrades 2021/22	446,783	-	-	41,227	43,590	407,851	403,193	2,295	15,160
Mandurah Library Re Roofing Project	106,264	-	-	9,533	9,779	97,479	96,485	747	3,870
Falcon Reserve Activation Plan Stage 3	400,211	-	-	34,292	47,465	367,452	352,745	1,533	12,757
Pleasant Grove Foreshore	59,031	-	-	4,901	7,001	55,178	52,030	1,048	1,807
Kangaroo Paw Park	307,570	-	-	26,111	36,478	282,875	271,092	1,417	9,570
Falcon Bay Stage 5 of 5	145,076	-	-	12,335	17,206	133,390	127,870	649	4,661
2022/23 South Harbour Upgrades	102,054	-	-	8,618	12,104	93,954	89,950	518	3,381
Upgrade of Playing Surface Peelwood Parade	-	-	-		-	-	-	-	0
Bruce Cresswell Reserve	196,103	-	-	16,705	23,258	180,245	172,845	847	6,399
Seascapes Boardwalk	200,105	-	-	17,046	23,733	183,925	176,373	866	5,918
Mandurah Community Museum Roof and Gutters	130,068	-	-	11,138	15,426	119,441	114,642	510	4,014
Stage 2 of Upgrades to Peelwood Reserve	-	-	-	-	-	-	-	-	0
Smart Street Mall Upgrade	58,748	-	-	4,888	6,968	54,235	51,780	376	1,707
Eastern Foreshore South Precinct	-	-	-	-	-	-	-	-	0
Western Foreshore Recreation Precinct	-	-	-	-	-	-	-	-	0
2022/23 Parks and Reserves Upgrades	390,205	-	-	33,396	46,279	358,341	343,927	1,532	13,025
2023/24 Parks & Reserves Upgrades			600,000	-	-	-	600,000		1,750
BR Rushton Park North Pavillion Roof			250,000	-	-	-	250,000		729
Coodanup Foreshore			1,200,000	-	-	-	1,200,000		3,500
Cinema HVAC Replacement			100,000	-	-	-	100,000		292
Smart Street Mall			400,000	-	-	-	400,000		1,167
Transport									

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Drainage [318(iv)]	13,468	-	-	13,468	15,268	260	-	260	195
Road Construction [318(v)]	135,186	-	-	135,186	136,904	2,607	-	2,607	1,752
Road Construction [333(ii)]	-0	-	-	-	0	-0	-	0	
New Pedestrian Bridge Construction [335]	125,775	-	-	87,309	123,259	41,992	2,516	3,526	2,545
New Road Construction [339]	204,350	-	-	75,090	116,617	135,513	87,732	6,254	5,615
New Road Construction [342]	320,256	-	-	67,937	106,764	263,596	213,492	11,276	10,380
WMC Tims Thicket [343]	52,113	-	-	10,897	15,895	43,057	36,219	1,840	1,685
Road Construction [346]	206,862	-	-	37,571	60,718	176,688	146,144	7,397	6,734
MARC Carpark [347]	157,187	-	-	28,539	46,123	134,269	111,064	5,621	5,117
MPAC Forecourt [348]	65,532	-	-	11,888	19,215	55,987	46,317	2,344	2,133
Mandurah Marina [352]	113,552	-	-	13,218	20,109	104,538	93,443	4,204	3,927
MARC Carpark [354]	170,326	-	-	19,827	30,157	156,805	140,170	6,305	5,891
Mandurah Foreshore Boardwalk Renewal [357]	254,393	-	-	80,891	45,269	182,090	209,125	8,588	8,803
New Road Construction [359]	723,964	-	-	88,273	145,037	660,770	578,927	25,079	24,991
Smoke Bush Retreat Footpath [361]	56,775	-	-	6,599	10,061	52,278	46,714	2,102	1,963
New Boardwalks 18/19	330,762	-	-	30,709	45,513	312,527	285,249	12,474	9,327
Coodanup Drive - Road Rehabilitation	66,321	-	-	6,154	9,100	62,668	57,221	2,501	1,868
Pinjarra Road Carpark	132,591	-	-	12,324	18,201	125,267	114,390	5,000	3,735
New Road Construction 2018/19	1,026,254	-	-	95,714	151,770	969,224	874,483	38,684	29,190
New Road Construction 2019/20	604,125	-	-	69,931	87,048	537,158	517,077	2,965	17,688
South Harbour Upgrade 2019/20	169,324	-	-	13,158	21,927	162,597	147,397	6,431	4,845
New Roads 2020/21	481,957	-	-	47,257	61,915	437,683	420,042	2,983	12,689
Carryover Roads 2020/21	457,080	-	-	42,337	44,030	416,870	413,050	2,127	15,314
Roads 2021/22	229,614	-	-	20,934	22,015	210,061	207,599	1,381	7,657
SP Halls Head PSP	200,105	-	-	17,046	23,733	183,925	176,373	866	5,762
Carparks 2021/22	152,434	-	-	13,748	14,586	139,720	137,848	1,034	5,073
RC Peel Street	111,058	-	-	9,468	13,172	102,067	97,887	476	3,370
Cambria Island Abutment Wall	54,949	-	-	4,975	5,194	50,290	49,756	316	1,806
Senior Citizens Carpark	12,006	-	-	567	1,424	11,953	10,582	513	352
Torcello Mews Canal PAW Renewal	100,053	-	-	8,527	11,866	91,958	88,186	433	2,855
MARC Carpark Additional and overflow	-	-	-	-	-	-	0	0	0
Halls Head Parade Car Park Stage 2a	50,026	-	-	2,645	5,933	49,216	44,093	1,835	1,582
RC Pinjarra Road Stage 4	500,263	-	-	42,544	59,332	459,951	440,932	2,232	14,924
Cambria Island Abutment Walls Repair	268,538	-	-	23,087	31,849	246,405	236,690	953	8,695
RC Pinjarra Road Stage 3	500,263	-	-	42,544	59,332	459,951	440,932	2,232	15,053
Halls Head Pde Beach Central CP Stage 2	97,261	-	-	7,971	11,535	90,030	85,726	741	3,051
Cambria Island Abutment Walls Repair	-	0	-	-	-	-	-	0	0
2023/24 Road Upgrades		-	950,000	-			950,000		2,771
2023/24 Road Reseal		-	1,600,000	-			1,600,000		4,667
2022/23 Capital Carryovers			2,342,854	-			2,342,854		0
Economic services					-			0	
Mandurah Ocean Marina Chalets Refurbishment	137,711	-	-	12,543	12,755	125,994	124,955	826	5,048
Other property and services									
IT Communications Equipment [318(i)]	10,673	-	-	10,673	11,937	206	-	206	153
Civic Building - Tuckey Room Extension	330,343	-	-	30,672	45,537	312,130	284,806	12,458	9,303
	23,563,914	0	7,442,854	3,189,149	4,316,708	20,840,430	26,699,742	465,666	744,627
Total	23,563,914	0	7,442,854	3,189,149	4,316,708	20,840,430	26,699,742	465,666	744,627
Current borrowings	4,316,708		7,442,854	3,189,149	4,316,708	1,819,435	4,316,708	465,666	744,627
Non-current borrowings	19,247,206					19,020,995	22,383,034		
	23,563,914					20,840,430	26,699,742		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



Principal Repayments
$3,189,149

Interest Expense
$465,666

Loans Due
$20.84 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

OPERATING ACTIVITIES
NOTE 8
CASH RESERVES

Cash Backed Reserve

Reserve Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Building	1,448,838	30,556	0	125,000	0	(104,519)	0	1,499,875	1,448,838
Parking	491,695	11,625	0	0	0	0	0	503,320	491,695
Asset Management	21,080,104	238,627	0	4,911,711	0	(10,360,800)	0	15,869,642	21,080,104
Cultural Centre	189,763	0	0	0	0	(187,283)	0	2,480	189,763
Sustainability	509,862	9,748	0	0	0	(195,022)	0	324,588	509,862
Waste Facilities Reserve Fund	8,221,489	119,830	0	425,660	0	(725,139)	0	8,041,840	8,221,489
Interest Free Loans	191,704	0	0	0	0	0	0	191,704	191,704
CLAG	20,690	284	0	0	0	0	0	20,974	20,690
Mandurah Ocean Marina	181,789	4,298	0	0	0	0	0	186,087	181,789
Waterways	1,055,377	18,054	0	0	0	0	0	1,073,431	1,055,377
Port Mandurah Canals Stage 2 Maintenance	95,096	2,248	0	0	0	0	0	97,344	95,096
Mariners Cove Canals	86,645	2,048	0	0	0	0	0	88,693	86,645
Port Bouvard Canal Maintenance Contributions	272,719	6,448	0	0	0	0	0	279,167	272,719
Unspent Grants & Contributions	10,621,307	0	0	0	0	(1,282,917)	0	9,338,390	10,621,307
Long Service Leave	3,261,428	0	0	0	0	(964,133)	0	2,297,295	3,261,428
Bushland and Environmental Protection	1,539,761	36,332	0	200,000	0	0	0	1,776,093	1,539,761
Coastal Storm Contingency	264,001	6,241	0	0	0	0	0	270,242	264,001
Digital Futures	58,078	1,377	0	0	0	0	0	59,455	58,078
Decked Carparking	1,030,111	24,354	0	0	0	0	0	1,054,465	1,030,111
Specified Area Rates - Waterside Canals	116,808	2,662	0	0	0	(6,738)	0	112,732	116,808
Specified Area Rates - Port Mandurah Canals	287,011	6,622	0	65,040	0	0	0	358,673	287,011
Specified Area Rates - Mandurah Quay Canals	239,190	5,581	0	26,861	0	0	0	271,632	239,190
Specified Area Rates - Mandurah Ocean Marina	774,206	17,181	0	149,147	0	0	0	940,534	774,206
Specified Area Rate - Port Bouvard Canals	152,725	3,363	0	518	0	0	0	156,606	152,725
Specified Area Rate - Mariners Cove	4,783	121	0	811	0	0	0	5,715	4,783
Specified Area Rate - Eastport	52,585	1,056	0	853	0	0	0	54,494	52,585
Sportclubs Maintenance Levy	304,673	6,129	0	12,000	0	0	0	322,802	304,673
City Centre Land Acquisition Reserve	1,052,919	22,021	0	0	0	(120,023)	0	954,917	1,052,919
Lakelands Community Infrastructure Reserve	1,125,604	26,611	0	0	0	0	0	1,152,215	1,125,604
Plant Reserve	3,011,375	13,608	0	0	0	(2,537,422)	0	487,561	3,011,375
Workers Compensation Reserve	554,251	13,083	0	0	0	0	0	567,334	554,251
Restricted Cash Reserve	2,848,106	19,890	0	0	0	(1,095,943)	0	1,772,053	2,848,106
Transform Mandurah Funding Program Reserve	852,513	0	0	0	0	0	0	852,513	852,513
Community Safety	510,653	0	0	0	0	0	0	510,653	510,653
Public Art Reserve	311,498	0	0	0	0	0	0	311,498	311,498
	62,819,360	**649,998**	**0**	**5,917,601**	**0**	**(17,579,939)**	**0**	**51,807,020**	**62,819,360**

NOTE 9

OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability				Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	$	$	$	$	$	$	$	$
Operating Grants and Subsidies								
General purpose funding								
2023-24 Financial Assistance Grant - Local Roads	0	0	0	0	1,536,209	0	1,536,209	123,767
2023-24 Financial Assistance Grant - General Roads	0	0	0	0	2,031,064	0	2,031,064	62,153
2020-21 Financial Assistance Grant - Transform Mandurah				0	0	143,725	143,725	0
Law, order, public safety								
Southern Districts Bush Fire Brigade LGGS: DFES	0	0	0	0	38,000	0	38,000	25,547
SES LGGS: 2023/24 DFES	0	0	0	0	0	0	58,624	39,934
Bushfire Mitigation Activity Fund (MAF) Grants: DFES	22,800	22,800	(22,800)	22,800	0	0	0	22,800
Education and welfare								
Waterwise Verge Grant: Water Corp	0	0	0	0	10,000	0	10,000	0
Int Day for People with a Disability	0	1,000	0	1,000	3,000	0	3,000	0
Waste Sorted Community Education: DWER	0	6,928	0	6,928	0			
Stay On Your Feet: Injury Matters	0	4,486	0	4,486	0	0	4,486	0
WA Bike Month: Dept of Transport	0	1,546	0	1,546	0	0	0	0
Community amenities								
Bus Shelter Maintenance Assistance Scheme: PTA	0	0	0	0	17,605	0	17,605	0
Recreation and culture								
Christmas Pageant: Lotterywest	0	20,000	0	20,000	10,000	0	10,000	0
Crabfest: Tourism WA	0	65,000	(65,000)	0	140,000	0	140,000	65,000
Every Club Funding 2023: DLGSC	38,966	0	0	38,966	0	0	45,145	0
Every Club Funding 2024: DLGSC	0	0	0	0	38,930	0	38,930	0
Gnoonie Youth Football Cup: Healthway	0	2,500	(2,500)	0	2,500	0	2,500	2,500
CHRMAP: DPLH	0	70,000	0	70,000	140,000	0	140,000	0
Emerging Crime Program: Western Australian Police	25,000	0	0	25,000	0	0	22,761	0
Community Action Plan: Alcohol and Drug Foundation	16,687	0	0	16,687	0	0	16,687	0
Mandurah Assertive Outreach Trial	0	0	0	0	62,500	0	62,500	0
Christmas Light Trail: Lotterywest	0	50,000	0	50,000	0	0	0	0
Christmas Pageant: Ray White	0	18,182	0	18,182	0		0	0
Christmas Light Trail: Ray White	0	9,090	0	9,090	0		0	0
New Years Eve: Betty's Burgers	0	8,500	(8,500)	0	0	0	0	8,500
	103,453	**280,032**	**(98,800)**	**284,685**	**4,029,808**	**143,725**	**4,321,235**	**350,200**
Recreation and culture				0				
She Codes Workshop: PDC	5,000	0	(5,000)	0	0	0	0	0
2023 Crabfest: Spud Shed	0	15,000	(15,000)	0	0	0	0	15,000
	5,000	**15,000**	**(20,000)**	**0**	**0**	**0**	**0**	**15,000**
TOTALS	**108,453**	**295,032**	**(118,800)**	**284,685**	**4,029,808**	**143,725**	**4,321,235**	**365,200**

* The Note 9 above relates to Operating Grants, Subsidies and Contributions with contract liability

		Unspent Non Operating Grants, Subsidies and Contributions Liability				Non Operating Grants, Subsidies and Contributions Revenue			
Provider		Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget Revenue	Budget Variations	Annual Budget	YTD Revenue Actual (b)
		$	$	$	$	$	$	$	$
Non-Operating Grants and Subsidies					0				
750726	Changing Places - Eastern Foreshore	140,075			140,075	140,075	0	140,075	0
700055	Eastern Foreshore South Precinct: DoH	2,500,000			2,500,000	2,500,000	0	2,500,000	0
	Eastern Foreshore South Precinct: DoH 22-23	2,500,000		(1,123,204)	1,376,796	0	0	0	1,123,204
700055	Eastern Foreshore South Precinct: RfR	9,711		(9,711)	0	79,490	(69,779)	9,711	9,711
750688	22-23 MPAC Internal Refurb				0	0	0	0	0
750647	Dawesville Community Centre	698,323		(30,585)	667,738	469,523	(71,200)	398,323	30,585
700516	Yalgorup National Park	104,674		(5,700)	98,974	129,674	0	129,674	5,700
750681	MARC Roof Repairs	0			0	877,524	0	877,524	0
501113	SP Halls Head PSP	0			0	29,054	(9,054)	20,000	0
501129	Trails Project	174,454	300,000	(331,709)	142,745	599,025	428	599,453	331,709
750732	Dawesville Community Centre				0	2,000,000	0	2,000,000	0
750740	23-24 MPAC Flytower Roof and Cladding Renewal				0	150,000	0	150,000	0
700577	Merlin Street Activation Plan - Implementation	150,000		(54,764)	95,236	150,000	0	150,000	54,764
501089	RC Peel Street Stage 3	0			0	815,806	(319,745)	496,061	0
501084	Peel Street - Power Relocation	0			0	0	104,774	104,774	0
501145	RC Pinjarra Road Stage 4	0			0	0	506,175	0	0
501148	RR Olive Road	0			0	55,000	0	55,000	0
501181	TM Estuary Road Delineation	0	8,370	(8,355)	15	8,307	93	8,400	8,355
501183	SL Lakes Road/Murdoch Drive	1,086			1,086	40,947	(4,062)	36,885	0
501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	8,920			8,920	41,230	(4,628)	36,602	0
501235	23-24 RC Peel Street Stage 4 - RRG	400,000	1,200,000	(386,397)	1,213,603	1,000,000	1,000,000	2,000,000	0
501235	23-24 RC Peel Street Stage 4 - LRCI	0	0	0	0	0	506,175	506,175	0
700616	Missing Person Memorial Mandurah Upgrade	10,000	10,000	(17,485)	2,515	0	0	0	0
501192	23-24 SP Falcon Coastal Shared Path - Stage 1				0	550,000	0	550,000	0
501193	23-24 TM Clarice St		58,667	(25,124)	33,543	146,666	0	146,666	25,124
501194	23-24 TM Mandurah Tce/Adonis Rd				0	38,440	0	38,440	0
501196	23-24 TM Wanjeep St		105,334	(31,069)	74,265	263,333	0	263,333	31,069
501197	23-24 TM White Hill Road - Blackspot Funding		141,334	(141,334)	0	353,334	186,666	540,000	141,334
501200	23-24 RR Mayfair Mews				0	250,000	0	250,000	0
501201	23-24 RR Quarry Way				0	500,000	0	500,000	0
501202	23-24 RR Tara St				0	45,000	0	45,000	0
501205	23-24 RS Dalby St		50,000	(4,241)	45,759	50,000	0	50,000	4,241
501206	23-24 RS Leyburn Drv				0	45,708	0	45,708	0
501213	23-24 RS Charon Rd		150,000	(8,005)	141,995	150,000	0	150,000	8,005
501209	23-24 RS Thisbe Drv		60,000	0	60,000	0	0	0	0
	23-24 TM White Hill Road - Direct Grant		125,000		125,000	0	125,000	125,000	0
501216	23-24 RS Dior Place		19,218	(19,218)	0				
700619	23-24 Dawesville Channel SE Foreshore Upgrade Stage 1				0	350,000	0	350,000	0
911002	23-24 WR Seashells Seawall				0	15,000	0	15,000	0
Economic services						0	0	0	0
750759	23-24 CASM Lighting		46,848		46,848	0	46,848	46,848	0
		6,697,244	**2,274,771**	**(2,373,491)**	**6,598,524**	**11,843,136**	**1,997,691**	**13,334,652**	**1,773,802**
Non-Operating Contributions									
	PEET - Cash in Lieu Contribution	1,065,909	0	0	1,065,909	0	0	0	0
700518	Eastport Foreshore Upgrade	0	0	0	0	148,534	(13,194)	135,340	0
750681	MARC Roof Repairs	0	0	(1,146)	0	2,900,000	340,000	3,240,000	1,146
700616	Missing Person Memorial Mandurah Upgrade				0	20,000	0	20,000	17,485
700622	Milgar Reserve BMX Starting Gate				0	0	38,000	38,000	0
400016	MMFC Upgrade Rushton North Pav (CSRFF) - Buildings			(125,000)	0	0	125,000	125,000	125,000
501131	Dawesville Channel SE Foreshore Upgrade	0	0	0	0	141,150	(300)	140,850	0
		1,065,909	**0**	**(126,146)**	**939,763**	**3,209,684**	**489,506**	**3,699,190**	**143,631**
Total Non-operating grants, subsidies and contributions		**7,763,153**	**2,274,771**	**(2,499,637)**	**7,538,287**	**15,052,820**	**2,487,197**	**17,033,842**	**1,917,433**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 11
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
			Opening Surplus/(Deficit)				(440,468)
				0	**0**	**0**	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
	Budget Adoption		Opening Surplus/(Deficit)				(490,468)
501129-6250-1045-61129	Trails Project	July FR G.4/8/23	Capital Expenses			(23,387)	(513,855)
	Trails Project	July FR G.4/8/23	Other: Transfer Out of Reserve		23,387		(490,468)
501187-6250-1045-61129	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Capital Expenses		10,000		(480,468)
	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Other: Transfer Out of Reserve			(10,000)	(490,468)
12000-5820-215061129	Chalets Maintenance - Chalets	July FR G.4/8/23	Operating Expenses		17,640		(472,828)
New-6600-1045-61129	Replacement of Shade Sail - Marina Chalets	July FR G.4/8/23	Capital Expenses			(17,640)	(490,468)
700608-6600-1045-xxxxx	23-24 SF Keith Holmes Reserve	August FR G.7/9/23	Capital Expenses			(11,567)	(502,035)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	August FR G.7/9/23	Capital Expenses		11,567		(490,468)
750758-6100-1045-61129	PBSRC Small Grant - CSRFF	August FR G.7/9/23	Capital Expenses			(5,000)	(495,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		5,000		(490,468)
New-6600-1045-61129	Milgar Reserve BMX Starting Gate	August FR G.7/9/23	Capital Expenses			(114,000)	(604,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		38,000		(566,468)
700612-6600-1045-xxxxx	23-24 FR Island Point	August FR G.7/9/23	Capital Expenses		38,000		(528,468)
New-6600-1045-61129	Contribution from Mandurah BMX Club	August FR G.7/9/23	Capital Revenue		38,000		(490,468)
New-6600-1045-61129	Thompson Street Netball Court Resurface	August FR G.7/9/23	Capital Expenses			(120,000)	(610,468)
	Asset Management Reserve	August FR G.7/9/23	Other: Transfer Out of Reserve		120,000		(490,468)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Expenses			(2,125,728)	(2,616,196)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Revenue			(49,429)	(2,665,625)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Unutilised Loans		221,719		(2,443,906)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Transfer Out of Reserve		1,953,438		(490,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		50,000		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(2,763)	(443,231)
501181-6250-1045-41403	TM Estuary Road Delineation	September FR G.12/10/23	Capital Revenue		2,763		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(412,015)	(852,483)
	Adopted Budget 23/24 Culture Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		213,495		(638,988)
	Adopted Budget 23/24 Building Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		24,260		(614,728)
	Adopted Budget 23/24 Sustainability Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		74,260		(540,468)
	Adopted Budget 23/24 City Centre Land Acquisition Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		100,000		(440,468)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Unutilised Loans			(2,377)	(442,845)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Transfer Out of Reserve		2,377		(440,468)
400016-6100-1263-41452	MMFC Upgrade Rushton North Pav (CSRFF) - Buildings	September FR G.12/10/23	Capital Revenue		125,000		(315,468)
	Building Reserve	September FR G.12/10/23	Other: Transfer Into Reserve			(125,000)	(440,468)
750687-6100-1045-61129	22-23 LED Building Plan	October FR G.13/11/23	Capital Expenses			(8,000)	(448,468)
750696-6100-1045-61129	MPAC - External Steelwork	October FR G.13/11/23	Capital Expenses		8,000		(440,468)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
700587-6600-1045-61129	23-24 BW Westview Parade Foreshore Boardwalk Renewal	October FR G.13/11/23	Capital Expenses			(47,750)	(488,218)
700585-6600-1045-61001	23-24 BW Henson St Beach Access	October FR G.13/11/23	Capital Expenses		47,750		(440,468)
820196-6700-1045-61129	23-24 Washer/Dryer Stackers at Pens	October FR G.13/11/23	Capital Expenses			(13,125)	(453,593)
127011-5840-2150-61129	Miscellaneous - Marina	October FR G.13/11/23	Operating Expenses		13,125		(440,468)
750688-6100-1045-61129	22-23 MPAC Internal Refurb	October FR G.13/11/23	Capital Expenses			(52,550)	(493,018)
750735-6100-1045-61129	23-24 MPAC Minor Renewal & Upgrade Works	October FR G.13/11/23	Capital Expenses		52,550		(440,468)
750759-6100-1045-61129	23-24 CASM Lighting	October FR G.13/11/23	Capital Expenses			(51,848)	(492,316)
102711-4200-1507-61129	CASM - Cultural Development	October FR G.13/11/23	Operating Expenses		5,000		(487,316)
750759-6100-1045-41403	23-24 CASM Lighting Grant Revenue	October FR G.13/11/23	Capital Revenue		46,848		(440,468)
750760-6100-1045-61129	23-24 Air-Conditioners Council Civic Building	October FR G.13/11/23	Capital Expenses			(14,180)	(454,648)
114002-5570-1083-61129	Civic Centre - Facility Maintenance	October FR G.13/11/23	Operating Expenses		14,180		(440,468)
700595-6600-1045-xxxxx	23-24 PR Falcon Reserve	November G.14/12/23	Capital Expenses			(14,500)	(454,968)
700485-6600-1045-xxxxx	Bortolo Park Drainage Basin	November G.14/12/23	Capital Expenses			(55,000)	(509,968)
700596-6600-1045-xxxxx	23-24 PR Parks Furniture Renewal	November G.14/12/23	Capital Expenses			(13,000)	(522,968)
700610-6600-1045-xxxxx	23-24 Drinking Fountain Renewal	November G.14/12/23	Capital Expenses			(4,000)	(526,968)
700594-6600-1045-xxxxx	23-24 PR BBQ Renewal Program	November G.14/12/23	Capital Expenses			(1,200)	(528,168)
700601-6600-1045-xxxxx	23-24 PGR Abraham France	November G.14/12/23	Capital Expenses			(17,000)	(545,168)
700603-6600-1045-xxxxx	23-24 PGR Coodanup Community Centre	November G.14/12/23	Capital Expenses			(4,300)	(549,468)
700604-6600-1045-xxxxx	23-24 PGR Floribunda Park Stage 1	November G.14/12/23	Capital Expenses			(2,000)	(551,468)
700597-6600-1045-xxxxx	23-24 PR Performing Arts Centre - Retaining Wall	November G.14/12/23	Capital Expenses			(23,000)	(574,468)
New-6600-1045-61129	23-24 Falcon Community Centre - Shade Sail	November G.14/12/23	Capital Expenses			(20,000)	(594,468)
750738-6100-1045-xxxxx	23-24 Automatic Transfer Switch for the MARC Generator	November G.14/12/23	Capital Expenses			(17,000)	(611,468)
750752-6100-1045-xxxxx	23-24 BR Civic Centre HVAC & Roof (Design)	November G.14/12/23	Capital Expenses		171,000		(440,468)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	November G.14/12/23	Capital Expenses			(45,000)	(485,468)
911001-6400-1045-xxxxx	23-24 WR South Harbour Paving	November G.14/12/23	Capital Expenses		45,000		(440,468)
700599-6600-1045-xxxxx	23-24 PR Rushton Park	November G.14/12/23	Capital Expenses			(54,000)	(494,468)
700533-6600-1045-xxxxx	2022-23 South Harbour Paving Upgrades	November G.14/12/23	Capital Expenses		54,000		(440,468)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Expenses			(1,823,918)	(2,264,386)
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		1,000,000		(1,264,386)
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		506,175		(758,211)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Other: Transfer Out of Reserve		317,743		(440,468)
501113-6250-1045-xxxxx	SP Halls Head PSP	November G.14/12/23	Capital Expenses			(700,006)	(1,140,474)
501113-6250-1045-41403	SP Halls Head PSP	November G.14/12/23	Capital Revenue		350,000		(790,474)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
501192-6250-1045-xxxxx	23-24 SP Falcon Coastal Shared Path - Stage 1	November G.14/12/23	Capital Expenses		700,006		(90,468)
501192-6250-1045-41403	23-24 SP Falcon Coastal Shared Path - Stage 2	November G.14/12/23	Capital Revenue			(350,000)	(440,468)
501197-6250-1045-xxxxx	23-24 TM White Hill Road	November G.14/12/23	Capital Expenses			(286,666)	(727,134)
501197-6250-1045-41403	23-24 TM White Hill Road	November G.14/12/23	Capital Revenue		186,666		(540,468)
501229-6250-1045-xxxxx	23-24 RS Sedgemere Tce	November G.14/12/23	Capital Expenses		100,000		(440,468)
501162-6250-1045-xxxxx	RS Hill Street, Halls Head	November G.14/12/23	Capital Expenses			(6,463)	(446,931)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		6,463		(440,468)
600196-6200-1045-xxxxx	DR Loton Road/Ashley Terrace Intersection Stage 1	November G.14/12/23	Capital Expenses			(37,767)	(478,235)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		37,767		(440,468)
600193-6200-1045-xxxxx	DR Colonial Court Drainage Upgrade - Stage 1	November G.14/12/23	Capital Expenses			(84,075)	(524,543)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		84,075		(440,468)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		770		(439,698)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		74,695		(365,003)
	Transfer into Reserve	November G.14/12/23	Other: Transfer Out of Reserve			(75,465)	(440,468)
101558-4600-1263-41450	Young Women's Program - Youth Development	December G.8/1/24	Operating Revenue		4,200		(436,268)
101558-4600-1263-61001	Young Women's Program - Youth Development	December G.8/1/24	Operating Expenses			(4,200)	(440,468)
100010-4390-1263-61001	Administration - Healthy Communities	December G.8/1/24	Operating Expenses			(4,486)	(444,954)
100010-4390-1263-41400	Administration - Healthy Communities	December G.8/1/24	Operating Revenue		4,486		(440,468)
700611-6600-1045-61001	23-24 FR Fisheries Boatshed (Soldiers Cove Terrace)	December G.8/1/24	Capital Expenses			(7,398)	(447,866)
700590-6600-1045-61001	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	December G.8/1/24	Capital Expenses		7,398		(440,468)
700531-6600-1045-xxxxx	2022-23 Falcon Reserve Activation Plan - Implementation	December G.8/1/24	Capital Expenses			(20,000)	(460,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	December G.8/1/24	Capital Expenses		20,000		(440,468)
501175-6250-1045-xxxxx	22-23 TM Discretional Traffic Management	December G.8/1/24	Capital Expenses			(25,000)	(465,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	December G.8/1/24	Capital Expenses		25,000		(440,468)
				0	**6,951,803**	**(6,901,803)**	**(440,468)**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 29 FEBRUARY 2024

NOTE 13
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.
The material variance adopted by Council for the 2023-24 year is 10.00%

Reporting Program	Var. $	Var. %		Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Operating grants, subsidies and contributions	(2,808,502)	(58.91%)	▼	Timing	Variance primarily due to budgeted grants/contributions not yet received. Will be monitored throughout the remainder of the year.
Interest earnings	822,699	32.99%	▲	Permanent	Favourable variance primarily due to consistent increase in interest rates.
Other revenue	68,019	153.13%	▲	Permanent	Variance primarily due to unbudgeted reimbursements received.
Profit on disposal of assets	38,373	100.00%	▲	Timing	Favourable non-cash variance due to asset disposals. Refer to note 4 for the asset disposals.
Expenditure from operating activities					
Materials and contracts	4,621,134	11.68%	▲	Timing	Variance in expenditure due to timing of projects
Utility charges	1,274,969	41.33%	▲	Timing	Variance due to utility invoices not yet received, mainly for Street Lighting Maintenance, to be monitored as year progresses.
Other expenditure	(3,721)	100.00%	▼	Permanent	Variance is primarily due to small debt write off in accordance with the Write-Off Debts Delegation.
Loss on disposal of assets	(13,920)	100.00%	▼	Timing	Non-cash variance due to assets sales. Process usually performed as part of the year end financials preparation. Refer to note 4 for details.
Investing Activities					
Non-operating Grants, Subsidies and Contributions	(8,856,441)	(77.99%)	▼	Timing	Capital grants are recognised in line with capital expenditure.
Proceeds from Disposal of Assets	(1,524,751)	(90.43%)	▼	Timing	Will be monitored throughout the year. Refer to note 4.
Capital Acquisitions	16,500,285	47.54%	▲	Timing	Refer to note 6.
Financing Activities					
Proceeds from new interest earning liability	(414,624)	(96.42%)	▼	Timing	Proceeds received from leasing company as dependent on timing of new lease take ups.
Principal elements of interest earning liability	(165,728)	(45.11%)	▼	Timing	Timing of take up of new liability agreements with leasing company.
Repayment of debentures	(311,344)	(10.82%)	▼	Timing	Will be monitored throughout the year.

5	**SUBJECT:**	Mid Year Budget Review 2023/2024
	DIRECTOR:	Business Services
	MEETING:	Council Meeting
	MEETING DATE:	26 March 2024

Summary

In accordance with regulation 33A of the *Local Government (Financial Management) Regulations 1996*, local governments must carry out a review of its annual budget between 1 January and 31 March each financial year. This Mid Year Budget Review is an opportunity to evaluate the first six months of the financial year and make any changes to the annual budget that are required.

As extensive review of the City of Mandurah (the City) financial performance between 1 July 2023 and 31 January 2024 has now been conducted. Through this process the City has reviewed the operating and capital budgets and changes in revenue, grants and borrowings. This has resulted in a revised closing position which indicates a balanced budget.

It is recommended that Council adopt the Mid Year Budget Review for 2023/2024 as per Attachments 5.1 and 5.2. As a result of the Mid Year Budget Review, Council is also requested to approve for advertising changes to the purpose of the City's loans.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G. 24/7/23 25 July 2023 Budget Adoption 2023/24

Background

Council adopted the 2023/2024 Budget at its meeting of 25 July 2023. Monthly financial reports are presented to Council to enable the monitoring of budget and variations to occur to ensure transparency and oversight of the City's financial performance.

Comment

Overview of Mid Year Budget Results

The City of Mandurah 2023/2024 Annual Budget (Annual Budget) was adopted with a 4.95% rate increase for all rate categories and budgeted for a closing deficit balance of $490,468. Throughout the Financial Year, Council has resolved budget variations through the Monthly Financial Statement resolutions resulting in an updated budget deficit of $440,468.

Before the Mid Year Budget Review, the expected opening surplus carried forward from 30 June 2023 was $600,000. With the financial statements for 30 June 2023 being finalised, the opening surplus is $1,018,972. It is proposed that the unallocated funds of $418,972 from the closing surplus at 30 June 2023 be transferred to the Asset Management Reserve to fund future asset management renewal requirements.

Following the extensive review of the City's financial performance between the period of 1 July 2023 and 31 January 2024, the Mid Year Budget Review has delivered net savings resulting in an overall balanced budget. These adjustments are a result of increased revenues (after adjusting for Financial Assistance Grants), greater than expected vacancy rate in salaries and deferral of some capital renewal projects to be funded under renewal programs next year.

Through the Mid Year Budget Review process the proposed changes to the Annual Budget are demonstrated in the table below:

	Adopted Budget	Current Budget	Budget Review	Var. (b)-(a)	Var.% (b)-(a) /(a)
	$ 000s	$ 000s	$ 000s	$ 000s	%
Opening Funding Surplus / (Deficit)	**600**	**600**	**1,019**	**419**	**70%**
Revenue					
Revenue from operating activities	134,625	134,634	132,549	(2,085)	-2%
Capital revenue, grants and Contribution	18,207	20,063	21,316	1,253	17%
	152,832	**154,697**	**153,865**	**(832)**	
Expenditure					
Operating Expenditure	(153,884)	(153,843)	(154,678)	(836)	1%
Capital Expenditure	(46,802)	(51,132)	(49,615)	1,516	6%
	(200,686)	**(204,974)**	**(204,294)**	**681**	
Non-cash amounts excluded from operating activities	33,870	33,870	33,870	-	0%
Other Capital Movements	12,893	15,367	15,540	173	21%
Closing Funding Surplus / (Deficit)	**(490)**	**(440)**	**0**	**440**	**-100%**

The Mid Year Budget Review has been undertaken with the following key results:

- The projected closing deficit of $440k is now expected to be a closing surplus of $0 (i.e. balanced budget).
- Based on savings identified through the Mid Year Budget Review process, it is proposed that $2.86M be transferred to the Asset Management Reserve due to the following major budget movements:
    - Operating Activities:
        - Operating Revenue has increased by $1.01M (excluding the Finance Assistance Grant adjustment).
        - Operating Expenditure has increased by $836k.
        - Rates Revenue has increased by $282k.
        - Net impact on Operating Activities is a surplus of $461k.
    - Investing and Financing Activities
        - Capital expenditure has decreased by $1.52M.
        - Capital grants and contributions has increased by $1.29M.
        - Transfer to Reserve has increased by $477k (excluding the Mid Year Budget Review Surplus transfer $2.86M).
        - Transfer from Reserve has increased by $478k, primarily to fund Dredging activities ($393k), excluding the Finance Assistance Grant adjustment.
        - Net impact on Investing and Financing Activities is $2.23M.
    - Increase to the 2022/2023 surplus carry forward at 1 July 2023 based on the actuals from the audited financial statements of $419k.

Impact on Reserves

As part the Budget Review, it is recommended that Council transfer the surplus balance for the 2022/2023 Annual Budget and the estimated surplus for the 2023/2024 Mid Year Budget Review to the Asset Management Reserve.

It is recommended that the following budget surplus be transferred to the Asset Management Reserve:

- 2022/2023 Budget surplus: $418,972; and
- 2022/2024 estimated Budget surplus: $2,856,169.

At the Council Meeting of 27 February 2024 Council resolved to proceed with the Eastern Foreshore Precinct Project scope as tendered to the market. The Approved Budget for the Eastern Foreshore Precinct Project was $7,437,672 and the Lump Sum price is $8,890,307, resulting in a shortfall of $2,685,955.

Council resolved to fund the shortfall from the Asset Management Reserve (by absolute majority) in the short term, acknowledging that City officers would identify savings as part of the Mid Year Budget Review. The savings identified as part of the Mid Year Review process are now being used to offset the entire shortfall amount being funded from the Asset Management Reserve.

Council should note that City officers will continue to identify savings during the remainder of the Financial Year. Council will be requested to consider the treatment of any actual surplus at 30 June 2024, as part of the Mid Year Budget Review for the 2024/2025 Budget.

Operating Revenue

The total operating revenue has decreased from the current budget by $2.38M. This reduction is primarily being driven by a $3.38M adjustment to operating grants associated with the 2023/2024 Financial Assistance Grants. This reduction in grant revenue is offset by a corresponding increase out of the Unspent Grant Reserve. This decrease in operating grant revenue is a timing issue and does not impact the City's surplus/deficit position.

Excluding the Financial Assistance Grant adjustment, operating revenue (including rates) has increased by $1.29M across multiple business units, with the major adjustments being explained below:

1. Increase in rating revenue of $282k due to valuations received from the Valuer General after the rate in the dollar had been advertised.
2. Increase in interest revenue $209k due to interest rate increases by the Reserve Bank of Australia.
3. Increase in fees and charges of $739k due to:
    a. Waste revenue increase of $462k due to increased commercial income.
    b. Marina revenue increase of $245k for the boat pen income.
    c. Swimming pool inspection revenue increase by $233k.

Operating Expenditure

The total operating expenditure has increased from the current budget by $836k. The increase is a result of a number of adjustments across multiple business units, with the major adjustments explained below:

1. Insurance expenses have increased by $125k due to additional workers compensation invoices for prior year workers compensation claims.
2. Decrease in employee costs of $131k which predominately relates to other employee costs decreasing by $103k.
3. Increase in materials and contracts of $839k which includes:
    a. Increase in tree pruning expenses of $215k.

b. Increase in dredging and sand by-passing expenses of $586k – offset by a transfer from Reserves (Waterways, Specified Area Rates - Port Mandurah Canals and Mandurah Ocean Marina).
c. Increase in office furniture purchases $125k.
d. Decrease in Mandurah Assertive Outreach expenses $87k.
e. Decrease in Mosquito Control Cost Centre expenses $86k, primarily due to holding enough inventory for the current financial year to sufficiently provide for the service.

4. Increase in loan principal repayments of $467k due to loan offset facility.

CITY OF MANDURAH

Capital Projects

A review of the capital projects has been undertaken with the full list of adjustments and commentary provided in Attachment 5.2. The capital budget is recommended to decrease to $49.62M. This is a decrease of $1.51M against the current capital budget of $51.13M.

					Funding Current Budget		Funding Budget Review		Variances	
Asset Class	**Adopted Budget**	**Current Budge**	**Budget Review**	**Capital Expenditure Variance**	**External Grants & Contributions**	**CoM Funding (inc Loans & Reserves)**	**External Grants & Contributions**	**CoM Funding (inc Loans & Reserves)**	**External Grants & Contributions**	**CoM Funding (inc Loans & Reserves)**
Land	-	-	-	-	-	-	-	-	-	-
Buildings	11,570,935	13,810,103	13,303,296	506,807	6,852,770	6,957,333	7,580,294	5,723,002	(727,524)	1,234,331
Bridges	-	74,415	74,415	-	-	74,415	-	74,415	-	-
Parks	7,984,578	8,546,476	8,294,297	252,179	823,014	7,723,462	823,014	7,471,283	-	252,179
Infrastructure - Roads	15,048,273	16,674,261	16,139,170	535,091	6,708,347	9,965,914	7,098,141	9,041,029	(389,794)	924,885
Drainage	692,325	753,935	554,091	199,844	-	753,935	-	554,091	-	199,844
Coastal & Estuary	334,856	245,244	172,673	72,572	15,000	230,244	15,000	157,673	-	72,572
Equipment	41,461	54,586	54,586	-	-	54,586	-	54,586	-	-
Plant & Machinery	5,880,134	5,880,134	5,880,134	-	-	5,880,134	-	5,880,134	-	-
Other infrastructure	328,001	184,204	184,346	(143)	-	184,204	-	184,346	-	(143)
Parks - Lakelands DOS	169,317	169,317	219,317	(50,000)	-	169,317	-	219,317	-	(50,000)
Parks - Waterfront Developm	4,751,842	4,739,116	4,739,116	-	2,509,711	2,229,405	2,509,711	2,229,405	-	-
Grand Total	**46,801,721**	**51,131,791**	**49,615,441**	**1,516,349**	**16,908,842**	**34,222,949**	**18,026,160**	**31,589,281**	**(1,117,318)**	**2,633,667**

Major changes to the capital expenditure budget include:

- Additional budget is required for Peel Street Stage 4 due to forecasted increases in materials and contracts including asphalt, concrete and traffic management. It is proposed that the budget will increase by $1M from $3.54M to $4.54M. Noting that the City has applied to receive additional funding from South West Regional Road Technical Group which will fund $773,043 of the increased cost. Pending approval, a budget variation will be included in a future monthly financial report that will decrease the reserve transfer and increase grant revenue.
- The majority of the decrease in capital expenditure, stems from the recommendation that the number of projects being completed under the following programs be reduced in 2023/2024, due to resource and programming limitations. It is proposed that these projects would be re-budgeted in the 2024/2025 programs:
    - Road Rehabilitation program to be reduced by $867k.
    - Road Reseals program to be reduced by $1.08M.
    - Drainage Renewal program to be reduced by $235k.
- Refer to Attachment 5.2 for the full list of projects under each program to be re-budgeted in 2024/2025. Council should note that the budget for these programs forms part of the savings identified in the Mid Year Review to be transferred to the Asset Management Reserve.

There is a decrease of $1.52M in capital funding to align with the decrease in budgeted capital expenditure. Major changes to the capital funding budget include:

- Grant and contribution funding has increased by $1.29M, primarily due the allocation of the LRCI Phase 4A funding to the MARC Roof Repairs project ($878k) and additional Department of Transport funding for SP Halls Head PSP ($201k). Additional Blackspot funding and Direct Grant funding has also been obtained, totalling $109k and $79k respectively.
- Reserve Funding has increased by $86k, primarily due to a $44k increase from the Sustainability Reserve to fund a forecasted overspend for the Mandurah Performing Arts Centre Lighting project.
- The funding of capital projects from the Asset Management Reserve increased by $209k, however, the capital funding from a number of other reserves decreased including City Centre Land Acquisition Reserve ($120k), Sanitation Reserve ($32k) and Building Reserve ($13k).
- An adjustment is required to reallocate budget for proceeds from new loan funding of $230k to unutilised loan funding as the loans were taken out in late 2022/2023.
- Proceeds from disposals have decreased by $41k due to the plant and equipment already sold in 2023/24 achieving a lower sale price than originally estimated.
- The net effect of the above changes in funding have resulted in municipal funding decreasing by $2.69M from $9.58M to $6.89M.

The delivery of the capital works program by the end of the Financial Year is still subject to the timing of procurement processes and availability of contractors and supplies.

Loan Borrowings

City officers have reviewed the City's new borrowings for the 2023/2024 Financial Year. Advice has been obtained from the Department of Local Government, Sport and Cultural Industries (DLGSC) that the proposed changes to loan borrowings will require advertising, due to the change in purpose of the loans.

The proposal is to streamline the City's loan borrowings from eight loans to three loans. This approach will reduce the amount of loans the City borrows resulting in a reduction of administration time and set up costs.

As a result of the reduction to the number of loans, the City is required to amend the purpose of these loans providing a high level summary to describe the purpose, rather than a detailed description. This approach is in keeping with the advice provided by the DLGSC and the City will ensure that future borrowings are described in a higher level of detail.

In accordance with section 6.20(3) of the *Local Government Act 1995*, the City is required to advertise any changes to its proposed borrowings for one month.

The City adopted the following loans as part of the 2023/2024 Annual Budget:

Adopted Budget Loan Description	Loan Type	Loan Term	Adopted Current Budget Loan Amount ($)
2023/24 Road Upgrades	Principal & Interest (Variable)	10 years	$ 950,000
2023/24 Road Reseal	Principal & Interest (Variable)	10 years	$ 1,600,000
2023/24 Parks & Reserves Upgrades	Principal & Interest (Variable)	10 years	$ 600,000
BR Rushton Park North Pavilion Roof	Principal & Interest (Variable)	10 years	$ 250,000
Coodanup Foreshore	Principal & Interest (Variable)	10 years	$ 1,200,000
Cinema HVAC Replacement	Principal & Interest (Variable)	10 years	$ 100,000
Smart Street Mall	Principal & Interest (Variable)	10 years	$ 400,000
2022/23 Capital Carryovers	Principal & Interest (Variable)	10 years	$ 2,342,854
Adopted Budget Loan Total			**$ 7,442,854**

Following the completion of the Mid Year Budget Review process and based on the recommendations from the DLGSC, it is proposed that the 2023/2024 loan descriptions and loan amounts be amended to the following:

Proposed Loan Description	Loan Type	Loan Term	Proposed Loan Amount ($)
Roads & Drainage Program	Principal & Interest (Variable)	10 years	$ 2,364,522
Parks & Reserves Program	Principal & Interest (Variable)	10 years	$ 3,439,391
Building Renewal & Upgrades Program	Principal & Interest (Variable)	10 years	$ 1,408,562
Proposed Budget Loan Total			**$ 7,212,475**

The review identified that $230,379 of the new 2023/2024 borrowings related to the 2022/2023 capital carryover projects. These loan borrowings were taken up in the 2023 financial year and were classified as unspent borrowings that were carried forward into the 2023/2024 year. The $230,379 will be utilised from unspent borrowings from 2023.

Statutory Environment

Local Government (Financial Management) Regulations 1996 regulation 33A – Review of budget

33A. Review of budget
(1) Between 1 January and the last day of February in each financial year a local government is to carry out a review of its annual budget for that year.
(2A) The review of an annual budget for a financial year must —

(a) consider the local government's financial performance in the period beginning on 1 July and ending no earlier than 31 December in that financial year; and
(b) consider the local government's financial position as at the date of the review; and
(c) review the outcomes for the end of that financial year that are forecast in the budget; and
(d) include the following —
(i) the annual budget adopted by the local government;
(ii) an update of each of the estimates included in the annual budget;
(iii) the actual amounts of expenditure, revenue and income as at the date of the review;
(iv) adjacent to each item in the annual budget adopted by the local government that states an amount, the estimated end-of-year amount for the item.
(2) The review of an annual budget for a financial year must be submitted to the council on or before 31 March in that financial year. (3) A council is to consider a review submitted to it and is to determine whether or not to adopt the review, any parts of the review or any recommendations made in the review.*

Local Government Act 1995

(3) Where a local government has exercised a power to borrow and —
(a) it does not wish to proceed with the performance of the function or the exercise of the power for which the power to borrow was exercised; or
(b) after having completed the performance of the function or the exercise of the power for which the power to borrow was exercised, any part of the money borrowed, credit obtained or financial accommodation arranged has not been expended or utilized,

the local government may resolve to expend the money or utilize the credit or financial accommodation for another purpose if one month's local public notice is given of the proposed change of purpose. **

**Absolute majority required.*

Policy Implications

Nil.

Financial Implications

City officers have found savings to ensure that there is an expected surplus in order for Council to reimburse the Asset Management Reserve and complete the Eastern Foreshore renewal works. There is no negative financial impact as a result of the Mid Year Budget Review.

Risk Analysis

The Mid Year Budget Review is required to be adopted by 31 March 2024. A delay in adopting the review would result in non-compliance with regulation 33A of the *Local Government (Financial Management) Regulations 1996*.

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

Conclusion

A Mid Year Budget Review has been undertaken in accordance with the *Local Government (Financial Management) Regulations 1996*. This report presents the results of the Review for the period 1 July 2023 to 31 January 2024 and highlights the significant positive and negative variations that require budget amendment.

This report recommends that the Council notes the results of the Mid Year Budget Review, and by absolute majority decision, approves the recommended budget amendments required to the 2023/2024 Budget as a result of the Review.

In addition, Council is requested to approve the advertising amendments to the City's borrowings as required under section 6.20(3) of the *Local Government Act 1995*.

NOTE:

- Refer ***Attachment 5.1 Statement of Financial Activity – Budget Review***
  Attachment 5.2 Budget Review Capital Acquisition Adjustments

RECOMMENDATION

That Council:

1. **Notes the 2023/2024 Mid Year Budget Review as per Attachment 5.1 Statement of Financial Activity – Budget Review and Attachment 5.2 Budget Review Capital Acquisition Adjustments.**

2. **Adopts* the 2023/2024 Budget Review as outlined in Attachment5.1 Statement of Financial Activity – Budget Review and Attachment 5.2 Budget Review Capital Acquisition Adjustments.**

3. **Notes the adopted borrowings as set out in the 2023/2024 Annual Budget approved by Council on 25 July 2023:**

Adopted Budget Loan Description	**Loan Type**	**Loan Term**	**Adopted Current Budget Loan Amount ($)**
2023/24 Road Upgrades	**Principal & Interest (Variable)**	**10 years**	**$ 950,000**
2023/24 Road Reseal	**Principal & Interest (Variable)**	**10 years**	**$ 1,600,000**
2023/24 Parks & Reserves Upgrades	**Principal & Interest (Variable)**	**10 years**	**$ 600,000**
BR Rushton Park North Pavilion **Roof**	**Principal & Interest (Variable)**	**10 years**	**$ 250,000**
Coodanup Foreshore	**Principal & Interest (Variable)**	**10 years**	**$ 1,200,000**
Cinema HVAC Replacement	**Principal & Interest (Variable)**	**10 years**	**$ 100,000**
Smart Street Mall	**Principal & Interest (Variable)**	**10 years**	**$ 400,000**
2022/23 Capital Carryovers	**Principal & Interest (Variable)**	**10 years**	**$ 2,342,854**
Adopted Budget Loan Total			**$ 7,442,854**

4. **Approves* the amendments to the City of Mandurah borrowings as a result of the 2023/2024 Budget Review as set out in the table below:**

Proposed Loan Description	Loan Type	Loan Term	Proposed Loan Amount ($)
Roads & Drainage Program	**Principal & Interest (Variable)**	**10 years**	**$ 2,364,522**
Parks & Reserves Program	**Principal & Interest (Variable)**	**10 years**	**$ 3,439,391**
Building Renewal & Upgrades Program	**Principal & Interest (Variable)**	**10 years**	**$ 1,408,562**
Proposed Budget Loan Total			**$ 7,212,475**

5. **Authorises to the Chief Executive Officer to give one month's local public notice setting out the proposed change of purpose in accordance with section 6.20(3) of the *Local Government Act 1995.***

ABSOLUTE MAJORITY REQUIRED



Budget Review

2023-2024

CITY OF MANDURAH

CITY OF MANDURAH

BUDGET REVIEW REPORT

FOR THE PERIOD ENDED 31 JANUARY 2024

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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CITY OF MANDURAH
STATEMENT OF BUDGET REVIEW
(NATURE OR TYPE)
FOR THE PERIOD ENDED 31 JANUARY 2024

		Budget v Actual			Predicted		
	Note	Adopted Budget	Current Budget (a)	YTD Actual (b)	Variance Permanent (c)	Year End (a)+(c)	
OPERATING ACTIVITIES		$		$	$	$	
Net current assets at start of financial year surplus/(deficit)	4.5.4	600,000	600,000	1,018,972	418,972	1,018,972	▲
Revenue from operating activities (excluding rates)							
Specified area rates		458,020	458,020	459,031	1,011	459,031	▲
Operating grants, subsidies and contributions	4.1.1	7,221,456	7,230,142	1,819,920	(3,331,654)	3,898,488	▼
Fees and charges	4.1.2	30,922,352	30,922,352	25,520,421	738,970	31,661,322	▲
Interest earnings	4.1.3	3,740,558	3,740,558	2,969,284	209,442	3,950,000	▲
Other revenue	4.1.4	66,631	66,631	105,337	15,000	81,631	▲
Profit on asset disposals		0	0	37,140	0	0	
		42,409,017	42,417,703	30,911,133	(2,367,231)	40,050,472	
Expenditure from operating activities							
Employee costs	4.2.1	(55,125,043)	(55,360,569)	(30,126,717)	130,932	(55,229,637)	▼
Materials and contracts	4.2.2	(58,354,242)	(58,077,458)	(29,628,078)	(838,707)	(58,916,165)	▲
Utility charges	4.2.3	(4,627,517)	(4,627,517)	(1,577,569)	(2,976)	(4,630,493)	▲
Depreciation on non-current assets	4.2.4	(33,084,683)	(33,084,683)	(19,646,317)	0	(33,084,683)	
Interest expenses	4.2.5	(1,125,625)	(1,125,625)	(706,257)	0	(1,125,625)	
Insurance expenses	4.2.6	(1,566,711)	(1,566,711)	(892,870)	(125,000)	(1,691,711)	▲
Other expenditure	4.2.7	0	0	(1,946)	0	0	
		(153,883,821)	(153,842,563)	(82,579,754)	(835,751)	(154,678,314)	
Non-cash amounts excluded from operating activities	4.5.5	33,869,873	33,869,873	19,901,159	0	33,869,873	
Amount attributable to operating activities		(77,004,931)	(76,954,987)	(30,748,491)	(2,784,010)	(79,738,997)	
INVESTING ACTIVITIES							
Non-operating grants, subsidies and contributions	4.3.1	15,177,820	17,034,117	1,893,613	1,293,632	18,327,749	▲
Purchase land and buildings	4.4.1	(11,570,935)	(13,810,103)	(5,842,908)	506,807	(13,303,296)	▲
Purchase plant and equipment	4.4.2	(5,880,134)	(5,880,134)	(1,278,535)	0	(5,880,134)	
Purchase furniture and equipment	4.4.3	(41,461)	(54,586)	(17,686)	0	(54,586)	
Purchase and construction of infrastructure-roads	4.4.4	(15,048,272)	(16,674,261)	(3,889,042)	535,091	(16,139,170)	▲
Purchase and construction of infrastructure-other	4.4.5	(14,260,919)	(14,712,706)	(4,454,157)	474,451	(14,238,255)	▲
Proceeds from disposal of assets	4.3.2	2,529,095	2,529,095	128,322	(40,711)	2,488,384	▼
		(29,094,806)	(31,568,578)	(13,460,393)	2,769,269	(28,799,308)	
Non-cash amounts excluded from investing activities	4.4.7	500,000	500,000	(27,253)	0	500,000	
Amount attributable to investing activities		(28,594,806)	(31,068,578)	(13,487,646)	2,769,269	(28,299,308)	
FINANCING ACTIVITIES							
Repayment of debentures	4.4.6	(4,316,708)	(4,316,708)	(3,269,136)	(467,016)	(4,783,724)	▲
Principal elements of interest bearing liability payments	4.5.6	(551,074)	(551,074)	(533,111)	(173,928)	(725,002)	▲
Principal elements of finance lease payments	4.5.7	(512,978)	(512,978)	(315,366)	35,925	(477,053)	▼
Proceeds from new borrowings	4.3.3	7,442,854	7,442,854	0	(230,379)	7,212,475	▼
Unspent loans utilised	4.3.4	1,427,938	1,647,280	0	230,379	1,877,659	▲
Proceeds from new interest earning liabilities	4.5.8	645,000	645,000	15,376	65,000	710,000	▲
Transfers to cash backed reserves (restricted assets)	4.5.1	(6,126,703)	(6,567,599)	0	(3,332,673)	(9,900,272)	▲
Transfers from cash backed reserves (restricted assets)	4.5.2	14,884,557	17,579,939	0	4,045,744	21,625,683	▲
Amount attributable to financing activities		12,892,886	15,366,714	(4,102,237)	173,052	15,539,766	
Budget deficiency before general rates		(92,706,851)	(92,656,851)	(48,338,374)	158,311	(92,498,540)	
Estimated amount to be raised from general rates	4.5.3	92,216,383	92,216,383	92,431,730	282,157	92,498,540	▲
Closing funding surplus(deficit)	3 (c)	**(490,468)**	**(440,468)**	**44,093,356**	**440,468**	**0**	▲

1. BASIS OF PREPARATION

The budget review has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16* which would have required the City of Mandurah to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this budget review have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget review has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY
All funds through which the City of Mandurah controls resources to carry on its functions have been included in the financial statements forming part of this budget review.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements.

CRITICAL ACCOUNTING ESTIMATES
The preparation of a budget review in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

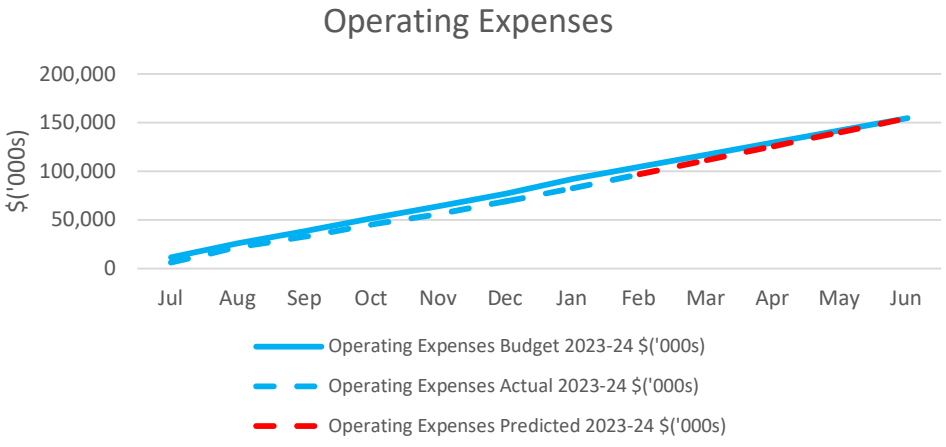
The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

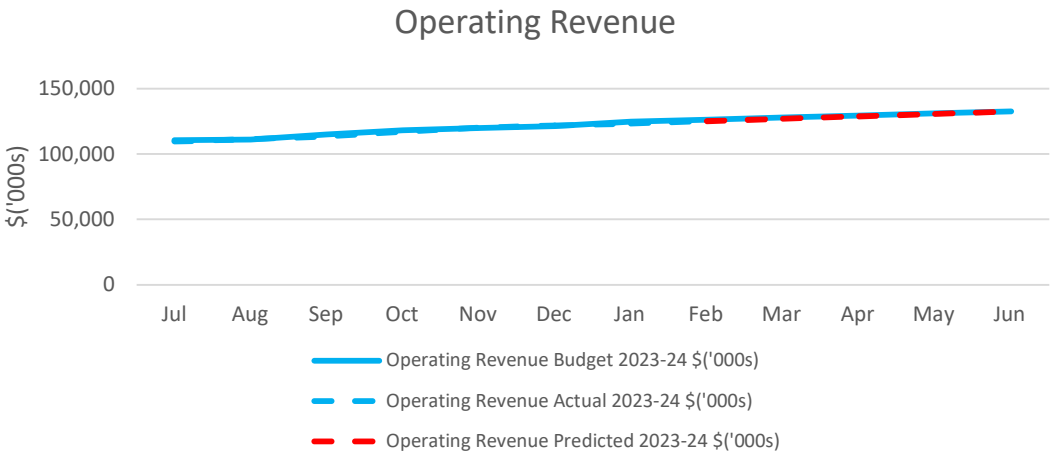
ROUNDING OFF FIGURES
All figures shown in this budget review are rounded to the nearest dollar.

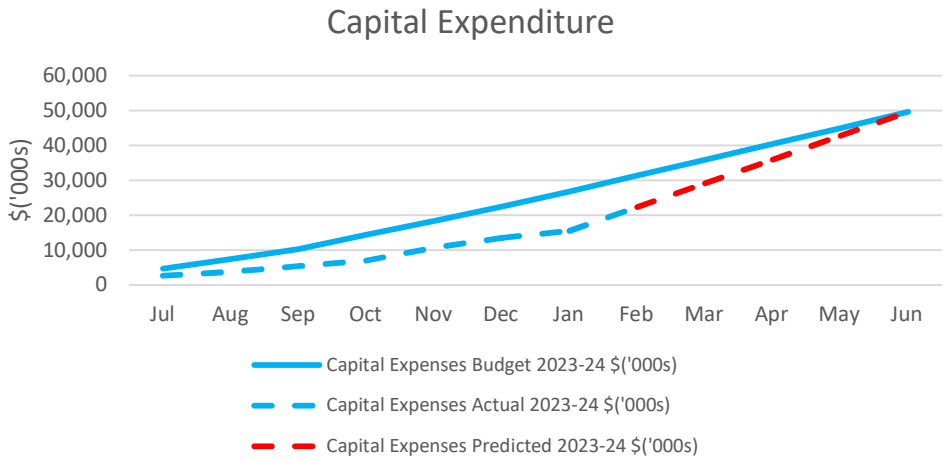
2023-24 ACTUAL BALANCES
Balances shown in this budget review report as YTD Actual are as forecast at the time of budget review preparation and are subject to final adjustments.

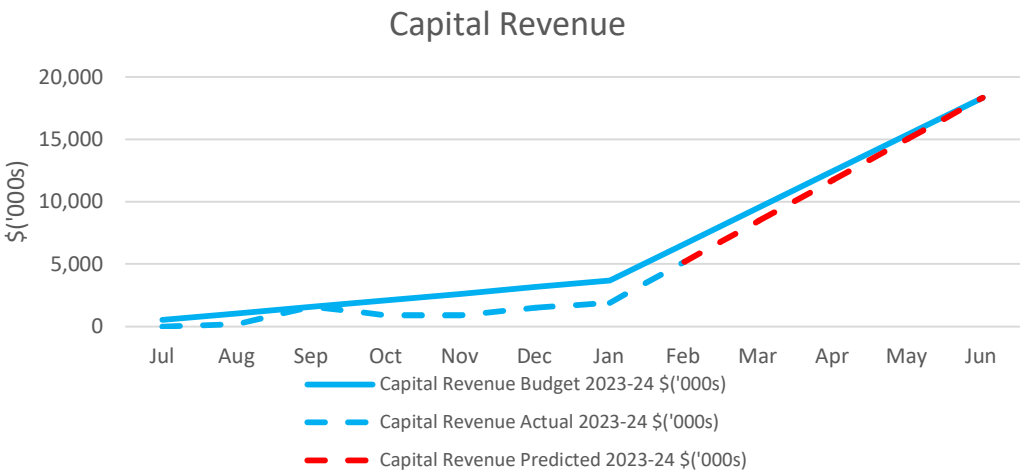
BUDGET COMPARATIVE FIGURES
Unless otherwise stated, the budget comparative figures shown in the budget review relate to the original budget estimate for the relevant item of disclosure.

2. SUMMARY GRAPHS - BUDGET REVIEW









This information is to be read in conjunction with the accompanying financial statements and notes.

3 NET CURRENT FUNDING POSTION

EXPLANATION OF DIFFERENCE IN NET CURRENT ASSETS AND SURPLUS/(DEFICIT)

Operating activities excluded from budgeted deficiency
When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

(a) Operating activities excluded from budgeted deficiency

The following non-cash revenue or expenditure has been excluded from operating activities within the Rate Setting Statement.

	Actuals - Used for Budget 30 June 2023	Audited Actuals 30 June 2023	Adopted Budget 30 June 2024	Actual 31 January 2024
Adjustments to operating activities			$	$
Less: Profit on asset disposals	(209,143)	(134,365)	0	(37,140)
Less: Movement in non-current pensioner deferred rates	(181,836)	(25,354)	0	(71,512)
Less: Fair value adjustments to financial assets at fair value through profit and loss	0	9,586	0	0
Less: Movement in liabilities associated with restricted cash	0	63,453	785,190	207,834
Less: Non-cash movement in assets	0	(703,062)	0	
Add: Loss on asset disposals	4,636,167	4,658,768	0	0
Add: Change in accounting policies				
Add: Loss on disposal of assets	0	0	0	0
Add: Movement in non-current lease liability	0	0	0	
Add: Movement in liabilities associated with restricted cash	0	0	0	155,660
Add: Non-cash movements in non-current assets and liabilities	(1,977,061)	418,281	0	0
Add: Depreciation on non-current assets	34,648,383	36,638,351	33,084,683	19,646,317
Non-cash amounts excluded from operating activities	36,916,510	40,925,658	33,869,873	19,901,159

(b) Investing activities excluded from budgeted deficiency

The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Rate Setting Statement in accordance with *Financial Management Regulation 32*.

Adjustments to investing activities				
Less: Movement in unspent non-operating grants liability	(1,144,707)	1,233,118	500,000	(27,253)
Less: Movement in non-current capital grant/contribution liability		0		
Less: Non cash non-operating grants, subsidies and contributions		0		
Less: Grants, subsidies and contributions for assets received in-kind				
Less: Movement in provisions for capital expenditure				
Add: Property, plant and equipment received in-kind		(6,128,951)		
Add: Infrastructure received in-kind				
Non cash amounts excluded from investing activities	(1,144,707)	(4,895,833)	500,000	(27,253)

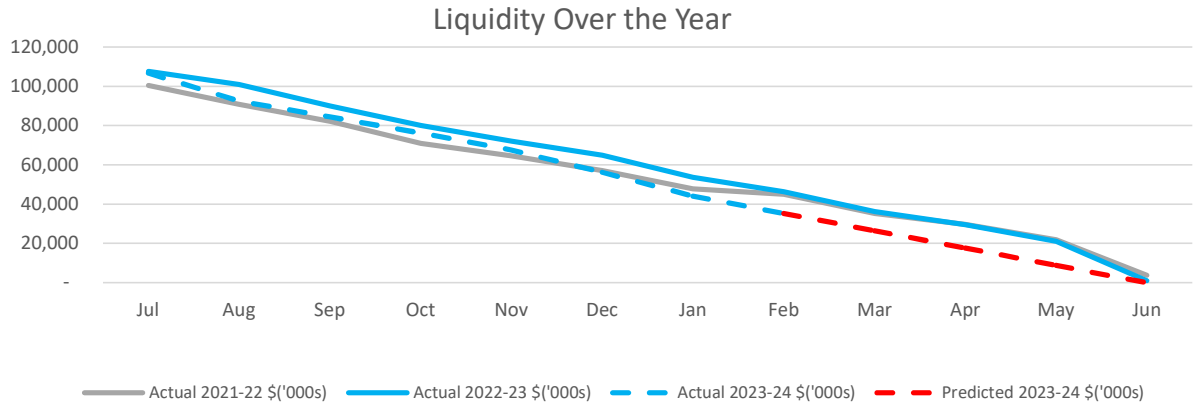
(c) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement.

Adjustments to net current assets				
Less: Restricted cash	(59,187,160)	(62,819,360)	(50,429,303)	(51,819,360)
Less : Current assets not expected to be received at end of year	0	(46,142)	0	(22,101)
Add: Long term borrowings	4,709,990	4,361,670	4,709,990	2,186,497
Add: Lease Liabilities	525,226	210,703	1,034,492	209,831
Add: Interest Earning Liabilities	0	705,954	0	0
Add: Current portion of unspent non-operating grants held in reserve	1,115,424	6,655,696	1,115,424	0
Add: Provisions - employee	4,235,253	4,786,776	5,020,443	4,291,073
Add: Contract liability not expected to cleared at end of year	0	0	0	6,568,497
Add: Other liabilities not expected to cleared at end of year	0	(445,000)	0	(481,004)
Add: Unspent portion of borrowings	(1,738,072)	(2,224,772)	(310,134)	(2,005,430)
Total adjustments to net current assets	(50,339,339)	(48,814,475)	(38,859,088)	(41,071,997)

(d) Composition of estimated net current assets

Current assets				
Cash unrestricted	12,341,203	17,233,390	9,871,622	23,272,325
Cash restricted	70,277,734	52,686,514	59,491,939	62,819,360
Cash - restricted unspent borrowings				
Financial assets - unrestricted	0	46,142	0	0
Financial assets - restricted	0	12,357,618	0	0
Receivables - rates	1,925,935	2,137,344	1,925,935	19,829,126
Receivables - other	1,672,137	2,040,492	1,672,137	8,163,005
Other current assets	1,638,336	4,485,545	1,638,336	4,392,119
Contract assets				
Inventories	493,585	694,556	493,585	445,000
	88,348,930	91,681,601	75,093,554	118,920,934
Less: current liabilities				
Payables	(12,753,429)	(19,787,860)	(10,207,343)	(15,096,160)
Contract liabilities	0	(108,453)	0	0
Unspent non-operating grants	(8,136,593)	(6,547,243)	(7,036,593)	(6,838,867)
Unspent contribution provision				
Interest bearing liabilities	0	(705,954)	0	(188,219)
Lease liabilities	(525,226)	(210,703)	(1,034,492)	(209,831)
Long term borrowings	(4,709,990)	(4,361,670)	(4,709,990)	(2,186,497)
Provisions	(11,284,353)	(10,126,271)	(13,736,516)	(9,236,007)
	(37,409,591)	(41,848,154)	(36,724,934)	(33,755,581)
Net current assets	50,939,339	49,833,447	38,368,620	85,165,353
Less: Total adjustments to net current assets	(50,339,339)	(48,814,475)	(38,859,088)	(41,071,997)
Closing funding surplus / (deficit)	600,000	1,018,972	(490,468)	44,093,356



3 COMMENTS/NOTES - NET CURRENT FUNDING POSITION (CONTINUED)

SIGNIFICANT ACCOUNTING POLICIES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities.

FINANCIAL ASSETS AT AMORTISED COST

The City of Mandurah classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The City of Mandurah applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

CONTRACT ASSETS

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

CURRENT AND NON-CURRENT CLASSIFICATION

An asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City of Mandurah's operational cycle. In the case of liabilities where the City of Mandurah does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City of Mandurah's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the City of Mandurah prior to the end of the financial year that are unpaid and arise when the City of Mandurah becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

PREPAID RATES

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City of Mandurahrecognises revenue for the prepaid rates that have not been refunded.

EMPLOYEE BENEFITS

Short-Term Employee Benefits

Provision is made for the City of Mandurah's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City of Mandurah's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current of financial trade and other payables in the statement position. City of Mandurah's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

PROVISIONS

Provisions are recognised when the City of Mandurah has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

CONTRACT LIABILITIES

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the City of Mandurah are recognised as a liability until such time as the City of Mandurah satisfies its obligations under the agreement.

4. PREDICTED VARIANCES

Comments/Reason for Variance	Variance $ Permanent
4.1 OPERATING REVENUE (EXCLUDING RATES)	
4.1.1 OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS	
Reduction in Financial Assistance Grant	(3,381,353)
Reduction in recognition of Transform Mandurah Grant	(143,725)
Reduction in Halls Head Recreation Centre contribution	(85,325)
Reduction in Mandurah Assertive Outreach Trial Grant	(62,500)
Increase in Reimbursements	70,325
Increase in Christmas Lights Trail Grant	50,000
Increase in Contributions	30,728
Additional overall minor variances within business units	190,197
4.1.2 FEES AND CHARGES	
Reduction in Parking Management revenue	(102,060)
Reduction in Illuminated Street Signs revenue	(90,709)
Reduction in Building Services revenue	(59,639)
Decrease for MARC Café, Programs and Health & Fitness revenue	(35,000)
Increase in Refuse Collection revenue	347,235
Increase in Marina revenue	245,170
Increase in Development Compliance Swimming Pool Inspection revenue	232,770
Increase in Waste Transfer revenue	115,000
Other overall minor variances within business units.	86,203
4.1.3 INTEREST EARNINGS	
Increase in interest earned due to raised interest rates	209,442
4.1.4 OTHER REVENUE	
Additional overall minor variances within business units	15,000
Predicted Variances Carried Forward	**(2,368,241)**

4. PREDICTED VARIANCES

Comments/Reason for Variance	Variance $ Permanent
Predicted Variances Brought Forward	**(2,368,241)**
4.2 OPERATING EXPENSES	
4.2.1 EMPLOYEE COSTS	
Additional Other Employee Costs for employment advertising	(26,066)
Reduction in Other Employee Costs for recruitment costs	28,841
Additional Other Employee Costs for workers compensation	(21,195)
Increase in casual labour	(77,195)
Overall increase in Salary and Wages	(1,466,078)
Reduction related to impact of vacancies	2,115,230
Increase in Program Labour for Recreation Centres	(67,353)
Increase in Employer Superannuation Contribution	(7,346)
Increase in Statutory Superannuation Contribution	(119,057)
Decrease in direct labour allocated to projects as per staff allocation in salary budget - offset by increase in contractors	287,975
Increase in direct labour recovery for time recovered from job costed labour - aligned to hours available	(427,891)
Increase in oncost labour expense and recovery - aligned with increase in direct labour allocated to projects	(210,519)
Other decreases for Other Employee Costs	121,586
4.2.2 MATERIAL AND CONTRACTS	
Increase in budget for street tree pruning combined with adjustment of direct labour costs	(214,994)
Increase in budget for dredging completion - Port Mandurah and Mandurah Ocean Marina	(393,233)
Increase in budget for use of sub contract labour hire given internal vacancies.	(92,089)
Increase in budget required for Sand Bypassing	(192,988)
Increase in budget for reactive works on street lighting	(35,540)
Increase in Furniture budget required for office furniture purchases	(125,000)
Increase in Crab Fest general operations and materials - Funded from grants and sponsorship	(67,500)
Increase in Christmas Lights Trail general operations and materials - largely funded from grants and contributions	(65,299)
Increase in distributor/arterial road tree planting	(55,919)
Increase in boardwalk costs due to unexpected costs associated with the deterioration of the Eastern Foreshore boardwalk	(49,894)
Overall increase in consultants costs for Waterways	(45,664)
Increase in scheduled maintenance on Mandurah Road, Rushton Park and Milgar Street Park	(115,601)
Increase in budget for City Centre Cleaning and Path Maintenance	(67,702)
Bushland Management Activation - $300,000 per year - Adjusted to align with adopted resolution	53,254
Decrease to fund transfer to Transform Mandurah Funding Program Reserve	74,345
Decrease in budget as barrier proposed for South Harbour of the Marina is not likely to be installed this financial year	80,000
Decrease in Mandurah Assertive Outreach Trial budget due to contract with St Pats to deliver project being finalised	87,000
Decrease in CEO Corporate Project to fund Thrombolites Project	90,000
Overall decrease in Mosquito Control Services	86,007
Decrease in heavy patching for 23/24 financial year as program develops	109,711
Funds moved from job costing expenses and internal plant charges to materials and contracts as a result of less internal labour/plant being available due to vacancies.	202,459
Decrease in Path Weed Eradication	113,499
Overall minor adjustments to materials and contracts.	(213,558)
4.2.3 UTILITY CHARGES	
Overall minor adjustment to utilities.	(2,976)
4.2.4 DEPRECIATION (NON CURRENT ASSETS)	
Nil	0
4.2.5 INTEREST EXPENSES	
Nil	0

4. PREDICTED VARIANCES

Comments/Reason for Variance		Variance $ Permanent
4.2.6 INSURANCE EXPENSES		
	Additional Work Comp invoices to be paid in 2023/24 from prior year claims.	(125,000)
4.2.7 OTHER EXPENDITURE		
	Nil	0
4.2.8 LOSS ON ASSET DISPOSAL		
	Nil	0
	Predicted Variances Carried Forward	**(3,203,992)**

4. PREDICTED VARIANCES

Comments/Reason for Variance	Variance $ Permanent
Predicted Variances Brought Forward	**(3,203,992)**
4.3 CAPITAL REVENUE	
4.3.1 NON OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS	
23-24 MPAC Flytower Roof and Cladding Renewal: Decreased due to reallocation of LRCI Phase 4 grant funding	(150,000)
23-24 RS Thisbe Drv: Increased due to additional Direct Grant funding	60,000
23-24 RS Dior Place: Increased due to addtional Direct Grant funding	19,218
SL Old Coast Road/McLarty Road/Leeward Road Ent: Increase in Blackspot Grant funding	92,578
SL Lakes Road/Murdoch Drive: Increase in Blackspot Grant funding	16,869
Miscellaneous Equipment: Increase in contributions due to gifted assets from DFES	176,589
SP Halls Head PSP: Increase due to additional DoT funding	201,145
MARC Roof Repairs: Increased due to LRCI Phase 4A grant funding allocation	877,524
Minor overall adjustments in grant funding in capital projects	(291)
4.3.2 PROCEEDS FROM DISPOSAL OF ASSETS	
Budget adjusted for plant and equipment sold for less than originally budgeted.	(40,711)
4.3.3 PROCEEDS FROM NEW DEBENTURES	
Loan proceeds budgeted in current year actually taken out last year	(230,379)
4.3.4 PROCEEDS FROM UNUTILISED LOANS	
Loan proceeds budgeted in current year actually taken out last year	230,379
Predicted Variances Carried Forward	**(1,951,071)**

4. PREDICTED VARIANCES

Comments/Reason for Variance		Variance $ Permanent
	Predicted Variances Brought Forward	**(1,951,071)**
4.4 CAPITAL EXPENSES		
4.4.1 LAND AND BUILDINGS	Refer to Attachment 2.2 for details on Budget Review adjustments required.	506,807
4.4.2 PLANT AND EQUIPMENT	No budget adjustments required for Plant and Equipment at Budget Review	0
4.4.3 FURNITURE AND EQUIPMENT	No budget adjustments required for Furniture and Equipment at Budget Review	0
4.4.4 INFRASTRUCTURE ASSETS - ROADS	Refer to Attachment 2.2 for details on Budget Review adjustments required.	535,091
4.4.5 INFRASTRUCTURE ASSETS - OTHER	Refer to Attachment 2.2 for details on Budget Review adjustments required.	474,451
4.4.6 REPAYMENT OF DEBENTURES	Increase in loans principal repayment due to off set facility	(467,016)
4.4.7 NON-CASH AMOUNT EXCLUDED FROM INVESTING ACTIVITIES	Nil	0
	Predicted Variances Carried Forward	**(901,738)**

4. PREDICTED VARIANCES

Comments/Reason for Variance		Variance $ Permanent
	Predicted Variances Brought Forward	**(901,738)**
4.5 OTHER ITEMS		
4.5.1 TRANSFER TO RESERVES (RESTRICTED ASSETS)		
	Transform Mandurah Funding Program Reserve	(73,456)
	Asset Management Reserve: Allocation of 2022/23 surplus	(418,972)
	Asset Management Reserve: Allocation of 2023/24 Budget Review surplus	(2,856,169)
	Asset Management Reserve: Reduction of Transfer In for Capital projects	15,924
4.5.2 TRANSFER FROM RESERVES (RESTRICTED ASSETS)		
	Asset Management Reserve - Capital projects	208,574
	Building Reserve - Capital projects reduction in Transfer Out	(13,016)
	Sustainability Reserve - Capital projects	41,688
	Sanitation Reserve - Capital projects reduction in Transfer Out	(31,708)
	Waterways Reserve - Dredging	131,868
	Unspent Grants & Contributions Reserve - 2022/23 Financial Assistance Grants	3,567,273
	Specified Area Rates - Port Mandurah Canals - Dredging	213,012
	Specified Area Rates - Mandurah Ocean Marina - Dredging	48,076
	City Centre Land Acquisition Reserve - Capital projects reduction in Transfer Out	(120,023)
		0
4.5.3 RATE REVENUE		
	Increase in Rate Revenue	282,157
	Increase in Specified Area Rate Revenue	1,011
4.5.4 OPENING FUNDING SURPLUS(DEFICIT)		
	Difference between adopted budget opening surplus and actual surplus as at 30 June 2023	418,972
4.5.5 NON-CASH WRITE BACK OF PROFIT (LOSS)		
	Nil	0
4.5.6 PRINCIPAL ELEMENTS OF INTEREST BEARING LIABILITY PAYMENTS		
	Increase in TechOne lease repayments due new leases on last quarter	(173,928)
4.5.7 PRINCIPAL ELEMENTS OF FINANCE LEASE PAYMENTS		
	Slight reduction in lease repayments due to updated lease's schedule	35,925
4.5.8 PROCEEDS FROM INTEREST BEARING LIABILITY PAYMENTS		
	Increase due to higher implementation costs recoup during the year	65,000
Total Predicted Variances as per Annual Budget Review		**440,469**

5. BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
	Budget Adoption		Opening Surplus(Deficit)				(490,468)
501129-6250-1045-61129	Trails Project	July FR G.4/8/23	Capital Expenses			(23,387)	(513,855)
	Trails Project	July FR G.4/8/23	Other: Transfer Out of Reserve		23,387		(490,468)
501187-6250-1045-61129	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Capital Expenses		10,000		(480,468)
	23-24 Dawesville Channel SE Foreshore Upgrade	July FR G.4/8/23	Other: Transfer Out of Reserve			(10,000)	(490,468)
12000-5820-215061129	Chalets Maintenance - Chalets	July FR G.4/8/23	Operating Expenses		17,640		(472,828)
New-6600-1045-61129	Replacement of Shade Sail - Marina Chalets	July FR G.4/8/23	Capital Expenses			(17,640)	(490,468)
700608-6600-1045-xxxxx	23-24 SF Keith Holmes Reserve	August FR G.7/9/23	Capital Expenses			(11,567)	(502,035)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	August FR G.7/9/23	Capital Expenses		11,567		(490,468)
750758-6100-1045-61129	PBSRC Small Grant - CSRFF	August FR G.7/9/23	Capital Expenses			(5,000)	(495,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		5,000		(490,468)
New-6600-1045-61129	Milgar Reserve BMX Starting Gate	August FR G.7/9/23	Capital Expenses			(114,000)	(604,468)
930044-6500-1045-61129	23-24 CSRFF Program - Small Grants	August FR G.7/9/23	Capital Expenses		38,000		(566,468)
700612-6600-1045-xxxxx	23-24 FR Island Point	August FR G.7/9/23	Capital Expenses		38,000		(528,468)
New-6600-1045-61129	Contribution from Mandurah BMX Club	August FR G.7/9/23	Capital Revenue		38,000		(490,468)
New-6600-1045-61129	Thompson Street Netball Court Resurface	August FR G.7/9/23	Capital Expenses			(120,000)	(610,468)
	Asset Management Reserve	August FR G.7/9/23	Other: Transfer Out of Reserve		120,000		(490,468)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Expenses			(2,125,728)	(2,616,196)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Capital Revenue			(49,429)	(2,665,625)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Unutilised Loans		221,719		(2,443,906)
	Capital Works 22/23 Carryovers Reconciliation	August FR G.7/9/23	Other: Transfer Out of Reserve		1,953,438		(490,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		50,000		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(2,763)	(443,231)
501181-6250-1045-41403	TM Estuary Road Delineation	September FR G.12/10/23	Capital Revenue		2,763		(440,468)
	Adopted Budget 23/24 Asset Management Reserve	September FR G.12/10/23	Other: Transfer into Reserve			(412,015)	(852,483)
	Adopted Budget 23/24 Culture Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		213,495		(638,988)
	Adopted Budget 23/24 Building Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		24,260		(614,728)
	Adopted Budget 23/24 Sustainability Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		74,260		(540,468)
	Adopted Budget 23/24 City Centre Land Acquisition Reserve	September FR G.12/10/23	Other: Transfer Out of Reserve		100,000		(440,468)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Unutilised Loans			(2,377)	(442,845)
	Capital Works 22/23 Carryovers Reconciliation	September FR G.12/10/23	Other: Transfer Out of Reserve		2,377		(440,468)

5. BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
400016-6100-1263-41452	MMFC Upgrade Rushton North Pav (CSRFF) - Buildi	September FR G.12/10/23	Capital Revenue		125,000		(315,468)
	Building Reserve	September FR G.12/10/23	Other: Transfer Into Reserve			(125,000)	(440,468)
750687-6100-1045-61129	22-23 LED Building Plan	October FR G.13/11/23	Capital Expenses			(8,000)	(448,468)
750696-6100-1045-61129	MPAC - External Steelwork	October FR G.13/11/23	Capital Expenses		8,000		(440,468)
700587-6600-1045-61129	23-24 BW Westview Parade Foreshore Boardwalk Renewal	October FR G.13/11/23	Capital Expenses			(47,750)	(488,218)
700585-6600-1045-61001	23-24 BW Henson St Beach Access	October FR G.13/11/23	Capital Expenses		47,750		(440,468)
820196-6700-1045-61129	23-24 Washer/Dryer Stackers at Pens	October FR G.13/11/23	Capital Expenses			(13,125)	(453,593)
127011-5840-2150-61129	Miscellaneous - Marina	October FR G.13/11/23	Operating Expenses		13,125		(440,468)
750688-6100-1045-61129	22-23 MPAC Internal Refurb	October FR G.13/11/23	Capital Expenses			(52,550)	(493,018)
750735-6100-1045-61129	23-24 MPAC Minor Renewal & Upgrade Works	October FR G.13/11/23	Capital Expenses		52,550		(440,468)
750759-6100-1045-61129	23-24 CASM Lighting	October FR G.13/11/23	Capital Expenses			(51,848)	(492,316)
102711-4200-1507-61129	CASM - Cultural Development	October FR G.13/11/23	Operating Expenses		5,000		(487,316)
750759-6100-1045-41403	23-24 CASM Lighting Grant Revenue	October FR G.13/11/23	Capital Revenue		46,848		(440,468)
750760-6100-1045-61129	23-24 Air-Conditioners Council Civic Building	October FR G.13/11/23	Capital Expenses			(14,180)	(454,648)
114002-5570-1083-61129	Civic Centre - Facility Maintenance	October FR G.13/11/23	Operating Expenses		14,180		(440,468)
700595-6600-1045-xxxxx	23-24 PR Falcon Reserve	November G.14/12/23	Capital Expenses			(14,500)	(454,968)
700485-6600-1045-xxxxx	Bortolo Park Drainage Basin	November G.14/12/23	Capital Expenses			(55,000)	(509,968)
700596-6600-1045-xxxxx	23-24 PR Parks Furniture Renewal	November G.14/12/23	Capital Expenses			(13,000)	(522,968)
700610-6600-1045-xxxxx	23-24 Drinking Fountain Renewal	November G.14/12/23	Capital Expenses			(4,000)	(526,968)
700594-6600-1045-xxxxx	23-24 PR BBQ Renewal Program	November G.14/12/23	Capital Expenses			(1,200)	(528,168)
700601-6600-1045-xxxxx	23-24 PGR Abraham France	November G.14/12/23	Capital Expenses			(17,000)	(545,168)
700603-6600-1045-xxxxx	23-24 PGR Coodanup Community Centre	November G.14/12/23	Capital Expenses			(4,300)	(549,468)
700604-6600-1045-xxxxx	23-24 PGR Floribunda Park Stage 1	November G.14/12/23	Capital Expenses			(2,000)	(551,468)
700597-6600-1045-xxxxx	23-24 PR Performing Arts Centre - Retaining Wall	November G.14/12/23	Capital Expenses			(23,000)	(574,468)
New-6600-1045-61129	23-24 Falcon Community Centre - Shade Sail	November G.14/12/23	Capital Expenses			(20,000)	(594,468)
750738-6100-1045-xxxxx	23-24 Automatic Transfer Switch for the MARC Generator	November G.14/12/23	Capital Expenses			(17,000)	(611,468)
750752-6100-1045-xxxxx	23-24 BR Civic Centre HVAC & Roof (Design)	November G.14/12/23	Capital Expenses		171,000		(440,468)
700607-6600-1045-xxxxx	23-24 SF Floribunda Park	November G.14/12/23	Capital Expenses			(45,000)	(485,468)
911001-6400-1045-xxxxx	23-24 WR South Harbour Paving	November G.14/12/23	Capital Expenses		45,000		(440,468)
700599-6600-1045-xxxxx	23-24 PR Rushton Park	November G.14/12/23	Capital Expenses			(54,000)	(494,468)
700533-6600-1045-xxxxx	2022-23 South Harbour Paving Upgrades	November G.14/12/23	Capital Expenses		54,000		(440,468)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Expenses			(1,823,918)	(2,264,386)

5. BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		1,000,000		(1,264,386)
501235-6250-1045-41403	23-24 RC Peel Street Stage 4	November G.14/12/23	Capital Revenue		506,175		(758,211)
501235-6250-1045-xxxxx	23-24 RC Peel Street Stage 4	November G.14/12/23	Other: Transfer Out of Reserve		317,743		(440,468)
501113-6250-1045-xxxxx	SP Halls Head PSP	November G.14/12/23	Capital Expenses			(700,006)	(1,140,474)
501113-6250-1045-41403	SP Halls Head PSP	November G.14/12/23	Capital Revenue		350,000		(790,474)
501192-6250-1045-xxxxx	23-24 SP Falcon Coastal Shared Path - Stage 1	November G.14/12/23	Capital Expenses		700,006		(90,468)
501192-6250-1045-41403	23-24 SP Falcon Coastal Shared Path - Stage 2	November G.14/12/23	Capital Revenue			(350,000)	(440,468)
501197-6250-1045-xxxxx	23-24 TM White Hill Road	November G.14/12/23	Capital Expenses			(286,666)	(727,134)
501197-6250-1045-41403	23-24 TM White Hill Road	November G.14/12/23	Capital Revenue		186,666		(540,468)
501229-6250-1045-xxxxx	23-24 RS Sedgemere Tce	November G.14/12/23	Capital Expenses		100,000		(440,468)
501162-6250-1045-xxxxx	RS Hill Street, Halls Head	November G.14/12/23	Capital Expenses			(6,463)	(446,931)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		6,463		(440,468)
600196-6200-1045-xxxxx	DR Loton Road/Ashley Terrace Intersection Stage 1	November G.14/12/23	Capital Expenses			(37,767)	(478,235)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		37,767		(440,468)
600193-6200-1045-xxxxx	DR Colonial Court Drainage Upgrade - Stage 1	November G.14/12/23	Capital Expenses			(84,075)	(524,543)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		84,075		(440,468)
501204-6250-1045-xxxxx	23-24 RS Castleward St	November G.14/12/23	Capital Expenses		770		(439,698)
501210-6250-1045-xxxxx	23-24 RS Westbourne Pass	November G.14/12/23	Capital Expenses		74,695		(365,003)
	Transfer into Reserve	November G.14/12/23	Other: Transfer Out of Reserve			-75465	(440,468)
101558-4600-1263-41450	Young Women's Program - Youth Development	December G.8/1/24	Operating Revenue		4200		(436,268)
101558-4600-1263-61001	Young Women's Program - Youth Development	December G.8/1/24	Operating Expenses			(4,200)	(440,468)
100010-4390-1263-61001	Administration - Healthy Communities	December G.8/1/24	Operating Expenses			(4,486)	(444,954)
100010-4390-1263-41400	Administration - Healthy Communities	December G.8/1/24	Operating Revenue		4,486		(440,468)
700611-6600-1045-61001	23-24 FR Fisheries Boatshed (Soldiers Cove Terrace)	December G.8/1/24	Capital Expenses			(7,398)	(447,866)
700590-6600-1045-61001	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	December G.8/1/24	Capital Expenses		7398		(440,468)
700531-6600-1045-xxxxx	2022-23 Falcon Reserve Activation Plan - Implementation	December G.8/1/24	Capital Expenses			(20,000)	(460,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	December G.8/1/24	Capital Expenses		20,000		(440,468)
501175-6250-1045-xxxxx	22-23 TM Discretional Traffic Management	December G.8/1/24	Capital Expenses			(25,000)	(465,468)
910076-6400-1045-xxxxx	Dawesville Foreshore Reserve (Leura Street) Rock Protection	December G.8/1/24	Capital Expenses		25,000		(440,468)
Amended Budget Cash Position as per Council Resolution				0	6,951,803	(6,901,803)	

	Account Description	Adopted Budget	Current Budget	Budget Review	Current v's Budget Review Variance	Comment
Buildings						
750689	Works & Services Building Refurb	555,376	655,376	668,392	(13,016)	Project forecasted to be completed over budget.
750690	Install walls and roof to the Camera Deck at Rushton Main	15,500	15,500	0	15,500	Project external funding not secured. Project reconsidered if external funding is secured.
750694	Tims Thicket Waste Facility - Decommissioning	10,000	10,000	15,000	(5,000)	Design costs have increased slightly. Additional expenditure funded via Waste Reserve.
750696	MPAC - External Steelwork	85,000	77,000	0	77,000	Budget consolidated to 23-24 MPAC Minor Renewal & Upgrade Works (750735).
750702	Civic Building Roof Renewal	66,065	100,665	43,025	57,640	Project completed under budget.
750706	Mandurah Community Museum Roof & Gutters	34,326	67,157	9,333	57,825	Project completed under budget.
750647	Dawesville Community Centre	489,370	418,170	129,188	288,982	Balance of budget transferred to FY23/24 Dawesville Community Centre Project.
750657	MPAC Internal Refurb	27,793	26,553	5,766	20,788	Project completed under budget. Balance of budget consolidated to 23-24 MPAC Minor Renewal & Upgrade Works (750735).
750661	Works & Services Building Refurb	102,805	82,920	69,904	13,016	Project completed under budget. Balance transferred to project Works & Services Building Refurb (750689).
750678	ManPAC RVIF Lighting	266,755	216,283	260,572	(44,289)	Project forecasted to be completed over budget.
750681	MARC Roof Repairs	3,860,829	6,034,628	6,094,628	(60,000)	Project forecasted to be completed over budget.
750729	MPAC Fly Tower and Auditorium Facade Cladding and Roof	98,611	89,731	78,500	11,231	Project completed under budget.
750730	Falcon eLibrary Air Conditioning	144,643	92,554	5,925	86,630	Design completed under budget.
750733	23-24 Cinema HVAC Replacement	224,710	224,710	42,480	182,230	Design completed under budget.
750732	23-24 Dawesville Community Centre	2,247,318	2,247,318	2,536,300	(288,982)	Project budget increased due to balance of budget transfer from Dawesville Community Centre Project (750647).
750740	23-24 MPAC Flytower Roof and Cladding Renewal	168,597	168,597	29,347	139,250	Project completed under budget. Balance of budget consolidated to 23-24 MPAC Minor Renewal & Upgrade Works (750735).
750735	23-24 MPAC Minor Renewal & Upgrade Works	337,131	284,581	712,560	(427,978)	Project budget increased due to consolidation of MPAC projects (750696, 750657, 750740 and 750756).
750737	23-24 Solar Plan	56,175	56,175	45,739	10,436	Project completed under budget.
750742	23-24 BR Billy Dower Youth Centre Flooring	41,561	41,561	13,061	28,500	Project forecasted to be completed under budget.
750746	23-24 BR Falcon Library HVAC	56,175	56,175	150,885	(94,710)	Project forecasted to be completed over budget.
750747	23-24 BR Lions Club of Mandurah Flooring	20,179	20,179	2,179	18,000	Project completed under budget.
750751	23-24 BR Rushton Park North Pavilion Roof	393,307	393,307	230,000	163,307	Project tender awarded under budget.
750752	23-24 BR Civic Centre HVAC & Roof (Design)	231,117	60,117	11,617	48,500	Project completed under budget.
750753	23-24 Site Main Switchboard Program	56,175	56,175	28,000	28,175	Program of works completed under budget.
750756	23-24 MPAC HVAC Renewal (Design)	224,710	224,710	45,000	179,710	Project completed. Balance of budget consolidated to 23-24 MPAC Minor Renewal & Upgrade Works (750735).
750700	Administration Building - Foyer Upgrade	0	12,518	2,650	9,868	Project completed under budget.
750725	Other Buildings Renewal	0	14,390	27,728	(13,338)	Project completed over budget.
750705	22-23 Mandurah Community House	0	16,587	2,970	13,617	Project completed under budget.
Parks		0				
700498	Tickner Reserve Final Stage	70,374	70,374	43,960	26,414	Project completed under budget.
700545	Suncrest Meander Playground	35,000	35,000	43,751	(8,751)	Project completed over budget.
700535	St Ives Boardwalk	94,167	94,167	64,758	29,409	Project forecasted to be completed under budget.
700536	Seascapes boardwalk, steps lookout node	282,503	252,503	192,792	59,711	Project completed under budget.
700534	Riverside Boardwalk	93,901	93,901	77,996	15,905	Project completed under budget.
700494	Pleasant Grove Foreshore	64,132	64,133	38,040	26,092	Project completed under budget.
700529	Observation Deck, Watersun Drive	87,000	87,000	55,100	31,900	Project completed under budget.
700523	Kangaroo Paw Park	34,492	67,142	40,578	26,564	Project completed under budget.
700530	Falcon Bay Stage 5 of 5	377,929	376,849	276,745	100,104	Project forecasted to be completed under budget.
700478	Meadow Springs Golf Course Fence	40,000	40,000	60,000	(20,000)	Project forecasted to be completed over budget.
700582	23-24 Bin Enclosures Upgrade	58,131	58,131	52,242	5,888	Project forecasted to be completed under budget.
700583	23-24 North Mandurah Irrigation Water Supply	182,234	182,234	232,234	(50,000)	Project forecasted to be completed over budget.
700600	23-24 PR Synthetic Turf Renewal	42,186	42,186	37,096	5,090	Project forecasted to be completed under budget.
700612	23-24 FR Island Point	91,330	53,330	27,285	26,045	Project completed under budget.

	Account Description	Adopted Budget	Current Budget	Budget Review	Current v's Budget Review Variance	Comment
700589	23-24 FR Rushton Park - Tennis Centre	129,107	129,107	200,000	(70,893)	Project forecasted to be completed over budget.
700590	23-24 FR Sabina DR Foreshore & Madora Bay Karinga Foreshore	60,930	53,532	42,949	10,583	Project forecasted to be completed under budget.
700591	23-24 FR San Remo Beach & Eros Reserve	39,706	39,706	16,799	22,907	Project forecasted to be completed under budget.
700592	23-24 FR Watersun Beach	86,043	86,043	77,096	8,947	Project forecasted to be completed under budget.
700615	23-24 SF Badgerup Park	60,669	60,669	52,037	8,632	Project completed under budget.
700519	22-23 South East Dawesville - Boundary	0	11,835	154	11,681	Project completed under budget.
700532	22-23 Merlin Street Activation Plan	0	27,769	34,319	(6,550)	Project forecasted to be completed over budget.
Roads						
501130	City Centre Streetscape Upgrades	100,000	120,023	0	120,023	Project delayed pending City Centre Master Plan. Transfer to Reserves.
501135	Resurface of the Driveway to the Mandurah Tennis Club	16,327	16,327	21,578	(5,251)	Project forecasted to be completed over budget.
501136	Senior Citizens Carpark	100,000	88,000	45,268	42,732	Project completed under budget.
501137	Torcello Mews Canal PAW Renewal	30,421	17,542	0	17,542	Project forecasted to be completed under budget.
501139	WMC - Upgrade Recycling Area Stage 1	20,000	20,000	0	20,000	Project to be re-budgeted for completion for 24/25.
501148	RR Olive Road	151,512	70,071	63,401	6,670	Project completed under budget.
501169	RS Stock Road, Parklands	48,200	48,200	68,145	(19,945)	Project forecasted to be completed over budget.
501113	SP Halls Head PSP	773,890	1,344,728	1,752,176	(407,448)	Project budget increased due to consolidation of Trails Project funding (501129).
501127	Falcon Reserve Activation Plan - Stage 3	57,826	171,147	211,823	(40,676)	Project completed over budget.
501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	43,526	39,180	129,180	(90,000)	Project forecasted to be completed over budget.
501129	Trails Project	696,345	720,161	460,161	260,000	$350,000 to be transferred to Halls Head PSP project (501113) to match funding commitment.
501247	23-24 Ormsby Terrace Car Park	68,037	68,037	53,037	15,000	Project forecasted to be completed under budget.
501248	23-24 Sutton Farm - Car Parking	113,680	113,680	43,680	70,000	Project forecasted to be completed under budget.
501188	23-24 WMC Road Reseal	49,100	49,100	9,950	39,150	Project forecasted to be completed under budget.
501191	23-24 CP Stewart Street	48,489	48,489	63,695	(15,206)	Project forecasted to be completed over budget.
501194	23-24 TM Mandurah Tce/Adonis Rd	70,455	70,455	83,152	(12,697)	Project forecasted to be completed over budget.
501195	23-24 TM Meadow Springs Drive Bridge	51,437	51,437	11,437	40,000	Project design completed under budget.
501200	23-24 RR Mayfair Mews	309,729	309,729	16,729	293,000	Road Rehabilitation Program - Project to be re-budgeted for completion for 24/25.
501201	23-24 RR Quarry Way	614,742	614,742	40,742	574,000	Road Rehabilitation Program - Project to be re-budgeted for completion for 24/25.
501203	23-24 RS Balwina Court	90,995	90,995	100,944	(9,949)	Project forecasted to be completed over budget.
501205	23-24 RS Dalby St	65,471	65,471	82,244	(16,773)	Project forecasted to be completed over budget.
501206	23-24 RS Leyburn Drv	224,216	224,216	262,790	(38,574)	Project forecasted to be completed over budget.
501207	23-24 RS Soldiers Cove Tce and Bolton St	146,427	146,427	7,742	138,685	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501209	23-24 RS Thisbe Drv	102,182	102,182	120,237	(18,055)	Project forecasted to be completed over budget.
501211	23-24 RS Cambridge Drv	307,903	307,903	347,203	(39,300)	Project forecasted to be completed over budget.
501212	23-24 RS Carter St	45,347	45,347	53,819	(8,472)	Project forecasted to be completed over budget.
501213	23-24 RS Charon Rd	196,092	196,092	235,772	(39,680)	Project forecasted to be completed over budget.
501217	23-24 RS Everlasting Retreat	201,092	201,092	5,407	195,685	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501218	23-24 RS Glenroy Drv	37,347	37,347	51,418	(14,071)	Project forecasted to be completed over budget.
501219	23-24 RS Harvey View Drv	141,844	141,844	150,316	(8,472)	Project forecasted to be completed over budget.
501220	23-24 RS Hibiscuss Rise	43,347	43,347	3,347	40,000	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501222	23-24 RS Littleton St	220,216	220,216	237,892	(17,676)	Project forecasted to be completed over budget.
501223	23-24 RS Maria Pl	105,657	105,657	4,972	100,685	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501224	23-24 RS Mayfair Mews	112,657	112,657	3,657	109,000	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501225	23-24 RS Quarry Road	221,216	221,216	247,753	(26,537)	Project forecasted to be completed over budget.
501226	23-24 RS Rakoa St	153,906	153,906	4,220	149,686	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501227	23-24 RS Rouse Rd	144,844	144,844	5,159	139,685	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501228	23-24 RS Sandalwood Pde	163,906	163,906	197,808	(33,902)	Project forecasted to be completed over budget.
501230	23-24 RS Skud St	77,533	77,533	98,742	(21,209)	Project forecasted to be completed over budget.
501231	23-24 RS Spinaway Pde	26,285	26,285	36,035	(9,750)	Project forecasted to be completed over budget.
501232	23-24 RS Talbot St	60,409	60,409	74,697	(14,288)	Project forecasted to be completed over budget.

	Account Description	Adopted Budget	Current Budget	Budget Review	Current v's Budget Review Variance	Comment
501233	23-24 RS Thomson St	217,427	217,427	6,742	210,685	Road Reseals Program - Project to be re-budgeted for completion for 24/25.
501234	23-24 RS Wilkins St	107,657	107,657	127,489	(19,832)	Project forecasted to be completed over budget.
501235	23-24 RC Peel Street Stage 4	1,712,021	3,535,939	4,535,939	(1,000,000)	Project forecasted to be completed over budget. Increases in materials and contracts including asphalt, concrete, traffic management. RRG funding is anticipated to be increased by $670,000
501237	23-24 SP Apollo Place	34,313	34,313	10,813	23,500	Project design completed under budget.
501243	23-24 TM Esperance Avenue Pedestrian Refuge	40,111	40,111	50,139	(10,028)	Project forecasted to be completed over budget.
501244	23-24 TM Halls Head Parade & Leighton Road Intersection	75,370	75,370	94,741	(19,371)	Project completed over budget.
501245	23-24 TM Samphire Cove ACROD Bay	24,436	24,436	32,444	(8,008)	Project forecasted to be completed under budget.
501249	23-24 SP Caspar Road	120,551	120,551	156,716	(36,165)	Project forecasted to be completed over budget.
501253	23-24 Dawesville Channel SE Foreshore - Car Park Design	17,659	17,659	11,412	6,246	Project forecasted to be completed under budget.
501257	23-24 Avalon and Madora Bay beach access paths	0	0	60,000	(60,000)	New Project. Beach access paths requires renewal.
501258	23-24 Tims Thicket Waste Facility - Upgrade CCTV	0	0	11,100	(11,100)	New Project. Additional CCTV required for operations of the Waste Facility.
Drainage		0				
600189	DR 130 Mandurah Terrace	25,000	23,903	29,879	(5,976)	Project forecasted to be completed over budget.
600190	DR 30 George Street Drainage Improvement	44,799	43,702	54,628	(10,926)	Project forecasted to be completed over budget.
600195	DR Hopetoun Bend Drainage Upgrade	50,264	50,264	62,830	(12,566)	Project forecasted to be completed over budget.
600198	23-24 DR Mary Street (Stage 1) - Drainage Renewal	274,708	274,708	40,000	234,708	Drainage Renewal Program - Project to be re-budgeted for completion for 24/25.
Coastal & Estuary		0				
910109	Cambria Island Abutment Walls Repair	57,121	57,121	0	57,121	Project completed under budget.
911002	23-24 WR Seashells Seawall	41,356	41,356	29,166	12,190	Design completed under budget.
Other Infrastructure		0				
700053	Lakelands DOS Sports Specific Infrastructure	169,317	169,317	219,317	(50,000)	Project forecasted to be completed over budget.
					(10,312)	Other minor adjustments below $5,000.
Grand Total		**21,008,781**	**25,393,026**	**23,866,366**	**1,516,348**	

6	**SUBJECT:**	Advocacy Framework Review and 2025 Election Priorities
	DIRECTOR:	Chief Executive Officer
	MEETING:	Council Meeting
	MEETING DATE:	26 March 2024

Summary

Council endorsed its current Advocacy Framework in 2021, providing a transparent and accountable approach to advocacy, ensuring that it is delivered in a way that is resource-efficient, responsive and has the most likely chance to see positive change. Following a workshop with Elected Members in late 2023 and a desktop review by City Officers, this report recommends minor changes to the existing Advocacy Framework as detailed in Attachment 6.1.

Aligned with Council's Advocacy Framework (Framework) is the Advocacy Priorities List which captures the relevant resolutions of Council where advocacy is required. Council endorsement is now sought for those advocacy priorities earmarked for the 2025 State and Federal Government elections as outlined in Attachment 6.2.

Disclosure of Interest

Nil

Previous Relevant Documentation

• G.7/12/21	14 December 2021	Council endorsed its advocacy priorities for the 2022 federal election.
• G.9/1/21	19 January 2021	Council endorsed the Advocacy Framework and its 2021 Advocacy Priorities.

Background

The City of Mandurah continues to have good success in its advocacy efforts, with recent notable examples including the Giants of Mandurah project, Dawesville Community Centre, Common Ground and Assertive Outreach.

Council's Advocacy Framework was implemented to provide Council with greater strategic oversight and ongoing input to advocacy priorities and give clear guidance and an overarching structure through which to manage advocacy priorities and efforts. The Framework approach lessens the risk that key priorities and advocacy outcomes are not identified or achieved for the community.

At the Elected Members Strategy Weekend in October 2022 and November 2023, Council discussed its Advocacy Framework approach and Advocacy Priorities. Feedback from these sessions, together with a desktop review conducted by City officers has resulted in some minor changes to the Framework as marked in Attachment 6.1 and outlined in the comment below. In November 2023, Council also discussed its advocacy priorities leading into the 2025 State and Federal Government elections, which are included in Attachment 6.2.

Comment

Operating at the "grass roots" level of government, the City of Mandurah is ideally placed to recognise, understand, and to respond to, local views and ideas.

While the City is an incredibly diverse organisation delivering a broad range of services, programs, facilities and infrastructure, many community needs still remain outside local government direct authority. Much of what the community needs is primarily controlled or heavily influenced by Federal and State Government, and to a lesser extent, the private and community sectors.

Advocacy is therefore a critical role for the City if it is to influence change, across areas outside Council's direct control, to meet the evolving needs of the Mandurah community.

The Advocacy Framework provides guidance to Council, the City's Executive Leadership Team and staff in setting advocacy priorities and allocating resources and effort to advocacy activities. It aims to:

- establish an approach to advocacy that is transparent, thorough and considered, but is not unnecessarily restrictive or cumbersome; and
- support the City's 20-year Strategic Community Plan through clear definition of advocacy, different types of advocacy activity and how best to prioritise advocacy causes.

At the Elected Members Strategy Weekend in October 2022 and November 2023, Council discussed its Advocacy Framework approach. Feedback from these sessions, together with a desktop review conducted by City officers, has resulted in some minor changes to the Framework as marked in Attachment 6.1. These changes address the following key points:

- The Advocacy Priorities list is maintained and updated by City officers following each Council meeting to capture any relevant decisions of Council that require advocacy. As this is a constantly evolving list and any urgent advocacy requirements or opportunities are raised with Council via regular briefing sessions, an Elected Member workshop to consolidate advocacy priorities against the Advocacy Framework is only required once per year and not twice per year as originally intended.
- While Council is committed to transparency and accountability of its advocacy priorities, it is not always appropriate or strategically beneficial to include the details of all advocacy priorities on the City website, as originally intended in the Advocacy Framework. For example, other local government areas may be competing for government support to deliver similar projects for their community and publishing details of our own project too soon may increase competition for limited government resources before we are ready to pitch our own case to government. Rather, a strategic approach will be taken as to the timing and level of detail published.
- Council's advocacy priorities are updated throughout the year and advocacy activity is ongoing. Rather than developing a 4-year strategy, as specified in the Advocacy Framework, it is more beneficial to develop project-specific advocacy plans together with an overarching advocacy plan that will devise broader strategies to increase the likelihood of successful advocacy outcomes, including actions to enhance the City and Council's reputation and to develop and nurture key stakeholder relationships and partnerships. Also, community engagement and involvement in determining and supporting advocacy priorities.

Consultation

Nil

Statutory Environment

The various Advocacy Priorities interact with a range of government acts and regulations.

Policy Implications

Nil

Financial Implications

Failing to secure external funding through advocacy efforts will either result in non-delivery of advocacy priorities or potentially significant cost to the City if Council determines that it wishes to proceed without external funding. These will be discussed with Council on a project basis, as required.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:
- Promote and foster investment aimed at stimulating sustainable economic growth.
- Facilitate and advocate for sustainable local job creation, and industry growth and diversification.
- Actively partner and engage with business and industry to support Mandurah's entrepreneurial capacity and capability.
- Advocate for and facilitate opportunities for improved education, training and skill development opportunities in Mandurah.
- Establish and leverage opportunities with key stakeholders to achieve sustainable economic outcomes with due consideration to environmental impacts.

Social:
- Promote a positive identity and image of Mandurah based on its unique lifestyle offering.
- Facilitate opportunities that promote community led initiatives by building resilience, local capacity and the contributions of young people.
- Promote and encourage community connection to create social interaction and a strong sense of belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.
- Provide diverse and sustainable places and spaces that enable people to lead an active lifestyle.

Health:
- Facilitate and partner with key service providers to ensure health outcomes are aligned with community needs and expectations.
- Advocate for and facilitate the provision of a quality health care system in Mandurah.
- Provide and facilitate quality community infrastructure that is accessible, and conducive to a healthy, active community.
- Facilitate community health and wellbeing outcomes that target whole of life health from infants to seniors.

Environment:
- Advocate for and partner with key stakeholders to ensure environmental impacts are considered in all planning, strategy development and decision making.
- Protect and manage our local natural environment ensuring our actions don't adversely impact our waterways.
- Create opportunities for the community to promote and preserve our local natural environment.
- Educate and provide leadership on environmental and climate change related issues.
- Partner and engage with our community to deliver environmental sustainability outcomes.

Organisational Excellence:
- Demonstrate regional leadership and advocate for the needs of our community.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

Conclusion

As outlined in Council's Advocacy Framework, not all advocacy issues have the same level of urgency and resource requirements. The Framework has proven effective in giving guidance to City officers and Council on the appropriate resourcing, timing, effort and response for each advocacy project. However, some changes are recommended to the Framework to better align with City operations to avoid unnecessary duplication of effort and streamline Council reporting.

Also, in line with Council's Advocacy Framework, the recommended advocacy priorities for the 2025 State and Federal Government elections have been identified and are recommended for Council endorsement.

NOTE:

- Refer ***Attachment 6.1 City of Mandurah Advocacy Framework***
  Attachment 6.2 2025 State and Federal Government Elections Advocacy Priorities

RECOMMENDATION

That Council:

1. **Endorses the recommended amendments to the City of Mandurah Advocacy Framework as detailed in Attachment 6.1.**
2. **Endorses the City of Mandurah 2025 State and Federal Election Advocacy Priorities as detailed in Attachment 6.2.**

CITY OF MANDURAH

Advocacy Framework



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Document Control		
19 January 2021	Endorsed by Council	https://www.mandurah.wa.gov.au/-/media/files/com/city-and-council/council/council-and-committee-meetings/agendas-and-minutes/2021/council/council-meeting-minutes-jan-19.pdf

Acknowledgement of Country

The City of Mandurah would like to acknowledge the Bindjareb people - the traditional custodians of this land - and pay respect to all Elders, past and present.



Advocacy is a critical role for the City

Operating at the "grass roots" level of government, the City of Mandurah is ideally placed to recognise, understand, and to respond to, local views and ideas.

While the City is an incredibly diverse organisation delivering a broad range of services, programs, facilities and infrastructure, many community needs still remain outside our direct authority. Much of what the community needs is primarily controlled or heavily influenced by Federal and State Government, and to a lesser extent, the private and community sectors.

Advocacy is a critical role for the City to influence change, across areas outside the local government's direct control, to meet the evolving needs of the Mandurah community.

This framework provides guidance to Council, the City's Executive Leadership Team and staff in setting advocacy priorities and allocating resources and effort to advocacy activities. It aims to:

- establish an approach to advocacy that is transparent, thorough and considered, but is not unnecessarily restrictive or cumbersome;
- support the City's 20-year Strategic Community Plan through clear definition of advocacy, different types of advocacy activity and how best to prioritise advocacy causes.

The City has multiple advocacy roles

Mandurah has an active and driven community and Council is committed to empowering individuals and groups to drive community led ideas and solutions.

The City therefore has multiple roles when it comes to delivering a comprehensive and effective advocacy approach:

- **Support** and grow others to advocate – build the capacity of community groups and residents to engage, partner or lead advocacy efforts.
- **Partner** with others to advocate – engage in partnerships with community groups, organisations, businesses or other groups with shared objectives and complementary skills or expertise to strengthen and enhance the effectiveness of advocacy initiatives.
- **Consult** with key stakeholders – monitor for existing and emerging issues potentially impacting our community and consult with relevant stakeholders to determine the most appropriate course of action and how.
- **Lead** and resource advocacy – advance the City's strategic objectives.



Principled approach to advocacy

Every four years, Council conducts extensive community engagement to hear community views about the future of Mandurah, and help shape the Strategic Community Plan. Various consultations and touchpoints through the year also ultimately feed into Council's understanding of community priorities. A key challenge for Council is prioritising the purpose, nature and scale of its advocacy efforts to achieve the communities vision for Mandurah. This framework will:

- leverage the City's existing resources for maximum impact;
- increase the potential for positive change;
- allow our advocacy efforts to be targeted, responsive and adaptable to changing environment or opportunities.

To ensure the City's approach to advocacy is resource-efficient, responsive and has the most likely chance to see positive change, the following four advocacy principles will underpin our advocacy work:

1) **Community focused** - The City's advocacy activity will always be prioritised to fit within the key community focus areas as identified through 20-year Strategic Community Plan.
2) **Evidenced** – Reliable, relevant and rigorous evidence will be used to support data-driven decisions regarding advocacy efforts.
3) **Collaborative** – The City will consult with or partner with relevant organisations, individuals or groups when developing, supporting or delivering advocacy initiatives – and will acknowledge and celebrate positive outcomes from that collaboration.
4) **Constructive** – The City will propose genuine solutions to address issues of concern.

Assumptions to this framework

There are a number of assumptions, or known 'truths', which are implicit to this framework:

a) All advocacy activity needs to be resource efficient – it needs to be justifiable, transparent and occur within the resources available to us.
b) We work within the City of Mandurah's mandate – the *Local Government Act* is our primary legislation, however we also work with consideration of numerous other legislation, as well as legal advice and our own policies and procedures.
c) The City, Council and individuals have existing relationships – leading to informal advocacy. These relationships need to be conducted with integrity and can be very valuable to everyone involved.
d) Employees will implement the advocacy framework consistent with the City's code of conduct and core values: Connected; Integrity; Courage; Excellence; and Innovative.



Many sources help determine our advocacy priorities

As it is not possible to advocate at an equal level for all issues, Council will regularly review its advocacy priorities, ensuring they remain relevant and aligned to the relevant City strategy, goals and community vision.

In developing its advocacy priorities, the City and Council will maintain an awareness across the following sources and mechanisms to help identify and prioritise advocacy initiatives.

Informing advocacy initiatives and priorities	
Community Consultation	The City uses a number of ways to capture resident's views, opinions and advice on a wide range of topics, issues and activities, which will be used to help determine the City's advocacy priorities. Current community engagement activities include: • Community forums • Community perceptions • Specific consultations such as changes to local laws, open space planning, key service changes • Council Plan and Annual Budget consultation • Submissions and requests to the City and Council • Monitoring and engaging with media and social media channels.
Council Community Advisory Groups	Council has a range of community based Advisory Committees that provide subject and issue-based advice and information to Council that assists its planning and advocacy. Examples include the Access and Inclusion Advisory Group, Reconciliation Action Plan Working Group, Liquor Accord and Mandurah Environmental Advisory Group.
Representative Bodies	The City maintains strategic partnerships with a wide range of regional and state representative bodies to keep abreast of the issues and priorities of specific sectors.
Networks and special interest groups	The City engages with specific organised groups in Mandurah to seek input in priority setting from subject matter experts from across a range of issues. Examples include disability groups, residents' associations, environmental action groups, business and trader groups.
Environmental scanning	The City uses a range of sources to identify current and emerging opportunities or threats that require an advocacy response e.g. population forecasting, cost of living, housing stress, crime rates.
Research and data	The City uses current and reputable research to establish an evidence base to identify and support advocacy initiatives.
Policy / Political environment	Keeping abreast of current and emerging policy and legislation at the state and federal government level.

Table 1 – Sources of information that assist in determining the City of Mandurah's advocacy priorities and initiatives

Strategic resourcing of advocacy activity

Not all advocacy issues will have the same level of urgency and resource requirements, and successful advocacy efforts will have different levels of impact for our community.

To help determine appropriate resourcing, timing, effort and response, each advocacy project will be:

1. assessed depending on the type of advocacy outcome or potential impact of the advocacy response – game-changer, high impact (critical), medium impact (important) or low impact (beneficial);
2. further prioritised based on current environment and likelihood of success - Tier 1 (Act), Tier 2 (Influence) or Tier 3 (Profile).

Our investment must reflect expected community outcome

The City should articulate clearly the purpose, need and significance of each advocacy effort, as well as note the consequences or impact if the request is unfulfilled. This will support Council in determining the suitable level of resourcing to dedicate to advocacy issues, and how high profile the advocacy activity needs to be. The City can allocate staff time, effort and budget expenditure to complement desired level of advocacy activities.

Council will assign a 'Type of advocacy' rating, which will be regularly reviewed and adjusted according to progress and changes in external environment:

Game-changer

- This will have broad-scale impact on the Mandurah community, which if implemented fully will reverse undesirable social, economic or significant environmental trends.
- It will be felt by a majority of the Mandurah community, across multiple focus areas (environment, social, economic, health). community
- It will significantly improve the long-term safety and wellbeing of the Mandurah community.
- *These are issues driven by the Mayor and CEO and require significant partnerships, as well as community and key stakeholder buy-in.*

High impact: Critical

- This will have broad-scale impact on the Mandurah community, potentially reversing undesirable social, economic or significant environmental trends.
- It will be felt by a majority of the Mandurah community.
- It will significantly improve the safety and wellbeing of the Mandurah community.
- *These are generally issues driven by the Mayor and CEO and require significant community and key stakeholder buy-in.*

Medium impact: Important

- This will have narrower-scale impact on the Mandurah community, addressing lower-level concerns presented by economic, community or environmental trends.
- It will be felt by sections of the Mandurah community.
- It will somewhat improve the safety and wellbeing of the Mandurah community.
- *These are generally issues driven by the City and reported to Council.*

Low impact: Beneficial

- It will have a positive outcome for Mandurah, however if it weren't to happen, it would have minimal impact on economic, community or environmental trends.
- It is confined to a small section of the Mandurah community and will not impact their health, safety or wellbeing if it were not to happen.
- *These are generally issues driven by the City and reported to Council.*

Strategic timing and effort to maximise chance of success

In terms of the timing and effort the City will apply to a particular issue and when, the City will assign a tier 1, 2 or 3 action rating, which will be regularly reviewed with Council and adjusted according to progress and changes in external environment:

Tier 1: Act

Our advocacy efforts need to be proactive. We need to have an advocacy and stakeholder engagement plan in place and be actively pursuing our outcomes – both strategic and reactive when opportunities arise.

- Business case developed and endorsed by Council.
- Significant systemic issues that disproportionally and significantly affect the Mandurah community in negative way.
- The issue aligns strongly with the directions in Mandurah Matters and the Strategic Community Plan vision.
- The City has a robust body of local evidence and knowledge.
- It is an issue that the City has strong allies to join forces with, or has the potential to build strong allies.
- There is growing public support that would leverage success.
- There is a strong political and stakeholder environment that supports Council's position.
- The issue is acutely time critical where responses must be immediate or time specific to have the desired effect.

Tier 2: Influence

Council is aware and engaged. We need to have a good idea of what we are asking for, why and who from. We need to be suitably advanced to move quickly if the environment changes i.e. draft business case underway.

- The issue reflects Mandurah Matters and Strategic Community Plan priorities.
- There is some level of support from stakeholders and community on the issue.
- The City has a reasonable level of local evidence and knowledge.
- There is a moderate political and stakeholder environment that supports Council's position.

Tier 3: Profile

We have an identified issue or opportunity and the potential solution and outcome. We are talking with our key partners and stakeholders to better form our advocacy approach and to build external appetite.

- The issue reflects Mandurah Matters and Strategic Community Plan priorities.
- There is some level of support from stakeholders and community on the issue.
- The City has a reasonable level of local evidence and knowledge.
- There is an undetermined political and stakeholder environment that supports Council's position.

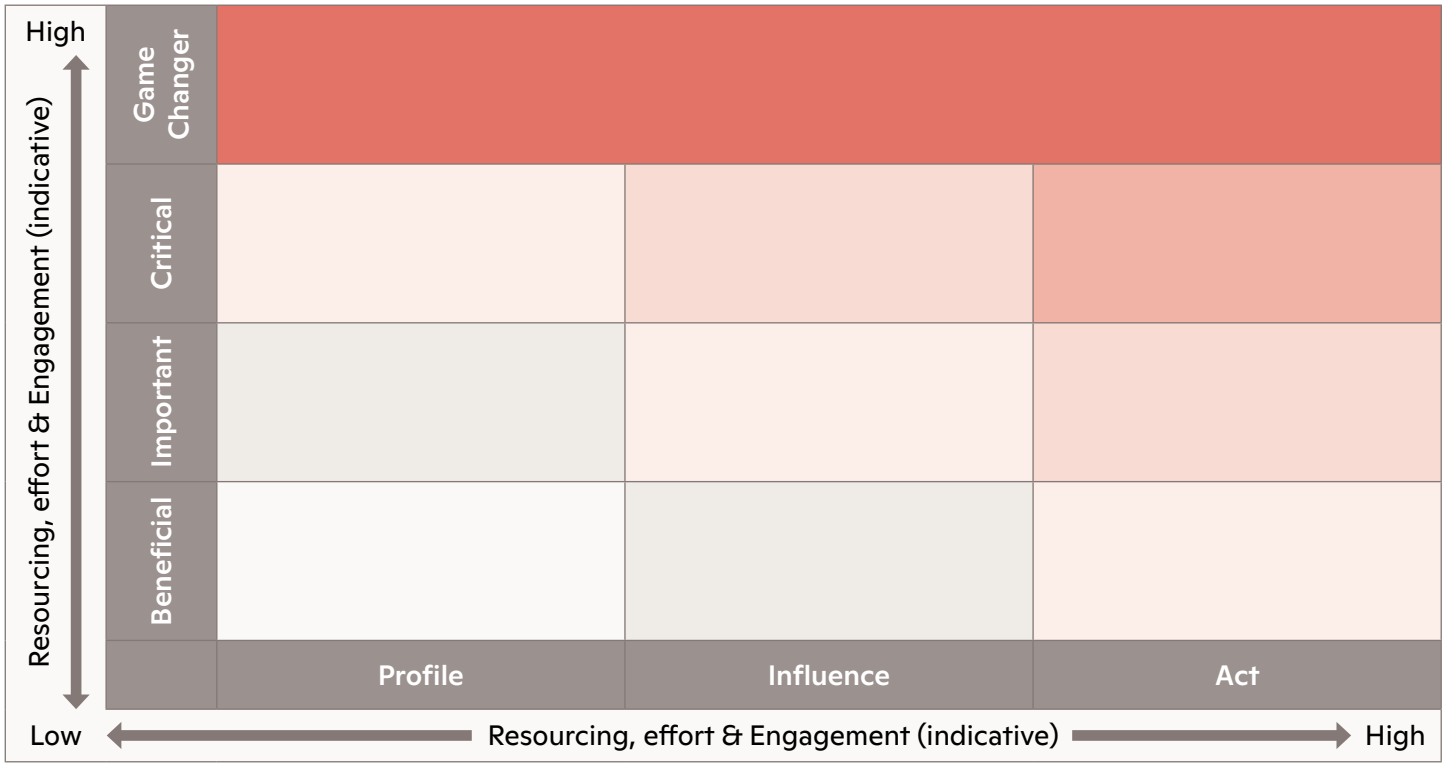


Figure 1 – City of Mandurah advocacy mapping tool

Advocacy strategies tailored to suit desired outcome

The City has previously been successful in advocating on issues using a number of common approaches to advocacy as listed in Table 1. These are tried and true approaches to advocacy but are not the only forms or methods at the City's disposal.

The City is committed to always seek new and creative ways to advocate for its community to ensure the best chance of success.

Approach	Description	General level of advocacy
Formal submissions	Input to government and other regulatory body inquiries, investigations, policy and strategy development, reform processes etc	Mostly reactive. Topic/issue dependent, but usually lower level priority advocacy issues. Higher priority advocacy issues should include support activity in conjunction with submissions.
Public awareness initiatives	Campaigns designed to provide community with knowledge and awareness to help them make informed decisions regarding their involvement with or response to issues	Can be used across all levels of advocacy to varying degrees. For high priority advocacy issues, these initiatives are often the precursor to call to action campaigns.
Position statements	Council's accepted position or course of action in relation to a specific issue or topic of importance. These publicly document Council's position, ensuring transparency and accountability for all involved and put on notice the relevant parties.	Can be used across all levels of advocacy to varying degrees and in various formats (e.g. notice of motion, specific agenda item, recommendation as part of related agenda item). Required for high level priority advocacy issues/activity.
Call to action campaigns	Dedicated campaigns to raise awareness of an issue and call for action for positive change.	Usually for issues that require long term or significant attention. Usually top priority issues. Often reserved for occasions when other advocacy activity isn't getting traction.
Presentations to MPs and Ministers	Direct contact with the relevant state or federal Member of Parliament or Minister to present on an issue out of Council's direct control.	For mid to high level priority advocacy issues. Must have an agreed Council position.
Day-to-day engagements with operational contacts	Direct contact at an operational/working level to promote issues and understanding among key contacts and stakeholders.	Can be used across all levels of advocacy to varying degrees. Mostly proactive at a City level to maintain momentum across advocacy priorities.
Targeted engagement with private sector	Direct and tailored activity with relevant private sector to build engagement and identify and create mutually beneficial opportunities.	Can be used across all levels of advocacy to varying degrees. Mostly proactive at a City level to maintain momentum across advocacy priorities.

Table 2 – Common approaches to advocacy

Strategic Community Plan driving advocacy

Council's Advocacy Priorities list will be updated by City Officers in line with resolutions of Council, including adoption of various Council strategies. The list will be workshopped by Council at least once per year and a State and Federal Government election priorities list will be bought to Council at least every four years.

The annual advocacy priorities list will be supported by an overarching Advocacy Plan, which will use this Advocacy Framework to map out potential and agreed advocacy priorities in line with the Strategic Community Plan vision and objectives. The Plan will collate advocacy positions on the identified priorities. It will also determine strategic advocacy activity and what measures will be used to track success.

More broadly, the Advocacy Plan will determine strategies to increase likelihood of successful advocacy outcomes, including actions to enhance the City and Council's reputation and to develop and nurture key stakeholder relationships and partnerships.

The Advocacy Plan, coupled with the Priorities list, will ensure Council is clearly conveying its current priorities while also remaining aware and responsive to emerging community needs and opportunities.

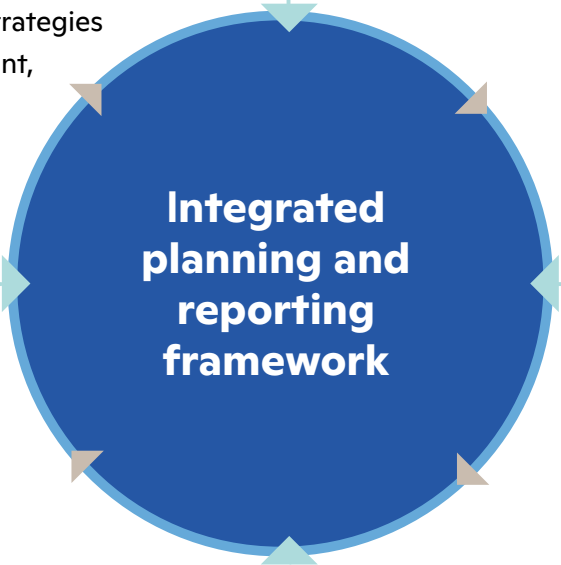
The following diagram demonstrates that the 20-year Strategic Community Plan is the main driver of delivery of services, projects and programs. Council's Advocacy Plan becomes a source of information into the broader integrated planning and reporting framework process.

Information into the process

- Community vision and aspiration
- Long Term Financial Plan
- Workforce Plan
- Asset Management Plans
- Issue Specific Strategies
- Federal and State Government Strategies
- Local and Regional Planning Strategies
- External Influences (Government, Regulatory, Competitive)
- Emerging Trends/Best Practice
- Community Perceptions Survey
- Performance Results

20 Year Strategic Community Plan

Outlines the community's aspirations and vision.



Delivery of Services and Programs

- Measuring
- Reporting
- Performance

4 Year Corporate Business Plan

Describes how the City will implement the vision.

Management and implementation:

- 1 Year Operational Plans
- Annual Budgets
- Performance Measurement

Figure 2 – Advocacy Plan fit in the broader City planning and reporting framework

Good governance to ensure our advocacy priorities are transparent and accountable

Council will receive monthly updates on advocacy activity as part of the Mayor's report to the EM-ELT meetings.

Where appropriate, Council's Advocacy Priorities will be included on the City website and advocacy activity and outcomes will be included in the Annual Report and where specified, reported against as part of the Strategic Community Plan process.

Once per year, at an Elected Member strategic planning session, Council will consider its advocacy mapping for existing and any new advocacy projects to review and assign the type of advocacy (Game changer, Critical, Important or Beneficial). The City will then use this to review its resourcing and activity plans and to develop the relevant advocacy strategies and collateral in order to carry out the required advocacy activity.



Appendix 1

Presenting and advocacy position for consideration

Framework

The Public Health Advocacy Institute of WA has developed a robust advocacy framework that requires standard questions to be answered before embarking on an advocacy project.

A similar approach is used by the City to develop advocacy projects, in line with Council's advocacy priorities.



Figure 3 – The PHAIWA Advocacy Framework (Stoneham, M. & Edmunds, M.)

1. Issue

What is the issue and who is it impacting?

- History / Context
- Local facts and figures
- Who in Mandurah does the issue effect?
- How does it impact these people/groups? (are they disproportionally impacted)
- What are the short, medium and long-term risks and consequences if the issue is not adequately addressed?

2. Opportunity

What is the position and plans of government and other stakeholders?

- What are other levels of government policies / legislation that impact on the issue?
- What relevant action is other levels of government currently taking?
- Have there been funding announcements?
- What is the position of the opposition parties?
- Is there an opportunity for the private sector or other stakeholders to make positive change?
- What relevant action are these groups taking?

3. City of Mandurah's Position

What is the City currently doing to address this issue?

- How does the issue align with the Strategic Community Plan priority areas?
- What policies or strategies does Council have?
- How do the policies/strategies directly address the issue?
- What relevant action is Council currently taking?

4. Who are our partners

Who else has our shared position and is supporting the advocacy?

- Are key stakeholders (e.g. PHCC, PDC, neighbouring local governments, alliance members etc) on board and if not, why not?

5. What needs to be done

Key advocacy messages – what action does the City believe should be taken to address the issue/topic?

- What actions need to be taken to address the issue?
- What is needed to make these actions happen?

6. What are our key messages

What is the narrative - what do we need people to know?

- What are the key takeaway points that we need people to know as a result of our advocacy activity?
- Do we have clear, concise and convincing narrative?

7. What strategies will we use

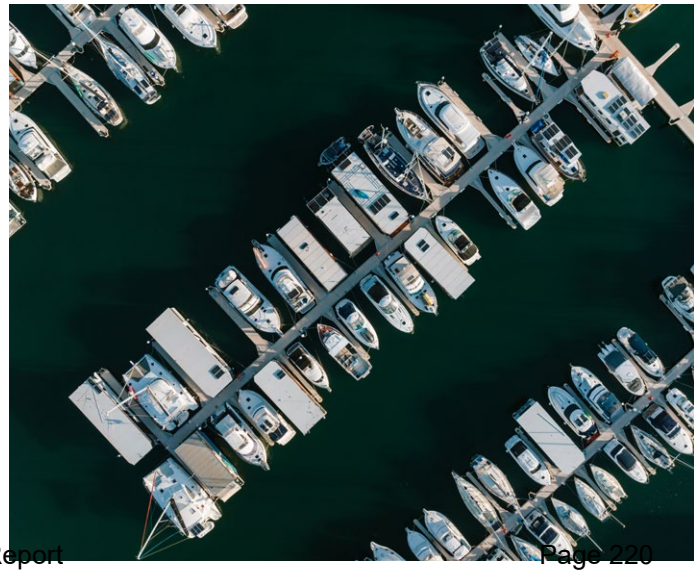
How will we best achieve our advocacy goal?

- What role will the City take – will it support, partner, consult or lead?
- What key advocacy tools will we use to achieve desired results?
- Do we need to seek additional support to deliver strategies (i.e. external consultant, stakeholder intelligence, media partners etc.)?

8. What are our evaluation measures

How will we know our advocacy is successful and achieving the desired outcomes?

- What measures can we use to determine if our advocacy activity has been successful and how do we report on this?
- What measures will help us determine is successful advocacy activity is having positive outcomes for the community?



CITY OF MANDURAH

2025 State and Federal Government Election Requests

The following projects are recommended as Council's advocacy priorities for the 2025 State and Federal Government elections. These have been identified as priority projects as they are either supported by a business case and/or clear evidence of community demand. This increases the likelihood of receiving government support. For those projects that are not backed by a business case but require one, a commitment will be sought for the development of the relevant business case or other required knowledge (eg feasibility study or needs analysis). These projects also align in some way with the priorities or focus areas of the current State and Federal government and opposition. This alignment also increases the likelihood of successful advocacy.

As per Council's Advocacy Framework, the advocacy priorities need to remain agile and responsive to emerging opportunities. This means, that while the below projects form Council's primary advocacy list for the 2025 State and Federal Government elections, other key advocacy priorities that have previously been endorsed by Council and that are in line with the Strategic Community Plan, may also be pursed if the opportunity should present. This includes advocacy projects such as management of illegal crabbing, Mandurah-based State wildlife officers, construction of the Lakelands skate park and public facilities at the SE Dawesville Channel Foreshore, and construction of Road 'B'.

Priority 1 – 2025 State & Federal Government Elections

Type	Project	Opportunity
Funding	**Civic Hub**	Creation of a landmark community and visitor space incorporating the city centre library, open university centre, heritage and arts facilities, visitors centre redevelopment.
Funding	**Yalgorup National Park (including Coastal and Wetlands Trails)**	Sustainable activation of nature-tourism opportunities within the Yalgorup National Park, for local community and visitors. This includes a suite of products, including trails, eco-tourism accommodation and Aboriginal culture experience.
Funding	**Permanent sand by-passing at Mandurah Estuary mouth, and Dawesville Channel**	The permanent sand bypassing initiative is a Council-led innovation to ensure our beaches remain accessible and enjoyable for ratepayers, as well as protecting the structural integrity of the dune systems that mitigate major erosion events.
Funding	**Mandurah Regional Netball Centre**	Establish a regional facility aimed at fostering the sustainability and advancement of netball in Mandurah, with a focus on expanding participation and promoting excellence within the sport.
Funding	**Mandurah Performing Arts Centre upgrades and expansion**	Constructed by State Government in the late 1990's, and 25 years forward, the Mandurah Performing Arts Centre requires a significant upgrade in order to continue as a contemporary performing arts centre.
Funding	**Rushton Park Redevelopment**	There is an opportunity to reimagine Rushton Park to deliver a significant sports venue for the Peel region.

Priority 2 – Actively Advocate / Support - Election

Type	Project	Opportunity
Policy and Funding	**Restoration of waterways**	10-year funding commitment and established governance structure to restore Peel Harvey Estuary. This project is led by the Peel Harvey Catchment Council with the support of the City of Mandurah and other key partners.
City supported State project	**Peel Health Campus – expansion at current site**	Ongoing advocacy to ensure full delivery of the Peel Health Campus redevelopment and expansion.
City supported State project	**Aged Care Training Centre of Innovation (including accommodation)**	The population aged 60+ is forecast to be 40,276 by 2036, representing 33% of Mandurah's total resident population. This population creates a significant need for aged care services and presents a unique opportunity for Mandurah to establish itself as a leader in the delivery of innovative aged care training.
City supported State project	**Dawesville High School**	Commitment to fast-track Dawesville High School to meet the requirements of the rapidly growing population in Mandurah's southern suburbs.
City supported community projects	**Mandurah Men's Shed Facility Developments**	Support to deliver appropriate facilities to accommodate the growing membership demand on Mandurah's local Men's Sheds.
Funding (Main Roads WA)	**Lakelands-Madora Bay pedestrian bridge**	Installation of a pedestrian bridge, by Main Roads WA, over Mandurah Road to provide a safe community connection between Lakelands and Madora Bay.
City supported community project	**Mandurah Surf Life Saving Club Expansion**	A new surf club facility as part of the Seaside foreshore development in Madora Bay North that will cater for growing demand and increased community activity.

7	**SUBJECT:**	Strategic Community Plan 2020-2040 Major Review
	DIRECTOR:	Strategy & Economic Development
	MEETING:	Council Meeting
	MEETING DATE:	26 March 2024

Summary

Under the Western Australian Government's Integrated Planning and Reporting Framework, all WA Councils are required to periodically review their Strategic Community Plan (Plan). A desktop review is required every two years and a full review every four years.

The City of Mandurah's Strategic Community Plan 2020-2040 (SCP) was adopted by Council in March 2020. A desktop review was undertaken and endorsed in May 2022, with a major review, including community engagement, required by June 2024.

Community engagement for the Major Review has now been completed, and the draft Strategic Community Plan 2024-2044 developed (Attachment 7.1). Council is requested to approve the draft Strategic Community Plan 2024-2044 for public advertising.

Disclosure of Interest

N/A

Previous Relevant Documentation

• G.10/5/22	May 2022	Council approved proposed minor changes to the Strategic Community Plan 2020-2040, with amendments to objectives 3.5 and 4.3.
• G.16/3/20	March 2020	Council approved the City of Mandurah Strategic Community Plan 2020-2040 for adoption and public release.

Background

The City's Strategic Community Plan is the overarching document that links the community's aspirations and priorities with the Council's vision and long-term strategy.

In late 2018, the City launched Mandurah Matters, the City's largest community engagement initiative at the time. In order to ensure the outcomes from the initiative were incorporated in our strategic direction, the City undertook a major review of its Strategic Community Plan during the 2019/20 financial year in place of its scheduled desktop review.

The development of the Plan included a renewed long-term visioning process, ensuring that the community was at the centre of developing this vision, which has led the City's direction and operations over the past four years.

Since its adoption in 2020, the City has worked towards delivering this Plan through advocacy and the implementation of new and existing projects and services. The City has also developed and/or is in the process of developing a number of key supporting strategies (e.g. Environmental Strategy, Place Enrichment Strategy, Economic Development Strategy, Youth Strategy, Community Safety Strategy, Arts and Culture Strategy etc), all of which include targeted community engagement to support the achievement of community outcomes.

Comment

The community plays a leading role in shaping the future, as the community's vision, aspirations and service needs are what determines the City's direction and operations. As part of the major review process, a multi-stage community engagement was conducted over a six-month period from August 2023 with each stage building upon the previous one. Analysis of the engagement results was then undertaken, and refined community goals, outcomes and measures of success identified for the revised plan.

A significant outcome from the community engagement is the potential consolidation of the two Key Focus Areas, Social and Health. Throughout the Stage 1 engagement process and the subsequent community workshop, participants consistently emphasised the significance of both social and health aspects to the community. However, it was also evident from the workshop that there were notable overlaps across these two focus areas.

In considering this feedback, City officers have recommended that the two Key Focus Areas be combined in the new Strategic Community Plan under the unified title of "Community." The other key change of significance is the rewording of the "Organisational Excellence" focus area to "Leadership". The intent behind this is to better reflect the community's expectation of Council and the City's Administration.

The remainder of the feedback received, did not lead to any other fundamental changes to the focus areas, with the new focus areas in the draft plan now titled;

1. Economy
2. Community
3. Environment
4. Leadership

A copy of the new proposed structure is outlined in the Strategic Community Plan 2024-2044 Community Consultation Pack on pages 5-9 (Attachment 7.1).

Next Steps

Once approved by Council, the draft Strategic Community Plan 2024-2044, included in the Community Consultation Pack (Attachment 7.1), will be made available for public comment for a period of three weeks.

Considering all the community feedback received during the public comment period, any updates will be made to the plan and a full Strategic Community Plan document will be presented back to Council for final approval and adoption.

The City will use its business planning process to transform the community's priorities outlined in the Strategic Community Plan into detailed projects, activities and actions that will be prioritised and delivered through the Long-Term Financial Plan. The detailed actions will be incorporated in the City's 4-Year Corporate Business Plan, which will indicate how projects and actions will be resourced, and when we will deliver results. The City's Corporate Business Plan 2024-2028 will be presented to Council prior to July 2024 for adoption.

The measures of success identified in the Strategic Community Plan will be reported on annually, through the City's Annual Report, and will be reflected in the Community Scorecard reporting on a quarterly basis.

Consultation

The Strategic Community Plan Major Review involved a number of stages. Stage 1 Community engagement activities were undertaken from the 1st to the 31st of August 2023. During the month, a range of engagements were delivered including;

- Online Survey open to anyone over the age of 11 years,
- Five Community Pop up events were held,

- Kids Creative Competition invited all primary school-aged children in Mandurah to participate in creatively telling us what they wanted Mandurah to be in the future.

Key highlights from stage 1 include:

- 2,480 individuals completed the survey,
- Over 900 community members attended pop-up events and targeted engagement activities,
- Over 500 kids participated in the creative competition,
- The City's social media posts and advertisements achieved a significant outreach, reaching 171,500 individuals and drawing an impressive 1,600 engagements, inclusive of comments and suggestions. Furthermore, the City's website witnessed a notable increase with 9,100 visits.

A copy of the Stage 1 Community Engagement Outcomes Report is included in Attachment 7.2.

The Stage 2 engagement objective was to explore the key themes resulting from the Stage 1 engagement to inform Mandurah's Plan for the Future. This was achieved through both a community workshop in December 2023 and a staff workshop in January 2024.

Key outcomes from stage 2 include:

- Reviewed and refined the Community Goal for each of the Key Focus Areas.
- Reviewed and refined the updated Community Outcomes for each of the Key Focus Areas.
- Explored what the Community Measures of Success should look like and defined a number of measures and how we will collect and report this data.
- Internally ensured alignment with our existing strategy work to identify any gaps and/or points of conflict.

Statutory Environment

The Western Australian Government's Integrated Planning and Reporting Framework requires the Strategic Community Plan to be reviewed periodically – at a minimum, a desk-top review should be undertaken every two years with a full review and renewed long term visioning process conducted every four years.

Local Government Act 1995
s.5.56. Planning for the future
(1) A local government is to plan for the future of the district.
(2) A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.

Local Government (Administration) Regulations 1996
19C. Strategic community plans, requirements for (Act s. 5.56)
(1) A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.
(2) A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.
(3) A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.
(4) A local government is to review the current strategic community plan for its district at least once every 4 years.
(5) In making or reviewing a strategic community plan, a local government is to have regard to —
(a) the capacity of its current resources and the anticipated capacity of its future resources; and
(b) strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and

(c) demographic trends.

(6) Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.

(7) A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.

*Absolute majority required.

(8) If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.

(9) A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.

(10) A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.

Policy Implications

N/A

Financial Implications

Activity	Cost
Stage 1 Community Engagement	$48,424
Stage 2 Community Engagement	$28,374
Total Project Cost to date	**$76,798**
Total Project Budget	**$110,000**

The remaining costs are within budget, which include:

- Advertising of the draft Strategic Community Plan 2024-2044.
- Advertising and Launch of the final endorsed Strategic Community Plan 2024-2044.
- Printing and distribution of the Strategic Community Plan 2024-2044.

Risk Analysis

Failure to undertake a major review four years from adoption of the Strategic Community Plan accounts to non-compliance with the Local Government Act 1995, and the Integrated Planning and Reporting Framework.

Failure to understand the community's needs and ensure the City delivers services that meet the community's needs, may result in failure to deliver on Mandurah's Vision and hence lead to negative reputation.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:

- Listen to and engage with our community in the decision-making process

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values

Conclusion

Since the introduction of the State Government's Integrated Planning and Reporting Framework (IPRF) in 2010/11, local governments across Western Australian have been required to provide a significant degree of rigour to their long-term strategic planning.

In line with the requirements of the IPRF, the City continues to review / develop its 20 Year Strategic Community Plan.

A major review, including community engagement, of the Strategic Community Plan 2020-2040 has been undertaken and a revised draft Plan – Strategic Community Plan 2024-2044 has now been developed.

NOTE:

- Refer ***Attachment 7.1 Strategic Community Plan 2024-2044 Community Consultation Pack***
  Attachment 7.2 Stage 1 Community Engagement Outcomes Report

RECOMMENDATION

That Council:

1. **Approves the draft Strategic Community Plan 2024-2044 as per Attachment 7.1 to be made available for public comment.**

2. **Notes that a further report will be presented to Council at the end of the public comment period, to consider the adoption of the full 20 Year Strategic Community Plan 2024-2044.**

Strategic Community Plan 2024-2044

Community Consultation Pack



Strategic Community Plan Review

Our community plan for Mandurah's future

In 2018, the City of Mandurah launched Mandurah Matters, its largest Community Engagement initiative at the time.

Thousands of community members were actively involved in helping to create Mandurah's vision for where we want to be in 20 years and beyond. Our community told us that the local economy, our environment, social connection, and health matter most to them. These community priorities shaped the core of the Strategic Community Plan 2020 – 2040, with the City focusing its efforts and resources to plan, deliver and advocate for outcomes aligned to these four Key Focus Areas.

Since the plan was adopted in early 2020, we've worked with our community and partners to create the momentum to achieve Mandurah's vision.

In July 2023, three years since adoption of the plan, we conducted a major review with an aim to understand if we needed to make any changes or take any extra steps to make Mandurah's vision a reality. We recognised that our community is growing and evolving, and the roadmap should too. We conducted this review, along with our community in two stages over a period of six months from August 2023 to January 2024.

Initially, we received over 2,500 pieces of community feedback though a survey, kid's competition, community pop-up events with Elected Members, and a supporting marketing campaign, the "Big Check-in". The City gained a comprehensive understanding of the key themes, aspirations and priorities of our community.

From this feedback, a randomly selected group of community members and a selected group of industry experts joined workshops to help articulate Strategic Goals, Outcomes and Measures of success to inform the Strategic Community Plan 2024-2044.
A full summary of the community consultation is available at mandurahmatters.com.au.

What now?

We have taken all the feedback we've received from the community during our "Big Check-In" and incorporated it into the new draft Strategic Community Plan 2024-2044. You'll find this new draft on pages 5 to 9 in this document. Take a look and let us know what you think at www.mandurahmatters.com.au before April 2024.
Once we have received feedback on this final draft, we will finalise the larger Strategic Community Plan 2024-2044 document, for the City and our community to use.

Where does the Strategic Community Plan fit and why is it important?

The City of Mandurah follows the Integrated Planning and Reporting Framework (IPRF) set out by the Department of Local Government, Sport and Cultural Industries.

The objective of the approach is to create a process of continuous improvement in local government strategic planning.

The framework requires a local government to undertake a desktop review of the Strategic Community Plan every two years, and a major review (including community engagement) every four years from its implementation.

The 20 Year Strategic Community Plan is informed by a combination of community engagement priorities, Council's long-term vision and a range of informing strategies.

It is also impacted by a range of external and internal strategies and plans, including those by the Federal and State Government.

Outcomes of the Strategic Community Plan are incorporated into the City of Mandurah's Four Year Corporate Business Plan. The Corporate Business Plan outlines specific detailed actions to be undertaken by the City, and will inform existing Council plans such as asset management plans, financial plans, workforce plans, annual budgets, land use and business plans.

Under IPRF requirements, the City will continue to periodically review the 20 Year Strategic Community Plan.



The community's aspiration and vision, determine the City's direction and operations now and into the future.


GOODANUP ACADEMY
EDUCATION
GROW


Hey Mandurah, we're doing a big check-in.


mandurah MATTERS
mandurah a shared vision for our future
We're trying to make Mandur even be


ART Community


YOUTH
YOUTH


NO GLASS BEYOND THIS POIN



Our new Strategic Community Plan 2024-2044

Let us know what you think at www.mandurahmatters.com.au by XX April 2024

New Community Vision: Woven by waterways; a city that is thriving and connected to its people and nature.

Key Focus Area	Economy	Community	Environment	Leadership
Community Goals	Empowering our community to thrive	A City with a village heart, everyone has a place in our communities	Built in nature not on nature	Advocating and delivering possibility for everyone
Community Outcomes	1.1. Local jobs to retain our people and attract skilled workers 1.2. A diversified economy that supports growth sectors 1.3. Well-planned, sustainable urban development 1.4. A thriving city that residents are proud to call home and people want to visit 1.5. A supportive business environment where investment is encouraged, and entrepreneurship prospers 1.6. A highly skilled workforce supported by strong education and training opportunities	2.1. Access to support services that enhance opportunities for everyone 2.2. Safe and connected communities 2.3. Inclusive and welcoming places, spaces and neighbourhoods 2.4. An enriched, creative, and empowered community that values culture, heritage and life long learning 2.5. A healthy lifestyle and healthy community, with an emphasis on prevention 2.6. Modern health facilities and services that are local, accessible, affordable, and fit for purpose	3.1. Nature has a voice in all decision making 3.2. A shared responsibility for our environment with a focus on engagement, education and respect 3.3. Our natural environment is celebrated, protected and restored for generations to come 3.4. Our built environment is clean, accessible and sustainable 3.5. Our coast and waterways are healthy and celebrated	4.1. A clear and shared vision for Mandurah's future 4.2. Sound decisions based on evidence and meaningful engagement 4.3. Effective advocacy focused on the needs of the community and strong relationships with key stakeholders 4.4. Well-maintained assets and facilities that meet the needs of our community 4.5. Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services 4.6. A committed, innovative, effective, and values driven Council and workforce

New City Purpose: Shaping a vibrant city, delivering possibility for everyone.

Focus Area 1: Economy



Community Goal	**Empowering our community to thrive**	
Community Outcomes	**1.1. Local jobs to retain our people and attract skilled workers** **1.2. A diversified economy that supports growth sectors** **1.3. Well-planned, sustainable urban development** **1.4. A thriving city that residents are proud to call home and people want to visit**	**1.5. A supportive business environment where investment is encouraged, and entrepreneurship prospers** **1.6. A highly skilled workforce supported by strong education and training opportunities**
Measures of Success	**Measure**	
	1. Decrease in Mandurah's unemployment rate (relative to Perth metropolitan average) 2. Worker Concentration Ratio (Sector) 3. Increase in Gross Regional Product (Total and Sector) 4. Increase in value of building work approved	5. Increase in number of tourists / visitors 6. Number of new residents / population growth 7. Increase in number of new businesses registered (Total and Sector) 8. Increase in the workforce participation rate 9. Increase in access to tertiary education and workforce training options
Supporting Strategies and Plans	• Economic Development Strategy (New) • Mandurah's Economic Opportunities	• Events Strategy • Mandurah & Murray – Shared Economic Future

Focus Area 2: Community



Community Goal	**A City with a village heart, everyone has a place in our communities**	
Community Outcomes	**2.1. Access to support services that enhance opportunities for everyone** **2.2. Safe and connected communities** **2.3. Inclusive and welcoming places, spaces and neighbourhoods**	**2.4. An enriched, creative and empowered community that values culture, heritage and life learning** **2.5. A healthy lifestyle and healthy community, with an emphasis on prevention** **2.6. Modern health facilities and services that are local, accessible, affordable, and fit for purpose**
Measures of Success	**Measure**	
	1. Reduction in the level of generational social disadvantage 2. Decrease in the number of criminal offences recorded 3. Improved community safety and security • Increased community satisfaction on Mandurah as a place to live • Facilities & Public Spaces	4. Events and Cultural Activities 5. Recognition and respect for local heritage and culture 6. Improved community health outcomes • Physical Activity, Mental Health, Smoking & Alcohol use • Quality Adjusted Life Years/Average Life Expectancy 7. Increased access to local health services
Supporting Strategies and Plans	1. Place Enrichment Strategy 2. Youth Strategy 3. Arts and Culture Strategy 4. Community Safety Plan 5. Reconciliation Action Plan 6. Access & Inclusion Plan	7. Homelessness Strategy 8. Literacy Strategy (New) 9. Public Health Plan 10. Local Emergency Management Plan 11. Vulnerable Communities Plan 12. Youth Alcohol Strategy

Focus Area 3: Environment



Community Goal	**Built in nature not on nature**	
Community Outcomes	**3.1. Nature has a voice in all decision making** **3.2. A shared responsibility for our environment with a focus on engagement, education and respect**	**3.3. Our natural environment is celebrated, protected and restored for generations to come** **3.4. Our built environment is clean, accessible and sustainable** **3.5. Our coast and waterways are healthy and celebrated**
Measures of Success	**Measure**	
	1. Improved conservation and environmental management 2. Improvement in health and extent of Mandurah's urban canopy 3. Increase in renewable energy utilisation 4. Maintain the City's Water Wise Accreditation	5. Improvement in average condition of vegetation in Mandurah's bushland reserves 6. Improved community satisfaction in the management of coastal and estuary areas 7. Maintain the Peel Harvey Estuary's Ramsar listed status
Supporting Strategies and Plans	1. Environment strategy 2. Greening Mandurah Framework 3. Climate Change Adaptation Strategy	4. Solar Plan 5. Coastal Hazard Risk Management Adaptation Plan 6. Bushland Buy Back Scheme

Focus Area 4: Leadership



Community Goal	**Advocating and delivering possibility for everyone**	
Community Outcomes	**4.1. A clear and shared vision for Mandurah's future** **4.2. Sound decisions based on evidence and meaningful engagement** **4.3. Effective advocacy focused on the needs of the community and strong relationships with key stakeholders**	**4.4. Well-maintained assets and facilities that meet the needs of our community** **4.5. Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services** **4.6. A committed, innovative, effective, and values driven Council and workforce**
Measures of Success	**Measure**	
	1. A clear vision and plan for Mandurah's future 2. Improved community engagement outcomes 3. Improved stakeholder support for strategic initiatives	4. Sustainable financial management 5. Transparent reporting and communication of organisational performance and leadership 6. Improved employee satisfaction
Supporting Strategies and Plans	1. Strategic Community Plan 2. Corporate Business Plan 3. Long Term Financial Plan 4. Workforce Plan 5. Asset Management Plans	6. Local Planning Strategy 7. Customer Service Strategy 8. Digital Strategy 9. Mobility Strategy 10. Community Engagement Strategy

So what's different?

To help you compare, here are the community outcomes determined during Mandurah Matters 2018 (Strategic Community Plan 2020-2040)

Key Focus Area	Community Outcomes	
Economy	1.1. Supporting and empowering local businesses 1.2. Creating local jobs and opportunities 1.3. Fostering innovation and creativity in enterprise	1.4. A diversity of employment, industries, and enterprise 1.5. Giving consideration to the impact of industry on the environment
Social	2.1. Engaging, enabling, and promoting youth 2.2. People feeling safe no matter where they are 2.3. Hearing and embracing all voices	2.4. Vibrant and welcoming places for all to share 2.5. Protecting the natural environment as we create shared spaces
Health	3.1. A compassionate, interconnected whole of health system 3.2. Technology and infrastructure that aids in better health 3.3. Readily available, highly accessible services and facilities	3.4. Appropriate support for an ageing population 3.5. An understanding of the importance of a protected natural environment in preventative health
Environment	4.1. Nature having a voice at the table in all decisions 4.2. A beautiful, clean, and sustainable environment for all 4.3. Preserving and celebrating the waterways - our greatest asset	4.4. Protecting the natural environment for generations to come 4.5. Deep engagement and respect for the environment
Organisational Excellence	An organisation that: 5.1. makes a difference through questioning, challenging, and building resilience (COURAGE) 5.2. engages the community through collaboration, understanding and inclusiveness (CONNECTED) 5.3. embraces ideas and opportunities to shape an	inspiring, diverse, and dynamic community (INNOVATIVE) 5.4. upholds and protects our community through honesty, fairness, and empathy (INTEGRITY) 5.5. delivers on its commitments to make a difference in our community (EXCELLENCE)

And these are the community outcomes we heard during the Mandurah Matters Big Check In 2024 (Strategic Community Plan 2024-2044)

Key Focus Area	Community Outcomes	
Economy	1.1. Local jobs to retain our people and attract skilled workers	people want to visit
	1.2. A diversified economy that supports growth sectors	1.5. A supportive business environment where investment is encouraged, and entrepreneurship prospers
	1.3. Well-planned, sustainable urban development	1.6. A highly skilled workforce supported by strong education and training opportunities
	1.4. A thriving city that residents are proud to call home and	
Community	2.1. Access to support services that enhance opportunities for everyone	2.4. An enriched, creative, and empowered community that values culture, heritage and life long learning
	2.2. Safe and connected communities	2.5. A healthy lifestyle and healthy community, with an emphasis on prevention
	2.3. Inclusive and welcoming places, spaces, and neighbourhoods	2.6. Modern health facilities and services that are local, accessible, affordable, and fit for purpose
Health	N/A (Community feedback told us that 'Heath' and 'Social' were intertwined and should be captured under one heading 'Community')	
Environment	3.1. Nature has a voice in all decision making	restored for generations to come
	3.2. A shared responsibility for our environment with a focus on engagement, education, and respect	3.4. Our built environment is clean, accessible, and sustainable
	3.3. Our natural environment is celebrated, protected, and	3.5. Our coast and waterways are healthy and celebrated
Leadership	4.1. A clear and shared vision for Mandurah's future	needs of our community
	4.2. Sound decisions based on evidence and meaningful engagement	4.5. Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs, and services
	4.3. Effective advocacy focused on the needs of the community and strong relationships with key stakeholders	4.6. A committed, innovative, effective, and values driven Council and workforce
	4.4. Well-maintained assets and facilities that meet the	



Let us know what you think

Our community plays a vital role in shaping Mandurah's future, through the development of the Strategic Community Plan.

This draft plan has been shaped with extensive feedback from across our community.

Let us know if this plan captures that feedback, setting a bright path for Mandurah's future.

Provide your thoughts at www.mandurahmatters.com.au, or direct to the City or your Elected Members.

Together, we can create a City that is thriving and connected to its people and nature.

www.mandurah.wa.gov.au

If you need help to speak or listen you can use the National Relay Service on 1300 555 727.
For more information visit relayservice.gov.au.

Alternate formats of the Strategic Community Plan are available upon request.

CITY OF MANDURAH

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ATTACHMENT 7.1

Strategic Community Plan

2020 – 2040 Major Review

Stage 1 Engagement Outcomes Report



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Executive Summary

This outcomes report provides a comprehensive overview of the Stage 1 community engagement activities the City of Mandurah (city) conducted from 1 August to 31 August 2023, as part of the major review of the Strategic Community Plan 2020 - 2040 (plan).

During this stage, the City generated over 4,700 touchpoints with the community. The purpose of this summary is to highlight key findings, insights, and outcomes from these touchpoints, illustrating both the extent of community input thus far, and summarising the main themes and sub-themes generated from the community.



Figure 1 - Artwork by Kaelahni Kenny-Levick describing her future Mandurah

1. Introduction

The primary outcome sought through the engagement process is the development and adoption of a new Strategic Community Plan 2024 - 2044 that will guide our community's growth and development over the next two decades. This plan is designed with our community to ensure it responds to their diverse needs and aspirations.

To accomplish these objectives, we identified various opportunities and considerations:

Multi-Channel Approach: We leveraged a variety of engagement channels, including community pop-ups, hard copy & online surveys, social media platforms, kids creative competition and in-person consultations, to ensure accessibility to diverse community members.

Data Analysis: Robust data analysis and feedback collection mechanisms were employed to capture the community's opinions accurately.

Flexibility: The engagement process remained flexible to accommodate unforeseen events, adapting to the evolving engagement plan.

The engagement outcome process was designed to be a collaborative and transparent journey.

Key milestones include:

Stage 1 Engagement - Initial Input Gathering: Gathering aspirations from the community through surveys, consultations, and other engagement methods.

Stage 2 Engagement - Workshop: Identify key themes from data received in Stage 1. Refine and check for any gaps. Define community developed measures of success for the draft Strategic Community Plan 2024-2044.

Developing the Plan: From all engagement outcomes, we will draft our 2024 - 2044 Strategic Community Plan.

Reviewing the Plan: The draft will undergo thorough review and revision processes to ensure alignment with community aspirations and needs.

Approval of draft Plan: The draft plan will be presented to Council for approval.

Public Advertising: The plan will then be advertised for community comment to ensure alignment with their vison, aspirations, and measures of success for Mandurah.

Adoption by Council: After approval, we will implement a continuous monitoring and review process to ensure the plan's relevance and effectiveness over time.

2. Engagement Methodology

2.1 Purpose and objectives of the Engagement

The purpose of engaging all community members in Stage 1 in reviewing the current Strategic Community Plan is multi-faceted and serves several essential purposes and objectives.

Purpose

Inclusivity and Representation: To ensure that the broader community's voices, perspectives, and needs were represented, we worked with the City's Access and Inclusion team to plan workshops with groups of people who can be challenging for the City to engage with. This is often due to various barriers or unique characteristics that make them less accessible. We also worked with our Youth Team to engage the students of Mandurah's 21 Primary schools, to ensure even the smallest voices of our community were heard.

Empowerment: Empower community members by giving them a voice in their plan, fostering a sense of ownership and responsibility for their community's future.

Elected Member Engagement: Encourage collaboration between Elected Members and the community to strengthen transparency in decision making and buy-in on the revised plan.

Local Knowledge: Tap into the local knowledge and expertise of community members to identify key changes in vision and aspiration for the future that reflect the community's unique circumstances.

Objectives

Collect Input: Gather all ideas and open-ended feedback from our entire community regarding the community's long-term future.

Identify Themes: Assess the key themes of the community's feedback in areas such as social, environmental, economic, health and organisational excellence. Use these key themes for an internal review against supporting strategies before designing content for the Stage 2 Engagement workshop.

Strengthen Trust: Build trust and confidence in our local government by actively involving the community in decision-making processes.

Build a database for Stage 2 Engagement: Inspire community involvement to ensure that the plan is effectively implemented by providing the community with further opportunities to participate in building the plan including the Stage 2 engagement workshop and future review processes.

2.2 Engagement process undertaken

How did we Engage

Community Pop-Ups

A face-to-face platform held at community spaces where the community could share their aspirations, concerns, suggestions, and long-term vision for Mandurah with Elected Members

1. The Peel Produce Market, Dawesville,
2. Koolaanga Waabiny Playground & Skatepark
3. FlameFest, Western Foreshore
4. Lakelands Sporting Facility
5. Yaburgurt Cirkelstone Giant, Coodanup Foreshore



2480 Surveys completed

To achieve large-scale community participation and gather insights from a substancial audience, surveys were made available both online and hard copy at the City's facilities.

Kids Creative Competition

A total of 508 children, enthusiastically participated in our kids' creative competition, expressing their imaginative versions of what they aspire Mandurah to become in the future. We heard from approximately 10% of Mandurah's children aged from 4 - 10 years.



Hard to reach Community

We heard from our community's diverse voices, some of those who find it more difficult to engage on City projects. Through these meetings and workshops with the ***Village Morning Tea Group, Access and Inclusion Committee, Halls Head Education Support Centre, Blind Spot Group, Inclusive Mandurah, Youth Advisory Committee (YAG), and Clontarf Academy***, over 200 attendees passionately shared their invaluable insights and perspectives on their vision and aspiration for Mandurah's future.

Social Media and Marketing Campaign

Mass Media
- Weekly Newspaper Ads
- Rates Notice
- Radio
- Cinema Ads

Digital Ads
- Google, Instagram, Facebook, Snapchat

Websites
- CoM homepage slider
- CoM news articles
- Event listings

Outdoor Advertising
- Billboard Rushton Park
- Digital out-of-home
- Roadside Corflutes
- Road Banners
- A3 Posters
- Bin and Floor Decals
- Sign post corflutes
- Shopping Centres

PR & Media
- Media Releases

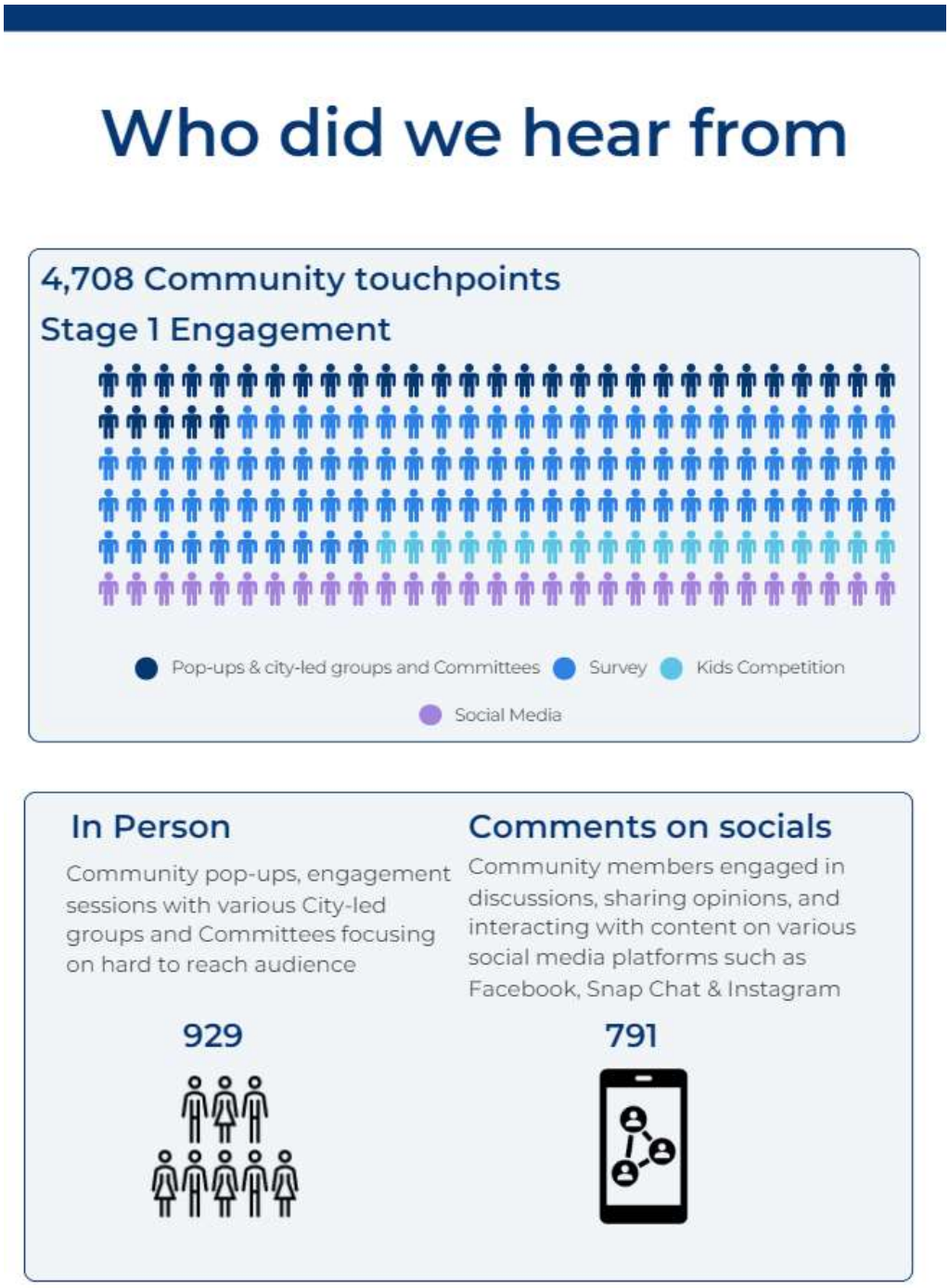
8000+ visits on Mandurah Matters Engagement Platform

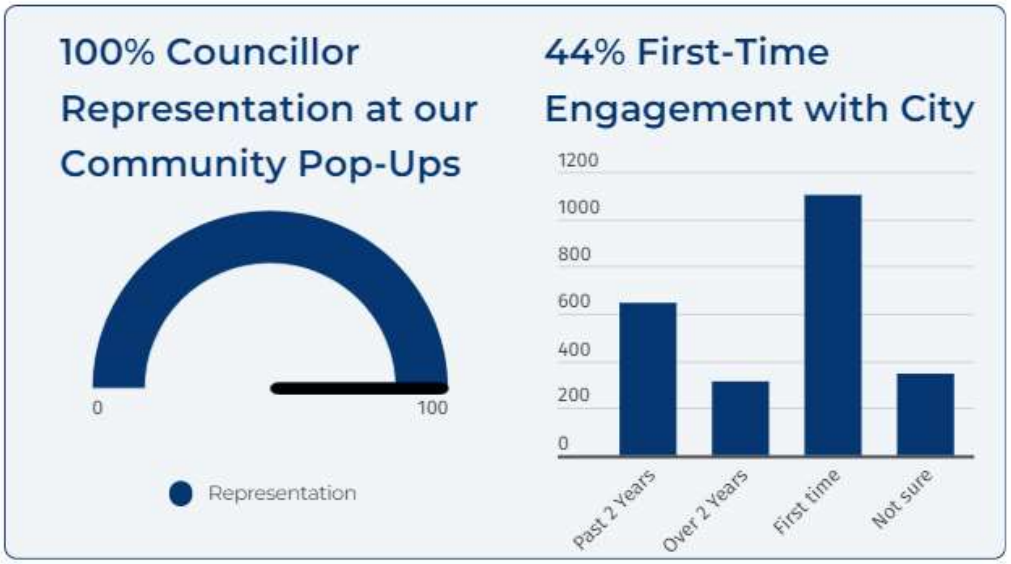
Direct Mailing Lists
- News & events
- Business eNews
- Libraries eNews
- Creative Mandurah
- Seniors eNews

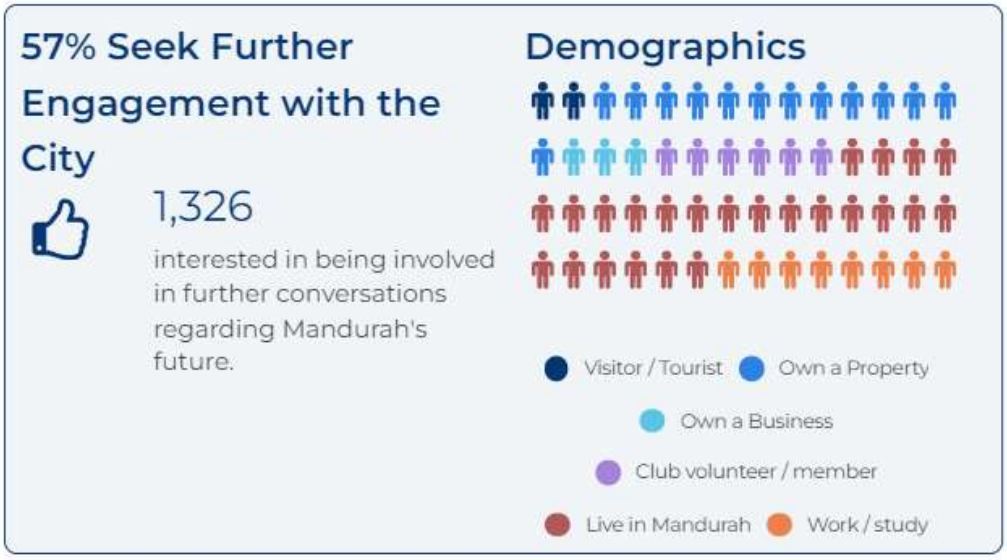
Social Media
- Facebook events
- Facebook cover
- City Posts
- LinkedIn posts

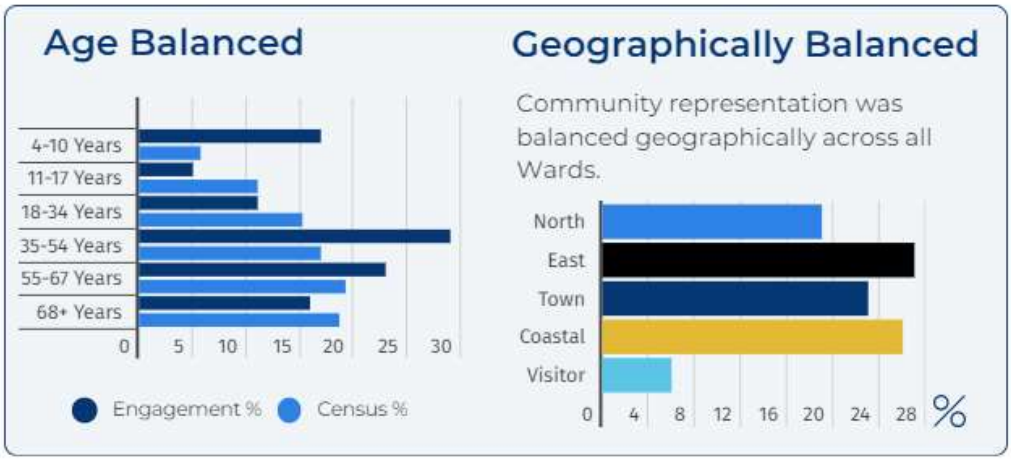
Internal Advertising
- CEO Briefs
- Intranet article
- Employee eNews
- Lanyard desk drop
- Email Signatures
- Telephone on-hold
- Posters

2.3 Participant Profile









NOTE: Despite utilising channels historically preferred by youth, it has been noted that ages 11-17 years have been underrepresented during Stage 1. The City will continue to work to try and engage this age group during Stage 2.

3. Key findings

The extensive community engagement activities provided valuable insights to our community's vision and aspiration for Mandurah's future, as well as challenges and suggestions for addressing those concerns. The data is summarised below for each question. More detail can be found in Appendix 1 Summary of Survey Questions.

3.1 What are the things our community value most about Mandurah

We posed an open-ended question to the community, asking them 'What are the things our community value most about Mandurah?'. Their responses revealed a profound sense of attachment to the region and its diverse features.



Figure 2 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

The community deeply appreciate their **natural environment**, which include pristine waterways, beaches, estuaries, and bushland. This connection to nature is a source of pride, with clean beaches and stunning sunsets forming the heart of their home. Preservation of this natural beauty for future generations is of utmost importance to the community.

The availability of community clubs, **recreational activities** programs for people of all ages is seen as a valuable aspect of Mandurah.

The **lifestyle** in Mandurah is described as relaxed and coastal, offering a strong sense of community. It's not just a place to live; it's a cherished lifestyle that feels like a permanent holiday.

The sense of community, **community spirit,** and friendly people are also highly valued, where residents described strong sense of connection and camaraderie, looking out for one another, and coming together for various events. Many respondents mentioned a strong sense of connection among residents.

Local businesses and services add to Mandurah's charm and convenience. Cafes, restaurants, and services play a significant role in the community's identity and are appreciated.

Entertainment and events are a significant part of the community's life, offering excitement and diversity, enriching their lifestyle. The presence of various events, festivals, and entertainment options is appreciated, including music, cultural events, and outdoor activities.

Proximity to amenities to shops, restaurants, and natural landscapes, particularly the beach, waterways, and outdoor activities adds to the appeal of Mandurah. The convenience of having everything at their doorstep, along with a balance between city-level amenities and a relaxed coastal setting, sets Mandurah apart. Being close to Perth for convenience is frequently mentioned, with many residents seeing Mandurah as an ideal balance between city life and a smaller coastal town.

It's a place where residents can enjoy a vibrant **art & cultural** scene and engage in the arts. Cultural venues, art clubs, and artistic activities are seen as important to the community, contributing to a vibrant cultural scene.

Cleanliness & safety, further enhance the appeal of Mandurah. Clean and well-maintained public spaces are valued, as is the perception of safety in the area.

The **family-friendly atmosphere**, with a range of amenities and safety, makes Mandurah an ideal place for children to grow.

In essence, Mandurah represents a harmonious blend of nature, community, lifestyle, and convenience that the residents hold dear.

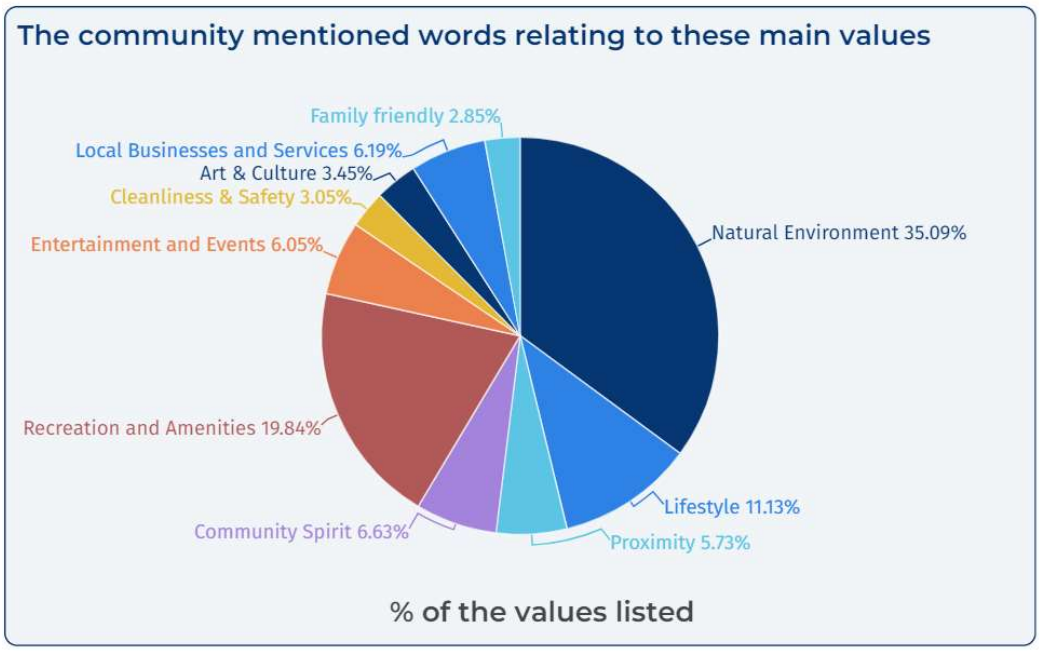




Figure 3- Winner of the YEAR Group K- 1 Kids Creative Competition - Payton, Age 6, Falcon Primary School



Figure 4 - Winner of the YEAR Group 2-4 Kids Creative Competition - Ryder, Age 8, Oakwood Primary School

"Mandurah's ability to maintain a range of local services and small businesses supports its family-friendly atmosphere."
"Being close to Perth and having easy access to the city is a significant advantage of living in Mandurah."
"Mandurah's family-friendly atmosphere, with parks, recreational activities, and safety, creates an ideal environment for children to grow."
"The cultural offerings in Mandurah, especially indigenous ones, add richness to our community."
"Social meeting places, cleanliness, entertainment."
"Mandurah's vibrant events, festivals, and music scene add excitement to our coastal life."
"Accessibility to both city conveniences and natural landscapes is what sets Mandurah apart."
"Mandurah's strong community spirit and friendly residents create a sense of belonging."
"We're surrounded by water, and it's the jewel in our crown, providing endless beauty and outdoor opportunities."
"Mandurah's relaxed lifestyle feels like a permanent holiday – it's pure coastal living."
The waterways, estuaries, and the beauty of our local parks make Mandurah a nature lover's paradise."
Mandurah offers a balanced lifestyle where you can enjoy city-level amenities in a relaxed, coastal setting."
"Access to the beach, waterways, and outdoor activities is what makes Mandurah so attractive."
"Mandurah's various events provide something to look forward to all year round."
"I love the clean, safe waterways and surrounds in Mandurah, making it a great place to live."
"I value the art venues, art clubs, and the Mandurah Performing Arts Centre (MPAC) for their cultural contributions."
"Access to water-based activities, parkland areas for family activities, events such as Crab Fest, Ice Skating, Christmas Pageant, great local shopping, great recreation facilities."
"The strong local business community, along with quality shops and services, makes Mandurah appealing."
"Being a coastal town with great amenities, Mandurah is a wonderful place for families."
The Giants of Mandurah - unbelievable way to explore our area - hope they don't leave
The natural land around the Peel-Harvey inlet, the foreshores in town, proximity to Perth, the dolphins and wild life, friendly peopl
It's environment, especially the waterways and bush reserves. The character and charm of the city centre itself. The foreshores and their facilities.
I love the waterways and wetlands of Mandurah and it's natural beauty. It's special place in the world for migrating birds. I love that you can sit in a restaurant by the estuary and marvel at the Dolphins. I love that there are still places in the CBD that kids and families can have fun without spending money, and if I want anything to change, there needs to be more that families can do together without spending.
Walking trails, natural beaches, the Peel inlet, Mandjar bay and facilities, local bushland and adventure parks, lots of trees and birds, great train service to city and good parking at low cost

3.2 What our community see as the biggest challenges currently facing Mandurah

The community was asked to identify the most significant challenges currently facing the City. From their responses, a diverse set of ten overarching themes emerged. These include concerns about **homelessness and addiction**, prompting a call for better support and outreach initiatives. Antisocial behaviour, public safety, and **economic challenges**, including unemployment and the desire for diverse business opportunities, were also prominent.

Affordable housing and the impact of tourism on the local economy were identified as pressing issues, along with the need for small business support. **Crime and safety** concerns, encompassing various aspects such as law enforcement were highlighted. **Environmental sustainability** concerns extend to coastal erosion, climate change, and the protection of marine wildlife and natural habitats.

Healthcare access and services, including hospital facilities, mental health support, and substance abuse rehabilitation, were raised as important concerns. **Transportation issues**, both in terms of public transport availability and traffic management, were noted. The community expressed a desire for enhanced **youth engagement & opportunity,** addressing concerns about youth-related crime, and a lack of education and entertainment options. The community desire a more vibrant **Entertainment, Culture, and Nightlife** scene, aiming for dynamic nightlife venues and cultural events to facilitate expression, education, and global cultural exchange. There's a keen need to promote local arts and cultural programs, particularly for the youth, highlighting the current lack of such opportunities in the area.

In terms of **Infrastructure and Urban Planning**, managing the challenges of rapid population growth is paramount, necessitating smart population management strategies to address urban sprawl and the strain on existing infrastructure.

Lastly, addressing **community expectations**, specifically in terms of rates & spending to ensure that these align seamlessly with community priorities.



Figure 5 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

Homelessness & Addiction

Support for Homeless: Concerns about the growing homeless population, addiction and the need for outreach, shelters, emergency accommodation and social services to address their needs.

Antisocial Behaviour: Concerns about public safety and the presence of antisocial behaviour, including loitering, and substance abuse.

Economic Challenges

Unemployment: Concerns about limited job opportunities, especially for young people, leading to high unemployment rates and financial instability within the community.

Diverse Business Opportunities: A desire for a broader range of business types, including high-value industries, to diversify the local economy. Relying on tourism alone may not be sustainable.

Economic Growth: Challenges related to economic development and growth, including the need for industry, and innovation in business sectors. Encouraging various industries and attracting government departments can provide economic stability.

Affordable Housing: Worries about the rising cost of housing, the lack of affordable rental options, and the difficulty of accessing suitable housing for low-income residents.

Tourism Impact: Tourism is a significant industry, but seasonal fluctuations may affect local businesses. Promoting year-round tourism and diverse attractions could mitigate this.

Small Business Support: Supporting local businesses is essential for economic growth. Initiatives to help small businesses survive in a high-inflation environment can bolster the local economy.

Crime & Safety

Crime & Safety: Residents express worries about rising crime rates, particularly theft, vandalism, petty crime, and anti-social behaviour. The safety issues, such as drug problems and homelessness, are significant concerns, particularly in key areas like the foreshore.

Law Enforcement: Issues related to law enforcement, various forms of violence, and different types of abuse. Calls for enhanced police presence and community policing.

Environmental Sustainability

Coastal Erosion: Concerns about the impact of rising sea levels and coastal erosion on local infrastructure, property, and the environment. Coastal erosion poses a threat. Investment in coastal protection is necessary.

Climate Change: The need for sustainability initiatives, renewable energy, and measures to mitigate the effects of climate change, such as extreme weather events. Adapting to climate change, particularly rising sea levels, is essential for a coastal city like Mandurah.

Marine Wildlife Protection: Concerns about the welfare of the local dolphin population and marine life in the area.

Environmental Conservation: Preservation of the natural environment, including wetlands, bushland, and waterways, was mentioned as important for the community.

Loss of Natural Environment: Clearing of native bushland for developments is a concern. Sustainable urban development and protecting natural habitats are important. Overdevelopment can lead to crowded and congested areas. Careful urban planning and controlled growth are required.

Healthcare Access and Services

Hospital Facilities: Concerns about the capacity & quality of the local hospital, including long wait times & the need for specialised medical services. Upgrading & expanding medical facilities is vital.

Mental Health Support: Concerns about the availability of mental health services, timely access to mental health care, and support for individuals dealing with mental health issues.

Substance Abuse Rehabilitation: Insufficient resources for addiction treatment and rehabilitation need addressing.

Access to Services: Ensuring access to essential services for all residents, especially the vulnerable, is crucial.

Transport & Traffic

Public Transport: Concerns about the availability, reliability, and coverage of public transportation services, particularly during evening hours. Connection from train station to City centre is frequently mentioned.

Traffic Management: Worries about traffic congestion, road infrastructure quality, and the need for efficient traffic management solutions.

Youth Engagement and Opportunity

Youth Crime: The presence of youth-related crime, including vandalism and antisocial behaviour, and the need for preventive measures and positive youth engagement programs.

Education: Concerns related to the availability of educational opportunities and services in Mandurah. Some of the key concerns include the need for improved university options and more vocational training facilities (such as TAFE courses).

Lack of Entertainment: The desire for diverse recreational facilities and services, cross generational and cultural activities to keep young people engaged and reduce boredom-related issues.

Entertainment, Culture and Nightlife

Vibrant Nightlife: The desire for a more vibrant nightlife scene, including live music, entertainment venues, and late-night cultural activities. Provide platforms for expression, education, and dialogue. Attract global talent, turning the city into a hub of cultural exchange.

Cultural Activities: The need for cultural events, art exhibitions, and cultural programs to promote the arts and local culture. Many respondents felt that Mandurah lacks cultural, artistic, and entertainment opportunities, especially for young people.

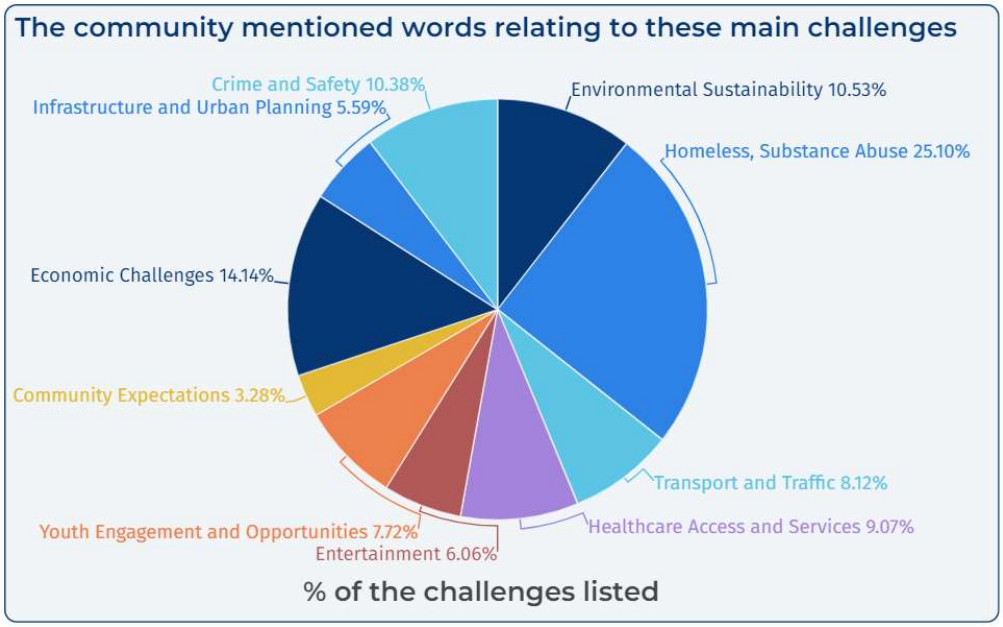
Infrastructure and Urban Planning

Population Management: Addressing challenges associated with rapid population growth, including urban sprawl, increased demand for services, and the strain on existing infrastructure. Managing infrastructure to match population growth is a priority. Adequate healthcare facilities, transport, and public amenities are needed.

Urban Planning: The need for effective and sustainable urban planning that considers infrastructure improvements, transportation solutions, and the preservation of natural spaces and green areas. Balancing development with environmental protection is critical. Sustainable practices and conservation efforts are essential.

Community Expectations

Rates, spending, local government responsibility: Given the challenges posed by the increasing cost of living, there was considerable commentary around the increase of rates. The community broadly value a range of different needs prompting inquiries into how well Council spending aligns with their own priorities. It is evident that there is a potential to educate our community on the distinct responsibilities of local, state, and federal levels of government and how the city manages its budget and allocates funds to address various community needs.



Lack of entertainment and free facilities (third spaces) for teenagers to engage in to reduce the unfavourable behaviour occurring.

"Not leaving people behind is the core of community values. It is an indictment on the whole of Mandurah's leaders if Mandurah is best known for its homeless and inability to look after its lower socio demographic population."

"how behind other tourist destinations Mandurah is in terms of being full of entertainment in the evening. Don't just limit Mandurah to being fabulous during the day!"

"Better cycle paths - electric scooters like Busselton - more public transportation. Connect our train line with the city centre."

"A different approach is required for designing and engineering of roads in urban areas including main access carriage roads. Redirecting articulated, and non-pivoting trucks or offering a different time for picking up or delivering of goods on main carriage ways. Having a different transport system e.g., consider Water Taxi's, Cat system, that delivers people to one area of main transport [train station]"

"Coastal erosion, what would we be without our beautiful beaches"

"Lack of City Centre residential housing options (i.e., apartments) for students and seasonal workers."

"We need more resources for mental health, housing, family violence and drug and alcohol programmes. Children should not be raised in cars or motels."

"Having an appropriate health and hospital facility that can service it's growing and increased aging population."

"Climate Change and our vulnerability to sea level rise. This is the overriding concern which isn't being dealt with fully or quickly enough. Everything else is dependent on getting the environment protections in place. "

"Lack of industry diversity (businesses, jobs) in our economy (more/diverse larger businesses required, more senior roles required, access to more land/buildings to encourage big business relocations, offer incentives for new business investment etc.) - reduce need to drive out of Mandurah for employment"

"The foreshore needs a complete redevelopment- it should be pedestrianised, and a cafe/restaurant strip created closer to the water."

"For residents paying rates that's a challenge- I think more transparency is required. I don't see any reason (from our last community plan) where our community wanted a waterfront pool to bath the undesirables down there or all that money spent on smart street mall, just for it to look the same and house the same stores"

Lack of culture, nightlife and lacking consistent communication and community engagement when spending our rates money

"Overspending by council, excessive rate increases, no effort to curb spending"

"Council attending to issues in a timely manner. Too much bureaucracy getting in the way of action"

Spending funds on new projects before fixing and maintaining infrastructure already in place e.g. swimming pool.

Drugs and consequent crime and violence. Youth crime. Peel Hospital. Lack of affordable housing and homeless. To curb the unnecessary spending of the Rates money by the Shire.

3.3 The one thing our community want to see happen in Mandurah in the next 20 years



Figure 6 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

We asked the community a question about the one thing they want to see happen in Mandurah in the next 20 years. The community envisions a thriving future for Mandurah over the next 20 years, with several key themes emerging from their aspirations.

Healthcare is a top concern, with a call for immediate expansion and improvement of facilities, particularly at Peel Health Campus, and an emphasis on mental health services and healthcare accessibility for all residents. **Housing** affordability and support for vulnerable populations, especially addressing homelessness, were deemed critical, alongside a desire for more public and crisis housing.

Addressing **youth engagement and education** are seen as essential for the city's future, with a focus on higher education options closer to Mandurah, expanded educational opportunities, and skill development for young people. **Environmental conservation** is prioritised, calling for the preservation of waterways, beaches, and natural areas, with a focus on green space enhancement, tree planting, and sustainable practices.

The community aspirations reflect a desire for growth and development, while also preserving the natural environment. Improved **public transport, traffic management, safety, crime reduction**, and law enforcement are crucial priorities.

The community seeks to enhance the city's vibrancy through **tourism & entertainment**. Family-friendly and youth-oriented activities, diverse dining options, and a dynamic city centre and foreshore. **Arts and culture** promotion is considered vital for enriching the city's cultural life, with a commitment to supporting local creative endeavour's.

Economic growth and business development are emphasised, aiming for more local job opportunities, a diversified economy, and a business-friendly environment.

Inclusivity and community are at the heart of Mandurah's vision. They aim to include all community members, support people with disabilities, and maintain the unique ambiance and identity of the city. **Maintaining a sense of community is a priority.**

Healthcare is a critical area of concern. The respondents asked for advocacy for the immediate expansion and enhancement of healthcare facilities including the Peel Health Campus Hospital. Encourage investment in mental health services and accessibility to healthcare for all residents. They emphasise the importance of local and affordable medical services, with specialised care for an increasing and aging population.

Housing and affordability are critical concerns, with an emphasis on addressing homelessness and supporting vulnerable populations. Advocating for more affordable housing, especially for young families and the elderly, as well as public and crisis housing, is a shared goal.

Addressing challenges facing Mandurah's **youth and education** are seen as essential for the city's future. Residents desire access to higher education options closer to Mandurah, as well as expanded educational opportunities and courses. Supporting education, skills development, and employment opportunities for young people is a priority, along with providing more activities and facilities for children, teenagers, families, and young adults. Enhance community engagement with youth through events and activities, establishing youth sheds, third spaces and other programs for young people.

Environmental conservation is high on the agenda, with a focus on preserving the environment, especially waterways beaches and natural areas. The community wants to enhance green spaces, plant more trees, and rehabilitate dunes while balancing future development with environmental conservation. Reducing pollution and promoting sustainable practices are also key goals.

Public transport and traffic management are seen as essential for improving mobility and connection. The community calls for enhanced public transport, light rail connections into the city centre, and the expansion of the train line, particularly into Fremantle and further south to Bunbury. They want better transportation infrastructure, including bridges and roads, improved traffic flow, and solutions for traffic congestion. Additionally, increasing public parking facilities in the city centre is a priority.

Safety, crime reduction, and law enforcement are top priorities. They are calling for an increased police presence and better law enforcement to ensure the well-being of their community.

Tourism and entertainment are important for boosting the city's vibrancy. The community seeks more family-friendly and youth-oriented activities and venues, such as arcades, bowling alleys, indoor sports courts, skating rinks, and theme parks. They want to create a dynamic city centre and foreshore area with diverse dining options, restaurants, cafes, and bars that remain open later. Attracting more tourists and international events is a shared goal amongst the community.

Economic growth and business development are crucial for the community's prosperity. The community would like to see the City generate more local job opportunities and establish a diversified economy by attracting businesses and industry to the region. Foster a business-friendly environment to encourage economic growth and affordable housing options. Support for local businesses and entrepreneurs is essential, with a focus on upgrading and revitalising the city centre to attract businesses.

Arts & culture promotion is vital for enriching the city's cultural life. Residents want to promote arts and culture through galleries, museums, and events, as well as establish cultural and arts precincts or hubs. They are committed to supporting local creative endeavours and arts opportunities.

Inclusivity and community are at the heart of Mandurah's vision. They aim to include all community members, support people with disabilities, and maintain the unique ambiance and identity of the city. Maintaining a sense of community is a priority.



Figure 7 - A word cloud representing Mandurah's 4–10-year olds' visions for their future city, based on 508 submissions. Prominently features words like "fun," "safe," 'nature", "clean" and "colourful, and '"beautiful" highlighting their aspirations for a sustainable, vibrant, and interconnected urban environment.

"An ambitious plan to put Mandurah on a world stage through investment in cultural and leisure infrastructure"
"more activities for younger generation i.e. wave pool, skating rink, bowling alley"
"Train line that connects to Bunbury and the Margaret River region to Mandurah. This would link the SW pocket to Mandurah and provide endless opportunities for work, holidays, visitors, easy access, reduce stress on highway, reduce costs of travel by having a train option"
"Removal of the perpendicular groin on the South Side of the Dawesville Cut break water that is used to trap the sand or relocating it to the western extreme of the break wall. Removal of the perpendicular groin would not stop sand build up for pumping across the channel but it would create one of the most consistent surf beaches from Bunbury to Lancelin which will attract some additional tourism"
"I would like to see Mandurah expand its attractions, specifically for young people."
"More responsibility taken for the homeless, someone to advocate to State and Federal governments relentlessly."
"Build an extra groin further up the beach at Pyramids beach to stop the unsightly excavation and environmental damage that happens each year - it's a pristine beach and a groin or artificial surf reef would push the long drift sand out to bypass the Cut entrance and turn the beach into a much needed tourist hub for the region and generate jobs and help grow the economy"
"Becoming a thriving business and hospitality city but still the home to our locals that we know and love."
"Ferry to Rottnest during summer, just 4 times during January school holidays."
"It's no longer "just" a retirement town or a family-tourist town, a lot of middle-aged people (40s-50s-60s) have moved here and Mandurah hasn't really catered to us yet, events are often for seniors or families, and restaurants the same. It needs some cosy intimate bars and; restaurants and some boutique shopping or art galleries."
"More condensed apartments being built, instead of expansion. Rentable scooters and other transport for easier mobility around the city. Better network of roadways and available parking in the City Centre"
"Increase in police presence and actual consequences for adult and kids that break the law. Much more housing, Definitely a BOWLING ALLEY, Mandurah entertainment for parent and kids are very limited. The skate park is to dangerous and nothing for parents to do. The movies is awesome but also not very active. If you have lived here a while you can only go on the walks so many times. We need real entertainment that doesn't close at 6pm."
"A vibrant city without vacant shopfronts and the homeless crisis addressed"
"Build a university, create a great holiday environment that includes a high standard caravan park to encourage more tourism"
"Establishing large Government departments, businesses and a major University to create local employment. Develop the Kings carnival site which is old and a eye sore. Maybe a water or wave park on the estuary would be perfect"



Figure 8 - Winners from the kids creative competition presented by the Mayor and CEO to Junior Council school representatives

"The 2030 precinct plan. At the very least the CBD development. We cannot bow to the elderly who don't want change forever. Build the high rise offices, take advantage of the fastest internet outside of the capital cities. Build a university in the CBD. Attract big business. Why can't a data based company work out of mandurah - a Google or something big like that."

"Have our own state of the art, best in the state Aboriginal Cultural Centre to build on our tourism success."

"A new state-of-the-art training hospital with specialist services, sustainable growth that includes urban planning to support population growth while preserving the natural beauty of Mandurah, environmental protection and rehibilitation and enhancing tourism infrastructure to showcase local attractions while ensuring a sustainable and enjoyable experience for visitors while benefiting the local economy"

"A new hospital!! Job creation like call centre hubs, traffic management with better arterial roads, more railway laid to service the southern community and commutes to Perth"

"Extend winter in mandurah to include ice hockey. Ballroom dancing facility for youth. Youth shed (like men's shed) so youth can learn skills with experienced adults. Also, can lean more practical things like changing a tyre, mowing lawn, changing a washer. With many separated families and FIFO workers, these skills may not be passed on. Roller skating rink. Reading ALOUD rooms. High schools to teach EOFY taxes and budgeting. Fishing for youth. Edible community youth garden. Op shop devoted to fabric and yarn."

"Bigger and better entertainment for children, families and youth, especially for evenings (New movie theatre, time zone, bowling"

"Improved facilities e.g.: netball courts, MARC expansion. So we can host larger sporting events to not only metro but also southwest. More police to ensure less drug activity therefore less crime, giving the youth a purpose some children come from terrible home life and the struggle to break out of that is hard. I'd like to see less money spend on tourism and more on things that directly effect/benefit the local community not for the infrequent visitor"

"See community growth where core values are visible, see the COM employ more locals residents, avoid the compulsion to mechanize people out of jobs. Resist contractors that are not local so that the money stays in Mandurah. Lead the way in alternative solutions to house struggling resident ,train the local youth with the skills to service that industry, adjust, codes and local law within the council to facilitate that to happen. Long term plans that survive the changing of mayors and councillors' 20 years time I would like to walk down the street see healthy ,happy and productive citizens. I would like to drive through Mandurah and not see homeless people begging at set of lights daily.

"Change the way we think, be innovative, encourage industry that is sustainable and part of the solution. Look at the core issues and think big, alternative cheaper housing solutions, provision of land from the City land bank to facilitate solving these issues, Alternative residential power solutions ,Off Grid is the future Solar ,battery storage ,water tanks, to chickens in the back yard to recycle scraps to reduce methane and also give protein to people, Design functional low cost home kits made from recycled products that our newly trained make /install maintain, everything from the electrical to plumbing ,roofing .Strengthening an economy is about empowering those who need it to be able to help themselves."

"I hope to see less homeless, and drug affected people. While I understand that the Mandurah City Council don't make the poor life choices that a lot of those living in hardship have made, I wish that there was more for people to do with their time so that they don't turn to drugs. Spending money on tourism promotion is fantastic, but it only benefits the small businesses and people involved on that day. The rest of the time, if we want to do something at night, we pretty much have to go to a pub. There's a social problem that needs to be addressed in Mandurah and it seems to be getting worse"

"Community aspirations, culture and mindset rise based on pride to live in a thriving city with bright and fresh streets and shopfronts throughout. Common ground a pillar of excellence with no homeless. A regional university campus, remote hubs/offices for professional and; innovative industries. Pretty much the Transform Mandurah plan come to full fruition."

4. Focus Area Feedback

We asked our community four open-ended questions related to our existing four focus areas. These areas were formed over four years ago through the engagement for our current community plan. They encompass the goals of fostering a stronger connection within our community, nurturing a healthier environment, boosting our local economy, and improving overall health outcomes. Through this engagement, we sought to gather feedback that can guide us in enhancing our approach to these critical aspects of community well-being. The community's responses undoubtedly provided valuable insights and direction for both our ongoing initiatives, and the next stage of engagement when we look to refine the plan. This feedback ensures that we continue to evolve and meet community expectations for a more interconnected, sustainable, prosperous, and healthy community.

4.1 In what ways do our community think we can strengthen our economy



Figure 9 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

The community emphasise the need for economic diversification and encourage small business support. Small businesses play a pivotal role in their vision, with calls to reduce rates and advocate for reduced rents for them while incentivising local shopping. Job creation is paramount, with a focus on attracting corporate businesses and providing incentives for small businesses to hire local.

Mandurah's economy can further flourish by focusing on events and tourism. The community desires international attractions and a vibrant nightlife to boost tourism. The community recognise that infrastructure improvements are key to facilitating economic growth and call for the overall redevelopment of the City Centre. They would like to see investment in aging infrastructure, cultural precinct development, and improved public facilities and transport.

A sustainable approach is also vital, promoting eco-friendly initiatives, eco-tourism, and fostering local eco-friendly businesses while balancing growth with the preservation of nature. Environmental sustainability efforts focus on preserving the region's natural beauty, reducing waste, and supporting a circular economy, with a call for incentives for careers in environmental fields.

Community engagement and well-being are at the heart of this vision, with an emphasis on strengthening relationships, supporting local art and creative projects, and addressing safety concerns while assisting vulnerable individuals. Education and training are seen to promote innovation and entrepreneurship, especially in the digital and technology sectors.

Finally, there was considerable commentary around the increase of rates prompting inquiries into how well Council spending aligns with the respondents own priorities.

Economic Diversification and Business Support

Encourage Industry Diversity: Promote Mandurah to attract more diverse industries. Advocate for more investment into businesses and housing.

Support Small Businesses: Support local business. Reduce rates and advocate for reduction in rents for small businesses. Provide incentives for people to shop local.

Job Creation: Create more job opportunities. Attract more corporate businesses. Advocate for State and Federal Government incentives for businesses to relocate to Mandurah.

Events and Tourism: Increase international attractions and events. Promote nightlife for better tourism. Encourage development of more permanent tourist activities.

Infrastructure and Development

Infrastructure Improvements: Invest in aging infrastructure. Develop an arts and cultural precinct. Encourage more entertainment and tourism infrastructure offerings. Extend shopping hours and improve public facilities.

Sustainable Growth: Focus on sustainable growth, balancing nature, and growth. Implement and reward green initiatives. Promote eco-tourism. Foster local and eco-friendly businesses.

Community Engagement and Well-being

Community Development: Strengthen relationships within the community. Support community-based activities and groups. Encourage local art and creative projects.

Safety and Welfare: Address safety concerns. Assist homeless and lower socioeconomic individuals. Support for essential workers and start-up businesses.

Education and Training: Provide training and education. Encourage innovation and entrepreneurship. Invest in digital and technology sectors. Promote skills and art development.

Community Expectations

Local Government Initiatives: Review government spending and decision-making. Support better financial management.

Communication, Marketing and Branding: Encourage people to relocate to Mandurah. Promote the city's unique features. Attract more visitors and businesses. Establish a unique identity for Mandurah. Focus on tourism and culture branding.

Invest in Sustainability Initiatives

Preserve the environment and natural beauty. Reduce waste and promote recycling. Enhance the waterfront and ecology. Support the circular economy. Implement sustainability practices. Create a more energy-conscious community. Offer scholarships and incentives for environmental careers.



Figure 10 - Co-Winners of the YEAR 4-6 Year Group Kids Creative Competition, Junior Councillors Kailee and Olivia, representing their Year 6 class from Dudley Primary School. Together with their entire class, they created a submission representing an "Inclusive, Accessible and Sustainable Playground - Perfect for Mandurah".

4.2 In what ways do our community think we can Improve health outcomes.



Figure 11 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

The community emphasise the urgent need for State government funding to upgrade and expand the Peel Health Campus, envisioning a state-of-the-art hospital that can meet current and future healthcare needs. Moreover, State and Federal government commitment to attracting more medical professionals and reducing wait times for medical appointments are deemed critical. Specialised medical services, including a children's emergency and cancer treatment facilities, are sought to alleviate the burden of traveling to Perth. Additionally, there's a strong push for improved access to mental health services, development of mental health programs, and support for mental health initiatives. The community suggests an urgent care clinic to relieve pressure on the emergency department and expansion of health centres in various suburbs.

The community places great emphasis on education as a tool for promoting healthier living. The community asks for more community-led activities with a particular focus on engaging the youth, fostering a sense of unity, and belonging. For the younger generation, they propose offering free fitness programs, subsidising healthier school meals, youth programs during school holidays and activities tailored to early teens to address isolation issues. Additionally, they advocate for support for seniors, including more affordable options for activities like swimming, recognising the unique needs of aging individuals in the community.

Social support and community engagement are areas where the community seeks positive change. They express a strong commitment to supporting vulnerable populations, including the homeless, domestic violence victims, and drug addicts. Establishing social protection programs is a priority.

The community suggests the construction of more aquatic centres, lighting paths, accessible parks, and improved sporting complexes to facilitate physical activity and recreation. Additionally, they highlight the importance of creating cultural and social centres, which can serve as vital resources for vulnerable populations, offering services like showers, meals.

Healthcare Funding and Advocacy

The community asks for support in advocating for:

A state-of-the-art hospital: government funding to upgrade and expand the Peel Health Campus, improving facilities, and increasing staffing to provide better healthcare services. A state-of-the-art hospital that can care for the community now, and into the future.

Attract Medical Professionals: There is a strong call for attracting more doctors to the area, providing bulk billing options, and reducing wait times for medical appointments. Encouraging incentives for doctors to work in the area, relocating medical professionals, and investing in training are mentioned.

Specialist Services: The need for more specialised medical services without the need to travel to Perth, including a children's emergency room and cancer treatment facilities, and addiction rehabilitation is highlighted.

Mental Health Services: Suggestions include increasing access to 24/7 mental health services, developing mental health programs, and supporting mental health initiatives.

Urgent Care Clinic: The community recommends establishing an urgent care clinic to ease the burden on the emergency department.

Health Hubs: Expanding health centres in different suburbs, such as Dawesville, Greenfields, and Lakelands, is recommended.

Lifestyle and Wellness

Promote Healthy Lifestyles: Encouraging exercise, offering free fitness programs, and supporting healthy living are mentioned.

Community Engagement: The community emphasises the need for more community-led activities with a focus on youth engagement.

The community asks for support in advocating for:

Combat Unhealthy Practices: The community wants to tackle issues like drug addiction, unhealthy takeaway food options, and smoking.

Public Health Initiatives: Suggestions include taxing junk food, subsidising healthy options, and providing health checks and support for the homeless.

Homelessness and Vulnerable Populations: Suggestions include providing support for the homeless, DV victims, and drug addicts and creating social protection programs.

Healthy Environment

Promote Sustainability: Initiatives related to the environment, such as planting native plants and promoting eco-friendly practices, are recommended.

Cleanliness and Safety: The community wants clean beaches, safe parks, and accessible facilities for children and families.

Reducing Chemical Use: Calls for reducing the use of chemicals like glyphosate and synthetic fertilisers for a healthier environment.

Infrastructure and Facilities

Enhanced Facilities: Suggestions include the construction of more aquatic centres, accessible parks, and improved sporting facilities.

Accessible Walkways: The community emphasises the need for more walking and cycling paths, as well as better lighting for safety.

Cultural and Social Centres: Proposals include creating centres for vulnerable populations and providing a place for them to shower, eat, and receive advice.

Healthy Living Education

Health Education: The community recommends promoting healthier eating habits and educating the public about the long-term effects of poor nutrition and sedentary lifestyles.

Youth Programs: Programs for youth during school holidays and activities for early teens are mentioned to address isolation issues.

Support for Seniors: Calls for more affordable swimming for older individuals and support for aging populations are made.



Figure 12 - Random winner of entire class party at the MARC - Class S3, Meadow Springs Primary School

4.3 In what ways do our community think we can Nurture our environment



Figure 13 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

The community's desires and priorities to nurture the environment are abundantly clear. They want a comprehensive focus on environmental awareness and education, encompassing educational initiatives for all generations, engagement of schools and local communities in conservation and education, and the incorporation of indigenous and cultural knowledge.

The community emphasises Habitat Preservation and Restoration through tree planting, wildlife protection, and dune preservation. They are deeply concerned about waterway and marine conservation, urging the reduction of pollution, sustainable fishing, and the protection of local dolphin populations.

Waste management and litter control are also critical, with a strong emphasis on recycling, and litter prevention.

Sustainable Urban Development and Conservation is vital, with a focus on eco-friendly practices and the integration of nature in urban planning.

Community involvement and support, recognising volunteers, and creating outdoor areas for nature connection are highly valued. Preserving natural beauty, cultural heritage, and the diverse ecosystem is a shared goal.

Regulation and enforcement are needed to combat environmental violations. Encouraging environmentally friendly business practices and fostering innovation round out the community's aspirations for nurturing the environment.

Environmental Awareness and Education

Educational Initiatives: Promoting environmental education and awareness campaigns for all generations.

Schools and Community Engagement: Involving local schools and communities in nature conservation and education programs.

Indigenous and Cultural Knowledge: Incorporating traditional knowledge and First Nations teachings about preservation and conservation in schools and youth groups.

Habitat Preservation and Restoration

Green Spaces and Tree Planting: Planting native trees, vegetation, and encouraging tree-lined streets and public spaces.

Protecting Bushland and Wildlife: Preventing mass clearing of natural habitat for development, restricting further development that affects reserves, and supporting wildlife protection.

Dune Protection: Focusing on the protection and rehabilitation of coastal dunes.

Waterway and Marine Conservation

Clean Waterways: Reducing pollution run-off in waterways, cleaning beaches, preventing silt accumulation, and managing seaweed.

Sustainable Fishing and Crabbing: Educating people about sustainable fishing practices, enforcing fishing and crabbing laws, and conserving marine life.

Dolphin Protection: Protecting and preserving local dolphin populations and establishing restrictions for boats in the area.

Improved Estuary: Prioritize estuarine health through robust monitoring, regulatory enforcement against pollution, and community engagement to promote sustainable practices.

Waste Management and Litter Control

Recycling and Green Waste: Promoting recycling and green waste management, adding green waste bins, and incentivising recycling.

Litter Prevention and Clean-Up Events: Implementing strategies to reduce litter and organising community clean-up events.

Responsible Pet Ownership: Encouraging responsible pet ownership, including cat control, preventing cat-wildlife interactions, and increasing dog waste collection.

Sustainable Urban Development and Conservation

Sustainable Development: Promoting eco-friendly urban development practices, conserving natural resources, and ensuring urban planning integrates nature.

Public Transport and Electric Vehicles: Focusing on promoting public transport and providing electric vehicle infrastructure to reduce environmental impact.

Volunteer Support and Community Involvement

Encouraging Volunteering: Recognising, applauding, and providing assistance for volunteer efforts in environmental conservation.

Public Engagement and Community Collaboration: Encouraging community involvement, creating local nature walkways, and developing outdoor adventure areas to connect people with nature.

Preservation of Natural Beauty and Heritage

Conserving Natural Beauty: Conserving and preserving the natural environment, including heritage and historical sites.

Cultural Preservation: Encouraging awareness and support for the local indigenous community and their traditional knowledge.

Diverse Eco-System Appreciation: Encouraging the appreciation and respect of the diverse ecosystem in the area and its protection.

Regulation and Enforcement

Law Enforcement: Strengthening enforcement and penalties to combat overuse of water resources, illegal dumping, and other environmental violations.

Local Business and Development

Environmentally Friendly Business Practices: Encouraging local businesses to adopt eco-friendly practices.

Balanced Development: Balancing development with the preservation of natural spaces and green areas.

Innovative Solutions

Innovative Projects: Exploring innovative upcycle projects like "The Giants" to promote tourism and environmental conservation.

Environmental Innovation: Adopting innovative solutions to reduce environmental impact.

4.4 In what ways do our community think we can Connect our people



Figure 14 - The most common words from all feedback received for this question throughout Stage 1 engagement on the Strategic Community Plan 2020-2040

The community want to encourage participation through the creation of a festival season and smaller monthly events. The community values public spaces and venues and have asked for more open festivals, safer access to recreational areas, and the activation of public spaces year-round.

Safety and security are a priority, with a focus on reducing anti-social behaviour, providing more support for law enforcement, and addressing issues like graffiti and hooning. Community engagement is crucial, with an emphasis on building social capital, encouraging neighbourly connections, and creating inclusive, all-year-round community events. The community also wants to embrace diversity and promote equality while addressing housing disparities.

For youth and families, they seek more activities for young people, family-friendly events, and character-building activities for youth. Arts and culture play a role in community connection, with a focus on promoting local art and culture, including First Nations' elements.

Regarding public spaces and amenities, the community wants improved infrastructure, more parks and community centres, and enhanced beach facilities. They emphasise the importance of creating outdoor spaces for all ages and offering entertainment in key locations. To boost economic development, the community encourages local businesses to offer a range of activities, support community organisations and clubs, and seek to make events more affordable and accessible. Employment and education are also vital, with a call for local programs to support each other, promote local businesses, and provide more job opportunities.

Community Connection

Encourage Participation

Create a festival season to encourage the local community to attend.

Consider smaller monthly events (bands, etc.) during the warmer months.

Communication

Improve inclusive communication and promotion of community events.

Provide information to residents via channels used by all community.

Public Spaces and Venues

Organise more open festivals.

Make it easy to get safely to places for recreation and socialisation.

Activate public spaces in both summer and winter.

Safety and Security

Reducing Anti-Social Behaviour

Support community safety by reducing anti-social behaviour.

Advocate for more financial and resourcing support for the police.

Advocate for issues related to graffiti and hooning to be addressed.

Community Engagement

Building Social Capital

Invest in building social structure and organisation so the community can better work together.

Encourage the community to get to know their neighbours.

Create all-year-round community events.

Inclusivity and Diversity

Embrace diversity and encourage understanding.

Support equality without pandering to specific groups.

Treat everyone the same, regardless of race or gender.

Addressing Housing Disparities

Look at ways to lessen the gap between wealthy and less privileged areas.

Advocate for affordable housing for all.

Youth and Family

Activities for Young People

Create more places for teens and young adults to go for activities.

Encourage local businesses to offer a range of activities.

Support more clubs for newcomers to the area.

Family-Friendly Events

Organise more family-friendly events.

Encourage the community to get to know their neighbours.

Focus on activities that build character and responsibility in youth.

Arts and Culture

Promoting Local Art and Culture

Continue with arts and community activities.

Incorporate First Nations' sites, language, and culture.

Public Spaces and Amenities

Infrastructure and Access

Fix up the bike paths and walking paths.

Provide more parks and community centres.

Improve beach facilities in the Dawesville area.

Outdoor Spaces

Create outdoor spaces for people of all ages.

Ensure this is continued entertainment at the Foreshore and Marina.

Develop a one-stop hub for community information and connection.

Business Development

Supporting Local Businesses

Encourage local businesses to offer a range of activities to connect the community.

Support community organisations and clubs.

Make events more affordable and accessible.

5. Close out and Next Steps

Following the extensive community engagement activities conducted in August 2023, several key steps are now planned.

Peer Review: Once finalised, the Engagement Outcomes Report will be communicated broadly to consider the outcomes against our current supporting strategies.

Stage 2 Community Workshop:

Considering both the outcomes in this report together with the peer review, a community workshop will be planned for mid-December to test the community feedback from Stage 1 and to develop the draft Strategic Community Plan 2024-2044.

A list of randomly selected workshop participants will be created, and invitations sent.

New Strategic Community Plan 2024-2044:

The insights from this report will directly inform the development of a new draft Strategic Community Plan 2024-2044. This draft will be presented to Council for approval for advertising in March 2024. Following updates/changes resulting from the community feedback, the final plan will be presented to Council for adoption in May 2024.

Appendix 1 – Summary of Survey Questions

What are the things our community value most about Mandurah

Natural Environment: The community highly values the natural beauty and environment of Mandurah, particularly its waterways, beaches, estuaries, and bushland. There's a strong connection to the local flora, fauna, and pristine landscapes.

"The pristine environment – it's our connection to nature and a source of pride."

"The waterways, estuaries, and the beauty of our local parks make Mandurah a nature lover's paradise."

"The clean, tranquil beaches and the stunning sunsets are what make Mandurah home."

"Mandurah's environment is a treasure, and it's important to protect our natural assets for generations to come."

"We're surrounded by water, and it's the jewel in our crown, providing endless beauty and outdoor opportunities."

Lifestyle: Residents appreciate the relaxed, laid-back lifestyle that Mandurah offers. It's often described as a coastal town with a strong sense of community, offering a tranquil and family-friendly atmosphere.

"Mandurah's relaxed lifestyle feels like a permanent holiday – it's pure coastal living."

"The laid-back atmosphere and strong sense of community create a unique coastal lifestyle."

"Mandurah offers a balanced lifestyle where you can enjoy city-level amenities in a relaxed, coastal setting."

"Mandurah – it's not just a place to live; it's a lifestyle we cherish."

"Living here means not always wanting to escape – it's like a holiday town."

Community Spirit: The sense of community, community spirit, and friendly people in Mandurah are highly valued. Many respondents mentioned a strong sense of connection among residents.

"The community in Mandurah is connected and vibrant, making it a welcoming place to live."

"Mandurah's strong community spirit and friendly residents create a sense of belonging."

"Community spirit is at the heart of Mandurah, and it's what makes our town special."

"There's a true sense of camaraderie here – we look out for one another."

"Mandurah is a town where everyone knows their neighbour, and the community comes together for various events."

Proximity: To amenities, shops, restaurants, and public services is important. Proximity to the beach, waterways, and outdoor activities is also frequently mentioned.

"Being close to amenities and services makes life in Mandurah convenient and enjoyable."

"Access to the beach, waterways, and outdoor activities is what makes Mandurah so attractive."

"The proximity to shops, restaurants, and public services is a huge benefit of living in Mandurah."

"Accessibility to both city conveniences and natural landscapes is what sets Mandurah apart."

"Everything is at our doorstep in Mandurah, from shopping to outdoor activities – it's incredibly accessible."

Entertainment and Events: The presence of various events, festivals, and entertainment options is appreciated, including music, cultural events, and outdoor activities.

"Mandurah's vibrant events, festivals, & music scene add excitement to our coastal life."

"The diversity of events, from festivals to shows, offers something for everyone in Mandurah."

"Entertainment and events, like the Christmas Pageant and Crab Fest, define the Mandurah experience."

"The presence of arts, culture, and entertainment options enriches our community life."

"Mandurah's various events provide something to look forward to all year round."

Cleanliness and Safety: Clean and well-maintained public spaces are valued, as is the perception of safety in the area.

"The pristine environment and the safety of our people are what I value most in Mandurah."

"Clean living, beautiful surrounding buildings, and a sense of tranquillity make Mandurah special."

"Mandurah is known for its clean beaches, maintained public spaces, and safety."

"I love the clean, safe waterways and surrounds in Mandurah, making it a great place to live."

"Safety and a clean environment, along with well-maintained streets, are key aspects of Mandurah's appeal."

Cultural and Art Offerings: Cultural venues, art clubs, and artistic activities are seen as important to the community, contributing to a vibrant cultural scene.

`"The cultural offerings in Mandurah, especially indigenous ones, add richness to our community."

"I value the art venues, art clubs, and the Mandurah Performing Arts Centre (MPAC) for their cultural contributions."

"The Mandurah Performing Arts Centre (MPAC), along with community theatres and galleries, enrich our cultural experiences."

"Art, culture, and entertainment are well-supported in Mandurah, making it a vibrant place to live."

"The events at the Mandurah Performing Arts Centre (MPAC), such as theatre and music shows, enhance our cultural life."

Community Activities: The availability of community events, clubs, and programs for people of all ages is seen as a valuable aspect of Mandurah.

"Local community 'centres' - places to meet and spend time without having to go to the shopping centre."

"Community activities, waterways, open spaces."

"The community, the waterways, the scenery, the outdoors lifestyle, and the sense of community with local clubs."

"Access to water-based activities, parkland areas for family activities, events such as Crab Fest, Ice Skating, Christmas Pageant, great local shopping, great recreation facilities."

"Social meeting places, cleanliness, entertainment."

Proximity to Perth: Being close to Perth for convenience and access to city services is mentioned, with many residents seeing Mandurah as an ideal balance between city life and a smaller coastal town.

"Being close to Perth and having easy access to the city is a significant advantage of living in Mandurah."

"Proximity to Perth, yet without the big city stress, is one of Mandurah's strengths."

"Mandurah offers a relaxed coastal lifestyle while maintaining proximity to Perth."

"Living close to Perth, with a mere one-hour train ride, allows us to enjoy the city's amenities."

"It's the convenience of being near Perth without the hustle and bustle of the city."

Business and Local Services: Local businesses, cafes, restaurants, and services play a significant role in the community's identity and are appreciated.

"Great local restaurants, bars, and a strong business community add to the charm of Mandurah."

"Mandurah's access to restaurants, cafes & shops adds to the convenience of living here."

"The strong local business community, along with quality shops and services, makes Mandurah appealing."

"Mandurah's ability to maintain a range of local services and small businesses supports its family-friendly atmosphere."

Family-Friendly Atmosphere: The family-friendly environment of Mandurah is important to residents.

"Mandurah is known for its family-friendly atmosphere, which offers something for everyone, young or old."

"Mandurah's friendly people, relaxed lifestyle, and range of amenities make it a fantastic place to raise a family."

"Being a coastal town with great amenities, Mandurah is a wonderful place for families."

"The family-oriented community, beaches & waterways contribute to Mandurah's appeal."

"Mandurah's family-friendly atmosphere, with parks, recreational activities, and safety, creates an ideal environment for children to grow."

What our community think are the biggest challenges currently facing Mandurah

Youth: Services, Crime and Education:

Youth Crime: The presence of youth-related crime, including vandalism and antisocial behaviour, and the need for preventive measures and positive youth engagement programs.

Education: Concerns related to the availability of educational opportunities and services in Mandurah. Some of the key concerns include the need for improved university options and more vocational training facilities (such as TAFE courses).

Lack of Entertainment: The desire for diverse recreational and cultural activities to keep young people engaged and reduce boredom-related issues.

“I understand there is momentum around education, although there is one option for a university degree here in Mandurah which is nursing, there needs to be more emphasis on education options to ensure that there is a future for the next generation and the teenagers don't get drawn into alcohol/drugs”

"Not enough activates - We need: Bowling, Roller skating, ice skating, Time zone, Gold class movies, Ikea, Cafe and restaurants open till late."

“Crime and particularly youth crime. The forum on any given day is not safe and the foreshore sees its share of riff raff.”

Lack of entertainment and free facilities (third spaces) for teenagers to engage in to reduce the unfavourable behaviour occurring. Public schools need more support in helping to curve unfavourable behaviour. Currently the schools have little power to discipline children who consistently damage property and threaten the safety of others. If this behaviour is not prevented, Mandurah will become a troublesome area reducing value, enjoyment and living conditions of all who moved here for a better and happy lifestyle”

“We need a real University here too, so kids are encouraged to further their education and stay local”.

"Besides the usual outdoor activities, there is not enough family-friendly things to do all year round, we need more things that will not only benefit local families but attract tourists to our area too. We need things like a bowling alley, a good mini golf course, an adventure playground for all ages and much more. These are great fun activities for families and people of all ages, and great activities for the cooler months."

“‘There aren't many places for teenagers to hang out (unfortunately the skatepark is dodgy). Mandurah is great for little kids but bad for teenagers - there is nothing for them to do”

“It is councils responsibility to address unsocial behaviour. Drug addicted homeless laying around in a stupor are deplorable”

“We need a centre that has activities that caters for older teens and adults like they have in Fremantle and Cannington. E.g., Holey Moley and bowling with a bar and restaurant included. Somewhere that is close enough to walk or Uber easily without disturbing like a senior village and closes about 10-12pm”

Social Issues: Addiction, Homelessness, Crime & Safety:

Support for Homeless: Concerns about the growing homeless population, addiction and the need for outreach, shelters, and social services to address their needs.

Antisocial Behaviour: Concerns about public safety and the presence of antisocial behaviour, including loitering, substance abuse, and petty crime.

Crime: Residents express worries about rising crime rates, particularly theft, vandalism, and anti-social behaviour. Enhanced police presence and community policing may be needed.

“Not leaving people behind is the core of community values. It is an indictment on the whole of Mandurah's leaders if Mandurah is best known for its homeless and inability to look after its lower socio demographic population.”

"Lack of police resources and very slow responsiveness to crime. Locals don't bother to ring the police anymore."

“Homeless taking advantage of the system and services available. Locating in very public spaces and although services are available to them choosing to sit at traffic lights/ foreshore/Smart Street Mall instead of utilising support groups"

"Reputation from the broader community, Mandurah has a bad name and is associated with crime, drugs, and a lower economic demographic."

"homeless! We need to guide unfortunate adults to a better way of life. No one should be homeless relying on people at an intersection to give them money, standing in any weather just to live of dollars and cents. That mind set cannot help itself. We need to show we care for our people and give them more options and pathways to get out of the state they are in. One path does not fit for all, some are homeless because of the demands to just be an ordinary human living in this society."

"The demographics of the city centre. Unfortunate that there are many homeless and drug addicted people."

"Right now, the biggest challenge you have is the drug and crime issue. This needs to be sorted and addressed. Homelessness is also on the rise, and the local government seems to be more concerned with how to benefit from all the development and not creating a system to help with these issues."

"High statistics of Domestic Violence and Family violence locally with only one refuge."

"I would say drugs are a major problem in Mandurah, particularly in Silver Sands (Where I work). I feel like more could be done to aid the situation, particularly getting people to access services that are already in place or coming."

"homeless. You say you are doing something about it but it’s getting worse, not better."

“Anti-social behaviour in smart street mall and park opposite smart street mall, at any time of the day people are yelling and brawling, terrible look for tourism and for the businesses around that area”

Entertainment: Culture and Nightlife:

Vibrant Nightlife: The desire for a more vibrant nightlife scene, including live music, entertainment venues, and late-night cultural activities.

Cultural Activities: The need for cultural events, art exhibitions, and cultural programs to promote the arts and local culture. Many respondents felt that Mandurah lacks cultural, artistic, and entertainment opportunities, especially for young people.

“There is a lack of interesting things happening here, Mandurah is plateauing and losing its vibrancy”

" Build a landmark art gallery - better than Collie, Perth, and Geraldton. After all we are the second largest city in WA and growing fast"

"Lack of winter trade, very limited nightlife especial after 11pm"

"Lack of nightlife, cafes, bars"

"Being from the UK, we have had lots of guests visit who have also gone to other parts of Australia when here. It was obvious to them how behind other place Mandurah is in terms of being a good destination in the evening. Don't just limit Mandurah to being fabulous during the day!"

"Becoming more entertaining and cosmopolitan but retaining the small-town vibe."

"We are not a village; we are a city. Focus on growth of a brilliant nightlife culture, arts, and restaurant scene"

"Shopping centre in town, think other coastal locations- bars shops nightlife etc"

"Keeping businesses viable all year round, the many empty holiday homes as the vacancies do not add value to the town, vandalism and general upkeep of empty buildings around town is not a good look for tourism."

"Maintaining a viable tourist destination because of lack of staff, short business hours, poor service and the above reasons previously mentioned."

"Creating spaces and programs for activities. The more involved people are in where they live, the less they will leave to spend their money"

"Lack of cultural enterprises such as a great Museum and Art Gallery"

"A bit of a cultural wasteland as far as cultural entertainment goes (theatre, for example, ManPAC mainly puts on cover band shows, not proper plays"

"Lack of nice upmarket clothes shops and restaurants"

"Everything shuts around 4pm and not many people go out at night. We should all be out and about until at least 10pm!"

"no major cinemas Hoyts or greater union or any other entertainment venues for teenagers or families"

"Lack of entertainment for modern family's and older adults aka (Bowling alley, internet cafes etc)"

Transportation and Traffic:

Public Transport: Concerns about the availability, reliability, and coverage of public transportation services, particularly during evening hours.

Traffic Management: Worries about traffic congestion, road infrastructure quality, and the need for efficient traffic management solutions.

"public transport services keeping up with exploding housing developments, new schools, and WA's highest population of youth (non-drivers)"

"Lack of consistent public transport to and from eastern neighbours. Ravenswood, Yunderup, North Dandalup and Pinjarra bus service is substandard"

"Better cycle paths - electric scooters like Busselton - more public transportation. Connect our train line with the city centre."

"Foreshore parking and access is a challenge"

"Better bike paths and infrastructure for pedestrians and cyclists."

"Severe traffic problems at the Mandurah road bridge north and south, lack of parking for large/tall vehicles at mandurah forum"

"transport and accessibility more train stations past Mandurah and more roads and freeways to choose from to take rather than a few main roads to take which get congested"

"Honestly, traffic is a big problem. Transportation is such an issue and getting around without a car is tough."

"Poor public transport options across all of Mandurah. Busses take forever to get anyway. We need express bus options."

"Buses are limited to the more populous areas rather than extremities (e.g., Narins is too far for an active 80 years old to walk to the bus stop at Peel Parade)"

"Maintaining sociable expectations while delivering the community a rich, varied and diverse living and working space."

"Public transport is not good at night. It's difficult to come into Mandurah for a night out as taxis/ubers are hard to come by and there is no other way to get home. For a City the size of Mandurah, the nightlife should be much more vibrant than it is. This doesn't necessarily equate to more bars and pubs but what about shops staying open later? restaurants being open after 9pm? like Europe!! the climate lends itself to be able to maximise the evening time.

"Transport links into town and surrounding waterways"

"would be wonderful to make Mandurah Terrace pedestrian only and use some of the empty lots nearby for parking. The road near the post office is very small and clogs up with cars."

"Transport around the city. A tram system would be good."

"Still being mostly reliant on fossil fuels for transport and energy, when these are clearly dying technologies."

"Traffic. bridges / speeding / roads. one main road south of Mandurah to other suburbs isn't enough to cope with the increasing population. People trying to cross the old coast road in southern suburbs to get to public transport or school is crazy dangerous we need over passes"

"A different approach is required for designing and engineering of roads in urban areas including main access carriage roads. Redirecting articulated, and non-pivoting trucks or offering a different time for picking up or delivering of goods on main carriage ways. Having a different transport system e.g., consider Water Taxi's, Cat system, that delivers people to one area of main transport [train station]"

"Mandurah has a high dependency on domestic vehicles, this is due to subdivision developments on the fringes of older subdivisions thus creating infrastructure and vehicle movement issues, alternative provisions of public transport are ultimately the only solution".

"Keep residents happy. Keep residents exercising by lit paths at night."

"Active transport to school should be encouraged and appropriate infrastructure upgraded or installed"

"Better transport options for those with a disability"

"Sporting facilities need to be built on larger areas with adequate parking for buses and cars"

"Pathways uneven, need safer bike walkways."

"not enough segregated bike paths on roads,"

"Too many cars everywhere in Mandurah now. Needs train station south of bridge so that people don't need to go to Mandurah station to take train to Perth, every single day!"

"Traffic, more people equal more cars. Congested roads."

"Maintaining and building footpaths, trimming street trees, improving traffic flows and better Street lighting."

"Better bike paths and infrastructure for pedestrians and cyclists"

Healthcare Access and Services:

Hospital Facilities: Worries about the capacity and quality of the local hospital, including long wait times and the need for specialised medical services. Upgrading and expanding medical facilities is vital.

Mental Health Support: Concerns about the availability of mental health services, timely access to mental health care, and support for individuals dealing with mental health issues.

Substance Abuse Rehabilitation: Insufficient resources for addiction treatment and rehabilitation need addressing.

Access to Services: Ensuring access to essential services for all residents, especially the vulnerable, is crucial.

"We need more resources for mental health, housing, family violence and drug and alcohol programmes. Children should not be raised in cars or motels."

"Our hospital is in desperate need of funding and expansion to be able to cope with our growing population and we should not have to travel to Perth for medical treatment"

"There is a lack of drug rehabilitation resources, homeless shelters, dry-out facilities, and bulk billing GPs plus the Peel Hospital is very run down."

"people in the community with mental health / drug induced behaviour is on the rise"

"A huge issue affecting Mandurah is the lack of medical staff. Daily I read posts about families who are struggling to obtain a doctor's appointment. Furthermore, Mandurah's delay in opening a facility like St John urgent care has placed extra pressure on our already very limited hospital staff and resources. Adding to this is the lack of available medical staff who are qualified to deal with mental health patients."

"Not enough community services and health services to meet the needs of the community, particularly as the community continues to grow rapidly."

"lack of mental health care, long wait times. Not enough bulk billing medical practices."

"third world medical care and treatments available, the hospital is a mess and it's a death trap, instead of building another outdoor pool or having to rebuild the one you made but contracted cheap Labor the money and resources could have been put toward the peel hospital which everyone seems to be ignoring"

"Not enough support for healthcare for our growing older populations. In particular, we need preventive programs and specialised elder services for chronic illnesses and procedures that currently are not available in Mandurah."

"Poor Healthcare. Hospital Facilities."

"homeless and mental health issues of a very visible group of people"

"A Public Hospital in Serious Need of Upgrading!

"Mental health and wellbeing facilities are severely lacking for all ages. A facility to provide education/counselling for families in the form of workshops that could also include workshops in budgeting basics. How to meal plan. Tips for basic life skills. Also, education on social media safety.

"Mental health hubs" "drug and mental health support"

"The hospital is notoriously inadequate."

"Lack of support around the mental health system and the hospital."

"Peel Hospital badly In Need of Overhaul…. Ambulance Ramping!"

"Lack of Disability/Mobility services"

"The lack of hospital ED and urgent care services"

"Better Emergency at the hospital. Waiting times for the sick is shocking."

"having to travel to the city for decent hospital, we need 27/7 walk in health centres."

"regarding medical facilities, allot of residents are at the old age bracket so in case of life-threatening emergencies, I hope the hospital facilities needed for those type of emergencies is available."

"Having an appropriate health and hospital facility that can service it's growing and increased aging population."

"Lack of Empathetic, Trained Medical Staff;"

"Fixing the hospital and the lack of beds and the staff. Lack of doctors in Mandurah"

"Lack of General Practitioners. It its extremely hard to get an appointment to see a doctor. When my son had a minor injury, a GP could have helped but there were no appointments anywhere for over a week. I had no choice but to take him to the emergency department at the hospital. When there we spoke to 3 other patients who said they had the same problem and had tried to see a GP but could not get an appointment. The emergency department at the hospital is not the place for these minor issues and puts undue pressure on the system but these issues cannot wait over a week to be seen to either! The population here is rising considerably and there are not enough doctors! We need more GP surgeries to open here and a centre such as the St John non-emergency drop-in medical centre to help."

"Hospital that doesn't cater for the area and population size. It was built from a population of 30,000 and we now have over 150,000. It doesn't have the staff, facilities, beds, or structure to cope with its society and needs urgent attention."

"lack of medical facilities and the appalling situation of Peel Hospital where the desperately urgent upgrades have been promised for years, but are years away from starting, let alone completion."

"Hospital upgrade Mandurah has a fast-growing population we need a better hospital, more doctors, and specialists. travelling to other hospitals for elderly is very hard & it's hard to get a doctor's appointment without waiting a couple of weeks"

"access to the hospital - and if going through the emergency department, access to health professionals in a timely manner."

"Mental health issues for our youth."

"Lack of support around the mental health system and the hospital."

"lack of adequate health care for the growing population. Especially as this is a "retirement capital ". We need more visiting specialists and more hospital beds."

"Services and support for children for mental health and disabilities"

“Hospital and Doctors not adequate fir the population.”

“medical access is very poor; hospital is an extremely low standard; difficulty in being seen when in emergency care.”

“Hospital and medical centres and the shortage of available appointments”

“The hospital needs major upgrades, particularly the maternity ward”

“The Peel hospital is not up to the job. There are a lot of older people and a lot of low socio-economic people. Each causing increased demand on medical services.”

“Peel hospital and medical services for an increasing local population”

“Not handling growth with medical and aged services 24hr first response rather than hospital south”

“One of the worst hospitals in the state, undersized for our population.”

“I think the other problem is a lack of hospice, because it's been an eye-opener seeing what happens with older neighbours and friends when they're at the end of their journey and need hospice care for a few days or weeks. It's caused such trauma trying to get hospice services in other suburbs – because of the commute for loved ones who are also in their late 70s and 80s. We have such a large demographic in that age group and end-of-life care options do not meet the level of demand in Mandurah.

“Peel Health campus should be a gerontology teaching hospital - brilliant idea!”

“Peel hospital could really use some help. It's a nightmare.”

“The hospital needs a tonne of work, new management and more nurses”

“Services and support for children for mental health and disabilities”

Environmental Sustainability:

Coastal Erosion: Concerns about the impact of rising sea levels and coastal erosion on local infrastructure, property, and the environment. Coastal erosion poses a threat. Investment in coastal protection is necessary.

Climate Change: The need for sustainability initiatives, renewable energy, and measures to mitigate the effects of climate change, such as extreme weather events. Adapting to climate change, particularly rising sea levels, is essential for a coastal city like Mandurah.

Marine Wildlife Protection: Concerns about the welfare of the local dolphin population and marine life in the area.

Environmental Conservation: Preservation of the natural environment, including wetlands, bushland, and waterways, was mentioned as important for the community.

Loss of Natural Environment: Clearing of native bushland for developments is a concern. Sustainable urban development and protecting natural habitats are important. Overdevelopment can lead to crowded and congested areas. Careful urban planning and controlled growth are required.

"Health of estuary."

“City not doing enough around protecting beaches and marine life”

“Climate Change and our vulnerability to sea level rise. This is the overriding concern which isn't being dealt with fully or quickly enough. Everything else is dependent on getting the environment protections in place. “

“Lack of protection for dolphins and the waterways”

“Managing housing and accommodation whilst keeping areas free for wildlife to exist”

“The development of inappropriate housing estates on tiny blocks where the gardens are too small to make a significant impact on the aesthetics of the development or provide any habitat for wildlife.”

“Mandurah carries on that our Dolphins are such a huge part of our tourism, yet there is NO official government (Federal, state, or local) funded organization to take care of them! We have the Estuary Guardians who do an amazing job...however they are all volunteers, and when something serious happens there is NOBODY that can act! Case in point would be the recent young calves who had to be euthanised due to lack of a proper support mechanism to deal with such situations. This would include enough Rangers, Police, or such to stop members of the public harassing and causing damage and distress to our Dolphin populations”

“There is not enough of a presence from Fisheries and such for people over-fishing and taking crabs out of season, under-size, and over limit.”

“I think the biggest challenge we have is waste.! We desperately need the Fogo system and why the Shire Council don’t implement this is mind blowing!!”

“Climate change - how many businesses and houses will be underwater in 20 or 30 years?”

“Climate change is something we are all facing and having to adapt to. Mandurah needs to consider the future impacts of climate change on our coastline and waterways to ensure they are protected for future generations to enjoy.”

“speeding in our waterways causing erosion to the banks of the estuary and hurting our wildlife, especially the dolphins.”

“Climate change, particularly sea level rise: every predicted effect is happening many years before scientists expected to.”

“Mandurah has a great climate, but this is changing, as are the sea temperatures, and also the RAMSAR wetlands are at risk, particularly the estuary and its wildlife.”

“Maintaining the beaches, flora and fauna in the face of encroaching urbanisation”

“Introduce compost bins to combat climate change”

“Dune rehabilitation and protection of coastline receding”

“Maintaining a pristine and healthy environment”

“Coastal erosion, what would we be without our beautiful beaches”

“Lack of action for our waterways and erosion of our coastline”

“Faster and better coastal erosion programmes & greater access to the beach I.e., pathways, steps”

“Coastal erosion, loss of or degradation to environmental attributes (remnant bushland, estuary).”

“Ensure the wetlands are protected forever, keep doing the best for our natural reserves. I love Mandurah's natural environment”

“Environmental degradation e.g., poor water quality in the estuary”

“Preserving trees, natural habitat for wildlife and kangaroos and environment”

“The management of the waterways with the increased volume of boats due to tourism the dangerous unpoliced use by boating vessel we need to protect the dolphins and bird life in the area”

“Maintaining the physical environment, reduction of carbon footprint not seeing over development.”

“Keeping trees balance between development and environment”

“Environmental issues and climate changes that are within our ability to manage”

“maintaining he natural environment while still allowing Development”
“Mandurah needs an environmental hub to handle all the groups that look after the Peel Estuary”

“We need to keep them to a meeting minimum in central Mandurah. However, we need to stop urban sprawl and go up a story or two in the suburbs. We have very little bush and natural environment left. We need to keep what is left. Build-up. Perhaps compensate home builders who will house three families on a small footprint.”

“Lack of contribution to slowing Climate Change.”

“Keeping the Mandurah community modern and relevant without compromising the natural environment or leaving members of the community behind.”

“There is too much development at the expense of the environment. The value of "bush" is not respected, if Mandurah is to grow it should be in central Mandurah where there are large/vacant blocks that could be subdivided and not keep encroaching on the coastal bush area.”

“Money and funding for innovative climate adaptation and sustainable development”

“Climate change and long-term sustainability”

Economic Development:

Unemployment: Concerns about limited job opportunities, especially for young people, leading to high unemployment rates and financial instability within the community.

Diverse Business Opportunities: A desire for a broader range of business types, including high-value industries, to diversify the local economy. Relying on tourism alone may not be sustainable.

Economic Growth: Challenges related to economic development and growth, including the need for industry, and innovation in business sectors. Encouraging various industries and attracting government departments can provide economic stability.

Affordable Housing: Worries about the rising cost of housing, the lack of affordable rental options, and the difficulty of accessing suitable housing for low-income residents.

Tourism Impact: Tourism is a significant industry, but seasonal fluctuations may affect local businesses. Promoting year-round tourism and diverse attractions could mitigate this.

Small Business Support: Supporting local businesses is essential for economic growth. Initiatives to help small businesses survive in a high-inflation environment can bolster the local economy.

“I think having various Government departments like DMIRS, JTSI, Transport etc would create a number of career opportunities for professionals and encourage more people/families to move into Mandurah.”

"Economic pressures, a city centre that isn't really thriving"

“Local business access to locally skilled staff (aged care, health, hospitality, trades etc.)”

“Negative impacts of drug and alcohol abuse in our community (crime, mental health issues, safety, reputation) as a community and tourism destination”

“Lack of industry diversity (businesses, jobs) in our economy (more/diverse larger businesses required, more senior roles required, access to more land/buildings to encourage big business relocations, offer incentives for new business investment etc.) - reduce need to drive out of Mandurah for employment”

“Being competitive in the tourism sector (no unique, permanent tourism attraction that is of state or national significance to give Mandurah a competitive edge and to maximise economic impact from visitation”

"Affordable housing for critical workers is also an issue."

“Mandurah foreshore still needs businesses to attract locals and visitors alike to shop. i.e., spend money in town. Would love to see more family orientated activities being held in Mandurah - water sports, music festivals, etc”

“Employment. It would be nice to see other large industries other than Alcoa and the City Council”

“Coming up with alternative ideas to create jobs and increased tourism.”

“Mandurah needs to attract big businesses to the area. We have empty industrial parks - offer incentives to get and keep businesses here so that people who live in the area can work locally.”

“Need a significant tourist attraction, the giants have worked so well this year, but we have nothing to keep tourist here for more than a ‘day trip’.

“More broadly, I think Mandurah like many small and large local governments within Western Australia, is facing a significant challenge in relation to affordable housing and adequate supply. Although there are large greenfield developments in areas such as Madora Bay and Lakelands which might increase supply over the long term, the overall lack of affordable homes currently has resulted in families being priced out of the market and in some circumstances, families having no safe and permanent accommodation. I would like to see greater focus and accountability from the City of Mandurah towards reaching their medium density housing infill targets under State Government agreements which would increase supply and provide greater choice for buyers and renters when searching for housing.”

“encouraging development and investment into the industry/education sectors”

“Encouraging a broader range of higher education options”

"Lack of forward thinking to attract industry and jobs. Shire focus tourism; to monopoly business such as pirate ship and Mandurah cruises)

“More high-end jobs and economic diversity”

“having an industry that supports jobs”

“There’s hardly opportunities for older adults especially for visual arts and music”

“Diversity of professional employment opportunities.”

“Limited tertiary education opportunities / courses.”

“Lack of City Centre residential housing options (i.e., apartments) for students and seasonal workers.”

“Providing professional employment opportunities so you don't have to leave Mandurah to work.”

“Loss of diversity in local shopping options - too many large multinationals have overtaken our more localised retail shopping opportunities. Case in point was to allow Coles to replace Farmer Jacks in Halls Head.”

“Mandurah differs greatly in-between seasons and it would be great to consider options and methods to increase tourism during the winter and make Mandurah an appealing place to visit all year round.”

“Vacant shops - low value/quality stores including vape shops, charity shops etc that are unlikely to bring visitors to the area.”

‘Besides the usual outdoor activities, there is not enough family friendly things to do all year round, we need more things that will not only benefit local families but attract tourist to our area too”

“Run down city centre beyond the foreshore which is badly in need of removal of traffic and repurposing as relaxation, small business area, tourism and entertainment”

“Unemployment, not enough major employers, and industry here. Too many empty business premises on the foreshore. Rental increases.”

“Local business access to skilled / qualified staff (aged care, health, hospitality, trades etc.)”

“Space for future light industry and maybe heavier manufacturing.”

“A city that commits to shiny new things rather than helping its youth, its unemployment and stopping local business closing which is the backbone to allot of local families”

“unique arts and cultural businesses, local artisan food businesses, businesses with a strong sustainability focus (e.g., Wasteless pantry, plastic free produce stories”

Infrastructure and Urban Planning:

Population Management: Addressing challenges associated with rapid population growth, including urban sprawl, increased demand for services, and the strain on existing infrastructure. Managing infrastructure to match population growth is a priority. Adequate healthcare facilities, transport, and public amenities are needed.

Urban Planning: The need for effective and sustainable urban planning that considers infrastructure improvements, transportation solutions, and the preservation of natural spaces and green areas. Balancing development with environmental protection is critical. Sustainable practices and conservation efforts are essential.

"The foreshore needs a complete redevelopment- it should be pedestrianised, and a cafe/restaurant strip created closer to the water."

“The lack of a true culturally vibrant focus - events are good but the city centre could be so much better. Development appears unguided and it appears there are many missing key opportunities to improve when re-development happens.’

“When new residential development is occurring such as Madora bay area the developers should be required to put in overpasses first so children don't have to cross major roads at peak times to get to schools or library's or shopping centres”

"There is too much development at the expense of the environment. The value of 'bush' is not respected, if Mandurah is to grow it should be in the area of central Mandurah where there are large/vacant blocks that could be subdivided and not keep encroaching on the coastal bush area."

"The value of 'bush' is not respected, if Mandurah is to grow, it should be in the area of central Mandurah." - Concern about development impacting the environment.

"Keeping up with aging population and balancing that with the facilities the youth need."

"Urban sprawl- we are absolutely doing future generations a mis service by allowing continued cleaning along our coastlines in one long, long stretch. It removes natural habitat and creates transport problems. We should be looking more toward infill and creating urban green spaces."

"Greater housing density in central Mandurah"

"Smart street mall should be a show piece at the centre of town. Pinjarra Road in the City Centre looks awful and is difficult to cross"

"The maintains of the infrastructure. Stop repetition of previously done work or i.e., Smart Street mall, the foreshore, Peel Street, and the list goes on"

"Better Urban design that compliments nature and humans, Creating urban areas that are NOT future hot suburbs, Population density within urban areas is created by Developers for Developers this is short term thinking "

"Population growth and infrastructure to cope with the increasing population, in particular sporting facilities for both junior and senior sport."

"Aging infrastructure and the ability to upkeep facilities."

"Mandurah netball courts are a disgrace to the community! No parking, not enough shelter and now the courts are damaged. A new facility should have been built years ago."

Community Expectations: *"The Challenge is now, be a community that leads from the front, innovation and adaption can be what sets Mandurah apart. Our leaders need to lead be brave being popular is a shallow victory when we choose to look the other way."*

"Commitment to residents rather than tourists. Where are netball courts suitable for playing on and accommodating our kids. Why is the city supporting blocking a secondary NBL team in shoot zone. Where is an outdoor pool for residents to swim at in the North rather than spending money on a pool that only homeless bath in, in the centre of town."

"For residents paying rates that's a challenge- I think more transparency is required. I don't see any reason (from our last community plan) where our community wanted a waterfront pool to bath the undesirables down there or all that money spent on smart street mall, just for it to look the same and house the same stores"

"Wasting rates. Look at smart street mall and that unnecessary pool. Not asked for by community"

"The City Council allowing the landlords in the CBD to define the nature and use of space in the CBD on the foreshore.

"Council moving far left and wasting money on unnecessary projects"

"Constantly increasing rates, the Mandurah city council constantly making or allowing changes with very little consult from the community then not interested in fixing issues when they are presented by the community. The Mandurah council appearing to follow popular trends and push narratives because they are popular spending money on projects and ignoring the working class who are working themselves to death to survive"

"Council attending to issues in a timely manner. Too much bureaucracy getting in the way of action"

"lack of listening to the people who live here by our council!"

"Council wasting money on projects such as the Skate Park and the swimming enclosure at the bridge. Do things that benefit the whole community not somebody's pet project for woke reasons."

"Overspending by council, excessive rate increases, no effort to curb spending"

"Money is being spent in the City Centre (too much focusing on Tourism) and not much elsewhere for the ratepayers."

"A council who listens to people."

"City Council and Councillors that are out of their depth and are continuing to make bad devious that are reflecting badly on this wonderful place. Wasting money on projects that are ongoing and have been for years and all that seems to come from these decisions is an ugly blight on the town that reflects what poor decisions and money wastage is occurring. For example, just look at the Smart Street Mall and Peel Street, for starters"

"Cutting red tape from council and getting a much better relationship between investors/developers, builders with the Mandurah council."

Lack of Council forward thinking to attract industry and jobs. Focus on tourism for a couple of hours (directing them to monopoly business such as pirate ship and cruises)

The reputation of the council.

The Council wasting money

Mandurah Council accountability, homeless, crime, cost of living.

Managing rates properly. Especially when you consider that rates were raised by over 7% this year and even Busselton only raised theirs by an average of 4%.

Modernising and revamping some of the older areas in the council seems to be an issue.

The Council has not been able to effectively coordinate events that have been better in earlier years, for example the Mandurah Christmas Pageant and Carols was very poorly managed last year. And the organisers for such events are often hard to get in touch with or non responsive to contact. It is hard to feel proud of Mandurah, when I know it is so difficult to work with anything to do with the council.

The council decisions about businesses, very little local preferences in business, competence and directions are driven by ego, not for what is best for Mandurah.

A lack of a clear mission statement when it comes to the people of Mandurah. I'm only a citizen, but from the street view, it seems as though the city council's mission statement is fragmented.

The loss of a sense of community. Especially post Covid-19, it has been hard to form connections with the community. This has been compounded by the fact that on a council, state and federal level, there has been massive cuts to the funding for arts programs. There is a lack of interesting things happening here, Mandurah is plateauing and losing its vibrancy.

Cannot see, aside from using some naming strategies, evidence of how aboriginal culture consultation is done. It may be occurring but it isn't easy to see from the outside and so as a person who wants to know this has occurred when decisions are made to do with our community I would like to be told how the consultation had been carried out.

Drug abuse , crime, rates, theft/break ins . Mandurah aquatic swim centre roof!

The Mandurah City Council - not the workers on the ground but the policy makers allowing ill advised developments that will contribute nothing except more rates revenue. Do not permit more high rise developments. The Council is increasingly making Mandurah like everywhere else on the water in Australia - over developed.

The reputation of the council. Mandurah area being dangerous at night and the high crime rate Council accountability.

One thing our community want to see happen in Mandurah in the next 20 years.

Safety, crime reduction, and law enforcement

"Mandurah has the capability of being a destination equivalent to any great city in the world. There is so much potential with the natural environment, waterways, and wildlife to be a huge drawcard for tourism. We need to get rid of the stigma created by meth addicts and criminals."

" For it to become THE place to visit for residents of Perth and its surrounding suburbs, known for great beaches, playgrounds, restaurants, and safety. Lower/eliminate drugs and crime rates"

"More police so when can have them walking foreshore, paying for security officers that can't really do anything is a waste of money"

" A rehab assistance program or youth guidance program to assist people in the right direction. Help shape the future of the city!"

"A safer cleaner community"

"Homeless and drug affected in central mandurah delt with and removed."

"Zero tolerance of anti-social behaviour. "

"Better police presence and criminal management with long term strategic solutions to diluted areas that exacerbate the problem"

"I hope to see less homeless, and drug affected people. While I understand that the Mandurah City Council don't make the poor life choices that a lot of those living in hardship have made, I wish that there was more for people to do with their time so that they don't turn to drugs."

" That our local disadvantaged people are supported to change the generational effects of poverty, DV, unemployment and drug abuse"

"Police station in Dawesville or Falcon."

"More police visible walking around town. Less violent crime by young folk"

"Increase in police presence and actual consequences for adult and kids that break the law."

" Help for the homeless, drunks and drug addicts."

"more police patrolling to keep walking areas along foreshore free from trouble"

"Police on the beat to wipe out crime, give a sense of safety for families "

"An absolute turnaround on the approach towards drug use and availability."

" More patrols to stop the public places being overrun with people drinking, drugs and fighting"

" Lowered crime, lowered homeless, lowered drug use. Increased safety for people in the community."

" More police visible walking around town. Less violent crime by young folk"

" Get the reputation it deserves loose the reputation for being a drug addict town. IE methandurah"

" Change the perception on mandurah crime and drug issues so people are happy to visit instead of being called meth city"

"Clamp down on the eshay walking around verbally and physically abusing anyone that walks past"

"Stop the loitering of people on foreshore"
"crease efforts to reduce crime and anti-social behaviour"

Healthcare

"PLEEEEASE an upgrade of our Peel Health Campus. We have 19 retirement facilities and about 6 nursing homes in the Mandurah/Peel area and the hospital is woefully under resourced."

"top level hospital that would draw quality DR's/specialists to area"

" A much better hospital system to cope with the growing population. “

"improved specialist healthcare options,"

"Better health providers e.g. doctors, nurses, psychologists."

"A updated hospital with a better mental health facility attached"

"More doctors and access to mental health facilities."

"Upgrading the Peel Health Precinct along with the inclusion of a private hospital."

"Improved health service, i.e. a new hospital and a clean out of all the old staff, new staff who practice best practice policies in line with the major hospitals. The old cottage approach with the whims of the local DR's doing what they want is no longer acceptable."

"New hospital, more allied health for children and seniors,"

"Rebuild Peel Health campus and make it state owned and run."

"A hospital that is suitable for the population. Better aged care facilities. I know this is state government, but it is up to councils to lobby, at the moment ours has so many aged patients waiting for high care and taking up beds, this has been going on for years."

"Upgrading the Peel Health Precinct along with the inclusion of a private hospital."

"improvement of Peel health campus and particularly the emergency department"

"Easier access to doctors, better mental health care,"

"Upgrade of Peel Health Campus"

" Improvement to the hospital, sustainable growth that includes urban planning to support population growth while preserving the natural beauty of Mandurah, environmental protection and enhancing tourism infrastructure to showcase local attractions while ensuring a sustainable and enjoyable experience for visitors while benefiting the local economy."

"The appalling Peel Health Campus."

"Improved medical and health services"

" Better access to healthcare as the population grows and ages"

"improvement of Peel health campus and particularly the emergency department"

"Rebuild Peel Health campus and make it state owned and run."

"new hospital/ upgraded health services, rejuvenation of facilities"

"Development of health care provision to cope with growing diverse community"

"Better health options. Increased aged care facilities and options."

"Urgent major overhaul of the Peel Health Campus"

Youth and education

"A city where youth are valued and nurtured."

"Reduction in youth crime and more employment opportunities for people with disabilities"

"That the Mandurah Murdoch University Campus or another tertiary education campus has mote high level degrees and post graduate opportunities for talented local young people. So they stay in the community to contribute, add value and model different possibilities for other young people to follow"

"Investment in commerce and education opportunities"

"Create more family friendly activities that are constantly available. Some examples are ten pin bowling, free water play space (similar to those found in Brisbane), time zone, roller-skating. The lack of these things being available leaves teenagers with limited entertainment and therefore go to finding it themselves in less desirable ways."

"As someone with older kids we need something like a centre that has bowling, go carting, Holy Moley with a bar and eating option, etc that is for teens as well as adults."

"Mandatory school lunches. One healthy option- no school canteens"

"Tertiary education in the form of a university."

"University not just for nursing,"

"Higher education campuses here, upgraded Tafe"

"University Degree options."

"A regional university campus"

"Establishing large Government departments, businesses and a major University to create local employment.

" We have young, teen and adolescence children who need facilities. We need private investors to come on the journey"

"I would love to see more outlets for children growing up in each of the outer suburbs like Dawesville falcon. After school drop-in centres which includes art, music, drama, gymnastics, mechanics and even gardening. somewhere for teenagers to learn skills after schools out and somewhere to hang on a bus route. More activity's out of the city for families. The giants have been a great draw card. Let's do something more!"

" Build a university in the CBD"

" Basketball rings in more parks for teens "

"More university courses offered in current campus"

"There's not enough facilities for young teenagers to do to keep them from getting bored and than vandalising."

"It has a lot of things for young families and for retirees but I think it is lacking in facilities for teens, young adults and singles."

"More Safe areas for teens and children to have free play."

"The teenagers being authorised to fine people for littering. gives the teenagers a sense of pride int the community. worked brilliantly in Singapore. building a sense of community by offering more activities to participate in free."

"a more open world for teenagers, more burger joints, more interesting things that teenagers would actually enjoy (not tacky and cheap, not for those like tweens)"

"More entertainment for teenagers, more jobs"

"Recreational activities for teenagers"

"Train the local youth with the skills to service that industry,"

"More activities for teenagers, public high school, mental health services"

"Lots more young families but no extra facilities and I think a community centre would maybe help reduce petty crime in the area as youngsters would have somewhere to go / meet up."

"Much more housing, Definitely a BOWLING ALLEY, Mandurah entertainment for parent and kids are very limited. The skate park is to dangerous and nothing for parents to do. The movies is awesome but also not very active. If you have lived here a while you can only go on the walks so many times. We need real entertainment that doesn't close at 6pm."

" Poor and run down infrastructure sporting facilities a aquatic centre built at halls head and Lakelands and the central Mandurah facility turn into a dedicated basketball netball centre"

"There's not enough facilities for young teenagers to do to keep them from getting bored and then vandalising."

"Education and work programmes to help prevent youth crime"

"More youth focus to get them in jobs, give them community focused activities"

"More job opportunities for people especially our youth"

"More young adult activities such as a bowling alley and night-life choices. Theme parks and more tourist attractions."

"More community events for youth. Better youth services (Billy Dower upgrade). Music/event space for local or travelling events"

Infrastructure and Urvan Design

Urban planning for population growth

Development of public spaces

Improved city centre

Infrastructure improvements

More green spaces and tree planting

Road upgrades and maintenance

Rejuvenating the city centre

Eastern foreshore pedestrian only. Cafes, bars, no real estate."

I would like to see more development and restaurants near the beaches. We've got spectacular beaches but really very few options to go and enjoy eating there.

There urgently needs to be a path on the beach to join Henson Street to Stewart Street. Walkers and cyclists have to detour onto a very busy Ormsby Terrace. This is extremely dangerous for all, including motorists. It also deters people from the northern suburbs, to continue to the mariner or town central. I know of many who just turn back at

Henson Street. This is taking a huge amount of business away from the Mariner or Town.

Walkers, Mum's with prams and cyclist would love to stop and have a coffee or bite to each but it is now too dangerous to divert onto Ormsby Terrace. It doesn't make sense that such a small distance has been omitted in the inclusion of all the safe paths that have been developed. (It's only 4 small street lengths to join Henson Street which is the first groin, to Stewart Street. This is actually a ridiculous over site from the council.

I have for a few years discussed it with a couple of councillors who all agree it should be done but nothing has happened!

Divert Mandurah Tce behind the shops/restaurants to make a truly pedestrian orientated areas with restaurants that spill out into the green foreshore. Where else in the world do you go that their prime real-estate is separated from their best location by a road?

I'd like the City Centre to be more pedestrianised...less cars. Better directional signage and path links to the Marina ....it seems very few visitors know about it and think we are just a foreshore. Look to move the parking off the foreshore and behind the buildings.

More restaurants along the beach

Improve north and south entrances to city

Upgrades and repairs to the Thompson Street Netball courts. Expansion to the current number of netball courts.

More waterside cafes on beaches, not just on the estuary.

Redevelopment of the CBD that enhances the aesthetic and vibrancy. Better parking availability more central, way from the foreshore to service the businesses, cafes and shops located closer to streets such as Sholl St. Inclusion of more trees, planters, public art and better pedestrian paths.

"Redevelopment of Pinjarra road and city centre and more building development."

"Redevelopment of the CBD that enhances the aesthetic and vibrancy."

Redevelopment of the downtown and council offices areas along the lines of the best places to live in the world. Which means guided densification with high quality residential buildings mingled with office, professional/medical and specialty retail which changes the demographics of the city centre and put people at the heart of the city. This means forcing development by restricting "big box store" sprawl along Pinjarra road. Requiring multiuse development with green space and pedestrian centred access.

There are great examples of urban renewal from Utrecht in Holland to Medellin and Bogota in Colombia.

Foreshore pedestrianised so that cafes can have that Fremantle feel of people sitting outside to dine

"Duplication of the Estuary Bridge sooner than later."

"More like city."

The beach path from town beach to go all the way to Silver Sands. Having to go onto the road is a disgrace.

The Main Street from town bridge to one km being pedestrianised - if you look at Falmouth UK this is so well done so people are safe to walk in tourist areas but trades delivers can still get through at certain times of day but keeps people safe

"Investment into renewal of assets (roads, footpaths, facilities)."

"Extension of the train to Bunbury."

"Light rail to ease road congestion."

Duel paths for pedestrians and cycles/scooters. Complete the path from Henson Park to Stewart Street.

All empty lots sold and development into more tourist attractions. The main foreshore to be completely pedestrianised with cafes spill out onto the waterfront

"New train connections."

More cafes beside water e.g. novara ,Avalon , Erskine … ..In falcon we have very few cafes Miami bakehouse , lazy Jane's and falcon beach cafe and such a popular area now .

"Stop cutting the trees down to build houses our beautiful town is getting overtaken by houses."

"A traffic-free City Centre."

Further development of the foreshore. Stop the cars driving along the foreshore so that it can be a pedestrian area with outdoor dining etc. multi level parking built in other areas behind the foreshore to allow for easy parking for events.

Development of beachside amenities, cafes, and restaurants.

Focus on developing recreational activities, such as water parks, sporting clubs, and clean and safe public spaces.

Promotion of the area as a unique tourist destination with local businesses.

"Full utilisation of Western foreshore. World-class sporting facilities."

Equality among suburbs with facilities."

Better city centre planning and renewal."

The bicycle path along Ormsby Tce to continue along the beach from the park at Henson St through to Stewart St in Silver Sands. At present you have to ride on the really bumpy footpath along Ormsby where residents reverse out of very short driveways. !!! Really dangerous.

"More facilities for our growing community."

"An ocean safe harbor, anchorage, and boat launching facility."

"A dedicated heritage precinct and a place to store and display Mandurah's heritage boats."

"Atrium redevelopment."

Implement a type of zoning for what type of businesses can operate from certain areas in the city centre… I.e. food, retail, and services on the bottom floor, and offices on the 2nd floor areas (or at least not in prime waterfront positions)."

"A well-connected (public transport only) city that uses solar power to run everything we can."

"Complete pedestrianization of Mandurah Terrace from The Bridge to Tuckey Street roundabout."

"Peel Street roadworks to be complete."

"Showers and toilets to estuary parks."

Focus some conservative effort on the outlying beaches over continually changing the foreshore in Mandurah itself."

"Urban infill."

"Modernize old shopping areas."

More available parking, more Cafes open after 3 pm, right traffic lights Corner Scholl Street and Pinjarra Road and also Anstruther and Pinjarra Road."

Tourism and entertainment

" Double in size with many more attractions, make it the best place to come all year round and have massive tourism- we should be the best playground for all and have quality restaurants/ cafes, that bring people here to spend their money from all over the world. Make us the cultural hub of Western Australia."

"A Southbank style foreshore like Brisbane would I be amazing and bring so many tourists."

"create a great holiday environment that includes a high standard caravan park to encourage more tourism"

"Needs more to bring in tourism, paddle boats in the water near simmos ice cream. metal ping pong tables at various locations. Bigger and better parks not basic ones they should blow peoples minds and give Mandurah that Wow factor with dolphin slides and themes etc like the one down

near Busselton jetty. maybe even a new jetty built leading into the ocean. a decent museum/aquarium Built and waterpark"

"Development of tourist/arts zone regulated and partially funded by council, operating throughout week and on weekends to help celebrate Mandurah and add life to central precinct beyond just food/drinking. Entertainment from buskers and arts markets."

"Increase in tourism, creating a welcoming caravan park. Update the hotels (large hotel group to buy atrium)"

"Boost to tourism with more attractions on the water that are advertised correctly"

"Develop a leading WA tourist attraction in the Peel area"

"Removal of the perpendicular groin would not stop sand build up for pumping across the channel but it would create one of the most consistent surf beaches from Bunbury to Lancelin which will attract some additional tourism."

' Investment into tourist attractions"

' Service and Manufacturing Industries established. High rise tourist accommodation created with varied theme park attractions."

"Kings Carnival location updated with a new theme park or water park for the children to attract more tourists and younger generations to the area. Look at how successful Outdoor Splash and Adventure World are, this is a prime location to put something like this or a Beach Club."

"Continue to host quality events which Continue to attract visitors who support local businesses."

"Why don't international tourists bother to stop in Mandurah and stay? Why do Perth visitor's use Mandurah as a petrol stop to down south? because there is nothing unique about us except waterways but there is nothing to showcase it. A drive over the bridge is enough to see it. Where are the shopping centres in town, the culture, the nightlife, the point of difference. Think big picture Mandurah, there is a long way to go before mandurah becomes a must-see destination. Its then we will thrive as an incredible city that employees its own people, educates and trains them, and keeps them here as it's a destination for life."

"beachside caravan park and cafe"

"I think we should grab onto the "city of lights" tagline from the supposed moon landing. Make Mandurah an Instagram worthy vacation destination. Solar lights along our city's skyline creating something similar to kings park light show but permanently, all along the canals...why wait till Xmas to have an influx of visitors let's make it a permanent thing."

Economic growth

"A city with world-class facilities, a convention centre, apartment living and high-rise office buildings in the city "

" For the City of Mandurah to encourage locals to participate in in their events, a lower fee for locals to keep the $ local not an overpriced fee which is beyond most of the local artisans, promote local art and businesses. More varied themed events would be great, not just focus on Crab Fest which is now overpriced for most locals, and common knowledge is the crabs on offer are not local"

"A good community centre with hall and other conveniences, it appears strange that we don't have a central meeting place. While I know you use MPAC for many events, it doesn't meet all needs."

"A really good venue for events. Something that can adapt and change sizes/ contours for different events. Plus public transport and carparking."

" increasing employment in the services area, maybe attracting larger commercial/governmental services locating to mandurah but not necessarily placing them in the city centre. Lets look at these facilities being built on the outskirts with efficient public transport. I do not want to see these facilities in the city centre otherwise mandurah may as well be just another suburb of Perth. We need to maintain mandurah as a place people and families want to come and enjoy"

"I would love for Mandurah to be the next Dunsborough. It has immense potential and have heard people over east even say it gives a European feel with the canals we have. I really believe Mandurah can become a place with more community events to draw in more tourists/younger people. I have been over east for 3 years and absolutely love Mandurah - there is so much more development in store for Mandurah and I really believe it can be such a beautiful town with a name for itself that rivals Lorne and Byron."

" A thriving bustling city centre, with a road down the smart Street mall to encourage cafe strip, restaurants as nobody wants to venture into the mall anyway. Might as well have a one-way road like Fremantle which can be blocked off tor important events."

" Silver sands needs a major revamp it currently looks like an unsafe area and has lots of potential, it's close to the beach make it a surfy beachy area, would be nice if there were restaurants near the beach"

" family friendly activities attractions to visit at night.

"major upgrade on Mandurah library (I generally travel further to visit beautiful libraries).'"

" Improved facilities e.g.: netball courts, MARC expansion. So, we can host larger sporting events to not only metro but also southwest."

"Build the high-rise offices, take advantage of the fastest internet outside of the capital cities. Build a university in the CBD. Attract big business. Why can't a data-based company work out of mandurah - a Google or something big like that."

"Mandurah host larger events across a range of commerce, sport and artistic disciplines. Mandurah could become a centre of excellence in some strategic areas in a similar way that the Shire of Murray has begun to do with FIPWA."

"More growth within the CBD, attract more foreign and government investors to Mandurah. Development more of the CBD/foreshore area on both sides of the estuary"

"More family events."

" The success of the Giants is amazing and has now put Mandurah on the Worldwide Stage. Let's look at ways to continue this. (E.g. Cottesloe sculptures on the beach. We could have sand sculptures competition or wood carving competitions annually.) Attraction with good prize money. I am sure you could attract a sponsor. "

"Not allowing money to be spent on useless expensive projects such as the bridge the liberals wanted to build in/near Lakelands"

" Requirement that all new and significantly renovated housing to be built in preparation for climate change (e.g. green canopies, do humble glazing, light roof colours, rain water tanks etc)"

"sensible developments that enhance the attractiveness of the town"

"Events need to be held on the lawn near skate Park or at least utilise both the mandurah foreshore and the empty grass area near skate Park so that events are not as crowded and overwhelming."

" A city our young ones want to live in. A city where our kids return after travelling the world as their skills and knowledge is transferrable to business in Mandurah. A place where central shops

are full, the nightlife is plentiful and the streets are traffic free, with culture, music and people everywhere. I want the city to be so busy that I can never get a park and I am forced to use our excellent (will be in the future) public transport. I want electric carts shipping people in and out of the city full of events and community. "

"Theres a nice big empty block across from the Coodanup high school, build and IGA, hair dresser, news agency it would make it a lot easier for single parents and other families to just go there than all the way to forum or halls head."

"Halls head needs more take away options, it's a trek to the forum or falcon for a lazy night dinner."

"The foreshore could also use a good revamp, move all the serious business stuff like the real estate to the industrial area then block off the road and add more food and touristy stalls"

"More investment in long term careers."

"Money and my increase in rates been spent on our poor and run down infrastructure sporting facilities a aquatic centre built at halls head and Lakelands and the central Mandurah facility turn into a dedicated basketball netball centre"

" I think lots of community led programmes for seniors would help them live happier lives. Activities such as free or low cost exercise groups, craft get togethers and gardening groups . As most are on pensions and cost of living prices are impacting them greatly many seniors are becoming isolated and lonely without the extra money to go out and participate in activities."

"More disability accessible events (cinema day for children with ASD)"

" I would like to see more events and small activations in summer and winter to keep the community engaged with the City"

"I would love to see Christmas Festivals much larger than we have although its good it could be great. More community social events."

"Community aspirations, culture and mindset rise based on pride to live in a thriving city with bright and fresh streets and shopfronts throughout."
" More on for over 50's, workshops for Seniors, more activities, more events,"

"some assistance for the people that have what is called invisible disabilities, the ones you can't see, as there is nothing and; if you say anything you are not favourably judged by others. Believe me it's not a nice experience."

"The city is currently a place of huge disparities with multi-million dollar properties near the water and low socioeconomic properties throughout the rest of the city."

" to see the socioeconomic profile grow and more regional Perth residents to see Mandurah as a viable place to live. This would need to see more employment opportunities outside of tourism and hospitality."

"Better netball facilities"

"another aquatic recreation centre south of the cut - with lap pools, for health and exercise."

"More facilities for our growing community. We have one swimming pool that has been running at half capacity, undersized/manned licensing department for a city, not enough basketball courts, netball courts etc."

"A really great fun park installation on the north side of the foreshore (like the ship playground in Busselton)."

" improved facilities to attract better events for sports and community interests"

"Rushton park to be upgraded to a stadium so Mandurah can host more all games/all gather round and other major sporting events/performances. Netball courts to be relocated to MARC and possibly indoors. Trails for e-bikes and skate park at Lakelands."

" A free waterpark that's on the foreshore-similar to the one provided in Townsville. I still recall this attraction from when I visited as a child. And a walking route that's sheltered so we can a still get out when it rains. I'd love to be able to enjoy nature with my Bubba when the weather isn't great."

" Strategies to attract more businesses to lease vacant premises"

"More attractions; ten pin bowling, a decent amusement park the current one is embarrassing. New cinemas. Water park"

"I think that any industry in the area should be High Tech in nature. With automation taking over production facilities in factories, our industries need to focus on fields like Nanotechnology, technology to help protect the environment as well as medical technology."

"I would like Mandurah to be known as "the second CBD in WA". It has so much potential to grow rapidly and I think that the tourism and entertainment industry for young adults needs to be the immediate priority"

"Significant focus on developing an industrial/professional economic driver. Tourism and retail are not tangible economic drivers."

"City of Mandurah to become more open to investment and diversification (current reputation according to some of my clients, is one of inflexibility and slow to move on opportunities resulting in a loss of prospective investors who move on and enquire elsewhere. City of Mandurah could be the home of a unique a hero tourism attraction, significant at a state, national and international level that captures the imagine of broad consumer markets and is then able to be marketed broadly by Tourism WA and Tourism Australia (we need a point of difference to be truly competitive, and to increase visitation, length of stays, and to maximise the economic benefits this will bring to our community and local businesses)."

"Money and investment needs to be attracted here to create wealth across the region. We are considered the poor cousin of WA and Mandurah is often bagged for having such a low socio economic population. In reality lots of its residents are elderly and therefore on pensions , which effects this statistic."

"A regional university campus, remote hubs/offices for professional and; innovative industries."

"Support and understand the challenges of local businesses. Create more jobs and sustainable economic growth"

"Diversity in economic industry."

"Attracting corporate and big businesses to help with unemployment and to boost the economy in the Peel area."

"Bowling alley, skating rink a new large indoor sporting complex all which create jobs"

'More creative projects = film festivals, creative workshops, art displays, corporate jobs"

"A vibrant city without vacant shopfronts"

"I would also love a water park - one like Victoria Quay. One that everyone is safe, no swimming, but squirts of water... great and safe for young ones, the handicapped and the elderly to have fun and enjoy."

" Free indoor park for kids, Big conservatory/butterfly garden (tourist attraction), Indoor attractions for youth/families (ten pin bowling, putt mini golf, IPlay/Time zone, laser tag etc)."

"Managing population and providing jobs and affordable housing."

"More cafes, working towards developing the mall into a place where people want to be! Attract more residents to Mandurah then just weekenders and also have better control of Airbnb in the canals"

Environmental conservation

"More conservation of our beaches/shorelines, in harmony eco development"

" A nature park/botanical gardens for everyone to enjoy including preserving the wildlife in the area."

"An environment hub."

"Getting a DBCA officer here because let's face it Mandurah doesn't put Jack shit back to the dolphins that they make s lot of money out of"

"Creation of an environment, heritage and cultural Centre to showcase and; educate people about our local area"

"Protection of the waterways and the sea life, especially the Dolphin population"

"Keeping nature on the doorstep. Bring visitors and business to Mandurah. Be actively involved in protecting dolphins, waterways and bushland"

"An environment care group and more sports grounds."

"More concern for environment, education of young people and children about environment"

"A start of the art hospital to replace the current Peel Health Campus. A children's hospital on the plot of land they have on hold in Karnup."

" Would like to see a 20-year plan focusing on eco-tourism,"

"More nurturing of the gardens in the city centre a splash of colour and theme based for celebrations, more cheerful lighting in town centre."

" bigger and better parks for all ages, a bin service which is more inclusive of composting and green waste,"

" repair centres and cafes for fixing damaged goods,"

"Renewable Energy Hub!"

"Build an extra groin further up the beach at Pyramids beach to stop the unsightly excavation and environmental damage that happens each year - it's a pristine beach and a groin or artificial surf reef would push the long drift sand out to bypass the Cut entrance and turn the beach into a much-needed tourist hub for the region and generate jobs and help grow the economy "

"A strong emphasis on community, local changes towards sustainability"

Public transport and traffic management

"Grow to be a City where the use of public transport is the norm. A highly sustainable city."

" Better paths for pedestrians. Especially in the Smart Street Mall. So many empty shops, the Mall is a total waste of space unless more retail and businesses can be attracted to the area."

"Rentable scooters and other transport for easier mobility around the city. Better network of roadways so it doesn't take 15 mins to get to the city centre."

"Expanded rail/tram network to maximise public transport"

"Butter public transport to the railway station"

"A vibrant safe traffic free city centre with parking on the periphery."

"More parking especially double story parking"

"Multi Storey parking in centre Mandurah."

"more ACROD Parking and disabled facilities"

"A vibrant safe traffic free city centre with parking on the periphery."

"Improved entertainment facilities (family orientated), public transport and improved parking - remove the parking limits to enable everyone to enjoy the facilities AND (capitals on purpose) provide small businesses with free parking for their staff when they are working as without the businesses it doesn't matter what we do with developments they will fail."

"Investment in better cycle ways, eco-friendly transportation system. More community battery systems."

"Much better inner city public transport and dedicated bike lanes. Better bus services to schools as I have to drive my kids, or they take two busses to school 10k away."

"Diminished need for cars and better public transport infrastructure similar to Melbourne Lisbon and San Francisco in tramways between coast road and city centre etc."

"Make oversized transport loads kicked out off the city's roads and made to use the Forest Highway. Fine over size load escorts $ 20,000 if they use the Old Coast Road from either direction"

" Development of a cafe strip in the Smart St mall. Can't just keep repaving and expect people to show up. There are no businesses there to attract people to make it a shopping area so do something different with it"

"A continuous cycleway loop along the coast from northern to southern boundaries and back along the estuary. It would be very popular with local cyclists but could also attract events and tourists from outside Mandurah. "

"Better planned parking for CBD."

" Close the foreshore to traffic and build up a more family atmosphere with more lights and events, more tables etc"

"Expansion of the rail line to the south"

"Expanded rail/tram network to maximise public transport"

"A Mono- rail along the foreshore extending to both main bridges in a circle and up to Dottie's beach and back ."

I would like better cycling infrastructure leading to a big increase in electric scooter use. In the Netherlands, where we lived for 7 years until returning late last year, cycling infrastructure is excellent but there has been a big trend towards e-bike use."

" Close the foreshore to traffic and build up a more family atmosphere with more lights and events, more tables etc"

"Redevelopment of the CBD that enhances the aesthetic and vibrancy. Better parking availability more central, way from the foreshore to service the businesses, cafes and shops located closer to streets such as Sholl St. Inclusion of more trees, planters, public art and better pedestrian paths."

"More parking/better infrastructure in the centre, more tourist attractions."

" Infilling with housing supply more Public open space within the City for those that live within."

"A bike path connection from Mandurah foreshore all the way to singleton. (As a cyclist, the connection from the Mandurah foreshore until Silver Sands Beach is non-existent). Even a right of way bike path that connects the end of the Foreshore (Todd's cafe) to the Atrium and Foreshore to Dolphin quay. It literally runs out and you are left with no option but to dismount on weekends."

"Better parking. Less large cars jammed into tight spaces in homes and the community."

"Extend railway line to Bunbury"

Housing

" The areas away from the water's edge should be redeveloped to replace the old holiday shacks with modern housing to accommodate middle become families."

"I would love for the City to provide lockers for the homeless at a place like the Train Station Carpark. Each locker could have a number and be considered a post box address identity. They would need to be big enough to provide a small tent, bedding and personal effects so they are safe and can be reasonably self-sufficient. It would be incredible if we had a 'tent city' area for them with group bathroom facilities and group kitchens, much like a caravan park."

"Continued support for those struggling to survive on low incomes, especially homeless women."

"Help accommodate for the homeless, including people who rent there is no where to rent and it's no longer affordable"

"More affordable housing for the lower economic population."

"Try and bring the crime down and develop more housing for homeless and emergency housing for DV victims"

"Some form of emergency housing for the homeless."

"Common ground a pillar of excellence with no homeless."

"Care and safety for homeless. Emergency accommodation increased."

"Reputation - be known less for drug and homeless issues"

"Less homeless and to feel more safe walking through Mandurah"

"Our foreshore stop being the centre of attention and the problems of homeless and lack of support systems to create brighter, stronger families be strengthened by supportive organisations and a government willing to fund."

"No one living in poverty or homeless."

"Help for local struggling families and homeless / asking and marketing volunteer work better"

"Eradication of homeless"

"Help for the homeless, drunks and drug addicts."

"Assist those with homeless and addiction issues to get off the streets and get the help they need"

"Sea containers would make solid and cheap housing for the Homeless."

"Housing for the homeless."

"The shire to take control of homeless unsociable behaviours and districting."

"Homeless in doorways of Smart Street shops is unsightly and unattractive."

"Reduction in homeless and drug abuse."

"A continuation of the compassion for those less advantaged i.e.. the homeless so more facilities for disadvantaged"

"Affordable housing for those on low incomes"

"The affordable accommodation of Mandurah is no longer available i.e. caravan parks we have a number of site that were closed down and the properties stand vacant."

Arts & Culture

"The music and arts community grow together. I think we have a strong visual arts presence in Mandurah, but I would like to see more effort put into fostering the music community of Mandurah. It is being left by the wayside and ignored in favour of music/musicians from outside of Mandurah. I would love to see more LOCAL musicians given an opportunity to perform at the regular Mandurah Events such as Crab Fest and the Arts festivals.

"Music is an integral part of the Arts Community."

"To build and strengthen the arts scene in Mandurah. To become a creative arts hub for Perth that draws in crowds from all over the western coast. This can be done with more engagement of local artists and funding going back into the arts community of Mandurah. A clear goal is to establish and strengthen Mandurah's involvement in the fringe festival each year. Creating a hub that shows can tour to and audiences can enjoy a diverse fringe season in our own back yard."

"Arts opportunities return and prosper. Gallery in centre with foot traffic and Cafe. Using Fremantle Art Centre, AGWA and BRAG as inspiration."

"Continued investment and support for small business, further investment in arts and culture and the environment."

"I would love to see the return of equivalent programs such as riptide, or festivals like Stretch. It seems like art in Mandurah is a very endangered animal. Most of our artists are looking to practice elsewhere. I have seen artists whose life's mission is to make great art, here in Mandurah. But their passion is slowly diminishing. There just aren't as many opportunities for emerging artists as there used to be. Mandurah is a hermit shell that has grown too small. I'm not asking for an increase in arts. I'm asking for us to return to how things were. Then, and only then, can Mandurah's art scene grow into what it can be. "

"A more vibrant arts community; Mandurah to become renowned as an arts and culture hub"

"Mandurah becomes known for its arts scene"

"A creative hub, Growth of Mandurah Fringe. More engagement of local artists, More funding in protecting wildlife and the protection of surrounding wetlands and bushland"

"An arts hub created and nurtured in the main town centre (foreshore). To promote local arts tourism and help local artists to flourish."

"I'd really like to see a well-funded Arts and Cultural Hub in Mandurah. A place that can provide inspiration, happiness, and community to all residents including the Indigenous population. I'd also really like to see funding restored for the Mandurah Wearable Art competition as I think it's cancellation was a loss for our art community."

"I'd love to see a film/media arts festival in Mandurah. There are some talented creatives who leave Mandurah for Perth and Fremantle. We have incredible facilities MPAC but lack the engagement of young people. We need a space to celebrate up and coming artists."

" That the local noongar culture is recognised and embedded into our public spaces and events."

" Dedicated Aboriginal education centre - Council wasted an opportunity to purchase Sutton Farm and move the Mandurah Museum there and develop a dedicated Aboriginal Education Centre there highlighting the two cultural norms"

" Make us the cultural hub of Western Australia."

" More community engagement in arts (like Fremantle) ... classes, film events, live music.

"More sculptures and beautiful landmarks on the streets (like Bunbury)"

" More public Art that is timeless. Encouraging Artists to move here."

Community Expectations

"Better community consultation regarding redeveloped and improvements"

'A continuation of the great job our council is doing"

" See community growth where core values are visible, see the COM employ more locals residents, avoid the compulsion to mechanize people out of jobs. Resist contractors that are not local so that the money stays in Mandurah. Lead the way in alternative solutions to house struggling residents, train the local youth with the skills to service that industry, adjust, codes and local law within the council to facilitate that to happen."

"Council cut superfluous expenditure"

"More supportive Council for independent businesses"

"Continue its agile, progressive and proactive values."

"A progressive council that addresses the problems we face and FOGO bins for recycling our organic waste."

"Stop spending rates payers money altering the waterfront with unnecessary redesigning!"

"less money being wasted on trying to turn mandurah into a tourist hot spot and more money being back into the community"

"Mandurah Council be held accountable for the poor decision making at ratepayers expense."

"Long term plans that survive the changing of mayors and councillors' 20 years' time I would like to walk down the street see healthy, happy and productive citizens. I would like to drive through Mandurah and not see homeless people begging at set of lights daily."

Thriving local initiatives - driven by people, supported by the council. This means smart ideas coming from competent staff and offered to the community to drive. It means preferences for businesses and initiatives established in Mandurah, employing Mandurah people. It also means fishing for development ideas in the rest of the world and bringing them to Mandurah, for the benefit of best practices. What are the best successes around the world? Can we bring these here? How can the local community help achieve these? Audit where we are at in crime, education, social support, health and safety, tourism, art, environment, businesses: what can we do better? Who are the stakeholders? How can the City make it work for them? Stop awarding big projects outside the City when the skills are here! Give your local community a chance and a bit of faith! Step back and look at our potential - help reach this!

"Continue to develop the central precinct. You have done a great job so far; so keep it up"

"The Council be the level of government with responsibility for development control not the WAPC"

Appendix 2 – Sample Engagement Marketing





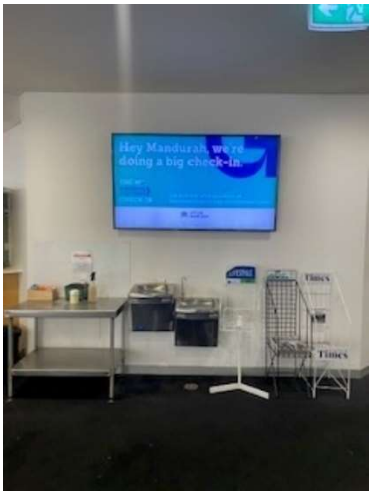


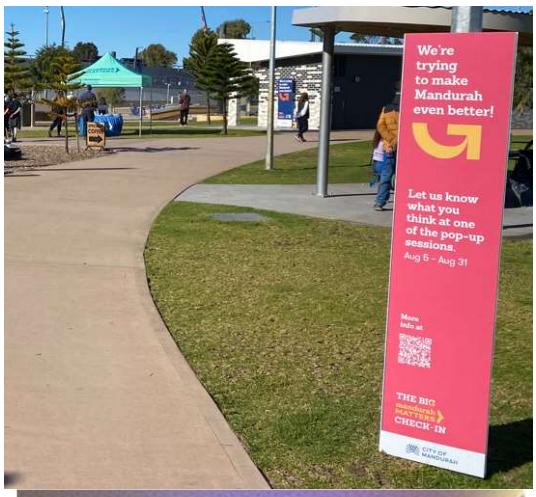




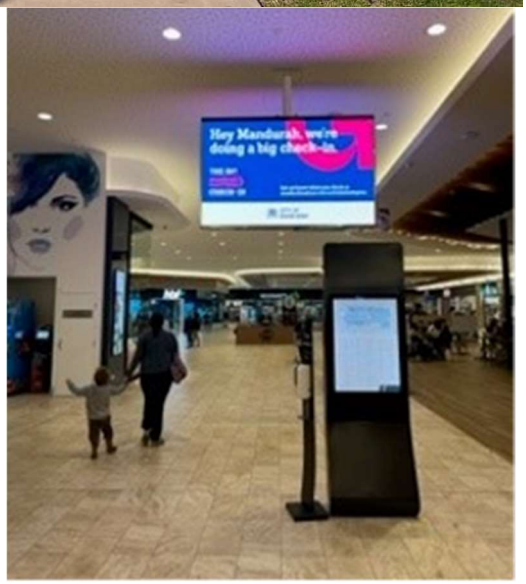
CITY OF MANDURAH











Ongoing conversations

Are you interested in participating in further conversations regarding Mandurah's future?

If so, what areas interest you the most? (Don't forget to leave your details at the end of the survey)

- Strengthen our economy ☐
- Connect our people ☐
- Improve health outcomes ☐
- Nurture our environment ☐

About you

How old are you?

- 11-17 years ☐
- 18-34 years ☐
- 35-54 years ☐
- 55-67 years ☐
- 68+ years ☐

Have you participated in any engagement activity undertaken by the City, in the past?

- No, I haven't ☐
- Yes, in the last 1-2 years ☐
- Yes, over 2 years ago ☐
- Not sure ☐

Competition

Remember that competition we mentioned earlier?

☐ Tick in this box, to let us know you're all good with the competition's terms and conditions available at **mandurahmatters.com.au/communityplan** and enter your details below.

Your details (for ongoing conversations and/or competition)

Name _____

Email _____

Phone _____

Strategic Community Plan Survey

THE BIG mandurah MATTERS CHECK-IN

We're doing a big check-in on Mandurah's Strategic Community Plan and we're inviting you to let us know what you think.

Complete the survey below and help us create a brighter future for Mandurah.

By completing the survey, you'll also stand a chance to win one of three $250 gift cards. Agree to the T's & C's and give us your details at the end if you're keen.

If you prefer to fill the survey online, please visit **mandurahmatters.com.au/communityplan** or scan the QR code to the right.

We're all ears, so don't be shy to share your thoughts!

The survey closes at **4pm on Thursday, 31 August 2023.**

Reaching Mandurah's vision is a shared effort, and your voice matters to us.

The vision for Mandurah:

We are built in nature – a meeting place surrounded by unique waterways, where the wellbeing of our people and our environment are nurtured; where business in the community can thrive and entrepreneurship is celebrated. We will be the place where a thriving regional city and the heart of a village meet. This is our Mandjoogoordap!

Before completing this survey, make sure you check out the journey Mandurah's been on since 2018 when you told us what mattered most at **mandurahmatters.com.au/communityplan.**

CITY OF MANDURAH

Strategic Community Plan Survey

THE BIG mandurah MATTERS CHECK-IN

CITY OF MANDURAH

Survey

We want to make sure we are hearing from a variety of people in our community. Please tick all which apply to you (your responses will remain confidential):

Live in the City of Mandurah	☐	Own property in Mandurah	☐
Work/study in Mandurah	☐	Own a business in Mandurah	☐
Visitor/Tourist	☐	Club/volunteer/community group member	☐

Other _____

If you live in the City of Mandurah, which suburb do you live in?

Bouvard	☐	Falcon	☐	Mandurah	☐
Clifton	☐	Greenfields	☐	Meadow Springs	☐
Coodanup	☐	Halls Head	☐	Parklands	☐
Dawesville	☐	Herron	☐	San Remo	☐
Dudley Park	☐	Lakelands	☐	Silver Sands	☐
Erskine	☐	Madora Bay	☐	Wannanup	☐

1. **Tell us the things that you value most about Mandurah.**

_____
_____
_____
_____

2. **What do you think are the biggest challenges currently facing Mandurah?**

_____
_____
_____
_____

3. **What's the one thing you would like to see happen in Mandurah over the next 20 years?**

_____
_____
_____
_____

4. **In what ways do you think we can...**

Strengthen our economy _____
_____
_____
_____

Connect our people _____
_____
_____
_____

Improve health outcomes _____
_____
_____
_____

Nurture our environment _____
_____
_____
_____

Strategic Community Plan

2020-2040 - Major Review

Elected Members,

The aim of the Community pop-ups is to ensure we provide a platform to host authentic, meaningful conversations with our community. This tool has been developed to work in conjunction with the survey, to enable high level data to be captured from general conversations.

Through both your networks and our extensive communication & marketing plan, we are sure you will be in contact with many community members both as part of these pop-ups, and through general community engagement activities. Please also use this tool to capture those conversations.

You can fill it out as many times as you require. Either per conversation, or to summarise conversations during an engagement activity. Fill in all or just some of the fields, depending on the conversation held - it is intended to be flexible.

We would appreciate if you could provide any responses back to OMAC / Engagement Officers on or before Friday 8 September 2023, so that this data can be utilised during our internal review.

Click here for access to the online survey:

THE BIG mandurah MATTERS CHECK-IN

CITY OF MANDURAH

THE BIG mandurah MATTERS CHECK-IN

CITY OF MANDURAH

Tell us the things our community value most about Mandurah.

What do our community think are the biggest challenges currently facing Mandurah?

What are the things the community would like to see happen in Mandurah over the next 20 years?

In what ways do the community think we can strengthen our economy?

In what ways do the community think we can connect our people?

In what ways do the community think we can improve health outcomes?

In what ways do the community think we can nurture our environment?

ONGOING CONVERSATION

Are you interested in participating in further conversations regarding Mandurah's future?

Name: _____

Email: _____

Phone: _____

ANY OTHER COMMENTS


What matters most to you Mandurah?
THE BIG mandurah MATTERS CHECK-IN
CITY OF MANDURAH
Let us know what you think Mandurah?
THE BIG mandurah MATTERS CHECK-IN
CITY OF MANDURAH
Help us make Mandurah even better.
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